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Nanking
Admin.
Board of Trustees (bound volume)
1910-1926

THE UNIVERSITY OF NANKING

MINUTES OF MEETINGS

BOARD OF TRUSTEES

and reports and other documents referred to in
in the minutes

1910 - 1926

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Informal Conference of 2 March 1910.

Members of the Board

Representing the Foreign Christian Missionary Society:

A. McLean
S. J. Corey
F. M. Rains

Representing the Board of Foreign Missions of the Presbyterian Church in the United States of America:

Robert E. Speer
L. H. Severance
E. B. Cobb

Representing the Board of Foreign Missions of the Methodist Episcopal Church:

John R. Mott
F. W. Hannan
R. E. Diffendorfer

An informal conference of those members of the Board who were available was held in the Presbyterian Foreign Mission Rooms on Wednesday, 2 March 1910 at 11 A.M. The members present were -

Dr. Geo. W. Fulton (representing Robert E. Speer)
L. H. Severance
E. B. Cobb
F. W. Hannan
R. E. Diffendorfer

Dr. Fulton was chosen Temporary Chairman
R. E. Diffendorfer - Temporary Secretary.

Dr. Fulton explained the purpose of the meeting. It was thought advisable to call such a meeting in order to discuss the plan of procedure for the incorporation of the Board to facilitate the organization of the Board and to prevent any delay in the accomplishment of certain work at Nanking. There was deep regret that this conference could not have the presence and counsel of any of the representatives of the Foreign Christian Missionary Society.

It was voted that no action of this information conference was to be binding without the entire consent of the representatives of the Foreign Christian Missionary Society.

The question of incorporation was then introduced and after protracted discussion it was voted that the temporary Secretary should lay the whole question before the Attorneys of three Mission Boards or Societies represented, and make a report to the Board of Trustees at the earliest possible date.

After the reading of the proposed constitution and the minutes of the first meeting of the Board of Managers, held in the City of Nanking, there was considerable discussion as to the functions of the Board of Trustees, especially with relation to the holding of the property, endowment funds, etc. It was then voted that it is the sense of this conference that the titles of all the property and funds of the University of Nanking, acquired from the different Mission Boards of Societies and subsequently acquired from whatever course, should be vested absolutely in this Board of Trustees.

Pending the complete organization of the Board of Trustees, the conference temporarily approved of the President and Board of Managers of the University of Nanking, as follows:

President of the University - Rev. A. J. Bowen
 Members of the Board of Managers
 The Methodist Mission; Successor to A. J. Bowen,
 Dr. G. A. Stuart, Dr. J. G. Ferguson, and
 Dr. R. C. Beebe.
 The Presbyterian Mission; Dr. C. Cochran, Rev.
 E. C. Lobenstine, Dr. J. C. Garritt, and
 Rev. W. J. Drummond.
 The Disciples' Mission; Rev. A. E. Cory, Dr.
 E. I. Osgood, Prof. C. S. Settlemyer and
 Frank Garrett.

In order that the work of the University shall not be delayed, pending the incorporation of the Board of Trustees, it was voted that the Board of Trustees approve the expenditure of funds, suggested by the meeting of the Board of Managers of December, 21st, 1909, as follows:

The sum of \$20,000.00 Mexican, for the erection of a dormitory on the present site of Nanking University.

\$1,000.00 Gold for the purchase of school desks.

\$5,000.00 Mexican for the erection of a two-story building in the present University compound, for foreign teachers.

\$7,000.00 Mexican for the improvement of the Drum Tower school property by the enlargement of the square building so as to accommodate 175 students in all, the changing of the main entrance to the Southwest Corner, and the consturction of a proper driveway.

\$6,000.00 Gold for residences for two families.

It was moved that the following communication be sent to the President of the University of Nanking.

"It is the judgment of the Board of Trustees that it is of the utmost importance to the welfare of the University, that the Board of Managers send to the Board of Trustees, a complete map of the present University, a statement of location of all buildings now under consideration of erection and a plan for the extension of the University. The Board of Trustees would appreciate a statement as to the size and value of the land now owned, and that which it is possible to acquire for the future needs of the University."

The conference adjourned at 1. P.M., subject to the call of the Temporary Chairman.

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Meeting of 25 March 1910.

Members of the Board

Representing the Foreign Christian Missionary Society:

A. McLean
S. J. Corey
F. M. Rains

N.Y.

Representing the Board of Foreign Missions of the
Presbyterian Church in the United States of America:

Robert E. Speer
L. H. Severance
E. B. Cobb

Representing the Board of Foreign Missions of the
Methodist Episcopal Church:

Frank Horne
F. W. Hannan
R. E. Diffendorfer

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The first regular meeting of the Board of Trustees was held
in the Presbyterian Foreign Missions Rooms on Friday, 25 March
1910 at 10 A.M.

The members present were -

A. McLean
Robert E. Speer
L. H. Severance
E. B. Cobb

Frank Horne
F. W. Hannan
R. E. Diffendorfer

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Mr. J. T. Banton was present on invitation of Dr. McLean for
counsel with reference to some legal matters.

Dr. McLean was elected Temporary Chairman and Dr. Diffendorfer
Temporary Secretary.

Dr. Hannan offered prayer.

The minutes of the informal conference of March 2, 1910 were
read and approved and all actions taken at that time were ratified.

The Secretary then read the minutes of the first and second
meetings of the Executive Committee of the Board of Managers, held
in 1910 January 3 and 31, respectively, in President Bowen's office
at the University of Nanking.

Pending the permanent organization of the Board upon its
incorporation, Mr. Robert E. Speer was elected Chairman and
Mr. R. E. Diffendorfer, Secretary.

The Secretary then reported on the matter of incorporation and holding of property by the new Board of Trustees in accordance with the action of the informal conference, March 2. He stated that the matter was laid before the attorneys of the three co-operating Missionary Boards; the opinions were read of Mr. Stiger and Mr. Skidmore; Mr. Banton was present to report them himself. Mr. Speer reported the existence of a charter held under the laws of the State of Massachusetts by the present Methodist University.

N.Y.

After full discussion of these and other matters relating to the University, the following actions were taken:

1. It was voted that the Board of Trustees approve the following action of the Informal Conference, and the Secretary was instructed to lay the matter before the three co-operating Mission Boards to secure if possible favorable action on the request:

"It is the sense of this conference that the titles of all the property and funds of the University of Nanking, acquired from the different Mission Boards or Societies, and subsequently acquired from whatever sources, should be vested absolutely in this Board of Trustees."

2. It was moved that the Attorneys of the three Mission Boards; Messrs. Stiger, Banton, and Skidmore and the officers of the Board of Trustees be a Committee on incorporation. This Committee was asked to investigate and report at the next meeting of the Board.

3. It was moved that the following action of the informal conference relative to expenditures in Nanking be approved:

The sum of \$20,000.00 Mexican for the erection of a dormitory on the present site of Nanking University.

\$1,000.00 Gold for the purchase of school desks.

\$5,000.00 Mexican for the erection of a two-story building in the present University compound, for foreign teachers.

\$7,000.00 Mexican for the improvement of the Drum Tower school property by the enlargement of the square building so as to accommodate 165 students in all, the changing of the main entrance to the Southwest Corner, and the construction of a proper driveway.

\$6,000.00 Gold for residences for two families.

4. The Secretary was instructed to send to each member of the Board of Trustees copies of the minutes of the meetings and such documents as might be secured from time to time from Nanking and any other information relating to the University.

Adjourned.

Meeting of 26 June 1911.

Members of the Board

Representing the Foreign Christian Missionary Society:

A. McLean
Joab Banton
S. T. Willis

N.Y.

Representing the Board of Foreign Missions of the Presbyteria Church in the United States of America:

Robert E. Speer
L. H. Severance
E. B. Cobb

Representing the Board of Foreign Missions of the Methodist Episcopal Church:

Frank Horne
F. W. Hannan
~~xxx~~ R. E. Diffendorfer

Dr.

Members Present

Messrs McLean, Severance, Cobb, Speer, Horne and Diffendorfer

The Meeting was called to order by the Chairman, Robert E. Speer.

Prayer was offered by Dr/ Cobb.

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The minutes of the first regular meeting of the Board held March 25th, 1910 were read and approved.

Notice was given through Dr. McLean of the resignation of Stephen J. Corey from the Board of Trustees and the appointment of Mr. S. T. Willis of Lynchburg, Va. by the Foreign Christian Missionary Society.

Formal notice was given of the election of Joab Banton of New York City as representative of the Foreign Christian Missionary Society. Mr. Banton was in attendance upon the meeting of March 1910 and appears as one of the incorporators of the University.

The Secretary reported the favorable decision of the Board of Regents of the University of New York with reference to the granting of a charter to the University of Nanking and displayed and read the provisions of the charter to the Board. After some discussion it was decided to proceed with the formal organization of the Board and with the election of officers.

Upon motions duly made and seconded the following officers were unanimously elected to serve until the annual meeting of the Board:

President - L. H. Severance
Vice-President- A. McLean
Secretary - R. E. Diffendorfer
Treasurer - R. E. Diffendorfer

N.Y.

The above officers being declared elected, Mr. Severance assumed the chair.

Messrs Banton, Skidmore, and Stiger, attorneys for the three co-operating Mission Boards, were constituted a committee to draw such legal papers as may be necessary to represent the agreement of the three Mission Boards to operate in the Union University in Nanking, China and for the transfer of the properties from the different Mission Boards to the Board of Trustees of the University.

Messrs Speer, Banton, and Diffendorfer were constituted a committee on constitution and By-laws.

Dr.

It having been called to the attention of the Board that the phraseology of the charter was incorrect with reference to the names of the co-operating Mission Boards it was resolved to ~~resolved~~ to refer the matter to the attention of the three attorneys. If upon consideration, the attorneys find it necessary to amend the charter so as to read - BOARD OF FOREIGN MISSIONS OF THE METHODIST EPISCOPAL CHURCH, BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE UNITED STATES OF AMERICA, FOREIGN CHRISTIAN MISSIONARY SOCIETY, the officers were given the power to take the necessary steps as indicated in the communication from the Department of Education of the State of New York.

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The Secretary was authorized to arrange for the conferring of degrees upon the next graduating class by the Regents of the University of the State of New York.

Upon reading the communication from Dr. Bowen with reference to the visit of Mr. Williams to America, it was voted that the Board of Trustees approve the coming of Mr. Williams to America and that we ask him to bring complete information concerning the status of the University and lay the whole matter before the Board of Trustees.

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It was voted that any necessary expenses in the office of the Secretary and Treasurer be authorized and that the amount be paid from the treasury when funds are available.

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Voted to adjourn.

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Meeting of 24 November 1911.

Members present -

R. E. Diffendorfer
F. W. Hannan
Frank A. Horne
E. B. Cobb
L. H. Severance

Robert E. Speer
Joab H. Banton
A. McLean

N.Y.

(Mr. Willis reported through Dr. McLean that he was detained at the last moment) Also by invitation, Messrs. Williams, Beebe, and Cory of the University.

The meeting was called to order by President L. H. Severance.

Prayer was offered by Dr. McLean.

The minutes of the meeting of June 26th were read and approved.

Dr.

As an item of information, President Bowen's report had been placed in the hands of the Board of Trustees and it was discussed by Messrs. Williams, Beebe and Cory who were elected corresponding members of the Board of Trustees for this meeting.

The committee on a legal form of agreement for the three co-operating Mission Boards reported through Mr. Banton, which report was received and the committee was asked to continue.

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The committee on constitution and by-laws reported through Mr. Speer which report was received and the committee was asked to continue.

The following resolution was offered by Mr. Speer and was unanimously passed. It was voted to submit the amendment to the charter to Mr. Willis for his signature and to present a request to the Board of Regents for their meeting on December 7th.

RESOLVED: To request the Regents to amend the charter of the University so that the first paragraph shall read, the second paragraph remaining unchanged, as follows:

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"THIS INSTRUMENT WITNESSETH: That the Regents of the University of the State of New York have granted this charter incorporating Ralph E. Diffendorfer, Eben B. Cobb, Stephen J. Corey, F. Watson Hannan, L. H. Severance, Archibald McLean, Frank A. Horne, Robert E. Speer, Joab H. Banton, and their associations and successors, under the corporate name of the University of Nanking, to be located in the City of Nanking, in the Province of Kiangsu, in the Empire of China, with nine Trustees to be at first the persons named as incorporators to hold in the order of their naming, the first three for the year 1911,

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the second three for the year 1912, and the last three for the year 1913, and their successors to hold for terms of three years, to be chosen three each year - one by the Board of Foreign Missions of the Methodist Episcopal Church, one by the Foreign Christian Missionary Society, and one by the Board of Foreign Missions of the Presbyterian Church in the U.S. A., these Trustees to have the right to enlarge their number by the addition of representatives of such other Boards or foreign missionary organizations as the Trustees may desire to have associated in the work of the University, such additional representatives to be chosen by the Boards or organizations which they represent, with such arrangements as to terms of service as the Trustees may order."

The Secretary reported the application of four students from the University for degrees under the University of New York. The Board voted that these four boys be recommended for degrees and that their applications be sent to the Board of Regents.

It was voted that the Board adopt the usual form of diploma issued by the Board of Regents and that in addition to the necessary signatures of the Board of Regents that they be signed by the President of the Board of Trustees and the President of the University.

The details of the form of the diploma were referred to a committee consisting of Messrs. Diffendorfer, Speer and Williams.

(Dr. Hannan left at 4 P.M.)

Concerning the proposition of the Union Medical College presented by Dr. Beebe, it was moved that it is the sense of the Board of Trustees that the East China Union Medical College be invited to become an integral part of the University of Nanking to be represented on the Board of Trustees on a basis to be mutually agreed upon and that a copy of this resolution be sent to the East China Medical College through Dr. Beebe.

Concerning the Union Bible Training School it was voted that it is the sense of the Board of Trustees of the University of Nanking that the Union Bible Training School be invited to become an integral part of the University and that representation be made on the Board of Trustees on a basis to be mutually agreed upon.

Concerning the needs of the University and the relation of the Board of Trustees to the co-operating Mission Boards it was resolved

That the Board of Trustees recognizes its responsibility to do as a united and independent Board all that it can to promote interest in the University and to secure equipment and endowment funds for it, and that, at the same time, the Board feels that each of the missionary organizations represented in the University should regard it as its own institution and carry it as part of its educational enterprise, with the same sense of responsibility as before the union.

In accordance with the relationship outlined above and in view of the present pressing needs of the University, the Board of Trustees voted to ask each of the three co-operating Mission Boards -- (1) to provide the University staff with an additional Professor, thus increasing the representation from three to four; (2) to increase its annual appropriation of \$2500 to \$3000.

In pursuance of its own mission as a union Board, the Trustees voted to approve the effort to secure an equipment of \$186,500.00 for land and buildings, as follows:-

1. Three residences for the three new teachers at \$3500.....\$10,500
2. Model Training School15,000
3. Land20,000
4. Central Building35,000
5. Chapel 6,000
6. Science Hall /.....20,000
7. Dormitory to accommodate 200 students.....20,000
8. Library, special30,000
9. For water and lighting plant10,000
10. Second Science Hall.....20,000

and \$3000,000.00 for endowment for the University, these amounts to be increased later by whatever may be needed for the medical, and other graduate schools which may be added; and Mr. Williams was authorized to go forward at once, with the Board's approval, to raise as much as possible of the funds, required for the University as herein indicated.

It was voted that a prospectus of the University for financial solicitation be published and that it be referred to Messrs. Diffendorfer and Williams.

Messrs. Speer, Diffendorfer, and Williams were appointed a committee to consult with an architect and present a comprehensive plan of University buildings at the next meeting of the Board.

It was voted that it is the sense of the Board that as rapidly as possible the entire teaching staff of the University be composed of persons who are professing Christians.

The secretary was authorized to arrange for office and secretarial help for Mr. Williams while he is in this country.

The matter of the extent of Mr. Williams' furlough and the return of his family to America was referred to Mr. Speer and Cory with power.

It was voted that the next meeting of the Board shall be December 29th at 156 Fifth Ave., Room 824.

Adjourned with prayer by Dr. Cobb.

**Minutes of the Meeting of the Board of Trustees of the
University of Nanking
Held December 29, 1911 at 2 P. M. in the
Foreign Board Room, Presbyterian Building
156 Fifth Avenue, New York City.**

Members Present:

Ralph E. Diffendorfer	Robert E. Speer
Rev. F. W. Hannan	Joab H. Banton
Frank A. Horne	A. McLean
Rev. E. B. Cobb	S. T. Willis

Dr. Goucher of Baltimore and Dr. Beebe of Nanking were present by invitation and were asked to sit as corresponding members of the Board.

In the absence of the Chairman of the Board, Dr. McLean, the Vice-Chairman, presided.

Mr. Williams led in prayer.

The minutes of the meeting of November 24th were read and approved. The cablegrams and letters from Mr. Bowen concerning the present crisis in China were read by Mr. Williams and were received for file among the papers of the Board.

The items of the docket were then taken up in order as follows:

1. Concerning the action of the Board of Regents on the charter, the Secretary read a communication under date of December 18th from the Board of Education to the effect that the action of the Board of Trustees on November 24th was received too late by the Board of Regents for their meeting on December 7th and that no action was taken by the Board. The Secretary was asked to conform with the procedure as required by the Board of Education in order that the amendment to the charter may be adopted at the next meeting of the Board of Regents about March 1st.

2. There was no report on the petition to the Board of Regents for the granting of degrees to the four boys recommended by the Board of Managers to the Board of Trustees. The Secretary was urged to take this matter up with the Board of Regents in order to be assured that it would be given attention at the next meeting of the Regents.

3. The Committee on Form of Diplomas reported that no action had been taken in view of the failure of the regents to grant the degrees. The Committee was asked to continue.

4. Dr. Beebe reported the status of the resolution of the Board of Managers of November 24th concerning the Union Medical College a written statement of which is appended herewith. After full discussion of this proposition it was voted that the whole matter be referred to a Committee to confer with with Mr. Beebe and to report a plan of union at the next meeting. The Chairman appointed Messrs. Speer, Banton and Diffendorfer a Committee on the Union Medical College.

5. Mr. Williams reported on the Union Bible School in view of the Board's invitation to that institution to become an integral part of the University; that he had had a conversation with Mr. White who was largely instrumental in starting the Bible School and after full discussion it was voted that the proposition of the Union Bible School be referred to the Committee nominated to consider the Union Medical College, namely Messrs. Speer, Banton and Diffendorfer.

6. A report of progress was made by Mr. Williams for the Committee on a Comprehensive Plan of Buildings. The report was received and the Committee was asked to continue.

7. The Committee on Prospectus reported through Mr. Diffendorfer that no plans had yet been made for the publication of a prospectus. The report was received and the Committee was asked to continue.

8. Mr. Speer reported on the extent of Mr. Williams' furlough. He stated that he and Mr. Cory had agreed that Mr. Williams' return to China should depend upon the opening of the University in Nanking. As yet there was not sufficient information to make a decision. Inasmuch as Mr. Williams' stay in America is dependent on the financial policy of the Board, that item on the docket was next called for.

After a full discussion of the financial policy of the Board, it was voted to create a Finance Committee for the consideration of the financial problems. The Chairman appointed Messrs. Severance, Banton and Horne as the Finance Committee.

During a further discussion of the financial needs and future policies of the Institution, Mr. Speer offered the following resolution which was adopted:—

Reaffirming the action of the Board of Trustees on November 24th, the Trustees desire to place on record their conviction that the University should be, in every department and in all its aim and character, distinctly Christian and missionary; and to this end they urge upon the Board of Managers and the Faculty that as quickly as possible all non-Christian teachers be replaced by Christian men, who, to a thorough competence to teach the subjects assigned them shall add a full sympathy with the evangelistic purpose of the University and a warm and active desire to use the opportunities which are presented for the development of Christian faith and Christian character in all the students.

It is the sentiment of the Trustees that no principle of gratuitous education should be established, but that in every department the greatest effort should be made to promote self-support; both because it is right in itself that the Chinese students should do all they can to meet the expense of their education, and also because the greatest effort of self-support is essential to the best development of Character.

It is the sentiment of the Trustees that special emphasis should be laid upon the development of the Normal School for the training of Christian teachers; that, if possible, the buildings for this school should be the next to be provided, with the necessary residences for the new teachers to be sent out by the cooperating Boards; and that, in the judgment of the Trustees, one of these additional teachers to be appointed by the Board should be a man specially qualified by study and experience for work in the Normal Training School.

The Managers were requested to draw up and forward to the Trustees an educational scheme for the territory to be served by the University, showing the proper relation of the various elementary schools to the higher schools and these to the University and its graduate courses, and showing what portions of the scheme the Missions can be expected to carry out and what portions will fall to the University. The Trustees are of the opinion that now, in this formative period, it is desirable that there should be such a careful and accurate mapping out of plans as will make it possible for all the Missions working in this territory to go forward in one common scheme of educational institutions with correlated grades and standards; all culminating in the University and its various departments.

It was voted to authorize Mr. Williams to confer with Mr. George C. Shane of Philadelphia, and to advertize the present needs of the University at an expenditure not to exceed \$500.

It was voted to request Mr. Williams to remain in America until September, 1912, and to authorize the return of Mr. Williams' family to join him in this country. This action is taken with the understanding that Mr. Williams will devote his whole time and strength to a financial campaign, to be undertaken immediately, and to aim at securing contributions of any amount for the immediate needs and opportunities, as well as at raising so much of the full program of buildings and endowment approved by the Trustees at the last meeting as can be secured.

It was voted to request the Finance Committee to consider the question of the financial responsibilities belonging respectively to the Board of Managers and the Board of Trustees, as to the preparation and approval of the budget for each year, liability for other expenditures or deficiencies, and the contracting of financial obligations.

It was voted to cable to President Bowen advising him to use the \$7,000 remaining of the last cash payment in behalf of the Presbyterian Board for the purchase of land, the Trustees having in mind especially the large property now offered for sale by the Roman Catholics.

A letter was presented from Mr. Severance pressing upon the Board the acceptance of his resignation as President and calling attention to various matters which should receive the consideration of the Board, practically all of which had been already covered in the docket and the resolutions presented. The resignation of Mr. Severance as President of the Board was referred to a Committee consisting of Messrs. Speer, Banton and Horne and they were asked to wait on Mr. Severance and convey to him the earnest desire of the members of the Board for him to continue as its Chairman.

Dr. Goucher then addressed the Board on the proposition of the West China Union University and the desirability of the financial needs of the University of Nanking and the West China Union University being set before the public conjointly so as to present a united appeal on behalf of Christian education in China.

Mr. Speer reported two conferences between members of the Board of Trustees of the Nanking Union University and members of the Board of Trustees of the West China Union University, the minutes of these conferences being hereto attached as papers (a) and (b). It was voted to approve the suggestion that the two enterprises represented in these two Universities should be carried forward in a spirit of co-operation, and the proposal to hold several parlor conferences, at which the general cause represented by the two institutions

should be presented, to be followed up by special personal work on the part of representatives of the two institutions, was approved. It was the judgment of the Trustees, however, that it was inexpedient to consolidate the appeals or needs of the two Universities in a way that would prove cumbersome or hamper the Board of either in the discharge of its responsibility.

9. The Committee on Titles of Property reported through Mr Banton and the report was received and Committee asked to continue.

10. The next meeting of the Board was fixed for January 27th at 2 P. M., 156 Fifth Avenue, New York City.

**Minutes of Conference Between Representatives
of Chen-tu and
Nanking Universities.**

A meeting was held in Mr. Speer's office on Friday, December 15th, 1912, at 3 P. M., attended by Dr. Goucher, Bishop Lewis, Dr. Shore, Dr. Hodgkin and Professor Bowle, representing the Executive Committee of the Board of Managers of Chen-tu University, and by Dr. Cobb, Mr. Horne and Mr. Speer, representing the Board of Trustees of the Nanking Union University, together with Mr. Williams, Vice-President of Nanking University, and Dr. Beebe, representing the Nanking Union Medical School.

Dr. Goucher was called to the chair. Prayer was offered by Dr. Cobb and Professor Bowle.

Dr. Goucher called upon Mr. Speer to state the object of the meeting.

Mr. Speer stated that inasmuch as the two universities represent similar aims and principles and were closely akin in their character, and were about to begin campaigns for funds for equipment and endowment, it seemed very desirable that from the outset there should be such cooperation as would refute any possibility of collision in their campaigns and would secure to each University the good-will and assistance of the other.

Mr. Speer and Dr. Hodgkin made statements as to the character of each University's scheme, its present status and its purposes for the immediate future.

After general discussion as to the possibilities of cooperation between the two enterprises, the following resolution was adopted:—

RESOLVED:—That it is the sentiment of this conference, composed of representatives of the Board of Trustees of the Nanking University and the Board of Managers of the Chen-tu University, that, recognizing the full freedom and duty of each Board to take advantage of every opportunity to secure the funds it requires from any friends to whom it may be able specially to appeal, the two Boards should at the same time seek to cooperate in every way that may be found to be practicable, with earnest effort on the part of each Board to facilitate and support the appeals of the other; and that, as a practical step, the two Boards arrange for joint appeal to a few selected individuals with regard to the possibility of large special gifts, and for a few joint

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parlor meetings at which the general cause and claim represented by the two universities shall be presented, to be followed up by special personal work on the part of the representatives of the two institutions.

It was further voted that a committee of four, consisting of Dr. Goucher and Mr. Mornay Williams, representing the Chen-tu University, and Mr. Speer and Mr. Banton, representing the Nanking University, be appointed to devise such measures as might be practicable for the carrying out of the above resolution.

(Signed) ROBERT E. SPEER,
Secretary.

**Minutes of Joint Committee of the Board of Managers
of Chen-tu Union University and the Board of
Trustees of the Nanking Union University.**

A meeting was held in Mr. Speer's office on Wednesday, December 20th, 1911, at 11 A.M., attended by Dr. Goucher and Mr. Mornay Williams and Mr. Speer, members of the Committee of Four representing the two universities appointed at the conference between representatives of the two universities held on Friday, December 15th. Mr. Banton was not able to be present, but Mr. Severance and the Rev. J. E. Williams were present in behalf of the Nanking University and Bishop Lewis in behalf of the Chen-tu University.

Dr. Goucher was called to the chair. Prayer was offered by Mr. Speer. The resolution adopted by the conference on December 15th was read. Dr. Goucher made a general statement of the educational conditions in the Yangtze Valley and especially of the importance of Nanking as an educational center. After a general discussion of what might be accomplished in the line of cooperative effort to secure support for the two universities, it was voted to arrange, if possible, for four parlor conferences, in New York, Philadelphia, Chicago and Cleveland. Mr. Mornay Williams and Mr. Speer were appointed to consider and suggest what could be done in New York; Philadelphia, Chicago and Cleveland. Mr. Mornay Williams and Mr. Speer were appointed to consider and suggest what could be done in New York; Bishop Lewis to look into the situation in Chicago on his prospective visit and report what could best be done there; the Rev. J. E. Williams to consult with Mr. Severance, Mr. Swazey or others as to the best plans for Cleveland; and Mr. Speer to correspond with Mr. Wanamaker or anyone else who might be deemed more available regarding the possibilities in Philadelphia.

Mr. Speer was appointed to prepare a brief statement regarding the two universities and their common interest, which might be used as a joint leaflet.

The meeting adjourned.

(Signed) ROBERT E. SPEER,
Secretary.

**A Special Meeting of the Board of Trustees
of the University of Nanking
Friday, January 19, 1912,
10:15 A. M.**

Members Present:—Messrs. Speer, Horne, Cobb, Jerome (succeeding Dr. Willis) Diffendorfer, and Messrs. Williams and Beebe by invitation.

Mr. Horne was elected temporary Chairman.

Mr. Speer offered prayer.

Mr. Severance arrived and took the chair.

Mr. Williams explained the object of the informal meeting and reviewed the history of the Universities' Mission and the approaches of its representative, the Hon. Seth Low. An abstract of the statement of Mr. Williams is attached herewith.

After full discussion of the situation, it was agreed that Mr. Williams should make a statement regarding the history, aims and prospects of the University of Nanking, and that Mr. Speer should prepare and propound a series of questions to Mr. Low which would make clear the position of the Universities' Mission to the Board of Trustees.

At 11 A. M., Mr. Low entered and began his statement to the Board by referring to the meeting with Messrs. Burton, Lowell, Williams and others with himself. In this meeting, the American Committee was led to feel, in view of what Mr. Burton said, that Nanking would be a better place for the Universities' Mission than at Hankow, but having heard that the University of Nanking was about to issue an appeal for funds, they did not want to confuse the public mind by issuing an appeal for Educational work in the same city. Mr. Low stated that the American Committee desired to know the position of the Board of Trustees of the University of Nanking in order that the Universities' Mission might determine their educational policy, for they had understood that the University of Nanking was to be only a High School and College. The American Committee has already raised the question of change from Hankow to Nanking with the English Committee and reported to them that they would continue their investigations here in America as to the possibility of locating in Nanking.

Mr. Williams then made a statement concerning the University of Nanking and pointed out the relative position of the various educational institutions in the Yangtze Valley; also the location of the University in the city of Nanking and gave description of its campus and buildings.

Mr. Low then stated that the Universities' Mission was intended to be a Post Graduate School exclusively and asked concerning the intention of the University of Nanking in this regard.

Mr. Speer replied that the University of Nanking intended to provide a comprehensive scheme of Christian education, but that the matter of a Post Graduate School was so far in the future that it had not yet been discussed by the Board of Trustees.

Mr. Speer then asked Mr. Low if he would be willing to answer a few questions in order that the members of the Board of Trustees might be better informed as to the Universities' Mission.

The questions propounded by Mr. Speer and Mr. Low's answers are as follows:—

1. What is the ideal of the Universities' Mission?

Mr. Low.—It is purely a Post Graduate School. The establishment of High School and College work is not now in the program, although if the necessity should arise, they would consider it. The Universities' Mission would hope to get students from other colleges so that it would not be necessary to consider opening a College Department. The city of Nanking already possesses a large number of students ready for a Post Graduate School.

2. What Graduate Schools will it include?

Mr. Low.—The scheme is not yet far enough outlined. Their plan is to fill the gaps, that is, provide such Post Graduate Schools as are not already in existence in China. They are planning no Graduate Theological School and a Pedagogical Department has not been thought of. They have proposed departments of allied science and philosophy.

3. What are its plans concerning Chinese professors?

Mr. Low.—The hope is that ultimately the Chinese will take over the University, but they feel that in the immediate future their biggest opportunity is to present to the Chinese the higher types of Anglo-Saxon education, thus to set before China the highest educational ideals.

4. Is the scheme incorporated in England or America?

Mr. Low.—This is a serious question. Their plans are not sufficiently outlined to proceed with incorporation. Mr. Soothill, the

President, feels that the University should be incorporated in Hong-kong so that they may have the full protection of the British government. At present, they have no land and the scheme for the University is older in England than in America.

5. What is the home organization?

Mr. Low.—There is a proposed constitution presented by the English Committee but not yet considered by the American Section. The acute question is "What is to be the relation of the proposed University to the Mission Colleges?"

Mr. Low then read extracts from the proposed constitution and referred particularly to the plan of hostels as being the focal point of the discussion. He further stated that the aim of the University was distinctly educational and intellectual, rather than missionary, and that the Committee felt that it ought to be free from missionary limitations.

6. What will be the relation of the British and American elements, both in the home administration and in the field management?

Mr. Low.—As yet there are committees in only four Universities namely, Harvard, Columbia, Toronto and California. These are only voluntary Committees and the California Committee is so composed as to represent more than the University. It is a Pacific Coast Committee.

7. What will be the direct religious influence and activity?

Mr. Low.—None.

8. Will the professors, both foreign and Chinese, be Christian?

Mr. Low.—According to the constitution, this limitation would probably not be imposed upon the professors.

Mr. Low then read the entire constitution, a copy of which is attached herewith.

Before Mr. Low withdrew, he left two questions for the consideration of the Board of Trustees, namely:

1. Will the University of Nanking be willing to cooperate with the Universities' Mission at Nanking?

2. If the United Universities' scheme locates at Hankow, how would it affect the University of Nanking, favorably or unfavorably?

After the withdrawal of Mr. Low, the Board informally discussed the proposition and agreed that it should be made the order of the day for the regular meeting of the Board on Saturday, January 27th. This meeting is called for 1:30 P.M. in the Foreign Board Room, 156 Fifth

Ave., and Mr. Low and President Lowell of Harvard have been invited to be present at 3:30 P.M.

After some informal discussion of the financial scheme as worked out by the Finance Committee, it was voted that it was the sense of this informal meeting that the total amount asked for at the present time in our Finance Campaign should be \$550,000 as follows: \$250,000 for buildings; \$300,000 for endowment.

Reaffirming the action of the Board of Trustees on November 24th, the Trustees desire to place on record their conviction that the University should be, in every department and in all its aim and character, distinctly Christian and missionary; and to this end they urge upon the Board of Managers and the Faculty that as quickly as possible all non-Christian teachers be replaced by Christian men, who, to a thorough competence to teach the subjects assigned them, shall add a full sympathy with the evangelistic purpose of the University and a warm and active desire to use the opportunities which are presented for the development of Christian faith and Christian character in all the students.

It is the sentiment of the Trustees that no principle of gratuitous education should be established, but that in every department the greatest effort should be made to promote self-support, both because it is right in itself that the Chinese students should do all they can to meet the expense of their education, and also because the greatest effort of self-support is essential to the best development of character.

It is the sentiment of the Trustees that special emphasis should be laid upon the development of the Normal School for the training of Christian teachers; that, if possible, the buildings for this school should be the next to be provided, with the necessary residences for the new teachers to be sent out by the cooperating Boards; and that, in the judgment of the Trustees, one of these additional teachers to be appointed by the Board should be a man specially qualified by study and experience for work in the Normal Training School.

The Managers were requested to draw up and forward to the Trustees an educational scheme for the territory to be served by the University, showing the proper relation of the various elementary schools to the higher schools and these to the University and its graduate courses, and showing what portions of the scheme the Missions can be expected to carry out and what portions will fall to the University. The Trustees are of the opinion that now, in this formative period, it is desirable that there should be such a careful

and accurate mapping out of plans as will make it possible for all the Missions working in this territory to go forward in one common scheme of educational institutions with correlated grades and standards, all culminating in the University and its various departments.

It was voted to authorize Mr. Williams to confer with Mr. George C. Shahan of Philadelphia, and to advertise the present needs of the University at an expenditure not to exceed \$500.

It was voted to request Mr. Williams to remain in America until September, 1912, and to authorize the return of Mr. Williams' family to join him in this country. This action is taken with the understanding that Mr. Williams will devote his whole time and strength to a financial campaign, to be undertaken immediately, and to aim at securing contributions of any amount for the immediate needs and opportunities, as well as at raising so much of the full program of building and endowment approved by the Trustees at the last meeting as can be secured.

It was voted to request the Finance Committee to consider the question of the financial responsibilities belonging respectively to the Board of Managers and the Board of Trustees, as to the preparation and approval of the budget for each year, liability for other expenditures or deficiencies, and the contracting of financial obligations.

It was voted to cable to President Bowen advising him to use the \$7000 remaining of the last cash payment in behalf of the Presbyterian Board for the purchase of land, the Trustees having in mind especially the large property now offered for sale by the Roman Catholics.

A letter was presented from Mr. Severance pressing upon the Board the acceptance of his resignation as President and calling attention to various matters which should receive the consideration of the Board, practically all of which had been already covered in the docket and the resolutions presented.

Mr. Speer reported two conferences between members of the Board of Trustees of the Nanking Union University and members of the Board of Trustees of the West China Union University, the minutes of these conferences being hereto attached as papers (a) and (b). It was voted to approve the suggestion that the two enterprises represented in these two Universities should be carried forward in a spirit of cooperation, and the proposal to hold several parlor conferences, at which the general cause represented by the two institutions should be presented, to be followed up by special work

on the part of representatives of the two institutions, was approved. It was the judgment of the Trustees, however, that it was inexpedient to consolidate the appeals or needs of the two Universities in a way that would prove cumbersome or hamper the Board of either in the discharge of its responsibility.

**Minutes of the Meeting of the
Board of Trustees of the University of Nanking
Held January 27, 1912 at 2 P.M.**

in the
Foreign Board Room, Presbyterian Building
156 Fifth Avenue, New York City.

Members Present:—

Ralph E. Diffendorfer	L. H. Severance
Rev. F. W. Hannan	Robert E. Speer
Frank A. Horne	P. T. Jerothe
Rev. E. B. Cobb	

Call to Order by President Severance.

Prayer by Dr. Hannan.

The Minutes of the Regular Meeting of December 29th and the special meeting of January 22nd were read and approved.

In accordance with the vote of the Special Meeting of January 22nd, the order of the day was taken up and Mr. Speer was asked to read his proposed answers to Mr. Low's two questions relative to the location of the United Universities' Mission in Nanking.

Mr. Speer read to the Board a statement on the educational situation in the Yangtse Valley prepared by Professor Ernest D. Burton for Professor Moore of Harvard. Mr. Speer explained how the statement came into his hands, and read a letter from Professor Burton consenting, in reply to Mr. Speer's request, to its presentation to the Board, and making it plain that he had not volunteered the expression of his opinion in the matter, but had been asked for his judgment and had prepared the statement in response to such request. A copy of Professor Burton's letter is attached herewith for file as Paper A.

Mr. Speer then read his answers to Mr. Low's two questions and after several changes were made the paper was approved as attached herewith. It is placed on file as Paper B. Two corrected copies were prepared for the personal use of Messrs. Low and Lowell.

The regular docket was then taken up as follows:

Mr. Williams gave items of information concerning the opening of the University on February 1 and read a recent cable from President Bowen and reported that Messrs. Martin and Settlemyer

were now in America on furlough. Dr. Beebe said that a letter to the Methodist Board reported that all missionaries were returning to Nanking. Mr. Williams then reported progress made by the Financial Campaign as follows:

\$5,000 for land from Mr. Severance.

\$25,000 for endowment from Mr. Severance (given to the Board and accepted by them on condition that the entire Chinese teaching force should be composed entirely of Christians by the opening of the next school year, January 1, 1912).

The support of a treasurer for the University at Nanking from Mr. Day.

\$20,000 for Memorial Science Building from Mr. Day and his friends.

It was moved that the Secretary convey to Mr. Day the thanks of the Board of Trustees for this generous offer and to assure him of the deep appreciation of the Board for his co-operation.

It was also voted that the Board extend its thanks to Mr. Severance for his generous offer and reassure him that the Board would make it a dominant policy to meet the requirements laid down for the acceptance of his gift for endowment.

Mr. Williams then reported further financial plans and correspondence with prospective donors.

Item No. 6 was called for and Mr. Williams explained that Messrs. Cady and Gregory, architects, had agreed to draw up a preliminary plan of the College Buildings for the actual cost of the office work which is estimated at about \$100.00. This plan was displayed to the Board and various comments were made for its revision. The report of the Committee was received and the Committee was given authority to proceed with the perfection of the scheme.

At 3:30 p.m. Mr. Low and President Lowell entered. After a brief examination of the proposed plan of buildings for the University of Nanking, the order of the day for 3:30 o'clock was taken up.

The Secretary read the two questions left by Mr. Low on January 22nd and Mr. Speer read the reply as authorized by the Board earlier in the session. At the close of the reading, Mr. Low said that the paper replied to his two questions and then asked Mr. Speer to explain to Mr. Lowell the difficulties encountered by the English and Americans in the scheme to establish a school for Missionaries' children at Kuling. This led to some remarks on the

possibility of the English and American, co-operating in any University scheme in China. After a general discussion of the whole matter, Messrs. Low and Lowell retired, having expressed their satisfaction to the Board of Trustees for the interview, their great interest in the University of Nanking, and stating that their two questions had been fully answered.

The regular docket was then resumed. On the amendment of the Charter, Mr. Diffendorfer offered the following resolution which was passed:

RESOLVED, That the Board reconsider its action of November 24th with reference to the amendment of the charter and that the Board of Regents of the University of New York be requested to amend the character of the University of Nanking so that the first paragraph shall read as follows and that the second paragraph shall read unchanged;

"THIS INSTRUMENT WITNESSETH: That the Regents of the University of the State of New York have granted this charter incorporating Ralph E. Diffendorfer, Eben B. Cobb, Stephen J. Corey, F. Watson Hannan, L. H. Severance, Archibald McLean, Frank A. Horne, Robert E. Speer, Joab H. Banton, and their associates and successors, under the incorporate name of the University of Nanking, to be located at the City of Nanking, in the province of Kiangsu, in the Empire of China, with nine Trustees to be at first the persons named as incorporators to hold in the order of their naming, the first three for the year 1912, the second three for the year 1912, and the last three for the year 1913, and their successors to hold for terms of three years, to be chosen three each year—one by the Board of Foreign Missions of the Methodist Episcopal Church, one by the Foreign Christian Missionary Society, and one by the Board of Foreign Missions of the Presbyterian Church in the U. S. A., these Trustees to have the right to enlarge their number by the addition of representatives of such other organizations as the Trustees may desire to have associated in the work of the University, such additional Trustees to be chosen by the organizations which they represent, with such arrangements as to terms of service as the Board of Trustees may order.

The question having been raised as to the personal liability of the Board of Trustees in the financial affairs of the Institution it was voted to refer the question to Messrs. Speer, Williams, Diffendorfer, with power to make such necessary amendments to the constitution so as to release the members of the Board of Trustees from any personal liability.

There was no report from the Committee for the Application of Degrees. The Committee was asked to continue.

No report from the Committee on Form of Diplomas. The Committee was asked to continue.

Concerning the Union Medical College, the Committee, Messrs. Speer, Banton, Diffendorfer, reported that in conference with Dr. Beebe and Mr. Williams it had considered the present situation, having before it the actions taken by the Acting Board of Trustees of the East China Union Medical College at its third meeting in Nanking, June 21st and 22nd, 1911, and also the action of the Board of Trustees of the University of Nanking at its meeting on November 24th, together with the reports from Dr. Beebe and Mr. Williams of conferences with the Secretaries of the Missionary Boards of the Northern and Southern Baptist Churches. The Committee recommended that the following resolution be sent to each of the three Mission Boards not now co-operating in the University, namely—The American Baptist Foreign Missionary Society, the Foreign Mission Board of the Southern Baptist Convention, and the Executive Committee of Foreign Missions of the Presbyterian Church in the United States.

"In view of the resolution of the Acting Board of Trustees of the East China Union Medical College, adopted at its meeting on June 21st-22nd, a copy of which is attached hereto, and in view of the action of the Board of Trustees of the University of Nanking at its meeting on November 24th, 1911, a copy of which Minute is attached hereto, the Board of Trustees of the University of Nanking hereby invite the American Baptist Foreign Missionary Society, the Foreign Mission Board of the Southern Baptist Convention, and the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S. to join with the University of Nanking in conducting the East China Union Medical College and the Medical Department of the University of Nanking, and to this end invites these three organizations to appoint each a representative on the Board of Trustees of the University of Nanking."

The Committee recommended further that a letter be sent by the Committee in the name of the Board to these three Societies explaining the reasons for this action, and that the Committee be authorised to assure the Boards named that the Board of Trustees of the University of Nanking is prepared to waive the terms of admission to the University, stated in the provisional Constitution, and to admit to the Board of Trustees of the University the representatives of the agencies named on condition that each will supply one doctor for the

faculty of Medical School, with a proportionate share of the expense of the Medical School, and do what may be possible toward aiding in the property equipment.

These recommendations were adopted by the Board.

After some discussion as to the possibility of other Mission Boards entering the work of the Union University at Nanking, it was voted to invite the Board of Foreign Missions of the Southern Methodist Church to enter the Union as now established by the Board of Trustees and directed that the Secretary should lay before them this invitation and the conditions imposed by the constitution, namely, that the Board provide \$40,000 in gold for property and equipment, \$3,000 in gold, annually for current expenses, and the support in the Institution of four foreign members of the faculty.

The Committee on Prospectus reported progress and the Committee was asked to continue.

The Committee on Union Bible College reported progress and the Committee was asked to continue.

In accordance with the recommendations of the Finance Committee reported by Mr. Jerome, Secretary pro tem, Mr. Russell Carter of 156 Fifth Avenue was elected Treasurer of the University to serve for the present year.

It was also voted to bond the treasurer in the sum of \$20,000 and the Board directed that this bond should be secured from the Maryland Casualty Company of Baltimore, John T. Stone, President, and that the cost of the bond be assumed by the Board of Trustees.

It was voted that the Finance Committee be given power to determine a depository for the funds of the University.

The budget for the Financial Campaign proposed by the Finance Committee was adopted by the Board as follows:

University of Nanking

PROPERTY OWNED:—Cost Value	{ 43 acres land 9 school buildings 8 residences }	\$120,000
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REVENUE:—

1. Twelve teachers at aver. salary—\$1,500. . . \$18,000.
 2. Three societies' Mission Board's annual grant 9,000.
- \$27,000.

(Equivalent at 5% to an endowment)	540,000
3. From Students—fees, estimate	12,000.
Total practical assets.....	<u>\$660,000</u>

Needs of University of Nanking.

PROPERTY:—Immediate and Urgent:

1. Land	\$40,000.
2. Teachers' Training School	20,000.
3. Five new residences—required for present staff, at \$4,000.....	20,000.
	<u>\$80,000.</u>

Scheme for College Buildings.

4. Central Building	\$35,000.
5. Chapel	10,000.
6. Science, Chemistry & Physics Hall	25,000.
7. Dormitory to accommodate 200 students ...	25,000.
8. Library	30,000.
9. For water and lighting plant	25,000.
10. Biology & Geology Hall.....	20,000.
	<u>\$170,000.</u>

Total—Property

\$250,000

ENDOWMENT.....

300,000

Total.....

\$550,000.

The recommendations of the Finance Committee concerning the question of the financial responsibility belonging respectively to the Board of Trustees and the Board of Managers was adopted as follows:

In view of the fact that the financial responsibility of the University belongs to the Board of Trustees, by virtue of their legal relation, they should have the power to approve, amend and authorize the annual budget for each calendar year, which shall be prepared by the Board of Managers and submitted to the Board of Trustees not later than November 1st of each year.

It should be further understood that no financial obligation shall be contracted without the consent of the Board of Trustees, but that any unforeseen deficiency, due to emergency, shall be assumed by this

Board, provided such deficiency was not incurred by exceeding the budget appropriations for regular work.

It is expected that the Board of Managers shall cooperate with the Board of Trustees in all efforts in raising funds for extension and in providing means for current expense or deficiencies, and it is recommended that the Board of Managers shall endeavor to interest the Chinese in the present financial undertaking in providing property, equipment and endowment for the purposes of the University.

Concerning the matter of Mr. Williams' salary and expenses during his furlough in America, it was voted to refer the matter to the Finance Committee with power.

The Secretary was asked to request the contributing Missionary Boards to make their remittances to the University to cover the calendar year of the University, January 1st—December 31st.

The date of the next meeting of the Board was set for Friday, March 1st at 2 P. M.

**Extract from letter of Fletcher S. Brockman, Gen.
Secretary Y. M. C. A. of China and Korea,
to Rev. J. E. Williams, Dated Shanghai,
December 29th, 1911.**

"The news comes out this morning that we are likely to have peace right away, with a general convention, to decide upon the form of government, to be held at Nanking. This probably means that Nanking is to be the capital of the new China, and the significance of your University goes up immensely with any such change that may be made. In fact, if it is made, I would consider the educational opportunity in Nanking greater than that of any spot in the Mission field of the world. I am inclined to think that I would consider it the greatest educational opportunity anywhere in the world, when one considers the possible significance of the Chinese people, and the critical importance of the new times."

At the meeting of the Board of Trustees of the University of Nanking at its meeting on Saturday, January 27th, the following report presented by the Committee whose names are signed to this letter was presented and adopted:

The Committee of the Medical Department of the University and the Union Medical School reported that in conference with Dr. Beebe and Mr. Williams it had considered the present situation, having before it the actions taken by the Acting Board of Trustees of the East China Union Medical College at its third meeting in Nanking, June 21st and 22d, 1911, and also the action of the Board of Trustees of the University of Nanking at its meeting on November 24th, together with the reports from Dr. Beebe and Mr. Williams of conferences with the Secretaries of the Missionary Boards of the Northern and Southern Baptist Churches. The Committee recommended that the following resolution be sent to each of the three mission Boards not now cooperating in the University, namely:—the American Baptist Foreign Missionary Society, the Foreign Mission Board of the Southern Baptist Convention and the Executive Committee of Foreign Missions of the Presbyterian Church in the United States.

"In view of the resolution of the Acting Board of Trustees of the East China Union Medical College, adopted at its meeting on June

21st-22d, a copy of which is attached hereto, and in view of the action of the Board of Trustees of the University of Nanking at its meeting on November 24th, 1911, a copy of which minute is attached hereto, the Board of Trustees of the University of Nanking hereby invite the American Baptist Foreign Missionary Society, the Foreign Mission Board of the Southern Baptist Convention, and the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S. to join with the University of Nanking in conducting the East China Union Medical College and the Medical Department of the University of Nanking, and to this end invites these three organizations to appoint each a representative on the Board of Trustees of the University of Nanking."

The Committee recommended further that a letter be sent by the Committee in the name of the Board to these three Societies explaining the reasons for this action, and that the Committee be authorized to assure the Boards named that the Board of Trustees of the University of Nanking is prepared to waive the terms of admission to the University, stated in the provisional Constitution, and to admit to the Board of Trustees of the University the representatives of the agencies named on condition that each will supply one doctor for the faculty of the Medical School, with a proportionate share of the expense of the Medical School, and will do what may be possible toward aiding in the property equipment.

The action of the Acting Board of Trustees of the East China Medical College referred to above, was as follows:

On behalf of the Committee appointed to secure information concerning the organization of a permanent Board of Trustees, Dr. Beebe presented a report, recommending that the Board of Trustees of the University of Nanking, with additional representatives from Missionary Societies participating in the Medical School but not in the University, should hold the properties of this Medical School.

Voted: That the Acting Trustees of the Medical College recommend to the Home Boards of the Missionary Societies represented, that the properties of this institution be entrusted to the Board of Trustees of the University of Nanking, provided that arrangements can be made whereby the Societies not now represented on that Board may secure such representation as is considered equitable, and that the direct control of the Medical College be vested in a Board of Managers on the field, appointed by the Missions participating in the Union Medical College.

VOTED: That, realizing the possibility of legal or other obstacles to the foregoing plan, we recommend as an alternative proposition, that a Board of Trustees consisting of two representatives from each of the participating Missionary Societies, be organized in the United States, for the purpose of holding and administering the properties of this institution, and that the direct control be vested in a Board of Managers on the field appointed by the participating Missions.

The action of the Board of Trustees of the University of Nanking, adopted at its meeting on November 24th, 1911, was as follows:

Concerning the proposition of the Union Medical College presented by Dr. Beebe, it was moved that it is the sense of the Board of Trustees that the East China Union Medical College be invited to become an integral part of the University of Nanking to be represented on the Board of Trustees on a basis to be mutually agreed upon and that a copy of this resolution be sent to the East China Medical College through Dr. Beebe.

The reasons for the action taken by the Board we feel are clear and convincing:

1.—The Board of Trustees of the University of Nanking is already incorporated by charter from the Board of Regents from the University of the State of New York. It would be confusing and it would seem to be unnecessary to have a second Board of Trustees.

2.—A separate Board of Trustees for the Medical School could not secure a charter from the Board of Regents of the State of New York without having \$100,000 in equipment and endowment. In the absence of sufficient equipment and endowment to meet this requirement, a second Board of Trustees of the Medical School would have to seek incorporation elsewhere than in New York, which would mean that the degrees which it could confer would be inferior to those which could be conferred by the Medical Department of the University of Nanking, which are degrees of the University of the State of New York. As part of the University, the total equipment and endowment of the University are accepted as covering the requirement of \$100,000.

3.—It is in the highest degree desirable, both for efficiency and economy, that the educational work of the Missions in Nanking should be co-ordinated in the most harmonious way possible. The University, of course, requires its Medical Department in order to complete its work, and the East China Union Medical School requires affiliation with the University in order that it may do its work in the best way.

4.—The original requirements of the Constitution of the University for the admission of any new body were as follows:

A. Each Mission entering the union shall be entitled to full Representation (i.e. by four member) on the Board of Managers, upon meeting the following conditions:

(1) Funds or property shall be provided of a minimum value of \$40,000 gold.

(2) Three regularly appointed missionaries who may become members of the faculty upon appointment by the Board of Managers.

(3) An annual cash guarantee, toward current expenses, of not less than \$2400 gold, until such time as these expenses together with those arising from development, etc. are so amply covered by endowment that those funds are no longer required for the maintenance and proper development of the University.

B. Any Mission which cannot meet all the conditions for full representation as stated in Clause A of his section may secure partial representation as follows:— By providing \$10,000 gold, in money or available property, one instructor and \$600 gold for current expenses, a mission may secure one representative on the Board of Managers. For \$20,000 gold, two instructors and \$1,200 gold for current expenses a mission may have two representatives. For \$30,000 gold, three instructors, and \$1,800 gold, for current expenses, a mission may have three representatives.

The annual cash guarantee mentioned above has since been raised to \$3,000, and the number of missionaries on the faculty from three to four. The Board of Trustees of the University feel so keenly the desirability of the union of the Medical College with the University, and are so eager to respond to the request of the Acting Board of Trustees of the Medical College on the field, that they are willing to waive these requirements of the Constitution, asking only that which your Mission on the field has already agreed to provide, namely: one doctor for the faculty of the Medical School and a proportionate share of the expense of the Medical School, with the added hope that you will give such help as you may be able to in our efforts to provide the necessary property equipment, but no requirement is laid down on this point. The Board of Trustees of the University of Nanking are putting the property needs of the Medical Department on their own scheme of necessities for which they are seeking now to secure more than half a million dollars for equipment and endowment.

5.—The proposal which our Board now makes to you does not invite you to assume any more responsibility than your representatives

have already undertaken in the Medical College. It is simply an offer to you of such representation on the Board of Trustees of the University as your representatives on the field have asked that you should have. In accepting this proposal it is understood that your connection is through and on account of the Medical School, although it at any time in the future you wish to participate more largely in the union, the way will be open, but no responsibility for advancing in that direction is involved.

Please let us know if there are any questions which we can answer.

We might perhaps add that the meeting of the Acting Board of Trustees of the College on June 21st-22d was attended by the following members:

Dr. Robert C. Beebe, Methodist Episcopal Mission
Dr. William E. Macklin, Foreign Christian Mission
Dr. Phillip S. Evans, Jr., Southern Baptist Mission
Dr. W. H. Venable, Mid-China Presbyterian Mission, South
Dr. J. B. Woods, North Kiangsu Presbyterian Mission, South
Dr. M. D. Eubank, American Baptist Foreign Mission Society
Dr. Samuel Cochran, American Presbyterian Mission

Trusting that we may have soon the pleasure of an encouraging reply to the proposal of our Board of Trustees, we are,

Minutes of the Regular Meeting of the Board of Trustees of the University of Nanking March 1, 1912.

Members present:

Ralph E. Diffendorfer	Robert E. Speer
Frank A. Horne	Joab A. Banton
L. H. Severance	P. T. Jerome.
Messrs. Williams, Beebe, Gamewell, and Carter by invitation.	

In the absence of the Chairman, Mr. Horne was elected Temporary Chairman and assumed the chair.

Prayer was offered by Mr. Williams.

The minutes of the meeting of January 27th were read and after some modifications were approved.

Mr. Williams introduced Dr. Frank D. Gamewell, Superintendent of Education for the Methodist Mission in China, and spoke of his valuable help in helping to consummate the union in Nanking.

The question having been raised as to whether or not Mr. Russell Carter, the newly elected Treasurer of the Board, should be invited to sit with the Board at its sessions, it was unanimously voted to request Mr. Carter to be present and Mr. Williams was asked to inform him. Mr. Carter came in a few minutes later and was introduced to the Board.

Under the items of Information, the following were reported:—

1. Mr. Williams read recent cables and letters from Nanking telling of the progress of the buying of land under the instructions of the Board of Trustees. He also expressed satisfaction as to the appointment of Dr. T. Dwight Sloan Coffin for the Medical School by the Presbyterian Board of Foreign Missions. He reported the work done by Mr. Bailey for the famine relief, referring to a tract of 1,600 acres near the city of Nanking which had been given to Mr. Bailey by the Chinese Government and that the Board of Managers in Nanking looked upon this as a possible opening for an Agricultural Department. Mr. Williams also referred to the advisability of employing Christian Chinese students who had secured their education in America and read the resolutions of the Board of Managers, calling attention to Mr. Li Ying who is now a student at Hiram College in Ohio, expressing their desire that Mr. Li should plan his studies with Mr. Martin, a member of the faculty now at home on furlough so that they could work

together on their return to China in the Department of Chemistry. Reference was also made to Mr. Hwang, a graduate of the University who has rendered valuable service to the provisional government in the Province of Kiangsi and the possibility of securing him as the University pastor. Announcement was made of the opening of the University on February 1st.

Mr. Severance entered and assumed the chair.

2. On the matter of gifts, Mr. Williams reported the receipt of \$5,000 from Mr. Harkness, an unconditional gift for the University, and that Mr. Rockefeller's Committee had sent a negative answer to his request.

The Board voted their appreciation to Mr. Harkness and asked the Secretary to write him on behalf of the Board.

3. Mr. Williams announced the safe arrival of Mr. Williams and the children in America and that he was planning to take up his residence in Montclair, N. J.

4. The Secretary read a letter of acceptance from Mr. Russell Carter who was elected the Treasurer of the Board at its meeting on January 27th.

5. Mr. Williams read letters from President Lowell and Mr. Low, referring to their conference with the Board on January 27th. President Lowell's letter expressed some doubt as to the possibility of the British raising sufficient money to insure the success of the United Universities' Mission.

6. Dr. Gamewell having just arrived from China and being a duly elected member of the Board of Managers of the University of Nanking, spoke with great interest and profit to the Board. He reviewed the circumstances which led to the founding of the union, the importance of Nanking as a Chinese city, a centre of population, a centre of wealth and the possibility of its being the future capital of the Chinese Republic. He also referred to the importance of establishing primary and secondary schools as feeders for the University, and referred to the similar plan now in operation in connection with Peking University. He spoke in the highest terms of the place which the Christian students had taken in the Revolution and especially of the "Dare to Die Society," made up largely of Christian students who pledged themselves to assume the places of greatest responsibility and danger.

The reports from Committees and Unfinished Business were then called for.

1. Concerning the Board's petition to the Regents of the University of New York for amendment of the Charter, the Secretary read a communication from Mr. Sexton, the Chairman of the Charter Committee, in which several objections were raised to the Board's petition. He also read his reply to these objections and then referred to the action of the Board of Regents on Feb. 22nd as communicated to the Board of Trustees in the following letter from the Assistant Commissioner of Education:

This is to advise you that at the meeting of the Board of Regents held on the 22nd instant, the request for amendment to the charter of the University of Nanking was considered, and the Regents formally

"Voted, That the Commissioner of Education be authorized and requested to mail to the usual address of every trustee of the said University, at least thirty days prior to the next meeting of this Board, notice that at such meeting a hearing will be given at which will be considered any objections to the proposed amending of the charter of the said University, and that the notice for the next meeting of the Regents shall specify that action is then to be taken on such proposed amending."

2. Concerning the procedure for the application for degrees for students completing the course in the University of Nanking, the Secretary read a communication from the Assistant Commissioner of Education. The Regents have voted that the same procedure shall apply to the University of Nanking as is now in force with McKenzie College in Brazil. These requirements are set forth in the attached letter which is offered for file as Paper A.

In view of this action of the Board of Regents, the Board voted to express its desire to the Board of Regents that Dr. Amos P. Wilder, the Consul-General of the U. S. at Shanghai, should be appointed the examiner on behalf of the Board of Regents for the University of Nanking; and that Mr. Wilbur T. Gracey should be appointed alternate and that in the event that Mr. Gracey is not a College graduate, that Mr. Gilbert, the Vice-Consul at Nanking, be asked to serve as alternate. The Secretary was asked to ascertain from the State Department at Washington the educational career of Mr. Gracey. A form of certificate for the use of the examiner at Nanking was adopted and the Secretary was asked to secure the approval of the Assistant Commissioner of Education before sending it to President Bowen. The certificate is attached herewith as Paper B.

3. There was no report from the Committee on Form of Diplomas.

4. The Committee on Union Medical College reported that the invitations authorized by the Board on Jan. 27th, had been sent to the three Mission Boards in question, but that as yet no answers had been received. Mr. Speer read a communciation from Dr. Cochran of Nanking concerning the desirability of affiliating the Union Medical School with the University. He also called attention to the fact that the proposed Constitution for the new Union Medical College as submitted by the Board of Managers of the Medical School in Nanking, provided for the creation of a separate Board of Trustees in America by the appointment of two representatives from each of the cooperating Mission Boards. No action was taken with regard to the Medical School.

5. The Committee on Union Bible College had no report.

6. Concerning the Comprehensive Plan of Buildings, Mr. Williams reported that the changes which had been authorized at the last meeting of the Board had been made by the architects and that printed copies of the plan had been secured for use in the financial campaign. The Board voted to authorize the completion of the plans of one of the buildings by Messrs. Gody & Gregory or any architects whom Mr. Day specially desired.

Mr. Speer reported the employment by the Presbyterian Board of Mr. Keeler, a professional architect as an addition of their missionary staff in China, and referred to the possibility of his being of use to the Board of Trustees of the University of Nanking during the months previous to his sailing to China. The Board voted that this matter be referred to the Finance Committee with power.

7. The Committee on Prospectus reported progress through Mr. Williams and the Committee was asked to continue.

8. The Finance Committee reported progress with reference to the bond for the Treasurer and recommended that the Knickerbocker Trust Company be designated for the depository for the funds of the University. The Board approved this recommendation and the Treasurer was authorized to open the account.

The matter of Mr. William's salary and expenses during his furlough in America was referred to the Finance Committee for reconsideration with power to act.

At the suggestion of Mr. Banton, Mr. Jerome was asked to serve in his place on the Finance Committee and was so appointed by President Severance.

9. The Committee on Titles of Property reported progress and was asked to continue.

10. The Committee on the Personal Liability of the Board of Trustees reported progress and was asked to continue.

11. The Secretary reported that the invitation to the Board of Missions of the Southern Methodist Church was in preparation and will be sent without further delay.

12. The Secretary reported that the three cooperating Mission Boards had reported favorably to the Board's request that the additional \$600 recently voted by these Boards for the use of the University should be made available to the University for its calendar year Jan. 1-Dec. 31. The Board of Trustees authorized the Secretary to inform the cooperating Missions that this additional money should be administered by the Boards through their Mission Treasurers in China in accordance with the usual methods of the Boards.

13. It was voted that the Trustees express their satisfaction on the safe return of Mr. Meigs to the teaching work in which he was engaged so long and so successfully.

14. It was voted that the Board of Trustees put on record their thankfulness to the Heavenly Father for the care and protection of its workers in the University of Nanking, and for the conspicuous way that his servants were used in bringing about peace and preventing bloodshed, and their gratitude for the speedy return of peace and the opening of the University on February first.

15. It was voted to record in the minutes, the hearty approval of the action taken by the Executive Committee of the Board of Managers of January fifteenth in appreciation of the life and service of Dr. George A. Stuart, as follows:

"Resolved, That we, the members of the Board of Managers of the University of Nanking, would record our sorrow at the death of Dr. George A. Stuart, member of the Board and former President of the Nanking University, and our sense of loss to the work of this Board, and our appreciation of the great work he has done for this institution. The University has lost in his death a strong friend and helper."

16. It was voted to approve the action of the Executive Committee concerning the policy of engaging former Chinese Christian students who have completed their studies in America, as instructors in the University.

17. Upon the recommendation of the Board of Managers it was voted to approve of the securing an endowment of the various chairs of the University of not less than \$40,000 (gold) each and that the matter should be referred to the Financial Committee.

18. The Board of Trustees approve of the appointment of Mr. Harvey E. Roys as instructor during the absence of Professor Martin in the United States at a salary not to exceed the regular missionary salary and his further relation to the University to be determined at the conclusion of the arrangement.

19. The date of the next meeting was set for April 9th, at 2 p.m.

Minutes of the Regular Meeting of the Board of Trustees of the University of Nanking, Presbyterian Building April 9, 1912, 2 P. M.

Members Present:

L. H. Severance	Frank A. Horne.
P. F. Jerome	A. McLean
Robert E. Speer	E. B. Cobb

R. E. Diffendorfer

and Messrs. Williams, Carter and Dr. Gamewell.

At 2 P. M. President Severance called the Board to order.

Prayer was offered by Dr. Cobb.

The Minutes of the meeting of March 1st were read and approved. Under the Items of Information, Mr. Williams reported the following recent cables from President Bowen:

"Williams and Trustees accept our warmest appreciation of your service. The purchase is completed all to the north Cory road 12 Chinese mow to the south; also to the south University—Catholic we see no possibility. Spent already \$8,000 gold dollars. 7000 additional will be needed to complete purchase of property. Approve Agricultural Department. Managers."

"Williams. Shanghai-Language School unanimously request or ask us to open Language Study Department. Approved of (by) all here. Keen teachers Kinhwafu much wanted."

"Williams-YuKungkuan—It can be purchased \$40,000 Mexican. Do you advise purchase?"

Mr. Williams reported that matters concerning the Agricultural Department and Language Study Department would come up in the regular place on the docket. He also urged the immediate purchase of a piece of land known as Yu Kung Kuan, as requested in the cable from President Bowen. As to the Teaching staff in the University, Mr. Williams reported that Mr. and Mrs. Settemyer have just returned to America after a long trip through Europe and that they plan to study at Columbia during the summer and fall of 1912.

In a conference with Mr. Li Ying, the Chinese student referred to in the minutes of the meeting of March 1st, Mr. Li said that he would like a foreign missionary's allowance and salary should he return to Nanking. Mr. Williams discouraged him in any such hope.

Mr. and Mrs. Martin are now near Chicago. Mr. Martin is taking a special course in chemistry at Chicago University.

Mr. Williams had a conference with Prof. Paul in Indianapolis. He will probably be appointed to Nanking by the Foreign Christian Missionary Society.

The minutes of the last meeting of the Board of Managers, together with the budget, list of properties, list of land purchased, financial statement to the end of the year, with copies of Mr. Bowen's last letters, all having been prepared by Mr. Williams, were then placed in the hands of the members of the Board of Trustees. These documents are offered herewith for file as Document A.

In the matter of gifts, Mr. Williams reported a gift from Mrs. C. H. McCormick of Chicago of \$25,000 for a dormitory, together with the plans of her architect. He also reported a gift from Miss Caroline Babcock of Neenah, Wisconsin, of \$5,000, to be used in any way suggested by Mr. Day.

Also reported that plans were being made for a parlor conference at the home of Mr. J. A. Patten, Evanston, Ill., the arrangements being made through Bishop McDowell.

Mr. Williams has had very satisfactory personal conferences with Prof. Burton about the general situation in Nanking, and received encouragement of further interest on the part of Mr. Rockefeller and his committee.

Dr. Gamewell reported two satisfactory conferences on financial matters with Mr. Carman, the Secretary to Mrs. D. Willis James.

The regular docket was then taken up and reports were called for from the various committees:

1. Mr. Diffendorfer reported for the Committee on Charter Revision that notices had been sent to all the members of the Board that the Board of Regents would take action on the proposed amendment to the charter at their meeting on May 2d. It did not seem probable, however, that the Board of Regents would grant the second amendment, giving the Board of Trustees the power to enlarge their number at will. After full discussion, Mr. Speer and Mr. Diffendorfer were appointed a Committee to negotiate further with regard to the Charter Revision with the hope that the Board of Regents would grant this right to the Board of Trustees.

2. After full discussion of the letters and cables of President Bowen, relative to the purchase of land, the Board voted to authorize the expenditure of an amount not to exceed \$35,000 Mexican for the purpose of the Yu Kung Kuan, (containing several houses and about seven acres of land.)

3. The Finance Committee were empowered to negotiate a loan in America for an amount, not to exceed \$10,000, which may be necessary to add to the money already in hand in order to complete the purchase of this property.

4. It was voted that the Secretary should express the thanks of the Board to Mrs. McCormick and Miss Babcock for their gifts.

5. Upon further consideration by the Board of the purchase of the Yu Kung Kuan property, it was voted to reconsider the action concerning the purchase of this property at \$35,000 Mexican.

In answer to president Bowen's cable of March 27th regarding the purchase of the Yu Kung Kuan property, the Board then voted that we advise President Bowen to purchase this land, and that an expenditure of an amount not to exceed \$40,000 Mexican be authorized.

6. The President and Treasurer were authorized to sign any necessary papers in order to negotiate the loan referred to above.

7. The Committee on Titles reported progress and was asked to continue.

8. The Committee on Union Medical School reported that a favorable reply had been received from the Southern Baptist Board but that no replies had yet been received from the Southern Presbyterians and the Northern Baptists. The Committee was asked to continue in order to complete negotiations with these Boards.

9. The Secretary reported that the invitation had been sent to the Southern Methodist Board through its General Secretary, Dr. W. W. Pinson, and that he was seeking to make an opportunity for Mr. Williams to present the situation at the Annual meeting of the Board of Missions of the Methodist Church, South, which will be held during the first part of the month of May. No answer has been received to these letters which were not sent until April 5th.

10. The Finance Committee reported the following resolution with reference to the furlough expenses of Mr. Williams, and the report was adopted by the Board:

The Finance Committee in meeting on April 8, recommends to the Board of Trustees the payment to Vice President J. E. Williams, the balance due on travel account \$823.81; also, the payment of \$100 per month and house rent and all traveling expenses; also the payment of travel account of the University \$256.25, as submitted to April 1st.

11. Concerning a comprehensive scheme of buildings, Mr. Williams submitted the plans of Mr. Perkins, the architect for Mrs.

McCormick, for the dormitory to be erected through her gift, in the discussion of which the whole question as to a unified scheme of buildings was raised and discussed by the Board. The Board felt that it did not have sufficient information regarding the entire scheme of buildings to pass upon the plans for this one dormitory. Messrs. Severance, Williams and Gamewell were appointed a Committee to arrange for the completion of the general plan for the future buildings of the University.

12. The Committee on Personal Liability of the Board of Trustees reported progress and was asked to continue.

13. Mr. Diffendorfer reported on the Application for Degrees that information had been received from the State Department in Washington that Mr. Gracey was not a college graduate; that both Dr. Wilder and Mr. Gilbert were in America on furlough. The Board accepted the report and voted that the following names should be submitted to the Board of Regents for approval as examiners at Nanking on behalf of the Board of Regents: Mr. Jernegan, formerly a Consul-General at Shanghai, now a lawyer at Shanghai; Mr. W. W. Lockwood, General Secretary of the Y. M. C. A. at Shanghai; Dr. J. W. Lowry of Peking, Chairman of the China Council of Presbyterian Missions in China; Dr. A. P. Parker of Shanghai, Ex-President of the Anglo-Chinese College.

14. The Committee on Form of Diplomas had no report.

15. The Committee on Union Bible School had no report.

16. The Board authorized that the matter of a publication of the prospectus of the University should be referred to Messrs. Williams and Diffendorfer, with power.

Under the items of New Business the Board voted:

1. To express its hearty sympathy with the purpose of the Board of Managers to develop an Agricultural Department and requested the Board of Managers to report in greater detail what, in their judgment, would be involved and practicable and what support could be secured from the Chinese. Mr. Williams was requested to inquire into the possibility of securing the cooperation in the development of this Agricultural Department on the part of some American Agricultural School or University.

2. To express hearty sympathy with the purpose of the Board of Managers to develop a Language School, and requested the Board of Managers to report in greater detail as to what is involved.

After prayer by Mr. Speer the Board adjourned to meet on May 29th, at 2 P.M.

**Minutes of the Regular Meeting
of the
Board of Trustees of the University of Nanking.
May 29th, 1912.**

Members present:

Rev. A. McLean	Mr. Robert E. Speer
Rev. E. B. Cobb	Mr. Frank Horne
Mr. Percy F. Jerome	Mr. R. E. Diffendorfer

Messrs. Williams, Carter and W. A. Keller, a newly appointed architect of the Presbyterian Foreign Board.

In the absence of the President, Dr. McLean, the Vice-President, called the Board to order.

Prayer was offered by Dr. Cobb.

The minutes of the meeting of April 9th were read and approved.

As items of information, Mr. Williams reported the following:

1. There was handed to each member of the Board of Trustees copies of recent letters and cablegrams from President Bowen and the Board of Managers in Nanking. These are offered herewith for file as Paper A.

2. A gift of \$500. from Mr. Cleveland H. Dodge. Mr. A. E. Cory, a missionary of the Foreign Christian Missionary Society of Nanking, now in America on a campaign for the raising of \$1,000,000, informed Mr. Williams that one of the buildings in Nanking can be listed in this Million Dollar Fund of the Foreign Christian Missionary Society. Mr. Horne, on behalf of the Trustees, gave a dinner at Minneapolis during the General Conference of the Methodist Episcopal Church, at which forty men were present. The University was represented by Messrs. Williams, Goucher and Gamewell, Bishops McDowell, Bashford and Lewis.

3. Mr. Williams reported in regard to Mr. W. A. Mitchell of Soochow, the information contained in a letter of April 24th from President Bowen and now on file, and also his telegram to Prof. Charles T. Paul, to which he received the following reply:

"China this autumn seems impossible. Early next year probable. Definite statement time follows. President McLean's report Conference today."

Until Prof. Paul could come out as the fourth man from the Christian Church, it was suggested that Mr. W. A. Mitchell might be engaged under the appropriation, and when Prof. Paul arrived, he could be taken over by the Presbyterian Mission until their fourth man arrived, on the field.

Mr. Williams reported that Miss Pierce was now being engaged as the fourth teacher by the Presbyterian Mission, and Miss Day from West China had the responsibility of Mr. Bailie's work in mathematics.

Mr. Alexander Lee, who had taken his course at Hiram College and was now completing post-graduate course for "M. S." University of Louisville, had been engaged by the Managers, at \$150. Mex. per month. While at Louisville, attending the General Assembly, Mr. Williams was able to enlist the interest of Dr. Powell to lead the Christian churches of Louisville in an effort to provide his support.

President Bowen wrote that Mr. Keen's coming to take charge of the Language Study Department was indefinite but that there was a possibility of securing Mr. Pettus. Mr. Williams reported that he thought this latter arrangement might, in many respects, be more advantageous.

Mr. Williams also reported the possibility of securing Mr. Ngan Han, through the friendly offices of Hon. Theodore Wang that he might be appointed and assigned by the Chinese Government to the Agricultural Department of the University with salary.

4. A special report on the status of the Language School was read from President Bowen's letter, under date of April 24th, now in the file. Copies have been sent to each member of the Board of Trustees.

The reports of the various standing committees and the items of new business were then called for.

1. The Committee on Architect and Scheme of Buildings, reported through Mr. Williams, who presented to the Board his conversation with Mrs. McCormick concerning her gift of \$25,000. for a dormitory, on condition that the plans for the building could be approved by her. Mrs. McCormick has also given \$1,000 for the architect's drawings.

Mr. Williams then presented a proposition from Mr. Perkins, the architect for Mrs. McCormick, a copy of which letter is attached herewith and is offered for file as Paper B. Mr. Williams and Mr. Keller then displayed the scheme of buildings for the University quadrangle, as drawn up by Mr. Perkins, and the Board entered into a full discussion of the location, style, size and general arrangement of buildings.

On motion of Mr. Speer, it was voted:

(1) That the Board of Trustees adhere to the general plan as drawn up by Cady & Gregory, architects, and previously approved by the Board, and that the Board of Managers be advised to purchase the necessary land to carry out this scheme.

(2) That the chapel and dormitory be located on the west side of the quadrangle, as originally planned.

(3) That the Board of Trustees are disposed to approve a Chinese element on the architecture.

On motion of Dr. Cobb, it was decided to cable President Bowen to purchase the necessary land to the west of the quadrangle in order to erect the buildings as drawn on the scheme of Cady and Gregory.

The appointment of Mr. George M. Rosse, whose support has been privately secured as the Treasurer of the University, to be located in Nanking, was approved.

The Committee on Titles of Property reported through Mr. Williams, and in a document of agreement as drawn up by Mr. Stiger of the Presbyterian Board, was read and discussed.

The Board voted that Mr. Williams remain in America until January 1st, 1913, in order to complete the campaign for funds for the University, and such other necessary items of business as may be referred to him. Upon further discussion the Board then voted to reconsider the action concerning Mr. Williams' furlough.

It was then voted that at the next meeting of the Board to be held June 13th, Mr. Williams should be requested to present the legal document on the agreement of three Mission Boards with reference to property, securing beforehand the approval of the attorneys of the three Boards, in order that upon the action of the Board of Trustees, this document could be referred to the officers of the three Mission Boards for their official signatures.

The secretary reported a communication from the Knickerbocker Trust Company which has been selected as the depository for the funds of the University, and the Board voted:

That a deposit and drawing account in the name of the University be opened with the Knickerbocker Trust Company, and that the Treasurer of this University be and he is hereby authorized to draw upon said account by checks drawn to the order of any person or corporation whatsoever, which check shall be signed in the name of the Company by the Treasurer thereof, and the Knickerbocker Trust Company is hereby authorized and directed to honor and pay all checks as signed.

The Committee on Medical School reported no communications from the Southern Presbyterian Board and the Northern Baptist Board in response to the invitation of the Board of Trustees to unite with the University in the conduct of the Medical Department. The Board authorized a second communication to these Boards to be sent by the Committee on Medical Schools Messrs. Speer, Banton and Diffendorfer.

The secretary reported the postponement of any action concerning our invitation to the Southern Methodist Board, pending the visit of Dr. W. W. Pinson, its General Secretary, to China during the summer of 1912.

The secretary also reported the communication from Dr. Pinson stating that the Southern Methodist Board, had taken favorable action on the request of their missionaries for cooperation in the Medical School and that the Southern Methodist Board had granted what these missionaries had asked. The proposed Theological or Bible School was held over for further consideration and fuller information by the Southern Methodist Board.

The Board then voted that the Committee on Union Medical School send a letter of invitation to the Southern Methodist Board to unite with the University of Nanking in the conduct of the Medical School on the same terms as were offered to the Northern Baptist, and Southern Presbyterian Boards.

Mr. Diffendorfer reported for the Committee on Application for Degrees, the following action by the Board of Regents on an examiner at Nanking and that this action had been transmitted to President Bowen.

"I have your letter of the 29th ult. in regard to the appointment of an examiner for the University of Nanking. Mr. Jernegan, formerly a Consul-General at Shanghai and now a lawyer at Shanghai, would be satisfactory, provided he is a college graduate. The same would be true of Dr. J. W. Lowry and Dr. A. P. Parker of Shanghai, under the same conditions.

The Board of Trustees voted that for the present the necessary fees for the issuance of diplomas should be paid by the Treasurer of the Board.

The report of the Treasurer, Mr. Carter, was received, a copy of which is attached herewith.

The Committee on Finance, Personal Liability of the Board of Trustees, Union Bible School and Prospectus, offered no reports.

The Board adjourned to meet on June 13th at 2 P. M. in the Assembly Room of the Presbyterian Foreign Board.

To the Board of Trustees of the University of Nanking.
Your Treasurer would submit the following reports as of May 29th, 1912.

Receipts: { Feb. 16th—Edward S. Harkness..\$ 5,000.
Apr. 11th—Mrs. Ellen S. James.. 20,000.
\$25,000.

Disbursements: { J. E. Williams and family—Travel-
ling expenses to U. S..... 823.81
J. E. Williams—travelling expenses
in the U. S. 256.25
J. E. Williams—March—June rent
at \$40. per month 160.00
J. E. Williams—Personal account—
March through June at \$100. per
month 400.00
Blank Books 1.80

Total.....\$1,641.30
Balance in Knickerbocker Trust Co. 23,358.14

NOTE:—Against which balance we have authorized Mr. Bowen to draw up to \$20,000 for the purchase of the Yu Kung-kuan property.

Respectfully submitted,
(Signed) RUSSELL CARTER, *Treasurer.*

**Minutes of the Board of Trustees of the
University of Nanking, Nov. 8, 1912.**

The Trustees of Nanking University met in session today, November 8, 1912, at 10 o'clock, in the rooms of the Presbyterian Board of Foreign Missions, President Severance presiding. Members present as follows: Mr. Speer, Mr. Banton, Mr. Horne, Mr. Hannan, Vice-President Williams, Treasurer Carter, Mr. A. E. Cory, substituting for Dr. McLean, Mr. Joshua Levering representing the Southern Baptist Association, Dr. Geo. B. Huntington, representing the Northern Baptist Convention, and Mr. Cobb. President Severance welcomed Mr. Levering and Mr. Huntington, and Mr. Cory to the meeting of the Board. Prayer was offered by Mr. Levering. Mr. Jerome was elected temporary secretary.

The Minutes of the meeting of June 13, 1912, were read and approved.

The excuses were noted from Dr. McLean and Secretary Diffendorfer. President Severance gave a notice concerning the dinner to be held this evening at the Union League Club in the interest of Nanking University and in cooperation with Dr. Goucher representing the Chentu University. He stated that there would be about fifty persons present and a pleasant evening is anticipated.

Mr. Speer expressed on behalf of the Board our appreciation of the action of Mr. Severance in arranging for this dinner.

Mr. Williams then read the Minutes of the Board of Managers, and the items were discussed seriatim. Vice-President Williams announced that Dr. E. C. Perkins had underwritten the support of a missionary, Miss Wixon, largely through the influence of Mr. Horne. This support is to be continued for five years at the rate of \$600 per year. The secretary was asked to convey the thanks of our Board to Dr. Perkins for this generous action.

On motion by Mr. Speer and Sec. by Mr. Cory it was decided that the policy of the Board should be to carry adequate insurance on all the property of the University. It was decided that it should be the policy of the University to encourage the support of members of the faculty either by individuals or societies, but the Trustees would reserve the right of passing upon the qualifications of teachers so recommended.

It was resolved by Mr. Cobb that the new building necessary to house the missionaries attending the Language School be authorized at an expense not to exceed \$25,000 and it should be so arranged that it could be used as the second dormitory of the scheme in case the Language School should be discontinued at any time in the future.

On motion by Mr. Cobb it was decided to recommend that the Language Department bear its share of the expense of the maintenance of the school. The idea being to make it pay its own way as far as possible.

Vice-President Williams stated that we have at present eight residences for the missionaries and are urgently needing six additional residences making fourteen in all. On motion by Mr. Cobb and Mr. Banton it was moved that we proceed at once to provide the needed residences for the missionaries. The motion was carried.

Mr. Hannan moved that the matter of the architect's plan for the residences be referred to Mr. Williams and that the work be undertaken either at home or on the field according to the judgment of Mr. Williams, and the cost of the residences be limited to \$4,000 gold each, and the Board of Managers be authorized to go ahead with the work of the residences as soon as the money is provided. Motion was carried.

Concerning the recommendation of the Board of Managers to engage Miss Grace Taylor, it appears that it is not feasible to ratify the engagement at the present time, and Mr. Cory moved that we engage Mrs. Thurston as a member of the faculty of the University of Nanking at a salary of \$650 per year with the usual traveling allowance. After some discussion it was decided to defer this matter until later in the meeting when the correspondence with Miss Taylor could be read.

Some question having been raised concerning the ownership of the property recently secured for Dr. Evans of the Southern Baptist Convention; on motion by Mr. Cobb, Mr. Speer and Mr. Levering were asked to prepare an agreement between the Trustees and Boards entering in the Medical School, covering the purchase and the location of houses of missionaries to be submitted at the next meeting to be held on December 12th, at 2 P.M.

Treasurer Carter submitted his report for the summer up to November 8, showing receipts amounting to \$13,607.82. The disbursements amounted to \$1,264.68, leaving a balance on hand in the Columbia Knickerbocker Trust Co. amounting to \$12,343.14. On motion the report was received and placed on file.

Mr. Williams reported special gifts as follows:

Mrs. C. P. Turner (House)	\$ 4000
Mr. Dudley P. Allen	3000
Mr. Geo. Perkins	3000
Disciples in Pittsburgh	25000
Bible Department	40000
Mr. Swasey	25000

Mrs. McCormick review of plans and money ready, and outlined his campaign for the balance of the year. The secretary was requested to send a resolution of thanks, to be prepared by Mr. Speer, to the following donors: Mrs. Turner, Mr. Ambrose Swasey. Dr. E. C. Perkins, Mrs. McCormick, Dr. A. McLean, representing the Church.

On motion by Mr. Cobb, Mr. Cory and Mr. Williams were asked to prepare a resolution concerning the entrance of the Northern Baptist Convention into full relation with the Nanking University.

The next meeting of the Board of Trustees was decided for Dec. 12, at 2 P.M. in the Assembly Room of the Presbyterian Board of Foreign Missions.

Mr. Williams was appointed to secure a design for the new seal of the University, and present it to the Board for approval.

A resolution of thanks was presented to the Legal Committee Messrs. Skidmore, Banton, and Stiger for the successful completion of the papers of transfer executed by the cooperating Boards.

Vice President Williams reported on the matter of diplomas and it was agreed to supply a diploma in English and also one in Chinese.

Mr. Speer reported on the matter of the charter and stated that we had secured all that had been asked for, and requested that each member of the Board of Trustees be sure to answer the communication received from the Board of Regents expressing our approval of the proposed change in the charter. Each member was asked to report to Mr. Williams that he had done so.

The Finance Committee reported having approved for recommendation to the Trustees the budget of the Board of Managers amounting to \$46,200, Mexican, for the year 1913. On motion this was adopted by the Board of Trustees.

Mr. Williams has reported and presented for future consideration a plan of organization of the University, combining the colleges in the district served by the University.

After some discussion concerning the best method of following up the dinner interest, the meeting adjourned until the next regular meeting of December 12.

L. H. SEVERANCE, Chairman.
(Signed) P. P. JEROME, Temporary Secretary.

To the Board of Trustees of the University of Nanking

November 8, 1912

Your Treasurer would submit the following report as of November 8th, 1912:—

Balance on hand as reported June 19th, 1912 (the last meeting of the Board) \$9,358.14

RECEIPTS:—

Interest on bank balances to October 25th	249.68
June 9th, Mrs. Julia M. Turner	4,000.00
	\$13,607.82

Office Help	81.34
Regents for Diplomas	20.00
Printing	9.00

DISBURSEMENTS:—

J. E. Williams for travel expenses	590.74
J. E. Williams, personal and house rent (4 months, July—October)	550.00
	1,264.68

BALANCE:—

On hand in Columbia-Knickerbocker Trust Company 12,343.14

Respectfully submitted,
(Signed) RUSSELL CARTER, Treas.

**Minutes of the Fifteenth Meeting of the Executive
Committee of the Board of Managers of the
University of Nanking.**

Sept. 21, 1912

The Committee met in Mr. Bowen's office at 10.00 a.m.

The members present were: Messrs. A. J. Bowen, F. E. Meigs,
W. J. Drummond, W. F. Wilson, J. C. Garritt and Frank Garritt.

Mr. F. E. Meigs led in opening prayer.

The Minutes of the meeting of May 25th, 1912, were read and approved.

Mr. Meigs reported that the F. C. M. S. had decided to set apart \$25,000 for new buildings, but the Mission has since asked that they shall set aside \$40,000 gold, for the endowment of the Chair of Religious Instruction instead of giving \$25,000 for new buildings.

Mr. Meigs also reported for the Committee on the Language School, showing that full arrangements have been made for the opening of the school on the 15th of October. The arrangements for classrooms have been made and sixteen rooms have been provided for on the 4th floor of the Science Hall for study rooms. The cost of putting in these rooms, exclusive of furnishing them, including two commode rooms, is \$233 Mex. Mr. Keen has been assigned by his Board to the head of the department and expects to take up work in Nanking in the fall of 1914.

The Committee recommends to the parties furnishing homes to the students in the Language Department that they ask the students for \$40 per month for board and room, the students to furnish coal for their heating stoves in addition.

The general outline for the budget for the Language School was presented and approved.

The Budget for the University for the year 1913 was approved and recommended to the Board of Trustees for their consideration. The Budget is as follows:

Proposed Budget for 1913.

	Expenditures	Income
	Mex.	
Chinese Teachers	\$10,000.	
Servants	1,400.	
English Teacher (E. K. G.) G. \$650	1,300.	

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Alex. Lee, Mex. \$150 per month	1,300.	
Mr. Millward, ½ G. \$575 M. E. Rate	1,150.	
A. J. Bowen, G. \$1750 M. E. Rate	3,500.	
H. C. Roys, G. \$1200. School rate	2,400.	
Miss Gillmore, G. \$650	1,300.	
Office & General	1,000.	
Repairs	2,000.	
Insurance	500.	
Incidentals	3,500.	
Board—Students	12,100.	
Athletics	500.	
Personal Teachers	150.	
Permanent Equipment	1,900.	
Contingent	500.	
Tuition		\$ 7,500
Board		13,400
Incidentals		3,500
Athletics		600
Mission Appropriations		18,000
Special Gifts		2,000
By action of Trustees include		1,200
Miss Wixon \$600 G.		1,200
		\$46,200 \$46,200

Permanent Equipment :

Museum	\$200
Chemistry	200
Physics	250
Biology & Geology	200
Psychology	150
Library	350
General	550

1,900

Prof. C. T. Paul was reported to be making all plans for coming to take up work in the autumn of next year. It was decided to ask the Board of Trustees to provide funds for the immediate erection of five residences and further to inform them that at least one other residence should be provided for one year later.

President Bowen was asked to correspond with the Rev. A. E. Cory regarding the relation of his residence to the University development.

The Committee voted to engage Miss Grace Taylor for three years at \$650 per year. Her passage money, \$200 will be paid by the University. It is understood if she goes home at the end of four years, the University will furnish \$100 at the end of five, \$200 for her home-going.

Mr. Bailie was asked to hand in a report on the progress of the colonization scheme, stating clearly the present status of the enterprise and accompanied by a copy of the constitution. The closing prayer was given by Mr. W. J. Drummond. Adjourned.

A. J. BOWEN, *President*
FRANK GARRETT, *Secretary*.

November 8, 1912.

The Meeting of the Finance Committee of the Board of Trustees of Nanking University met this morning in the Presbyterian Building at 9.30.

Members present as follows: President Severance, Vice President J. E. Williams, Treasurer Carter, and Mr. Herne.

Vice-President Williams presented the budget prepared by the Board of Managers and on proper motion the budget for 1913, amounting to \$45,000, including \$1200 Mex. for Miss Wixon, was approved.

Vice-President Williams was asked to prepare a note for these Minutes modifying the action concerning Mr. Roy's salary so that it will be noted in the Minutes that one third of the amount indicated is to be returned by the Methodist Board. That is that Mr. Roys should be paid 15 months as substitute from March 1st, 1912.

The expense of Vice-President Williams to October 25, amounting to \$232.39 were approved and ordered paid by the treasurer.

The office expenses reported by Treasurer Carter to November 1st, 1912, amounting to \$145.03 were approved and ordered paid by the treasurer.

The meeting then adjourned to the general session of the Board of Trustees.

(Signed) P. F. JEROME,
Temporary Secretary.

Minutes of the Regular Meetings of the Board of Trustees of the University of Nanking

June 13, 1912

Members present:

Mr. Frank A. Horne Mr. Robert E. Speer
Mr. Joab H. Banton Rev. Eben B. Cobb
Messrs. Williams and Carter

Meeting called to order at 2.12.

Dr. Cobb elected Temporary Chairman and opened the meeting with prayer.

Minutes of the meeting of May 29th approved as presented.

Excuses: Mr. Severance, Dr. McLean, Mr. Diffendorfer.

Mr. Williams reported Mr. P. W. Kuo's decision to remain in the United States another year to secure degree "Ph.D."; and his acceptance of a position on the staff of the University.

Report on Mr. Wilson, C. E., information only.

Report on Mr. Charles T. Paul - not likely to go out until January 1, 1913.

Gifts: Mrs. Rathbun, \$1,000 given Mr. Williams at Clifton Springs.

Reports of Committees:

Titles of property - Form of Agreement drawn up by Mr. Stiger meets with approval of Mr. Banton and Mr. Skidmore, was read and approved and three contributing parties named therein were requested to ratification and signatures of respective Boards.

Report of Treasurer, Mr. Russell Carter, was presented showing in bank \$9,358.14, against which authority for the purchase of land up to \$6,000 has been cabled. (This

includes the \$1,000 from Mrs. Rathbun.)

On motion duly adopted.

Mr. J. E. Williams was requested to remain in this country until about January 1, 1913, to continue the work in the interest of the University.

Mr. Williams presented the matter of Architect and Scheme of Buildings and reported further correspondence in reference thereto.

On motion the meeting thereupon adjourned.

Frank A. Horne
Temporary Secretary.

Mr. Williams reported that he had been elected to the position of Secretary of the Board of Trustees for the year 1912-1913.

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Minutes of the Meeting of the Board of Trustees of the
University of Nanking, Assembly Room, 8th Floor
156 Fifth Avenue, New York December 12, 1912.

MEMBERS PRESENT:

L. H. Severance
Robert E. Speer
Eben E. Cobb

P. T. Jerome
Joab H. Banton
A. McLean

R. E. Diffendorfer

By invitation: J. E. Williams, Mr. Carter, Mr. C. T. Paul, Mr. Latimer, and later the Rev. Frank Mason North.

President Severance called the meeting to order at 10 A. M. and Dr. McLean opened the session with prayer.

The Minutes of the meeting of November 8th were read and having been revised were approved.

Excuses were presented from Mr. Levering and Mr. Horne.

In acknowledging the action of the American Baptist Foreign Missionary Society and the election of Dr. Franklin as their representative on the Board of Trustees for the Medical School, Mr. Speer introduced Dr. Latimer as the representative of the Baptist Board for this meeting.

Mr. Jerome introduced Mr. C. T. Paul of the College of Missions, Indianapolis, Indiana, and he was asked to sit with the Board.

The report of the Treasurer was read, accepted, and ordered filed.

The items of the docket were then taken up and disposed of in order.

For the Committee on Charter Revision, Mr. Speer reported that the Board of Regents were now in session at Albany and the revision would be considered. The Secretary reported that the Commissioner of Education had informed him that all members of the Board of Board of Trustees had written the Regents favoring the proposed revision.

For the Committee on Diplomas, the Secretary reported that the Regents would send the English diplomas to the President of the Board for his signature.

It was voted that the issuing of a diploma in Chinese be referred to the Board of Managers with the request that it be a translation of the English diploma, that it be so indicated, and that it bear the seal

of the University and the signature of the President of the University, the cost being assumed by the Board of Managers, and that hereafter the Budget carry an item for this purpose.

Mr. Williams then read the following communication from the American Baptist Foreign Mission Society:

This will notify you that at the meeting of the Board of Managers held November 20, 1912, action was taken as follows:

VOTED: That the recommendation of the East China Conference that Rev. C. S. Keen on return from furlough in 1914 be designated to Nanking for service in connection with the union language school is noted in general with favor but the Board deem it wise to defer definite action pending the issue of present correspondence respecting our relation to the University of Nanking and pending consultation with Mr. Keen. (E. C. C. 151).

VOTED: That the Board of Managers have learned with great pleasure of the proposal of Mr. Ambrose Swasey to contribute the sum of \$25,000 for a science building in connection with the Nanking University with a view to fulfilment of the conditions that would admit the American Baptist Foreign Mission Society to full partnership in the University, and they appreciate the cordial assurance of the Board of Trustees of the University that an application for such admission will be looked upon with favor by them.

That while awaiting receipt of advice from Secretary Franklin and correspondence with the East China Conference regarding the whole educational situation in East China before taking definite action, the Board are inclined to regard favorably the prospect of entrance into the University upon equal terms with the three societies already cooperating in the Institution.

That the Home Secretary be authorized to confer with Mr. Williams with reference to an effort to secure the additional \$15,000 necessary to the fulfilment of the condition on which Mr. Swasey's offer of \$25,000 has been made, and to take such action in the matter as may be approved by the Officers' Council.

VOTED: That in view of favorable recommendation by the East China Conference, the Board of Managers heartily approve the incorporation of the East China Union Medical School with the University of Nanking as the medical department of the University.

That in accordance with the terms of participation Rev. J. H. Franklin, D. D. be elected the representative of the American Baptist

Foreign Mission Society upon the Board of Trustees of the University in America.

That in the judgment of the Board of Managers, the organization of the Medical School as outlined in the proposed constitution might wisely be simplified in the interest of efficiency by the elimination of the distinct local Board of Managers and by arranging for the conduct of the school through the governing board or Senate of the University and the medical faculty, upon which the mission bodies cooperating only in the medical school should have due representation, and that correspondence be had with Rev. J. E. Williams Vice-President of the University now in this country, as to the desirability and possibility of securing a modification of the plan of organization along the lines indicated. (E. C. C. 319)

On behalf of the Board of Managers

(Signed) GEORGE B. HUNTINGTON,

Assistant Secretary.

Boston, December 3, 1912.

It was voted that the communication from the American Baptist Foreign Mission Society be received and placed on file, and that the Board express its satisfaction to the Baptist Society for entering so heartily into the work of the University.

The Committee on Union Bible School had no report but Mr. Speer offered the information that Dr. Garritt, President of the Theological Seminary and Bible School, would soon be in New York, and we could confer more fully.

Dr. Frank Mason North, Corresponding Secretary of the Methodist Board, having secretarial charge of China Missions, was introduced by Secretary Diffendorfer and he was welcomed to a seat with the Board.

Upon a question from Dr. North regarding the Union School, the situation was fully reviewed by Mr. Speer and Mr. Williams, and the attitude of the Board of Trustees on the control of the Union Bible School by the Missions was made clear, and the hope expressed that it would become ultimately a department of the University.

The items of Unfinished Business were taken from the docket and disposed of as follows:

The action of the Trustees regarding insurance was referred to the Board of Managers with power.

Mr. Williams reported that no funds have yet been secured for the additional residences for missionaries.

After Mr. Williams reported the correspondence with Miss Taylor, it was voted that the Board of Trustees engage Mrs. Thurston as a teacher in the University at a salary of \$600 gold and travelling allowance, and that her relation to the University begin upon her arrival in Nanking on condition of the approval of the Board of Managers.

Mr. Williams reported that Miss Wixon's application and medical papers had been passed upon by the Methodist Board, and she would sail January 9th.

Regarding an agreement between the Trustees and the Boards entering into the Medical School, Mr. Speer reported as follows:

"A telegram was reported from Mr. A. S. Downing in behalf of the Board of Regents at Albany, stating that the amendment to the charter of the University had been approved by the Regents, the charter as amended now reading as follows:

THIS INSTRUMENT WITNESSETH. That the Regents of the University of the State of New York granted this charter incorporating Ralph E. Diffendorfer, Eben E. Cobb, Stephen J. Corey, F. Watson Hannan, Louis H. Severance, Archibald McLean, Frank A. Horne, Robert E. Speer, and Joab H. Banton and their associates and successors, under the corporate name of The University of Nanking, to be located in the city of Nanking, in the Province of Kiangsu, in the Empire of China, with nine trustees to be at first the persons named as incorporators to hold in the order of their naming, the first three for the year 1911, the second for the year 1912, and the last three for the year 1913, and their successors to hold for terms of three years, to be chosen three each year—one by the Board of Foreign Missions of the Methodist Episcopal Church, one by the Foreign Christian Missionary Society, and one by the Board of Foreign Missions of the Presbyterian Church in the United States of America.

Other incorporated missionary organizations may, at any time, be affiliated with and made constituent, trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all its then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, to hold for a term of three years, an additional associate member, or members, not exceeding three, as the vote of affiliation shall provide, of the Board of Trustees of the University and to choose, each three years, a successor, or successors, to such representative trustee, or trustees, to hold for a like term."

"In accordance with the action of the Board of Trustees of January 27th, and under the authority of the amended charter, it was voted to receive as members of the Board of Trustees the following gentlemen, elected by their respective Boards, the Boards having voted to join in the work of the Medical Department of the University on the terms proposed by the Board of Trustees at its meeting on January 27th, 1912.

Mr. Joshua Levering, as the Trustee of the Foreign Mission Board of the Southern Baptist Convention.

Mr. W. H. Raymond, as the Trustee of the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S. (South).

The Rev. Ed. F. Cook, as the Trustee of the Board of Foreign Missions of the Methodist Episcopal Church, South.

The Rev. J. F. Franklin, D. D. as the Trustee of the American Baptist Foreign Mission Society, the reception of these new members to be subject to the approval of the three Boards which founded the University, in accordance with the terms of the amended charter.

Mr. Speer and Mr. Levering presented the following Minute, which they had been instructed to prepare by the Board at its last meeting, and the Minute was adopted:

The Board of Trustees rejoices to welcome to the work of the University in the Medical Department, the co-operation of the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S. (South), the Board of Foreign Missions of the Methodist Episcopal Church, South, the American Baptist Foreign Mission Society, and the Foreign Mission Board of the Southern Baptist Convention, and will be happy to welcome at any time the full participation of these or other kindred missionary agencies in all the departments of the work of the University, on the same terms on which the original parties joined in the union.

In view of this enlargement of the work of the University the Trustees feel that it is very desirable that there should be clear arrangements and understandings which will secure the unification of the property and work of the University, and with this in view the Trustees request that the new Boards co-operating in the work of the University through the Medical Department, and any other Boards which shall later join in its work, agree to the same principle which the three original parties to the union have adopted, namely, that all property titles be vested in the Board of Trustees, with the understanding that if any Board wishes to withdraw from the union the

value of the property which it, as a Board, contributed on entering the union, may be withdrawn at the original amount of the contribution

It is voted, further, to request the Board of Managers, in Nanking to proceed in the purchase of property and all property developments of any sort whatever upon a uniform plan which shall cover the developments of the University and all its departments and affiliated schools and all residences of professors and teachers.

It is especially desired by the Trustees that the entire property of the University and all its departments shall be held by the Board of Trustees itself, if this can be accomplished, and that the whole body of land required by the University for its buildings and the residences of all its teachers should be held by the Trustees and not be divided under separate ownerships.

In case any of the Boards now cooperating in the work of the Medical School should feel unable to deed their properties provided for the School or the residences of the doctors in the School to the Trustees of the University, as provided for in the above resolution such Boards be asked to give an option to the University of acquiring, their respective holdings of property at the original cost price of the same, in the event of their exercising their reserved right to withdraw from the support of the University.

It is voted, further, to request the legal advisers of the three original parties to the union, namely, Mr. Banton, Mr. Stiger, and Mr. Skidmore, who prepared the indenture by which the three original Boards transferred to the University of Nanking their rights in the property of the University, to prepare a suitable indenture, to be made by and between the University and the New Boards and Societies which shall join in this work, in accordance with the terms of the amended charter.

It was voted that it was the understanding of the Board of Trustees that the Boards cooperating in the Medical School would provide house accommodations for their professors, just as in the case of their other missionaries, and that such Boards be requested, in case they were able to build houses for their representatives on the faculty of the Medical School, to make such provision in accordance with the terms of the policy outlined in the resolution just adopted.

The Committee on Bylaws reported that now that the amendment to the charter of the Board had been granted, it would proceed at once to complete the draft of the bylaws and to present the same at the next meeting of the Board."

The Board voted a resolution of thanks to the Board of Regents for their favorable consideration of the revision of the Charter.

Mr. Williams reported on his financial campaign that he had been in Pittsburgh, during the last ten days, helping the Churches of the Disciples of Christ to raise the \$25,000 which was included in the financial statement of November 8th. Mr. Williams reported \$17,000 of this \$25,000 pledged.

The Secretary then read a communication from President Bowen under date of October 24th, on behalf of the Board of Managers regarding Mr. Williams' further stay in the United States, and after a full discussion of the request of the Managers that Mr. Williams remain in America until the completion of the campaign, it was voted that it is the sense of the Board of Trustees that Mr. Williams should not plan to return to Nanking before March 1, that the whole matter should be brought up again for consideration at a future meeting of the Board of Trustees.

President Bowen's letter of October 25, regarding the addition of an item to the budget for the coming year, which would provide the expense for his home-coming, was read by the Secretary. It was voted that the budget, as passed on November 8th, be amended so as include \$1,250 gold for the home-coming expenses of the vice-President and family.

It was voted on motion by Mr. Cobb that in the future the budget each year should include a sinking fund for the expenses of outgoing missionaries and teachers coming home on furlough, and that the Secretary should bring this matter to the attention of the Board of Managers in Nanking.

On recommendation of the Board of Managers, according to the minutes of the Executive Committee meeting of October 17, the following budget of the Language School was approved and the Board expressed its satisfaction with the plans of the Board of Managers to provide this budget on the field:

Budget of Language School

Income

30 Students at \$50, each, tuition	\$1500
30 Chinese teachers at \$15. per month for 7	2100

\$3600

Expense

Rent 1 house at \$50. per month, for 10 months.....	500
15 Chinese teachers at \$10 per month.....	1500
Books.....	200
Furniture	300
Carpets, for fixing rooms.....	300
Coal.....	140
Contingent.....	585

\$3525 Mex.

Upon recommendation of the Board of Managers as reported in the Minutes of the Executive Committee of October 17, the following budget for the Normal Department was approved and the Board of Trustees hereby records its appreciation to the Board of Managers for their quick response to the demands for the Normal School and for their eagerness to open it next year. After a full discussion of the Normal School, it was decided that the \$2,000 gold required for this budget should be listed by Mr. Williams as one of the items of special appeal to prospective donors.

Budget of Normal Department

Four teachers	\$ 1,920
Five servants	360
One cook.....	60
Children's books and stationery.....	100
Normal students' Library	175
General Equipment	200
Advertising and other incidentals.....	285
Filling pond, large open drain. and levelling compound	450
Children's Playground.....	150
Equipment for Industrial Work.....	300

Total.....Mex. \$ 4,000.

The following action of the Central China Mission of the Presbyterian church in the U. S. A, at Huai Yuen was read by the Secretary, and the Board voted to receive the recommendation and place it on file for future consideration upon report from the Board of Managers.

The Mission adopted the following Minutes:

1.—That we heartily approve of an Agricultural Department in connection with the University of Nanking.

2.—That we suggest that the University appeal to the Famine Relief Committee for funds for the Department to assist in relief and preventing famine conditions in North Anhwei.

3.—That we recommend that the University managers arrange for a committee which shall give special attention to the details of the expansion of the Department in the opening of one or more Experimental Stations in North Anhwei.

4.—That we advise that if possible an expert in scientific farming, acquainted with such matters as seed development and selection, and analysis of soil, etc. be secured for a term of years.

It was voted to appoint a Candidate Committee for the receipt of applications, examination of contracts, and medical certificates and all items connected with candidates for positions in the University. Messrs. Speer, McLean, and Diffendorfer were appointed.

It was voted upon motion by Mr. Williams to refer the matter of engaging young college graduates as short term teachers, to the Board of Managers for report at a later meeting.

Mr. Speer having raised the question of the matter of payment of the salary of the Treasurer. Mr. Rosse, whose support has been underwritten by Mr. Day, it was voted that this salary should be paid through the Treasurer of the University, Mr. Carter, and that this policy should be followed in similar cases in the future.

The following cablegram was read from the Board of Managers:

"Nanking, November 28th; Medical School must or should pay Foreign Christian Missionary Society \$5400; also must have immediately \$10,000 (gold) operating building and laboratories."

After full discussion of these items they were referred to the Committee on Medical School for report at the next meeting, and this Committee was asked to consider the desirability of apportioning the above amounts to the cooperating missions in the Medical School.

It was voted that Mr. Williams should be authorized to secure funds for the building of a modern hospital in connection with the Medical School.

It was voted that the next meeting of the Board should be held on Monday, January 13, at 10 A. M. in the Assembly Room of the Presbyterian Foreign Board, 156 Fifth Avenue, New York.

The meeting of the Board closed with prayer led by Dr. North.

Adjourned at 1 P. M.

To the Board of Trustees of the University of Nanking:

Your Treasurer would submit the following report as of December 12th, 1912:

<i>Receipts:</i>	{ Balance on hand as reported	
	{ November 8th, 1912 (the last	
	{ meeting of the Board)	\$12,343.14
	{ From Sale of Office	
	{ Furniture.....	35.00
		\$12,378.14
<i>Disbursements:</i>	{ Office Expenses	159.03
	{ J. E. Williams for travel ex-	
	{ penses	232.39
	{ J. E. Williams, personal and	
	{ house rent (November)	140.00
		531.42
<i>Balance:</i>	{ On hand in Columbia-Knickerbocker	
	{ Trust Company.....	\$11,846.72
	Respectfully submitted,	
	(Signed) RUSSELL CARTER,	
	Treas.	

**MINUTES OF THE BOARD OF TRUSTEES
OF THE
UNIVERSITY OF NANKING**

Foreign Board Room. January 13th, 1913. 156 Fifth Ave., New York.

In the absence of the chairman, Dr. McLean, the vice-chairman called the Board to order, and Mr. Paul led in prayer.

The following members were present; Messrs. McLean, Speer, Cobb, Jerome, Hamman, Horne, Diffendorfer, and Carter; and later Dr. Cook; Mr. Huntington for Dr. Franklin.

An excuse from Mr. Levering was read, and Mr. Paul and Bishop Lambuth were introduced and asked to sit with the Board.

The secretary explained the absence of Mr. Severance and Mr. Williams, both of whom expected to be present at the meeting. In the absence of any telegram it was supposed that their train was delayed on the journey from Cleveland. They did not arrive in time to attend the meeting.

Mr. Carter, the treasurer, read his report, a copy of which is attached to these minutes. The report was accepted and placed on file.

There were no recommendations from the Finance Committee.

Regarding reports of Committees and Unfinished Business, the following items were taken up in the order of the docket:—

1. For the Committee on Diplomas, Mr. Diffendorfer reported that several communications had been sent to the Board of Regents, asking for quick delivery of the diplomas in order that they might be signed by the President of the Board of Trustees and forwarded to China. No reply has

been received from this matter to the attention of the Board of Regents.

2. The secretary reported that letters had been received from the three coöperating Mission Boards according to the provision of the Charter, approving the admission to the Medical Department of the University of the following Boards:

Executive Committee of Foreign Mission of the Presbyterian Church in the United States.
Foreign Mission Board of the Southern Baptist Convention.
The Board of Missions of the Southern Methodist Church.
The American Baptist Foreign Mission Society.

3. For the Committee on Medical School, Mr. Speer reported that necessary Charter conditions had now been fulfilled for the receiving into the Board of Trustees the representatives of the above named missionary societies and Boards, and that Mr. Williams was negotiating with each one of them the matter of a legal agreement with the Board of Trustees, in which agreement the conditions of entrance into the University would be fully subscribed to.

4. Mr. Banton was not present to report on the form of agreement to be used with those Mission Boards entering the Medical School.

5. For the Committee on Union Bible School, Mr. Speer reported that Dr. Garritt had not yet arrived and therefore the problem of the Union Bible School could not be considered fully by the Board. For the benefit of the new members in the Board, Mr. Speer discussed the matter of the Union Bible School, and expressed the hope that ultimately the Union Bible School could become a Department of the University.

6. There was no report on the engagement of Mrs. Thurston as a teacher in the University.

7. For the Committee on By-laws, Mr. Speer reported that the Committee was making progress and that a copy of the proposed by-laws was now before the committee for final examination.

The secretary was asked to send the by-laws to the various members of the Board in order that they might have them for consideration before adoption at a regular meeting of the Board.

8. There was no report on Mr. Williams' residence in America, and the item was continued on the docket.

9. For the Committee on Candidates, Mr. Speer reported that a Mr. Clemens, First Assistant Librarian in the Library of Princeton University, had made formal application for a position on the staff of the University of Nanking. Mr. Speer read numerous letters regarding the qualifications and missionary purpose of Mr. Clemens from various persons knowing Mr. Clemens personally and related to him in his work in the University. These letters all spoke in the very highest terms of the personal character, ability, and missionary purpose of Mr. Clemens. After some discussion of the matter it was voted that it was the sense of the Board that if Mr. Clemens should be appointed to the University by the Presbyterian Board as one of its regular missionaries on the staff of the University, such action would be heartily approved by the Trustees.

Under items of New Business, the following were discussed by the Board:—

1. It was voted that the present officers be elected for the calendar year 1913. The officers are as follows:

President—L. H. SEVERANCE.
Vice-President—A. MCLEAN.
Secretary—R. N. DIFFENDORFER.
Treasurer—RUSSELL CARTER.

2. The secretary was instructed to notify each Board of the expiration of the term of service of any of its trustees and to ask the Boards if possible to appoint or reappoint their trustees at the end of the calendar year in order that their terms of office may agree with the fiscal year of the University.

3. The secretary was also asked to inform the Boards entering the Medical Department regarding the date and term of office of their trustees.

4. It was voted that the fiscal year of the University be the calendar year.

It was voted that the Board adjourn, to reassemble at the call of the president and secretary. It was suggested that a meeting might be held at Garden City at a time to be called during the meeting of the Annual Conference of Foreign Mission Board Secretaries, at which time such matters as should be presented by Mr. Williams should be considered.

**Minutes of the Adjourned Meeting
of the**

Board of Trustees of the University of Nanking.

Garden City. January 15th, 1913. 6:00—7:00 p.m.

The meeting was called to order by the chairman, and Dr. Cobb led in prayer.

The following Board members were present: Messrs. Severance, Speer, McLean, Cobb, Cook, Huntington (alternate for Dr. Franklin), Chester (alternate for Mr. Raymond). There were present also as visitors, Dr. Goucher, A. E. Cory, J. E. Williams, and C. T. Paul. Messrs. Jerome, Banton, Hannan, Horne, and Diffendorfer were unable to be present.

Mr. Williams reported that Mrs. Thurston would prefer to remain in the United States for rest and further preparation until the summer, and that she would plan to be in Nanking by the opening of the fall term. He also spoke of a gift from Mr. Sherwin on the Baptist quota—the amount to be reported later. Mr. Williams also reported conference with recent graduates and undergraduates of Yale, and the possibility of Mr. Harold Vreeland (Yale, 1913) and Mr. Chaplin (Princeton, 1913) going out as instructors to the

University of Nanking. There was some discussion of policy regarding short-term teachers. Pending report from the Board of Managers it was voted that Mr. Williams be authorized to engage men for short terms, if their support could be specially provided and their appointments approved by the Candidates' Committee.

Upon motion of Mr. Cory, seconded by Mr. Speer, it was voted that the question of the advisability of extending the curriculum of the Language School so as to include other subjects bearing on this missionary training (such as Comparative Religion, Mission Problems, Chinese History, Life, and Customs, etc.,) and the possible extension of the term of language study, be referred to the Board of Managers for consideration and report.

Dr. Goucher suggested the possibility of incorporating practical training with chapel or other evangelistic work, in connection with language study.

After considerable discussion regarding the time of Mr. Williams' return to China, it was voted that he return on or before April 1st, the time to be finally determined by Messrs. Severance, Speer, and Williams after conference with Dr. Garritt.

It was proposed to ask each of the missions co-operating in the Medical Department to contribute \$3,000 in addition to the original apportionment of \$2,000 each for equipment, to purchase the Drum Tower property from the Foreign Christian Missionary Society on or before January 1st, 1914. At the suggestion of Mr. McLean, vote on this motion was deferred till the next meeting.

Mr. Severance raised the question as to the admission into the Medical School of non-Christian students. Mr. Williams reported that he thought that at present all teachers and students in the Medical School are Christians. It was voted to refer this question to a committee of four to report at the next meeting. The committee named were: Messrs. Severance, Huntington, Diffendorfer, and McLean.

It was voted that the plan of work for President Bowen while on furlough should be referred to the above named committee for report at the next meeting.

The next meeting was called for Tuesday, February 25th, at 10 a.m., at 156 Fifth Avenue, New York City.

**Minutes of the Meeting of the Board of Trustees
of the University of Nanking.**

Presbyterian Building. February 25th, 1913. 156 Fifth Ave., New York.

The chairman, Mr. Severance, called the Board to order at 10.20 a.m. Prayer was offered by Dr. McLean.

The following members were present: L. H. Severance, Geo. B. Huntington (for Dr. Franklin), Eben B. Cobb, A. McLean, P. F. Jerome, Robert E. Speer, R. E. Diefendorfer.

Later, Dr. Frank M. North, elected to succeed Dr. F. W. Hannan, resigned.

There were present, also, Mr. Carter, Mr. Williams, Dr. J. C. Garritt of Nanking, Dr. H. W. Luce of Shantung, and Mr. Harry Clemons, under appointment to the University of Nanking.

The chairman introduced Messrs. Garritt, Luce, and Clemons, and they were asked to sit with the Board.

Excuses were offered from Messrs. Levering, Banton, Horne, and Corey. Upon reading the announcement of the marriage of Mr. Horne, the Board asked the secretary to convey to him the congratulations of the Board.

Dr. Garritt, President of the Theological and Bible School was asked to address the Board, having recently arrived in America from Nanking.

In bringing the greetings of the Board of Managers and faculty of the University, Dr. Garritt spoke especially of the opportunity of union missionary effort in China and reviewed

the present religious situation and its meaning for Christian institutions in China. He points out the necessity of a complete system of education with schools efficiently and fully equipped, and recognized by the Government as thoroughly reliable. The appeal of the Chinese for a united Church and an undivided Christ has been a great factor in the development of the spirit of union in Nanking.

Regarding the Language School, Dr. Garritt spoke of the added burdens upon the faculty and also of the lack of dormitory room for the housing of the missionaries who are studying in the Language School. The need of further missionaries' residences was also brought out.

Regarding the Theological School, the year has been a good one in spite of the many well-known difficulties. Last term there were present sixty-six students. Since January 20th, two have been ordained in the ministry. There is probably a class of ten in the incoming Junior class. In the lower school eight were graduated.

As to the Medical School, there had been some doubt in Nanking as to the complete union of this institution with the University but the action of the Trustees and the Boards in this country have given the missions in China great encouragement.

As to bringing the Theological School under the Board of Trustees, some of the missions have not yet consented to the advisability. Mr. Rowe, Methodist Episcopal Mission, and Dr. Price of the Southern Presbyterian Mission feel that the Theological School is more than a professional school and that it ought to be the capstone of the whole educational system. Furthermore, the Theological School has had Chinese on its Board of Managers—about one-half of the entire membership. This is not true of the Medical School or of the University. The Mission of the Southern Methodist Church recently took favorable action regarding the administration of the Medical School.

In reply to several questions from members of the Board, Dr. Garritt brought out additional interesting information regarding the situation in China. There are at present three Boards of Managers in Nanking and Dr. Garritt expressed the hope that if the three schools should ever come under one Board of Trustees it would then be possible to organize a Board of Managers for each School and a University Senate co-ordinating the separate Boards. The Disciples of Christ, the Methodists, and the Southern and Northern Presbyterians are already co-operating in the Bible School and the Baptists North have taken favorable action regarding the union.

Mr. Williams referred to page 15 of President Bowen's last annual report and discussed the comprehensive scheme of organization therein outlined. The effectiveness of the Language School, the method of teaching the language, the enrolment of about forty, with twenty Chinese teachers, were facts brought out by Dr. Garritt in response to an inquiry regarding this Department. Mr. Speer brought out the fact that at present the University has the right of way in educational matters in the city of Nanking, being in advance of all government education.

It was moved and carried that a preliminary report of the Language School be secured from the President and that it be sent to all of the Mission Boards in the United States, Canada, and Great Britain and that later a complete report of the year's work be forwarded to the same Boards.

Regarding Mr. Williams' stay in America, Dr. Garritt reported the situation in Nanking. He seemed to feel that Mr. Williams' return at this time would scarcely give him as much opportunity for work in Nanking as he would have if he remained in America for the balance of this season. Furthermore, it was pointed out that there is no house for him in Nanking at present. The committee appointed to consider this matter at the last meeting of the Board reported through its chairman, Mr. Severance, and recommended that

Mr. Williams stay through the season and return to Nanking about August 1st. The report was adopted.

The chairman then asked Mr. Clemons to introduce the question of the library at the University. Mr. Clemons reported on the possible extension of the library in Nanking by a method of exchange of duplicates of books as is the custom among some of the libraries here in America. Already by this method and through some individual gifts, Mr. Clemons reported that 800 volumes are now ready to be sent to Nanking. Mr. Clemons, at the request of Mr. Williams, reported a possible design for a seal for the University. Mr. Clemons, through a special opportunity, presented the matter in Princeton to Miss Jessie Woodrow Wilson who very kindly gave consideration to the matter. Miss Wilson reported that there were two problems in connection with making a seal; first, the ideas or ideals for which the seal should stand, and, second, adequate symbols to express these ideals. She proposed the ideals as learning, union (both national and religious), Christianity, and peace, the consummation of the others. On this basis, Miss Wilson prepared a tentative design which was submitted. After full discussion it was voted to refer the whole matter to Messrs. Speer, Clemons, and Williams with power.

Regarding library selections, caution in the selection of books was urged by Dr. North and Mr. Diffendorfer. It was voted that the secretary should express to Dr. Richardson, the Princeton Librarian, to Mr. Best of the Continent, and to Mr. Plimpton of Ginn & Co., the appreciation of the Board for their efforts in providing for some of the needs of the Library.

It was voted that a permanent Library Committee of three be appointed. The chairman nominated Dr. Huntington, Dr. North, and Dr. Cobb.

With reference to a financial campaign, Mr. Williams reported as follows: (See attached).

After an extended discussion of the new buildings and the style of architecture, it was moved that Mr. Williams be asked to bring to the next meeting a plan for the immediate construction of such buildings as may be possible.

Regarding the communications from President Bowen and Dr. Brown, concerning the organization of the management of the Medical Department, the whole matter was referred to the Committee on Medical School for report at the next meeting.

After a thorough discussion as to the needs of the Medical School and the advisability of asking for a further grant from the co-operating Boards, it was voted to ask the missions co-operating in the Medical Department to contribute \$3,000 in addition to the original apportionment of \$2,000 each in order that the Board of Trustees might purchase the Drum Tower property from the Foreign Christian Missionary Society, on or before January 1st, 1914.

The Treasurer reported as per the attached sheets, which report was accepted and ordered filed.

There was no report from the Finance Committee.

The Committee on Diplomas reported through Mr. Diefendorfer that the four diplomas had arrived from the Board of Regents. They were displayed before the Board and will be signed at once by President Severance and forwarded to Nanking.

No further reports from committees, with the exception of the Committee on the Admission of non-Christian Students in the Medical School. After some discussion of this matter, it was voted to refer the question to the Board of Managers in Nanking.

The Board adjourned to meet April 15th, at 10 a.m., 156 Fifth Avenue, New York City.

Prayer was offered by Mr. Huntington and Dr. Cobb.

MEMORANDUM OF FINANCIAL CAMPAIGN.

February 25th, 1913.

Since last reporting, Mr. Solon Severance of Cleveland has made a gift of \$1,000 toward Endowment. Professor Burton informs me his \$100 toward the balance of the Baptist Fund will be available in June. Mr. Dodge has sent his check for \$500 pledged.

Mr. Sherwin was asked to be present at this meeting but was unable to attend. I have not had the opportunity of conferring with him as to the extent of his gift.

I had a pleasant conference with Dr. Pritchett of the Carnegie Foundation. He said there was no provision under that Foundation whereby anything could be done to help us directly but he would exert himself personally to try to secure an invitation from Mr. Carnegie for a conference.

A very pleasant conference was had with Hon. Gifford Pinchot in regard to the Forestry Department and he will exert his influence with the Forestry School at Yale to secure us a specialist in Forestry. He may possibly be able to go over to China later if arrangements can be consummated. Professor Bailey, Head of the Agricultural School at Cornell, had become deeply interested through Mr. Bailie's letters. He is following, he says, with keen interest, the development of our work in Nanking.

No further word has been received from Mr. Rockefeller's Committee or from Mr. Harkness.

Respectfully submitted,

J. E. WILLIAMS.

BALANCE SHEET, UNIVERSITY OF NANKING.

February 22nd, 1913.

Property and Building Fund	\$10,613.25	
Wixon Salary account	600.00	
Interest account	339.95	
General Campaign Expense account ...	4,060.00	
Travel account	\$1,631.74	
Printing	610.72	
Office Help	680.79	
Miscellaneous Expenses	365.38	
Office Furniture	25.00	
Cash in Columbia-Knickerbocker Trust Co.	\$12,299.57	
	<u>\$15,613.20</u>	<u>\$15,613.20</u>

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*

GENERAL CAMPAIGN EXPENSE FUND.

February 22nd, 1913.

Feb. 16th, 1912. Ed. S. Harkness's Gift	\$500.00	
Jan. 5th, 1913. E. R. Brown's Gift	800.00	
Travel, J. E. Williams and family to U. S.	\$1,631.74	
Travel, J. E. Williams in U. S. to date		
Salary and Rent, J. E. Williams	1,740.00	
Printing	610.72	
Office Help	680.79	
Miscellaneous Expenses (Rent, Postage, Cables, Telegrams Diplomas, etc.)	365.38	
Balance in fund	771.37	
	<u>\$5,800.00</u>	<u>\$5,800.00</u>

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*

PROPERTY AND BUILDING FUND.

February 22nd, 1913.

1912.			
April 11th.	Mrs. Ellen S. James	\$20,000.00	
June 2nd.	Yu Kong Kuang	\$20,000.00	
" 7th.	Mrs. Acors Rathbun	1,000.00	
" 12th.	Miss H. R. Babcock	5,000.00	
" 20th.	Mr. C. S. Sewall	100.00	
" 20th.	Mr. E. P. Brate	104.00	
" 20th.	Albany State St. Church	40.25	
" 20th.	Special through D. H. Day	369.00	
July 8th.	Mrs. Julia M. Turner	4,000.00	
Feb. 22nd.	Balance in fund against which an expenditure for land of \$6,000 has been authorized	\$10,613.25	
		<u>\$30,613.25</u>	<u>\$30,613.25</u>

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*Minutes of the Meeting of the Board of Trustees of the
University of Nanking.

Assembly Room. April 15th, 1913. 156 Fifth Ave., New York.

Members present: L. H. Severance, Eben E. Cobb, A. McLean, P. T. Jerome, J. H. Banton, George H. Huntington, Robert E. Speer, Russel Carter, J. E. Williams.

By invitation: Mr. P. W. Kuo; before the close of the meeting, Mrs. Lawrence Thurston.

President Severance called the meeting to order at 10 a.m., and the session was opened with prayer by Mr. Banton.

Mr. Huntington was appointed temporary secretary. The minutes of the meeting of February 25th, 1913, were taken as read.

Excuses for absence were presented from Mr. Levering, Mr. Horne, Mr. Diffendorfer, and Dr. North.

Mr. Williams read a cablegram received from Mr. Bowen, April second, as follows:

"Report conveys erroneous impression with regard to Mrs. James, gift. Suppress. Sailing from Shanghai, May 29th or 30th. Please inform relatives."

A letter of March 19th, just received, indicated more fully Mr. Bowen's plans. Mr. Williams also presented President Bowen's report to the Board of Managers, printed copies of which had just come to hand.

On motion of Mr. Speer, seconded by Mr. Jerome, Mr. Williams was requested to prepare a bulletin for circulation in this country using such material as necessary from the printed report just received, with illustrations.

Mr. Williams reported that Miss Wixon had arrived on the field and made a very favorable impression.

A letter from Mr. Clemons reported a pleasant voyage as far as Honolulu.

Mr. Williams also reported from Mr. Bowen's letters the special personal effort that was being made to lead the non-Christian teachers to Christian conviction.

By unanimous vote the Board expressed its appreciation of the splendid service by Mr. W. R. Stewart in the Language School and instructed Mr. Williams and President Bowen to confer with the National Committee of the Y. M. C. A. in China with a view to a continuance if possible of Mr. Stewart's services.

On motion the trustees expressed their appreciation of the work of the Language School and the hope that adequate provision might be made for the continuance of this work by President Bowen and the managers.

On motion Mr. Williams was instructed to have fuller conference with President Bowen concerning any rearrangement of buildings of the scheme proposed.

The Board would recommend to President Bowen and the Board of Managers the great importance of securing Mr. P. W. Kuo as a member of the faculty, if possible, with a view to his taking charge of the Middle School.

Mr. Williams reported the change in Mrs. Thurston's plans—that she was appointed by the Presbyterian Board to work in Nanking.

Mr. Williams reported:

That Dr. Henke had decided to retire from the work of the University, and that the Methodist Mission would in all probability appoint Mr. Roys as their fourth man on the faculty.

The Board expressed appreciation of Dr. Henke's services and regret that he was unable to continue.

That in connection with the financial campaign, a conference was had with Mr. H. S. Sherwin, of Cleveland, on March 22nd, when Mr. Sherwin agreed to contribute the \$5,000 called for from the Baptist Society as their share for equipment of the Medical Department. He would also contribute another \$5,000 to establish scholarships in the Medical Department to be available for worthy students from the Baptist Missions of Swatow, provided this latter disposition were wholly agreeable to Dr. Anna K. Scott, as this \$5,000 had been originally designated for her work.

The Board expressed its deep appreciation of Mr. Sherwin's interest and gifts and Mr. Huntington was asked to prepare a Minute expressing the Board's readiness to accept the conditions proposed by Mr. Sherwin.

Mr. Williams also reported gifts and pledges as follows:—

Mr. E. R. Brown, who had given his check for \$800, had expressed his willingness to increase the amount to \$1,000 and give it annually to provide the support of a representative on the field. The secretary was instructed to express to Mr. Brown the thanks of the trustees.

Mr. Templeton of Detroit has pledged a scholarship gift of \$100 a year for three years.

Mrs. F. B. Kitch's Bible Class (Detroit) will give \$60 a year.

Professor E. D. Burton, in addition to his gift of \$100, had secured \$4,000 for one of the residences.

The Board expressed its grateful appreciation of Professor Burton's coöperation.

Mr. Huntington and Mr. Williams reported the readiness of the Northern Baptist Society to enter the University in all its parts as far as their funds for equipment are concerned, final action waiting upon Dr. Franklin's return and report from the field.

The trustees expressed their deep satisfaction over this report.

Mr. Speer and Mr. Williams were appointed a committee to correspond with the different participating Boards, pointing out the urgent need of providing the \$5,000 called for from each Board for the Medical Department to enable the trustees during this calendar year to pay the F.C.M.S. the \$27,000 due on the Kuleo property.

Resolved: That all monies received from the different societies as their quota in the Medical Department be paid over to the F. C. M. S. until the whole amount of \$27,000 be completed.

The following resolutions prepared by Mr. Speer at the request of the Board were considered and adopted:

The trustees have considered with great interest and satisfaction President Bowen's Report to the Board of Managers for the year 1912. They desire to place on record their gratitude to God for His guidance and blessing which have been so manifestly granted to the University, both in its interests as entrusted to the trustees and in all its work and development on the field. They rejoice in the unity of spirit which has characterized the undertaking from the outset and in the deep recognition by all who have been related to it of the supreme aim and controlling purpose of the University, namely, to lead young men to Christ, and to prepare them for service and leadership in the Church and the nation. The trustees desire to thank President Bowen and his associates for their wise and devoted work, and to assure them of the warm confidence and the continued support of the trustees in their great undertakings. They look forward with pleasure to welcoming President Bowen from his return on furlough, and trust that his stay in the United States may both provide for him the rest and renewal of strength which he needs, and also advance the interests of the University.

It was voted that the trustees approve the position taken by the managers on January 29th-30th, 1913, with regard to the relation of missionary teachers to the managers and to their own mission in the matter of furloughs and the continuance or discontinuance of the service of such teachers, as recorded in the Minutes of the Managers, as follows:

Resolved: That it is the opinion of this Board that it is not within its power to grant extension of furloughs to missionary teachers, nor to take any action concerning furloughs independent of the missionary societies with which such teachers are connected. If extended furloughs are granted by missionary societies to such teachers, the societies should in every instance be requested to appoint sub-

stitutes temporarily to the University so that the teaching force shall not be reduced on this account.

Resolved: That this Board desires to place on record its opinion as to the relation of missionary teachers who are provided by the Missions which have entered into the union plan under which the University is operating.

1. Such teachers as are assigned by Missions of the University shall be appointed to their respective positions by this Board.

2. During their connection with the University the duties of such teachers may be changed from time to time by this Board, as the necessities of the University demand.

3. If the work of any one of such teachers shall prove to be unsatisfactory, or if for other reasons this Board deems that his connection with the University is no longer desirable, this Board shall ask the President to communicate with the authorities of the Mission from which he was appointed, and to request the Mission to substitute someone in his place.

4. If any one of such teachers desires to sever his connection with the University, he shall communicate with the authorities of the Mission from which he has been provided. Upon the request of such authorities, and after adequate notice, this Board shall release him from his connection with the University.

Resolved: That the Finance Committee be requested to consider the form of financial report to be made through the managers to the trustees, and to present its recommendations in the matter to the Board at its next meeting.

The Minutes of the meeting of the Board of Managers of the University of Nanking, January 29th, 1913, and of the Board of Managers of the East China Union Medical College, January 8th and 9th, 1913, and of the meeting of representatives of the Ad Interim Committee of the East China Union Medical College and the Executive Committee of the Board of Managers of the Nanking University, February 26th, were laid before the trustees, these various meetings having considered the question of the organization of the work of medical education in Nanking, and it was voted that the trustees heartily approve of the plan which they have favored from the beginning of one Board of Managers for the entire work of the University, and that they endorse the proposition agreed upon by the joint committee appointed by the Board of Managers of the University providing that the

management of the East China Union Medical College, which has become the Medical Department of the University, be vested in the Board of Managers of the University, and that this Board shall be constituted as at present together with the addition of one member elected by each of the other Missions participating in the Medical Department, but not represented in the Board of Managers as at present constituted.

It was voted, further, that the proposals of the Board of Managers of the East China Medical College, adopted at its meeting on January 9th, with regard to the affiliation of the Hangchow Medical College of the Church Missionary Society with the Medical Department of the University of Nanking—these proposals having been endorsed by the Board of Managers on January 29th-30th—be heartily approved, with the suggestion that the terms of affiliation be slightly changed, so as to conform to the action taken on February 26th, and adopted by the trustees in the resolution just passed, said terms of affiliation to be as follows:

(a) That Hangchow Medical College will send its students for the first three years of the course to the University of Nanking, and for the remaining two years will provide a thorough hospital or clinical course such as shall meet the requirements of the curriculum of the said University. The examinations shall be conducted under the Examining Board of the University of Nanking.

(b) That the Church Missionary Society be requested to provide one member of the medical faculty of the University, together with his residence, and also undertake to provide an efficient staff and equipment for the teaching and hospital training at Hangchow.

(c) That the Church Missionary Society will have the privilege of appointing one representative on the Board of Managers of the University.

The trustees feel justified in this diminution of the conditions required of the other Missions for participation in the Medical Department in view of the fact that the Church Missionary Society will be maintaining at Hangchow work equivalent to the last two years of the medical course in the University. As the medical work of the University increases, however, the trustees would be glad to cherish the hope that

the Church Missionary Society will in time undertake also a full share in the equipment and support of the Medical Department and will also decide to join in the entire work of the University on the same basis as the original parties to the union.

The Committee on By-laws made a report, laying before the Board a draft which it had prepared and raising questions as to the adequacy of the definition of the duties of the Board of Trustees and the Board of Managers in the Constitution which had been adopted by the Missions prior to the incorporation of the trustees and the establishment of the University. It was voted to refer the whole matter back to the Committee on By-laws, with the understanding that on Mr. Bowen's return the committee would consider with him and with Mr. Williams and, if possible, with Dr. Garritt and Mr. Cory, the whole question of the Constitution of the University.

The trustees reviewed the various actions of the Board of Managers and the Board of Trustees in regard to the Colonization Scheme and Agricultural Department, and deemed it wise to defer decision as to the policy to be pursued until the meeting in July at which President Bowen and Mr. Williams can be present. Meanwhile the understanding of the trustees is that the only agricultural and industrial work to which the institution is at present committed is the colonization work developed by Mr. Bailie and recommended by the Board of Managers and in the judgment of the trustees the status of this work as hitherto authorized should continue until the meeting in July can determine definitely a policy for the future.

The trustees recommend that Mr. Williams prepare material for publication with a view to securing contributions for Mr. Bailie's work and if possible to especially provide for his salary.

The treasurer's report was read, adopted, and ordered placed on file.

The Board of Trustees listened with great interest to remarks by Mr. Kuo.

The Board of Trustees expressed great pleasure in meeting Mrs. Thurston, who is to go to Nanking in the fall for work under the Presbyterian Board.

The Finance Committee was authorized to act as an Executive Committee, ad interim, for the purchase of land or other necessary business.

The meeting adjourned with prayer at 1 p.m. to meet July 18th, 1913, at 10 a.m.

Minutes of the Meeting of the Board of Trustees of the University of Nanking.

Presbyterian Building. July 18th, 1913. 156 Fifth Ave., New York.

Members present: Vice-President A. McLean, J. H. Banton, Robert E. Speer, Joshua Levering, Frank A. Horne, P. T. Jerome, James F. Franklin, R. E. Diffendorfer, Russell B. Carter.

By invitation: Bishop W. S. Lewis (for Dr. North), President Bowen, Dr. Shields, Dr. Garritt, Mr. Williams, and Mr. Keen.

The meeting was called to order by Vice-President McLean. Prayer was offered by Bishop Lewis.

The Minutes of April 15th were read and approved.

Vice-President McLean gave notice of the death of President L. H. Severance and asked Mr. Williams to make a statement. The secretary reported various letters from members of the Board of Trustees and a minute of the American Baptist Foreign Missionary Society which were offered for file. Mr. Speer then offered the following resolution which was adopted by a rising vote and was followed by prayer by Dr. Speer. A copy of the resolution was ordered entered into the minutes of the University and a copy sent to the children of Mr. Severance.

The Board of Trustees of Nanking University, at this its first meeting since Mr. Severance's death, desires to make formal recognition of what he has been and done as the only President of the Board since its permanent organization, and to place on record its appreciation of his personal character, his interest in the work of the University, and the warmth and kindness of the personal relationships which endeared him to all his associates in the Board.

From the inception of the idea of a union Christian University in Nanking, Mr. Severance was its earnest supporter. He aided in every way to enable his own Mission Board to meet the terms of entrance into the union. He was one of the first trustees named by that Board, and has ever since given time and personal attention to the work of the University and its detailed problems as fully as though he were himself on its faculty or its executive staff instead of on its Board of Trustees. His knowledge of mission work, his intense interest in China, and especially in Nanking, and his belief in Christian education, made him an invaluable counsellor. We remember gratefully his unfailing financial support, but his even greater gift was of himself.

The Board recalls with an ever increasing sense of loss, the personal qualities which made Mr. Severance's service as its President so peculiarly grateful,—his primary interest in religious things, his never-failing courtesy, his simplicity, his considerateness, the kindness which shone forth from his face, and the glow of his good fellowship.

But above all, we express our gratitude for the strength and positiveness of his Christian convictions, his concern for the religious character and influence of the University, and his eager and sustained endeavor to assure the Christian tone of all its teaching staff.

The Board desires to convey its deep sympathy to Mr. Severance's children in their sorrow, and to thank them for the assurance of their continued interest in the work which their father had projected but had now, in the Providence of God, been called to lay down, leaving it upon the hearts of others who should come after him to carry forward what he had so wisely begun.

Excuses for absence were read from Dr. North and Dr. Cobb.

President Bowen was introduced and addressed the Board, expressing his sense of personal loss at the death of President Severance. He also reported recent developments in the University, mentioning especially the Language School and the necessity of providing for living accommodations for the students in this department. In the Medical School, President Bowen reported the reality of the union of the East China Union Medical School and the University.

As to the Colonization Scheme and Agriculture Department, superintended by Mr. Bailie, the action of the Board of Managers in February regarding the financing of this Department was explained. He also gave reassurance of the confidence of the Board of Managers and faculty in Mr. Bailie whose efficiency and devotion is appreciated. The faculty meetings have recently been reorganized in order to make them more effective and expressive of the high aims of the University. With Mr. Ross, as treasurer, an expert accountant is reviewing the accounts and system of book-keeping in the University.

Six students were graduated in June, two of whom, Christian young men, will teach Chinese in the Middle School. The religious life of the University is improving.

Closing his remarks, President Bowen expressed his appreciation of the services of Mr. Williams and of the other members of the faculty in the development of the University.

Dr. John H. Franklin was introduced and reported a three days' visit to the University on a recent trip to the Far East. He gave his unqualified endorsement of the location, spirit, and possibilities of the University.

Mr. Charles S. Keen, a missionary of the American Baptist Foreign Missionary Society for ten years, now appointed dean of the Language School, was introduced and spoke of his interest in this phase of the University work.

Dr. R. F. Shields, the dean of the Medical Department, was introduced and spoke of the outlook of that department, expressing the view that the best prospects for medical education in China are now in Nanking.

Reports were then called for.

On the Financial Campaign, Mr. Williams reported as follows:

Arrangements have been made with Mr. Z. T. Ing and Mr. P. W. Kuo to go out to Nanking as teachers on the faculty. Mr. Severance undertook to provide their travel out and salary for the first year—\$250

gold in each case for travel and \$100 Mex. a month beginning September first for salary for Mr. Ing and \$150 Mex. a month for salary for Mr. P. W. Kuo.

Mrs. D. Willis James has made an additional gift of \$2,500 through her secretary, Mr. Carman, for current expenses.

Mr. Severance's undertaking of \$5,000 for land and \$25,000 for endowment upon condition of having all Christian teachers and his later undertaking of the two Chinese teachers for the first year were not covered by any written memorandum over his own signature. However, members of the family, Mr. John Severance and Dr. Allen, have assured me of their readiness to carry out all his obligations and their desire to continue as far as possible his interest in the work.

As to the architect's plan, Mr. Williams spoke of efforts to influence Mrs. McCormick to send Mr. W. K. Fellows of the architect firm of Perkins, Fellows, and Hamilton, to China in order to study the whole scheme of buildings; also the desirability of having a civil engineer in Nanking in order to superintend the construction work.

It was voted that Mr. Williams be asked to make an effort to secure a special gift to send an architect to China to study this situation.

For the Committee on Medical School, Mr. Speer reported that the American Baptist Foreign Missionary Society, the Presbyterian Board, North, and the Foreign Christian Missionary Society have each provided the \$5,000 necessary to meet the request of the Board of Trustees for the purchase of the Kuleo property. Letters were read from the Northern Methodist, the Southern Presbyterian, and the Southern Baptist Boards. No answer has been received from the Southern Methodist Board.

It was voted that the Committee on Medical School be asked to consult those Boards not yet having provided one doctor each for the Medical School, as to the possibility of their using the uncalled for funds as part payment into the treasury of the Board of Trustees on the \$5,000 asked for medical equipment.

For the Committee on Form of Legal Agreements, Mr. Banton reported the following basis of agreement, between

the Board of Trustees of the American Baptist Foreign Missionary Society. This form was planned to be a form for other Boards entering into the full relationship with the University.

MEMORANDUM OF AGREEMENT made this..... day of July, 1913, by and between the UNIVERSITY OF NANKING, a corporation organized under the laws of the State of New York, hereinafter called the "University", and THE AMERICAN BAPTIST FOREIGN MISSION SOCIETY a corporation organized under the laws of the State of Massachusetts, the principal office of which is located in the City of Boston, State of Massachusetts, hereinafter called the "Society"

WHEREAS, the University entered into a certain indenture on the 20th day of June, 1912, by and between it and the Board of Foreign Missions of the Methodist Episcopal Church, the Board of Foreign Missions of the Presbyterian Church in the United States of America and the Foreign Christian Missionary Society, whereby certain moneys, lands and other properties were contributed, conveyed and transferred to the University and whereby it was agreed that in case the University should be dissolved or in case the University shall permanently discontinue the work for which it was incorporated, all of the lands, buildings, and the equipment thereof of the University and all other property which might thereafter be acquired by the University should be equitably divided among the aforesaid three contributing parties and such other corporations as may hereafter contribute to the funds of the University, and

WHEREAS, the Society has contributed to the University the sum of FORTY THOUSAND DOLLARS (\$40,000) to be used by the University for general purposes, the receipt of which sum is hereby acknowledged by the University,

Now, THEREFORE, in consideration of the promises and of the mutual covenants of the parties hereto it is AGREED by and between the parties hereto as follows:

That in case the University shall be dissolved or in case the University shall permanently discontinue the work for which it was incorporated, all of the lands, buildings, and equipment thereof and all other property heretofore acquired or which may hereafter be acquired by the University shall be equitably distributed among the three parties hereinabove mentioned and the Society and such other corporations as may hereafter contribute to the funds of the University, excepting any contributing party or other corporation which may have withdrawn from the University prior to such dissolution or prior to such permanent discontinuance of the work for which the University was incorporated; such distribution to be in proportion to the respective amounts severally contributed by said parties or corporations.

IN WITNESS WHEREOF each of the parties hereto has caused this agreement to be executed in duplicate and its corporate name and its corporate seal to be hereunto affixed and attested the day and year first above written.

Attested:—UNIVERSITY OF NANKING.

by.....

Attested:—AMERICAN BAPTIST FOREIGN MISSIONARY SOCIETY.

by.....

It was voted to approve this legal form of agreement; that the committee be asked to negotiate the agreement with the American Baptist Foreign Mission Society.

Mr. Banton also reported progress as to form of agreement with those Boards entering the Medical School.

There was no report from the Committee on Theological School.

Mr. Williams reported progress on the preparation of the University seal.

There was no report for Candidates Committee.

There was no report from the Library Committee of which Dr. Cobb was named as chairman.

Mr. Williams reported that Mr. and Mrs. Nolan R. Best had given \$100 for the purchase of books for the library and Mr. Speer reported an encouraging letter from Mr. Clemons, the University librarian, who has just arrived in China.

For the Committee on By-laws, Mr. Speer reported progress and mentioned some of the difficulties in the way of working up a Constitution and By-laws.

There was no report from the Executive Committee.

There was no report from the Finance Committee.

The treasurer, Mr. Carter, reported as per attached statement. The report was approved and ordered filed.

It was voted that each of the Mission Boards co-operating in the University be requested to make payment of the annual grants of \$3,000 toward the University together with special annual grants of \$300 from each society toward the Medical

Department, directly to the treasurer of the University, Mr. Russell Carter, in New York, quarterly in advance and that he remit to the treasurer of the University in Nanking quarterly payments in advance, according to the fiscal year of the University which is the calendar year. The secretary was asked to send this resolution to the Board and that the replies be reported to the trustees.

It was voted that the treasurer be asked to advance to Mr. Williams, the funds necessary to pay his own and his family's travelling expenses to China.

It was voted to refer the financial and other arrangements for Dr. Bowen's stay in America to the Finance Committee with power.

Mr. Speer was asked to serve on the Finance Committee in the vacancy caused by the death of Mr. Severance. Mr. Levering was also appointed on the committee.

It was voted that it be the policy of the Board to ask the graduates to pay the Regent's fee of \$5.00 each for the diplomas, and that the treasurer of the Board advance the fees to the Regents.

Items of Unfinished Business were then called for as follows:—

Mr. Williams reported progress in the preparation of a bulletin for circulation in America and also a prospectus of the Agricultural Department.

Regarding correlation of other schools with the University, after full discussion of this and related questions, it was voted to postpone action at this time and await further development of this matter in China.

Regarding the Colonization Scheme and Agricultural Department, it was voted that the trustees view with increasing interest and pleasure the satisfactory development of the colonization work and expresses the hope that the support of the Chinese enlisted in this enterprise may be maintained and increased.

It was voted that each Board should be asked to recognize the duty of providing the salaries of missionaries (\$1,500 gold, each) whenever a Board does not have its full quota on the field.

It was voted that the Board of Managers be empowered to erect the buildings for which the money is provided upon the location and according to the plans submitted at this meeting as soon as the architect has provided the drawings and as soon as they are passed upon as satisfactory by the Executive Committee of the Trustees.

The following communication was read from the American Baptist Foreign Missionary Society, and the secretary was asked to express the Board's appreciation of this action and the hope that the remaining requirements for full participation in the University may be realized at an early date.

This will notify you that at the meeting of the Board of Managers held July 15th, 1913, action was taken as follows:

Secretary Franklin reported correspondence and conference with Rev. A. J. Bowen, President, and Rev. J. E. Williams, Vice-President of Nanking University, and with Dr. Burton respecting the desirability of further action by the Board of Managers with regard to plans for full participation in the University. He also stated that negotiations were well under way on the field for the unifying of the higher educational work of a large number of mission bodies in East China in the form either of affiliation or of union with Nanking University but that final action upon those plans had not been taken by all of the missions concerned including our own East China missions. He also stated that the representatives of the University were very desirous that the gift of \$25,000 promised by Mr. Ambrose Swasey, upon condition that this Society enter into full co-operation in the University, should become available at the earliest practicable date, this desire being shared by Mr. Swasey. It was also reported that special gifts to the amount of \$17,740 had been received by the treasurer, designated for Nanking University, which would more than complete the amount which, with the gift of Mr. Swasey, would be required as a contribution from the Society toward the equipment of the University as a condition of full participation.

Voted: That, in view of the facts and conditions stated above, the Board of Managers hereby designate to the Nanking University, for such use as may be subsequently agreed upon with the trustees, the sum of \$17,740 received for specific gifts and appropriated on March 31st, 1913, with the understanding that this will be accepted by the trustees of the University, in connection with the proposed gift of \$25,000 by

Mr. Ambrose Swasey, as constituting the full contribution of the Foreign Mission Society for the equipment of the University, and the Board express their purpose of entering into full co-operation in the University as soon as satisfactory adjustment can be reached with regard to plans for general union in educational work in East China, particularly as affecting the Shanghai Baptist College, an institution maintained jointly by this Board and by the Foreign Mission Board of the Southern Baptist Convention and, as soon as financial conditions permit, the fulfilment of the other requirements for full co-operation, *viz.*, the assignment of four missionaries to the University faculty and the making of an annual appropriation of \$3,000 for the current expenses of the University.

That, in accordance with the request of the University and recommendation by the East China Conference, Rev. C. S. Keen on his return to the field be designated to the University for service in connection with the Language School for new missionaries.

On behalf of the Board of Managers,

Signed: GEORGE B. HUNTINGTON,
Assistant Secretary.

It was voted that the Board express its favorable attitude toward the appointment of Chinese members to the Board of Managers, and that the Board of Managers be requested to submit to the trustees a plan for their selection and the number and suggestions for a necessary amendment to the Constitution.

In view of the fact that this is the last meeting of the trustees which will be held before the return to China of Mr. Williams:—

Resolved that we, the trustees of the University of Nanking, wish now to record our appreciation of the presence and work of Mr. Williams in America. His enthusiasm has been contagious, his addresses inspiring, his untiring efforts and energy an inspiration; his Christian life a source of helpfulness. We bid him Godspeed as he leaves for China and wish him and his work every success.

It was voted that the Board rejoice in the action of the informal meeting of doctors in Shanghai on June 2nd, 1913, herewith attached and herewith expresses its purpose to do all that is in its power to enable the Medical Department of the University of Nanking to meet the need for medical missionary educational work in Central China, and earnestly requests the Boards represented in the Medical Department which have not yet provided their representative on the

medical faculty to do so if possible this year and if they are unable to do this, that they be requested to provide the money equivalent to the support of a married doctor until they can supply their own men.

It was voted that all statements regarding finances in connection with the University be understood to be in terms of Mexican dollars unless explicitly stated to be in gold.

It was voted that the next meeting be held on Wednesday, October 29th, at 10 a.m., at 156 Fifth Avenue, New York.

It was voted to adjourn.

RESOLUTIONS ADOPTED BY AN INFORMAL MEETING HELD
IN SHANGHAI ON JUNE 2ND, 1913.

We believe that one undergraduate medical school, located in Nanking, will be sufficient to meet the needs of medical missionary education in Central China.

Further, we advocate that the requirements for admission to the medical department of the University of Nanking, shall be brought, by the year 1916, up to the following—two years of college work, including laboratory work in Physics, Chemistry, and Biology, and that the course of instruction shall be such that the student upon graduation shall be adequately equipped for the intelligent use of English medical literature.

NOTE. The college work in the above requirement for admission is to be in accordance with the curriculum to be determined by the East China Educational Commission.

Finally, we recommend that the degree given upon completion of the regular five years' course, shall be Bachelor of Medicine, and that the Degree of Doctor of Medicine shall be conferred only after an additional course of post-graduate work, extending over a period of at least one year.

Signed: N. W. BROWN. E. H. HUME.
P. S. EVANS, Jr. H. H. MORRIS.
W. G. HILTNER. R. T. SHIELDS.
H. S. HOUGHTON. A. W. TUCKER.

Minutes of the Meeting of the Board of Trustees of the University of Nanking.

Presbyterian Building. October 24th, 1913. 156 Fifth Ave., New York.

Members present: Eben B. Cobb, A. McLean, Robert E. Speer, J. H. Banton, R. E. Diffendorfer, P. T. Jerome, Frank A. Horne, Russell Carter, treasurer.

By invitation: George Heber Jones (for Dr. North), Mr. Keene, Mr. Lobenstine, President Bowen.

The meeting was called to order at 10 a.m., by Vice-President McLean. Prayer was offered by Dr. Jones. Excuses were read from Messrs. Cook, Franklin, North, and Garritt. The minutes of the meeting of July 18th were read and approved.

Under items of Information, President Bowen reported that he has been spending his time since the summer vacation in getting himself and family settled and that he thought he would not open a formal office but that he would do whatever work he could for the University from his home, 1906 Estes Avenue, Rogers Park, Chicago, Illinois. There were no definite gifts to report other than that he was following up some financial work which Mr. Williams had begun. Dr. Bowen spoke also of the present impoverished condition of the city of Nanking and its probable effect upon the income of students and therefore the enrolment and financial status of the University during the coming year. A cable had been received from the University saying that the fall term had opened and that the affairs in the city seemed to be quiet.

Mr. Lobenstine was introduced and spoke of the effort in China to establish a state religion and as to the advisability of sending memorials from America to China. The conferences held in China under the leadership of Dr. Mott had important significance for higher education at which

the correlation of the various institutions received special consideration. These conferences put themselves on record as favoring the rapid development of three or four high grade educational institutions. The use of the various architects being sent to China by the different Boards was commended. He spoke of the possibility of organizing an Architects' Bureau in Shanghai. Mr. Lobenstine feels that the matter of vocational training should be given very careful consideration and that Dr. Frissell and Professor Monroe and others who have studied this question in China should be consulted as to Chinese membership on the Board of Managers. Mr. Lobenstine said that this matter came forward in the recent conferences in China under Dr. Mott's leadership. The feeling there evidenced was that whenever possible and wherever the Chinese were available they should be used on Boards of Managers. The financial backing of the Chinese and their interest in Christian institutions will increase when this participation comes.

As to the method of bringing the Chinese on the Board of Managers, Dr. Bowen reported a letter from Mr. Cory in which he hoped that the Chinese could be chosen by some independent committee rather than by the denominational missions.

Mr. Speer spoke of the relation of the gifts which the Chinese make to an institution controlled by a Board in a foreign land and called attention to the principle of vesting the control of the property and money put into educational institutions, hospitals, and Church buildings in Boards of Management made up of Chinese exclusively.

Reports and Unfinished Business were then called for as follows:

The treasurer, Mr. Carter, reported as per attached statement. The report was accepted and ordered filed. Mr. Carter also presented a statement of the budget of the University for 1912, shewing the relation of the actual expenditures

to the budget. After explanation of the various items on this budget, it was voted that the present deficit of the University's account be wiped out by transferring money now in the property account.

It was voted that all monies voted to China for purchase of land and building operations be kept in an account separate from those funds designated for current expenses and that no draft should be made on this account except on the vote of the Board of Trustees.

There was no report from the Executive Committee.

There was no report from the Finance Committee.

For the Committee on Constitution and By Laws, Mr. Speer reported no additional information regarding By-laws but that President Bowen had worked over the proposed Constitution and had submitted it to a few members of the Board in its revised form. It was voted that this revised draft should be further considered by the committee and that a report be made at the next meeting of the Board.

On the item of Architect and New Buildings, President Bowen read a telegram from the firm of Perkins, Fellows, and Hamilton, saying that Mr. Fellows could not go to China until the 15th of December and hoped to wait until early spring, and that Mr. Williams has cabled that Mr. Small had been secured as superintendent of construction.

It was voted that we express our desire to Mr. Fellows that he proceed to China as soon as possible.

For the Committee on Medical School, Mr. Speer reported that at the last meeting four of the Boards were ready to provide the \$5,000 for the Medical School and that there were four yet to report. Mr. Bowen reported that the \$5,000 from the Methodist Board was about ready to be paid. Mr. Speer is in correspondence with the three remaining Boards. The Southern Baptists reported their willingness to pay \$2,500 in May, 1914, and \$2,500 in May, 1915. The Southern

Methodists and Southern Presbyterians cannot do anything at the present time.

Mr. Banton had no report with reference to Legal Agreement with the Boards entering the Medical School.

Mr. Banton also reported that the Form of Agreement approved at the last meeting was referred to the American Baptist Foreign Mission Society and that he was now in conference with their attorney, looking forward to the execution of the agreement.

On the matter of the preparation of the University seal, it was voted that the matter be referred to a committee with power, consisting of Messrs. Diffendorfer, Speer, and Bowen.

Mr. Speer reported for the Committee on Union Theological School that there had been no change in the situation.

For the Committee on Library, Dr. Cobb had no report.

Upon the presentation of a list of Chinese books by President Bowen, it was voted that the Library Committee buy \$100 worth of such books with the funds already available in the treasury.

For the Committee on Diplomas, Mr. Diffendorfer reported that the certificate had been received from Nanking by President Bowen, had been referred to President McLean, and signed, and that he had forwarded it to the Regents in New York. Thus far the diplomas have not yet been secured.

On the matter of University Bulletin, Mr. Bowen reported progress in the publication of a bulletin for use in publicity in connection with the University and the solicitation of funds.

Dr. Bowen reported that a statement concerning the Language School was prepared in Nanking and had been sent to all the different Boards.

For the Committee on Candidates, Mr. Speer had no report.

On the matter of the payment of the Mission Board appropriations into the office of the treasurer, and the payment by the Boards of the salaries of missionaries not on the

field, the secretary reported that these two propositions had been laid before the co-operating Mission Boards and that when the replies are received they will be laid before the Board of Trustees.

It was voted that Mr. Small be appointed for one year at the salary which he would have received if he had been retained at the Presbyterian Mission, with the privilege of renewing the contract at the end of the year.

The item in the minutes of the meeting of July 18th, with reference to the payment to the Board of Trustees of the salary of missionaries not on the field on the basis of \$1,500 (gold), was reconsidered and it was voted that the amount paid should be on the basis of the salary of a married missionary of the Board concerned.

Under Items of New Business, the following matters were presented :

Voted that the election for the President of the Board of Trustees be deferred until the next meeting, the time for the election of officers for the ensuing year.

It was voted that a Nominating Committee be appointed for officers for next year. Dr. Cobb, Mr. Jerome, and Mr. Horne were appointed.

Upon information given by President Bowen, giving the need of aid for students on account of the financial condition of people in Nanking, it was voted that funds be made available up to \$2,500 (Mex.).

A cable message having been received from the Board of Managers, asking that \$3,000 (gold) be sent to China by the Board for the purpose of purchasing land, it was voted to forward this amount and the action of the Finance Committee in sending \$2,000, was confirmed.

President Bowen spoke with reference to some provision by the University for vocational and industrial training and it was suggested that he give attention to the development of the normal school, our present agricultural and colonization

work, and study the aspects of this question as may be applied to the elementary schools.

With reference to centralizing the correspondence of the Board of Trustees, it was voted to refer the whole matter to the Executive Committee for recommendation at the next meeting.

It was voted that the next meeting of the Board be held on December 22nd, at 10 a.m.

It was voted that the place on the Finance Committee now temporarily being held by Mr. Speer be tendered to Mr. John L. Severance.

It was voted that the matter of some effort to create public opinion in America with reference to the separation of religion and the state should be referred to the Committee on Reference and Counsel of the Foreign Missions Board Conference and that Dr. McLean be asked to present the matter.

Voted to adjourn.

TO THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING :—

Your treasurer would submit the following report as of October 24th, 1913 :

Receipts :

Balance on hand as reported at last meeting of the Board,	
July 18th, 1913	\$14,519.67
Cherry Hill Union S.S., Clymer, Pa., reported July 18th,	
as \$10.00, which should have been \$12.00	2.00
July 25th, Mr. and Mrs. Chas. E. Dorr, of Syracuse, N. Y.,	
for Presb'n scholarship a/c	25.00
August 25th, Estate of L. H. Severance—original pledge for	
land	5,000.00
August 25th, A. B. Pritchard,—to apply on \$100.00 salary	
advanced, Z. T. Ing	25.00
October 3rd, A. B. Pritchard,—to apply on \$100.00 salary	
advanced, Z. T. Ing	25.00
October 3rd, Friend, Kewanee, Ill., through Rev. A. J.	
Bowen, to apply on Dr. Hiltner's salary	30.00
October 15th, two friends Lexington, Ky., through Dr.	
Shields—Dr. Hiltner's salary a/c	85.00
October 3rd, interest for July, August, and September on	
Bank bal.	108.15
October 16th, Foreign Christian Missionary Soc'y—monthly	
payment of \$250.00 and \$100.00 salary fourth man till	
supplied	350.00
Total,	\$20,189.82

Disbursements:

July 19th, J. E. Williams, travel in U. S.	\$ 155.27
J. E. Williams, salary, July... ..	100.00
Office expenses, rent \$20.83, Post, \$2.53, Stenographer, \$133.45	156.81
Expenses, Dr. Garritt, Dr. Shields and Mr. Keen in attending Board meeting, July 18th	55.30
July 24th, Travel A. J. Bowen and family to U. S.	1,210.70
August 20th, Travel, J. E. Williams and family to China	1,369.30
September 19th, Draft to Nanking for land purchases	2,000.00
Total,	\$ 5,047.38

On hand in Columbia-Knickerbocker Trust Company,
October 24th, 1913 \$15,142.44

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*

UNIVERSITY OF NANKING—BALANCE SHEET, OCTOBER 24th, 1913.

Foreign Christian Missionary Society	\$ 350.00
Dr. Hiltner's Salary	135.00
Library Account	100.00
Z. T. Ing	50.00
Scholarship Account General	12.00
" " for Presbyterian Students	75.00
Wixon Salary Account	300.00
Travel Account	\$4,642.81
Interest	602.86
Miscellaneous Expenses	259.15
Office Expenses	1,384.99
Office Furniture	15.00
Printing	653.72
Prop. Bldg.	16,113.25
Endowment Fund	1,000.00
General Expenses Campaign Fund	3,360.00
Cash on hand	15,142.44
Total,	\$22,098.11

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*

Minutes of the Meeting of the Board of Trustees of the
University of Nanking.

Presbyterian Building. December 22nd, 1913. 156 Fifth Ave., N.Y.

Members present: Eben B. Cobb, Frank Mason North, Robert E. Speer, A. McLean, Frank A. Horne, J. F. Franklin, P. T. Jerome, J. H. Banton, R. E. Diffendorfer, Russell Carter, Dr. Ferguson of Peking, Dr. Huntington of the American Baptist Foreign Mission Society, President Bowen.

The meeting was called to order by Vice-President McLean. Prayer was offered by Dr. Ferguson. Excuses were read from Messrs. Levering, Severance, and Raymond.

Minutes of the meeting of October 24th were read and, with two corrections, were approved.

Dr. Ferguson of Peking, for ten years the head of the Methodist University at Nanking, was introduced and referred to his continuous connection since 1888 with the scheme from which the University of Nanking has evolved. He spoke of the present chaotic conditions in China, referring especially to financial and educational difficulties and to the lack of progress in solving them. He urged that the difficulties in which the Government now finds itself offers the best possible opportunity for a vigorous forward educational policy in the University. The chief danger in development is that the endowment from which able teachers are to be furnished should not keep pace with the equipment in land and buildings which seem easier to obtain. Care must be taken not only to secure able teachers but also to supplement their low salaries by provision for the accessories of their life-work such as books, magazines, traveling, etc. If this is not done good men will continually find it impossible to remain in the service of the University. As to possible contributions from Chinese, it will not be a disadvantage for some years to come for such

donors to know that they are to be held by a Board composed entirely of foreigners but provision should be made in the University charter so that there would be no possibility of trouble arising when the time arrives for control to pass into Chinese hands. In concluding, Dr. Ferguson congratulated the University on having a Board of Trustees composed of men showing a great interest in its welfare.

President Bowen reported that Mr. Fellows, the architect, had left for China on Saturday, December 20th, and that Mr. Small is now at Nanking preparing the way for Mr. Fellows.

A gift of \$30,000 for the Language School building was reported. (Later it developed that a part of this gift may have already been reported by the American Baptist Foreign Mission Society.)

Forty-seven students are now enrolled in the Language School, and the Normal School and Practice School have opened satisfactorily. The enrolment in all departments is four hundred and sixty-three.

Dr. Bowen called special attention to the resolution passed by the acting Board of Trustees of the East China Medical College held in Nanking on November 13th. The resolution is as follows:

In view of the new relation established between the East China Union Medical College and the University of Nanking whereby the former shall become the Medical Department of the University, the following action was taken:

Resolved: That, whereas the Board of Trustees of the University of Nanking in the United States has taken over the East China Union Medical College with the arrangement that the local control shall be in the hands of the University Board of Managers together with representatives of the missionary societies represented on the Board of Trustees, and

WHEREAS, the Board of Managers (Acting Trustees) of the East China Medical College will, as a body, be thus dissolved,

We, the Board of Managers (Acting Trustees) of the East China Union Medical College, but not otherwise connected with the University, namely the Southern Baptist, Southern Presbyterian, Southern Methodist, and Northern Baptist, to at once appoint one representative each to serve on the University Board of Managers.

The secretary reported the election of Dr. S. H. Chester to succeed Mr. W. H. Raymond, as representing the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S., Rev. J. H. Franklin, D.D., to represent the American Baptist Foreign Mission Society, and Mr. Frank A. Horne to succeed himself as one of the trustees from the Methodist Board of Foreign Missions.

In view of a resolution from the Board of Managers regarding the erection of the operating pavilion and laboratory building in connection with the hospital, and of the possibility of an endeavor to secure additional funds from the donors, provided their gift of \$5,000 did not meet the cost of such buildings, it was voted that in the erection of buildings which have been carefully provided for by the previous approval of plans and estimates for building, the Board of Managers is requested not to exceed the amount definitely set aside for such purpose. It is also suggested that in such estimates 10 per cent. be included for expenditures exceeding the contract price.

The treasurer reported as per statement attached herewith and the report was adopted and referred to the Finance Committee for auditing as the annual report of the treasurer.

For the Committee on Constitution and By-laws, Mr. Speer offered for criticism the proposed By-laws which had already been typewritten and sent to all of the trustees. He called attention to the fact that the Charter is the Constitution of the University and gives to the Board of Trustees its limitations and liberties by the law of New York State. After full discussion of the proposed By-laws, they were referred to the committee for further revision and Dr. Franklin was added to the committee.

The secretary reported that the Committee on Seal had accepted a design submitted by Mr. Kuo and later approved by Dr. Garritt. In discussing the seal, Dr. Ferguson suggested that some improvement might be made in several of

the characters and the secretary was authorised to revise it according to these suggestions.

It was voted that the secretary be authorized to affix the seal of the University to various documents which are now awaiting execution and then forward them to Nanking.

There was no report from the Executive Committee.

The Finance Committee had no report.

For the Committee on Medical School, Mr. Speer reported as follows :

The Committee on the Medical School reported a letter from Dr. Ed. F. Cook of the Southern Methodist Church stating that their apportionment of \$5,000 in the Medical School property would be provided. This completed the replies from all the co-operating Bodies, all of which had undertaken to meet their share in the Medical School, with the exception of the Southern Presbyterian Executive Committee which had not yet been able to do so, but had authorized Dr. Shields to raise the money, if possible.

The Committee on Theological School reported, laying before the trustees the information which had come to it indirectly regarding the development of the plans of co-operation in theological teaching in Nanking.

The Library Committee, through Dr. Cobb, reported progress.

There was no report from the Candidate Committee.

Concerning the willingness of the Mission Boards to forward their annual appropriations to the University to the treasurer, Mr. Carter, the secretary reported the following communication from the American Baptist Foreign Mission Society :

Voted: That the request of the Board of Trustees of the University of Nanking that the annual appropriations of co-operating Boards be paid directly to the treasurer of the University, Mr. Russell H. Carter, in New York, is noted and the Board of Managers—while regretting that this course will be impracticable for the present year, because of the fact that the appropriation has already been credited to the account of the mission on the field—will be glad to arrange for the payment of future appropriations as requested by the Board of Trustees.

Under Items of New Business, the following actions were taken :

The Nominating Committee, through Dr. Cobb, reported the following nominations :

President—ROBERT E. SPEER.

Vice-President—A. McLEAN.

Secretary—R. E. DIFFENDORFER.

Treasurer—RUSSELL CARTER.

The report of the Nominating Committee was accepted and the secretary was asked to cast the ballot. The ballot was cast and the officers were declared elected for the ensuing year.

It was voted that the present committees be continued until the By-laws are adopted.

The secretary read the following communication from the American Baptist Foreign Mission Society :

Voted: That in pursuance of earlier action by the Board approval be given to the plans of Rev. C. S. Keen for special study in New York City during his furlough with a view to preparation for his work in the Union Language School in Nanking on his return to the field and that sanction be given for an expenditure of \$307.75 including the sum of \$100 already advanced to Mr. Keen with the understanding that correspondence will be had with the Trustees of Nanking University regarding an adjustment of this expenditure.

After full discussion of this case, it was voted that the sum of \$307.75 be refunded to the American Baptist Foreign Mission Society and that the secretary be asked to secure from the Board of Managers their suggestions as to a future policy for all such cases.

Dr. Bowen raised the question of housing the staff of the University. This matter was referred to the Finance Committee.

Dr. Bowen reported that a more adequate support for the Medical School is quite necessary. In the absence of the budget for next year for Nanking, it was voted to refer the financing of the Medical School for next year to the secretary.

and Dr. Bowen, with the suggestion that the Southern Methodist Board be approached with reference to possible payment of the salary of its missionary, due the Medical School, but who has not yet been sent to the field.

It was voted to ask the secretary to duplicate the minutes of the Executive Committee and the Board of Managers from Nanking and send them to all members of the Board of Trustees.

The date of the next meeting is March 3rd, at 10 a.m., in the Foreign Board Assembly Room, eighth floor, 156 Fifth Avenue, New York City.

The meeting adjourned.



Minutes of an Informal Conference of the Board of Trustees of the University of Nanking,

Held in Garden City, Long Island, January 15th, 1914,

In connection with the Annual Meeting of the Foreign Missions Conference.

There were present: Messrs. Bowen, Carter, A. E. Cory, Franklin, Chester, Pinson, S. J. Corey, North, Ray, Stanley White, and R. E. Diffendorfer.

Dr. Speer reported that the Rockefeller Foundation was now considering what they should do for China and more especially for medical education, and that Dr. Shields of the Nanking Medical School had arranged for an interview with their representatives regarding the needs of the Medical Department of the University.

Dr. Bowen spoke of the action of the Board of Trustees on December 22nd, regarding the Southern Methodist Board and inquired whether or not that Board could arrange for the payment of the salary of their medical missionary into the treasury of the Board until the time when they could send their doctor to the field. Dr. Pinson expressed a hope that this might be done and said that he would bring the matter to the attention of their Board.

Dr. Speer called attention to the necessity of giving much thought to the development of the Normal School and spoke of the pressing need for teachers in the development of China's new educational system.

Dr. Bowen reported that nothing had been raised as yet for the Normal School budget for the last two years. There has been entered each year an item of \$20,000 in the budget but nothing specifically has been paid into the treasury for the Normal school.

Dr. Franklin expressed the hope that some Boards that could not co-operate fully at present in the University scheme, on account of other and similar obligations, might support.

the technical and post-graduate schools and thus be considered as full participants in the University.

Dr. Bowen said that there were two matters of great importance with reference to the Normal School:

(1) That all of the Boards should be on the watch for an able man for the Normal School work. He should be a college graduate, a graduate of an accredited Normal School, and have two or three years' experience in teaching and should not be more than twenty-eight or thirty years of age. It was agreed that this matter should be referred to all of the Boards, with the suggestion that such a man be sought at the earliest moment.

(2) That the budget for the Normal School must be raised either by asking the Boards for grants or through special gifts.

Dr. Speer said that the Board of Trustees should soon consider our relation to the proposed Union Woman's College in Nanking, of which Mrs. Thurston has recently been elected president. The question was asked as to whether or not the home interests of this new institution could be controlled by the same Board of Trustees as that of the University.

It was voted that it is the sense of this conference that there should be one Board of Trustees for the proposed college and the University of Nanking.

It was voted that a Committee of three be appointed to study the present budget necessities of the University and present a scheme for operating the accounts of money to be expected from the Mission Boards and that which must be raised by special gifts from interested friends. Messrs. Franklin, A. E. Cory and North were appointed, and Dr. Speer and Mr. Banton were asked to meet with them.

Dr. North asked if the University could ever establish an Engineering Department, and the matter was referred to the Board for further consideration.

The meeting adjourned.

Minutes of the Regular Meeting of the Board of Trustees of the University of Nanking.

March 3rd, 1914, 10:00 a.m. 156 Fifth Avenue, New York City.

Members of the Board:

J. L. Severance	* F. M. North
* E. B. Cobb	J. Levering
* R. E. Speer	* J. F. Franklin
F. A. Horne	E. F. Cook
* P. T. Jerome	S. H. Chester
* J. A. Banton	* A. McLean.
* R. E. Diffendorfer	
* Russell Carter, Treasurer.	

There were present those members of the Board whose names are checked. In addition there were present at the meeting: President Bowen, Dr. Samuel Cochran and the Rev. Frank Garrett of Nanking, and Professor Burton of the University of Chicago.

The meeting was called to order at 10:00 a.m. by Dr. Speer.

Prayer was offered by Mr. Diffendorfer.

Excuses were read from Mr. Levering and Mr. Horne.

The minutes of the meeting of December 22nd, 1913, and of the Informal Conference held at Garden City, on January 15th, 1914 were called for and adopted without reading.

President Bowen was introduced and gave to the Board the information in statement offered herewith for file as paper A.

Dr. Cochran, one of the medical doctors of the Presbyterian Board in Nanking, was introduced and spoke to the Board as per the statement offered for file as paper B.

Mr. Garrett was then introduced and spoke concerning the Union School of Theology and its relation to the University.

Professor Burton asked that he might be excused from a formal address to the Board and agreed to participate in the discussions.

The reports from Committees and unfinished business were then called for as follows:

The Treasurer reported according to the statement attached herewith.

There was no report from the Executive Committee.

Mr. Jerome reported for the Finance Committee that they had arranged for an auditor for the treasurer's books and statement for 1913, and presented the auditor's report to the Board, a copy of which is appended to these minutes.

Mr. Diffendorfer reported that he had affixed the seal of the University to the forms of agreement and conveyance as executed by the three original co-operating Mission Boards. Dr. Ferguson, who had expected to offer a revision of the Chinese characters on the seal, was unable to do so before he left for China, and asked that might take the matter up with the men in China, and report any revision which would be agreeable to the Chinese. Accordingly, the seal was not attached to the diplomas sent recently to the six students. However, these diplomas contained the seal of the University of the State of New York. Inasmuch as there is a possible revision of the seal pending, it was suggested that this item remain on the Docket for future meetings.

The Committee on Medical School reported through Mr. Speer as follows:

The Committee on Medical School reported that the Methodist and Northern Presbyterian Boards had paid their \$5,000 apportionments on account of the purchase of the property for the Medical School from the Foreign Christian Missionary Society; that the Southern Baptist Board had arranged to pay its apportionment in two annual payments; that the Southern Presbyterian and Southern Methodist Boards

had not yet been able to provide their apportionments but cordially recognized their obligation in the matter.

In behalf of the Committee, Mr. Speer reported the plans under consideration by the Rockefeller Foundation with regard to medical work and medical education in China.

There was no report from the Committee on legal agreement with the Boards entering the Medical School.

Mr. Banton reported progress in negotiating the agreement with the American Baptist Foreign Mission Society.

Mr. Speer reported no change in the situation with reference to the Theological School, and that there was little else to do at present than to await development in this matter.

Dr. Cobb reported for the Library Committee that the Committee had a number of matters under consideration, and hoped to make some definite recommendations for the next meeting of the Board.

It was voted that the suggestion from Dr. Bowen asking that library facilities in Nanking should be increased in order that the members of the faculty may do original research, be referred to the Library Committee for further report.

There was no report from the Candidates Committee.

The Committee on revision of the By-laws reported through Mr. Speer. This Committee had prepared a revised copy of the By-laws embodying the suggestions made at the last meeting of the Board. Copies were handed to the different members, and there followed a thorough discussion of the proposed By-laws.

It was voted to adopt the Historical Statement and Article VII which concerns the constitution, powers, duties, etc., of the Board of Trustees; and to approve the other articles, referring the whole draft to the Board of Managers in Nanking for their criticism with the hope that the By-laws may be finally adopted at the June meeting of the Trustees.

Mr. Diffendorfer reported that the following Boards had agreed to make the payments of their appropriations to the

University directly to the Treasurer, Mr. Carter, instead of forwarding to the field.

The Board of Foreign Missions of the Presbyterian Church in the U. S. A.

The Board of Foreign Missions of the Methodist Episcopal Church.
The Foreign Christian Missionary Society.

The American Baptist Foreign Mission Society.

Foreign Mission Board of the Southern Baptist Convention.

Mr. Diffendorfer also reported that the following Boards had agreed to provide the salaries of missionaries in case the Board did not have its full quota actually at work on the field.

Board of Foreign Missions of the Presbyterian Church in the U.S.A.

The Board of Foreign Missions of the Methodist Episcopal Church.
American Baptist Foreign Mission Society.

Items of new business were called for as follows :

The statement of the Budget received from the Board of Managers was read by Mr. Speer and it was voted to approve tentatively the following Budget for the year 1914 :

Department	Expenditures	To be raised on field	Balance	Balance
Normal School	\$ 4,260.00	\$ 1,500.00	\$2,760.00	
Language School	4,690.00	4,800.00		\$110.00
Middle School	15,250.00	14,800.00	450.00	
High School	22,171.00	18,460.00	3,711.00	
College	4,268.00	3,000.00	1,268.00	
Administration	8,700.00	19,200.00		10,500.00
Total, \$59,339.00		\$61,760.00	\$8,189.00	\$10,610.00
		Total balance	\$2,421.00	

It was also voted to give power to the Executive Committee of the Board of Trustees to approve the Budget finally upon receipt of a more detailed statement from the Managers in Nanking.

It was suggested that the Board of Managers submit the Budget to the Trustees for the November meeting in as complete and detailed a form as possible.

Regarding the Budget of the Medical School received from the Board of Managers, it was voted to approve tentatively \$13,930 as the Budget for the year 1914.

It was voted also to give power to the Executive Committee of the Board of Trustees to approve the Budget finally, pending further information from Nanking.

It was voted to authorize and request Dr. Shields, Dr. Cochran, and President Bowen to raise the funds for the Medical School called for in the action of the Board of Managers.

It was voted that Drs. Speer, North and Franklin be asked to prepare a statement concerning the status of medical education in Nanking and the needs of the Medical Department of the University for the Investigating Committee of the Rockefeller Foundation, to be placed in their hands before they leave for China on their tour of investigation.

It was voted that the \$5,000 urgently needed for the Medical School be referred to the Executive Committee, with the power to make the remittance if necessary to Nanking between now and the next meeting of the Board of Trustees.

Regarding the payments to the Foreign Christian Missionary Society for the Kuleo property, the treasurer reported that thus far two of the co-operating Boards had paid their appropriations of \$5,000 each for this fund and that these amounts had been forwarded to the Foreign Christian Missionary Society. It was felt by the Trustees that this should be brought to the immediate attention of all of the co-operating Boards, and that an endeavor should be made to cancel this indebtedness with the Foreign Christian Missionary Society as early as possible.

After discussing the much needed endowment for the University it was voted that, in representing the needs of the University for endowment, the annual grants of the missionary Boards be not considered as income toward an endowment fund and that these annual grants should be so listed in any bulletins and other printed matter of the University.

Regarding the terms of agreement of the American Baptist Foreign Mission Society, the following minute was

read from the meeting of the Board of Managers in Nanking, held January 21st, 22nd, 1914.

1. WHEREAS, the complete separation of the faculty, equipment, maintenance and management of the lower from the higher educational work in the University of Nanking would require considerable re-adjustment and seems at this stage of development to be unwise, and,

2. WHEREAS, it is important to make some arrangement to meet the exigencies of the situation and avoid interference with the support and normal development of the educational work of the Baptist Mission in Shanghai, and,

3. WHEREAS, it is desirable that the work of the Shanghai Baptist College and of the University of Nanking shall be so arranged as to lead to a broad basis of affiliation in higher education,

4. RESOLVED, That if the A.B.F.M.S. is not prepared at present, to enter as full participant, we suggest,

That the American Baptist Mission Society shall be admitted to participation in the University of Nanking on the following basis:

- (a) A contribution of \$40,000 (or more) gold.
- (b) An annual grant of \$1,500 gold.
- (c) Two full time members on the faculty,
- (d) Three representatives on the Board of Managers.

(Note: This does not include the representative on the Medical faculty or the annual contribution to the Medical School.)

It was voted that the basis of agreement with A.B.F.M.S. on partial co-operation in the University, including the Medical School, be as follows:

- The payment of \$35,000 for property equipment.
- \$1,800 annual appropriation.
- The support of three teachers in Nanking.
- The privilege of three members on the Board of Managers in Nanking.
- The privilege of two members on the Board of Trustees in America.

It was voted that the next meeting of the Board be on Wednesday, June 3rd, at 10:00 a.m. in the Assembly Room of the Board of Foreign Missions of the Methodist Episcopal Church, 150 Fifth Avenue, N. Y.

It was voted to adjourn.

Minutes of the Executive Committee Meeting of the Board of Trustees of the University of Nanking.

March 24th, 1914.

10:00 a.m.

156 Fifth Avenue N. Y.

The meeting was called to order by Mr. Speer in his office.

There were present: Messrs. Speer, Jerome, Diffendorfer and Carter.

1. The details of the budget submitted by the Managers were considered. The budget of the University was approved, with the understanding that next year the salaries of all missionaries be included on both sides of the account; that is, as liabilities in the budget items, and as estimated income from the Mission Boards.

2. The Medical School budget was approved.

3. Mr. Speer reported that the statement asked for by the Board of Trustees concerning the Medical School for the Rockefeller Foundation Investigation Committee had been prepared by Dr. Bowen and Dr. Cochran and that it was approved by the special committee of the Trustees.

4. In reply to the following cablegram from Nanking, "Fellows has arrived safely and well, proceed with the building. What funds are available," Dr. Bowen reported to Mr. Speer the following funds as being in prospect for new buildings at the University:

- (1) For three (?) houses: one through Dr. Burton,
\$12,000 one through Mrs. Turner,
one through your Board, as I understand Mr. Carter (money immediately available).
- (2) For the science building through Mr. Swasey
\$25,000 (money available as actually required say in four or five installments as the building progresses).

- (3) For the dormitory through Mrs. McCormick
 (money probably paid over entirely
 when called for, though a report from
 Mr. Fellows might be desirable or
 even required).
 \$25,000.
- (4) For operative pavilion through Mr. Teachout
 (money immediately available).
 \$5,000.
- (5) For chapel through Mr. Day
 (money available, say, during 1915 as
 actually called for).
 \$20,000.
- (6) For main administration building through Mr. Severance
 (money probably available as actually
 needed as the building progresses).
 \$35,000.

5. The Executive Committee felt that the Trustees should have a detailed report from Mr. Fellows, Mr. Small, and the Managers as to the results of their investigation regarding location, style of architecture, building material, etc., before any construction was started upon the main buildings.

6. It was voted to approve the immediate construction of the three residences, provided for as follows:

One from the Baptist Board

Two from the Presbyterian Board

The total amount to be called for being \$12,100.

It was voted to reply to the cable to the above effect, awaiting, however, further word from Dr. Bowen regarding the matter.

7. Regarding the registration of the Medical School by the Board of Regents of the University of New York, Mr. Speer reported the visit of Dr. Bowen to the Department of Education in Albany and indicated a plan for the registration of both the High School and the Medical School. The necessary blanks have been sent to Nanking, together with copies of Dr. Bowen's report of his interview.

8. In the Minutes of the Sixth Regular Meeting of the Board of Managers, held January 21st in Nanking, there is the following action:

A motion was made and carried that we recommend an amendment to the Constitution which will make it possible for the Board of Managers to elect at least five prominent Chinese as full members of the Board of Managers.

A motion was made and carried that if the above amendment is made, the Board of Managers recommend that the Executive Committee secure, if possible, the following men: Chang Po Ling, Tsao Si Ken, Hwang Si Chen, Wang Kwen, Li or Y. Y. Tsu.

In the consideration of this item the Executive Committee requests further information from the Managers as to whether or not the Chinese representation on the Board of Managers should be on the basis of a certain number from each of the Missions and in addition five members at large, or whether they should be elected according to the article in the By-laws now pending adoption, that is, on the basis of four Chinese representatives from each co-operating Mission.

9. Regarding a catalog for the Medical School, it was voted to ask the Managers to adopt a standard size and to issue a Bulletin as attractive as possible.

10. The Secretary then read a statement from the American Baptist Foreign Mission Society regarding their approval of the agreement to enter the University. This action is as follows:

ACTION OF BOARD OF MANAGERS, MARCH 11th, 1914.

Secretary Franklin reported that, with the chairman Dr. Burton, he had attended a meeting of the Board of Trustees of the University of Nanking, at which agreement had been reached as to modification of the terms upon which the American Baptist Foreign Mission Society might participate in the conduct of the University. The terms of participation, as sanctioned by the Board of Trustees, are in substantial conformity with plans recommended by the East China Mission in conference with representatives of the University on the field, namely.

(1) The American Baptist Foreign Mission Society shall furnish funds for buildings and equipment to the amount of \$35,000 or \$10,000 in addition to the gift of Mr. Ambrose Swasey for a Science Building. Of this \$10,000, \$5,000 is available through the gift of Mr. H. A. Sherwin toward the Medical Department of the University and \$4,100 is available through special gifts from friends in Chicago for a mission

residence in connection with the University. The balance of \$900, will need to be provided by an appropriation from property funds or by a special gift.

(2) The Society shall contribute the sum of \$1,800 annually toward the current expenses of the University, including the \$300, now contributed for the work of the Medical Department. The additional contribution of \$1,500 is to begin with the school year of 1914-1915.

(3) The Society shall furnish three members of the staff of the University, including N. W. Brown, M.D., already attached to the faculty of the Medical Department and Rev. C. S. Keen, already designated to the Language School to be conducted in connection with the University. The third member of the faculty is to be provided in the year 1915 after conference as to the department to which he shall be assigned.

(4) The Society shall be entitled to name three members of the Board of Managers of the University in China, these managers to be appointed on the nomination of the East China Conference.

(5) The Society shall be entitled to appoint two members of the Board of Trustees of the University in America.

(6) It is understood that by these terms of co-operation the Society becomes related distinctively to the Graduate and Technical Departments of the University and does not assume responsibility in connection with the under-graduate work.

(7) The Society shall be free, in co-operation with the Foreign Mission Board of the Southern Baptist Convention, to continue the maintenance of the Shanghai Baptist College, which may be affiliated with the University upon terms hereafter to be adopted.

(8) The possibility of a transfer of the senior college work (the last two years) from Shanghai to Nanking may be considered at a later time if the two Missions and Boards co-operating in the Shanghai Baptist College find it desirable and mutually agreeable.

Voted: That, the Board of Managers accept the proposed terms of participation in the University of Nanking with warm appreciation of the liberal attitude of the Trustees and the consideration shown the Society in view of its peculiar obligations in connection with the Shanghai Baptist College.

That an appropriation of \$900 be made to complete the total amount which the Society is required to provide for the building and equipment of the University, this amount to be charged to the building account, and that authorization be given for immediate payment to the treasurer of the Univer-

sity of the sum of \$10,000 with the understanding that \$5,000 will apply on the equipment of the Medical Department and \$4,100 on a mission residence as stipulated by the donors.

That the Schedule Committee be authorized to include in the annual schedule of appropriations for 1914-1915 a total sum of \$1,800, including the \$300 previously authorized for the Medical Department as the contribution of the Society toward the current expenses of the University.

That the East China Conference be requested to nominate three representatives upon the Board of Managers of the University in China.

Voted: That, in reply to the request of President Bowen of the University of Nanking, the Board regret that it does not seem expedient to designate to the University for the Language School the funds contributed by members of the Van Deman family in Indianapolis, for the reason that the funds actually available are not sufficient to provide for the proposed building and because of the extremely urgent need for additional equipment in connection with other educational institutions for which this Society is responsible.

That correspondence be had with Mr. and Mrs. Van Deman respecting the possibility of designating their gift to the West China Union University for erection of the Baptist college building.

The meeting adjourned.

Minutes of the Meeting of the Board of Trustees
of the University of Nanking.

July 8th, 1914. 9:30 a.m. 156 Fifth Avenue, New York City.

Members of the Board.

* Frank Mason North	* Percy F. Jerome
* Ralph E. Diffendorfer	* Joab H. Banton
* Frank A. Horne	James H. Franklin
* Robert E. Speer	Ernest D. Burton
John H. Severance	Joshua Levering
Ebon B. Cobb	S. H. Chester
* Archibald McLean	Ed. F. Cook

The members whose names are indicated (*) were present.

Mr. Huntington represented Dr. Franklin. There were present also, President Bowen, Dr. Shields, Dr. Cochran, Mr. Keen, Dr. Garritt, Mr. Carter, Mr. Luce representing Shantung University, and Mr. Fellows, the architect.

Mr. Speer called the meeting to order.

The minutes of the meeting of the Board of Trustees of March 3rd, 1914, and the meeting of the Executive Committee of the Board of March 24th, 1914, were read and approved.

The Secretary reported that the American Baptist Foreign Mission Society had elected Dr. Ernest D. Burton of the University of Chicago as the second member of the Board of Trustees from that Board. Dr. Burton sent his regrets for this meeting. Regrets were also sent by Mr. Severance, Mr. Swasey and Mr. Levering.

The Treasurer, Mr. Carter, reported an itemized statement of receipts and expenditures for the last six months. A copy of the statement is attached herewith.

There was no report from the Finance Committee.

Mr. Fellows was then introduced to the Board and spoke at length regarding his observations and conferences with the Managers in Nanking. A typewritten report by Mr. Fellows, offered herewith for file, had already been mailed to the members of the Board.

After full discussion of the general outline of the University plan, the location of the buildings, the available building material and probable cost of the various buildings;

It was voted: That the Board approve the general arrangement and plans of the University grounds and buildings as drawn by Mr. Fellows and approved by the Managers.

It was voted: That the Board of Trustees approve the general plans submitted by Mr. Fellows for the four buildings of the central university group, viz.—Administration, Science, Dormitory and Chapel, subject to the enlargement of the Chapel to accommodate from 1,000 to 1,200 and provided that satisfactory understanding be reached as to the possibility of constructing the buildings for the amounts available, and subject to the approval of the Board of Managers.

It was voted: That the Managers proceed at once with the building of the Operating Pavilion providing \$5,000 additional funds may be secured by the end of 1914. In the event of the failure to secure this money, the Managers are empowered to draw from the Medical funds for equipment and current expense already sent to the field.

It was voted: That the Managers be empowered to go ahead at once with the grading necessary for the buildings of the University group.

The Board then expressed through a formal vote its appreciation of the work of Mr. Fellows at Nanking and for his most satisfactory report presented at the meeting.

There was no report on the revision of the design for the University seal.

For the Committee on Medical School, Mr. Speer reported the following from a letter received from Dr. Pinson of the Southern Methodist Board.

In reference to the Nanking Medical School, will say that we appropriated \$2,000.00 towards the financial expense in 1913 and also \$300.00 for running expense. For 1914 and 1915 we have the \$300.00 continued as an annual appropriation. We have also appropriated for 1915, \$2,500.00, one-half our \$5,000.00 towards the equipment.

I am willing to say on my own responsibility that our Board will be willing to pay the interest on these deferred payments for the \$5,000.00 at least, until they are liquidated. This seems to me to be only fair, and our Executive Committee will, I am sure, back me up in this promise.

For the Committee on Theological School, Mr. Speer reported no change in this situation. The information was given that Dr. Stuart and Mr. Rowe are to be in America next fall and the hope was expressed that the relation of the Theological School to the University might be finally determined at the November meeting.

The blanks containing the necessary information regarding the registration of the Medical School with the Board of Regents of the State of New York have not been received from Nanking.

Mr. Banton reported progress on the legal agreement between the Boards entering the Medical School.

Mr. Banton also reported that he would now proceed with the legal agreement with the American Baptist Foreign Mission Society on the basis of the terms reported to the Executive Committee at its meeting on March 24th, which action was approved by the Trustees at this present meeting.

There was no report from the Library Committee.

For the Candidates Committee, Mr. Speer reported the following cases which were acted upon as indicated :

1. Mr. Reisner and his fiancée, Miss Betts, whose papers are satisfactory, were appointed missionaries of the Board at \$1,050 salary and their out-going was approved with a \$200 allowance for their outfit.

2. Miss Elizabeth C. Walker, whose recommendations are satisfactory, was appointed a missionary of the Board at a salary of \$600, and her outgoing was authorized with \$100 allowance for travelling outfit provided she remained at Nanking permanently, and not for a short term.

3. Miss E. Grace Taylor, who is to go to Nanking for a period of three years or longer to take the place vacated by Miss Pierce, was appointed at a salary of \$600 which salary is assured by a special gift.

Concerning the final payments of \$12,000 due the Foreign Christian Missionary Society ;

It was voted : That the President, Mr. Speer, lay the urgency of the case before the three Boards that have not paid, suggesting that these Boards provide the money upon their own financing. Should the plan fail in a reasonable time, the Executive Committee was empowered to pay to the Foreign Christian Missionary Society, the amount due with interest from January 1st, 1914.

A letter from Mr. Keen concerning further study in Germany next year was referred to the Executive Committee with power.

Regarding the acceptance of the gift of \$5,000 from Mr. Sherwin of Cleveland, it was voted :

The Board of Trustees of the University of Nanking gratefully accept the gift of Mr. Henry A. Sherwin through the American Baptist Foreign Mission Society of the sum of five thousand dollars to be added to the permanent invested funds of the University, and the income to be used for assisting worthy students in the Medical Department of the University, with the understanding that preference will be given to the students nominated by the Medical Committee of the South China Conference of the American Baptist Foreign Mission Society.

It was voted : To refer question of Dr. Hiltner's salary to President Bowen with the request that he consult the Managers and report a recommendation to the Trustees.

It was voted : That a plan for increasing the endowment of the University and a systematic campaign for funds be referred to the Finance and Executive Committee in joint session for report at the next meeting of the Board.

It was voted : To pay \$5.00 toward the current expense budget of the Foreign Missions Conference in accordance with the request from its secretary, W. Henry Grant.

With reference to the date of the beginning of the co-operation of the American Baptist Foreign Mission Society, as presented by Mr. Huntington, it was voted to express the hope that the Society could begin its co-operation with the calendar year 1914.

It was voted : To request the American Baptist Foreign Mission Society to put a man into the normal school as their third man on the University faculty.

It was voted : To adjourn to meet Tuesday, November 10th, 1914.

Minutes of the Meeting of the Executive Committee of the Board of Trustees of the University of Nanking.

July 8th, 1914. 2:30 p.m. 156 Fifth Avenue, N. Y.

Present : Messrs. Speer, Jerome, McLean, Diffendorfer, Huntington, Carter, Bowen, Shields, Garrett and Keen.

The reference by the Trustees in regard to Mr. Keen's further study in Germany was discussed.

It was voted : That the proposal be approved regarding Mr. Keen's study upon condition that the Board of Managers and the American Baptist Foreign Mission Society consent and that \$600 be secured to cover the extra expense.

Minutes of the Meeting of the Board of Trustees of the University of Nanking.

January 13th-14th, 1915. Garden City, Long Island.

At the time of the Annual Conference of Foreign Mission Boards the Trustees of the University of Nanking held their annual meeting. The meeting was called to order at six o'clock on the evening of January 13th, and was opened with prayer by Mr. Huntington. The Minutes of the meeting of July 8th, 1914, having been sent to each member of the Board, were approved without reading.

The Treasurer presented his annual report, which was received and referred to the Finance Committee for auditing.

The rest of the time until eight o'clock was given to a discussion of the Ginling College for Women, and of the

proposed constitution, especially the question of the relation of the College to the Board of Trustees of the University of Nanking. After this discussion the Board adjourned to meet at ten o'clock to consider especially the question of the Union Theological School and its relations to the Board of Trustees, and then adjourned again to meet at eight o'clock on the morning of January 14th to complete the docket.

There were present at the first meeting Messrs. Horne, Speer, Cobb, McLean, Diffendorfer. Dr. Oldham substituted for Dr. North; Mr. Huntington for Mr. Franklin; Dr. Ray for Mr. Levering; Dr. Smith for Dr. Chester, and Dr. Pinson for Dr. Cook.

There had been invited to the meeting representatives of those Women's Boards interested in the Union Woman's College in Nanking (Ginling College). The following women were present :

The Woman's Boards of Foreign Missions of the Presbyterian Church in the U. S. A :

Miss Margaret E. Hodge, 501 Witherspoon Building, Philadelphia, Pa.

Mrs. Noble C. King, 509 South Wabash Avenue, Chicago, Ill.

Mrs. F. G. Mead, Plainfield, N. J.

The Woman's Foreign Missionary Society of the Methodist Episcopal Church :

Miss Ena M. Watson, Lincoln, Nebraska.

Miss Elizabeth R. Bender, 150 Fifth Avenue, New York.

The Woman's Auxiliary of the Presbyterian Church in the U. S. :

Mrs. W. C. Winsborough, Peachtree and 10th Streets, Atlanta, Ga.

The Board of Missions of the Methodist Episcopal Church, South :

Miss Mabel Head, 810 Broadway, Nashville, Tenn.

The Christian Woman's Board of Missions :

Miss Allena Grafton, College of Missions Building, Indianapolis, Ind.

Mrs. Effie L. Cunningham, College of Missions Building, Indianapolis, Ind.

The Woman's American Baptist Foreign Mission Society :

Miss Nellie G. Prescott, Ford Building, Boston, Mass.

Mrs. W. A. Montgomery, 110 Harvard Street, Rochester, N. Y.

There were present at the second meeting Dr. McLean, Dr. Smith, Bishop Oldham, Mr. Huntington, Mr. Speer, Mr. Carter, Prof. Rowe and Prof. Stuart.

There were present at the third meeting Dr. McLean, Dr. Smith, Dr. Pinson, Dr. Ray, Mr. Huntington, Mr. Speer, Prof. Rowe, and Prof. Stuart.

MINUTES OF THE FIRST MEETING.

Mr. Speer laid before the meeting the Minutes of the Board of Control of the Ginling College for its meeting November 16th and 17th, and the proposed Constitution of the College, and a letter from Mrs. Thurston, President of the College, dated August 24th. It was stated that five bodies, both through their Missions and through their Home Boards had officially approved the College and assumed financial responsibility, namely, the Woman's Foreign Missionary Society of the Methodist Church, the Board of Foreign Missions of the Southern Methodist Church, the Christian Woman's Board of Missions, the Woman's American Baptist Foreign Mission Society, and the Board of Foreign Missions of the Presbyterian Church in the U. S. A. The representatives of the Southern Baptist and the Southern Presbyterian Boards also expressed their approval of the project and their readiness to join in it.

The article of the constitution of Ginling College with reference to the Board of Trustees and the actions of the Board of Control at its meeting November 17th with reference to an Advisory Council were taken up for consideration. The provisions in the Constitution with regard to the Board of Trustees were as follows:

Article II, Section I: Each Mission Board entering the Union shall be represented on the Board of Trustees and by three Members on the Board of Control.

Article III, Section I: The Boards in full co-operation shall appoint a body to act as Trustees with powers and duties as defined in Article III, Section 2.

Article III, Section 2: The Powers and Duties of the Trustees shall be as follows:

a. To hold in trust all property and all endowment funds, and to transmit to the Board of Control income of said funds and other moneys received for the college.

b. To take steps for increasing equipment and endowment as demanded by the needs of the college.

c. To confirm appointment of the President elected by the Board of Control and to remove the President if removal is requested by the Board of Control.

The Board of Control at its meeting November 17th voted "To recommend to the Mission Boards that the Board of Trustees of the University of Nanking with such additions as seem advisable be asked to serve as Trustees of Ginling College."

The Board of Control voted at the same meeting with reference to the creation of an Advisory Council, as follows:

We recommend:—

1. The constitution of an advisory Council of women in America to consist of...members, two appointed by each co-operating Board, the special duty of this Council being to interest the home churches in the development of the college with a view to raising funds, increasing equipment, and securing members for the faculty.

2. That the Board of Control shall have the power to confer with the Advisory Council.

3. That this council be representative women capable of co-operating with the Board of Trustees.

4. That this council be distributing agents for literature and other information concerning the college.

5. That a committee of three consisting of the president of the college, one other member of the faculty, and one member of the Board of Control be appointed to keep the Advisory Council regularly informed of the progress and other interesting facts concerning the college and to supply them with interesting material such as anecdotes, character sketches, photographs, such as will aid the Council in their duty of spreading information and increasing interest in the college.

6. That this Committee send such material to the Advisory Council once a month.

The entire time of the meeting was devoted to discussing this constitution and these recommendations of the Board of Control. After full conference it was unanimously voted to

state to the co-operating Boards and to the Board of Control that it was the sentiment of this conference of the representatives of the co-operating Boards and the Board of Trustees that instead of having a separate Advisory Council it would be preferable that the Board of Trustees should be so re-organized as to provide for an adequate representation of women and that the administration of the college under this unified Board would be better than the proposed division of functions between a Board of Trustees and an Advisory Council.

It was agreed that if this plan should commend itself to the Board of Control, that Board and the Board of Managers of the University should be requested to suggest an apportionment of representation on the Board of Trustees based upon an equitable division of the work at Nanking into units, co-operation in each unit entitling a co-operating body to representation proportionately. It was suggested that in view of the desirability of not making the Board of Trustees too large, the maximum representation of any one body should be four Trustees, that accordingly the effort should be made to divide the work into four units as for example; 1st, the Academic Department of the University; 2nd, The Normal School, the Agricultural School, and the Language School; 3rd, The Medical School; 4th, the Ginling College.

MINUTES OF THE SECOND MEETING.

In consultation with Prof. Rowe, and Prof. Stuart the Board took up the question of the relationship of the Union Theological School to the Board of Trustees, the Board of Managers of the Union Theological School having expressed to the co-operating Boards and to the Board of Trustees their desire for a separate incorporation if it could be secured. A letter was presented from Dr. Augustus S. Downing, in behalf of the Board of Regents of the University of the State of New York, in which Dr. Downing wrote that in view of the fact that the Regents had already granted a charter to the

University of Nanking and that any Theological School established in Nanking could affiliate with the University under its charter "and thus acquire all the benefits of incorporation without the multiplication of institutions extra territorial" to the state of New York, and he was "of the opinion that the Regents will hesitate to take any action looking to the incorporating of the Theological School with a separate charter." In view of this letter and after full discussion of all the problems involved, and with the earnest desire to meet the needs of the Union Theological School, it was voted to inform the Board of Managers of the Union Theological School that the Board of Trustees of Nanking University would be glad to act as Trustees also for the Union Theological School in the matter of holding of titles, receiving of funds, etc., leaving the administration of the school as at present undisturbed under the control of the co-operating Missions and their Boards. Prof. Rowe and Prof. Stuart were authorized to send a cablegram to the Union Theological School reporting this action in time for the meeting of the Board of Managers of the School in Nanking in February.

Such a cablegram was prepared by Prof. Rowe and Prof. Stuart and subsequently sent, as follows:

Garritt, Nanking.

RETUGAMEDE XELIDIXINI TASUGUCALA CAGIXAGICO TEGICIHUCO
KENUGEDUJI YEFIGACIBO CAGIGAYASE TEXAXETUXU JEYELRWE

Translation: State authorities refuse separate incorporation. All Mission Secretaries strongly urge (that) Nanking Trustees hold property. Control of Missions absolutely remains unchanged. Trustees willing.

Rowe.

MINUTES OF THE THIRD MEETING.

The following officers of the Board were elected to serve for the year 1915.

President: Robert E. Speer.
Vice President: A. McLean.
Secretary: R. E. Diffendorfer.
Treasurer: Russell Carter.

The following committees were appointed for the year 1915:

Executive Committee: Officers and Chairman of the Finance Committee.

Finance Committee: Chairman, Mr. John L. Severance, F. H. Horne, Joshua Levering, P. F. Jerome.

Candidates Committee: Robert E. Speer, J. H. Franklin, R. E. Diefendorfer.

Library Committee: Eben B. Cobb, Joshua Levering.

Committee on Medical School: E. D. Burton, J. H. Banton, Ed. F. Cook.

Committee on Theological School: Frank Mason North, A. McLean, S. H. Chester.

The action of the Candidate and Executive Committee in appointing Miss Florence May Warner as a nurse and authorizing her departure with Dr. Samuel Cochran was approved.

The budget of the University for the year 1915 was submitted and accepted with the understanding that the President would correspond with President Bowen with reference to some of the details of the Budget and would especially urge upon the Board of Managers an early consideration of the proposed By-laws of the University and the desirability of an earlier presentation of the Budget.

It was voted to express to Mrs. Dudley P. Allen and Mr. John L. Severance the sincere sympathy of the Board of Trustees with them in their great sorrow and loss, and to place on record the Board's appreciation of the generous interest which Dr. Allen had shown in the University and the great help which he had given in the organization and development of its medical department.

It was reported that the Southern Methodist Board had made an appropriation toward its share of the Kuleo property, so that after this appropriation had been received there would remain to be paid to the Board of Missions of the Christian Church only the half shares remaining on the Southern Baptist and the Southern Methodist apportionment, together with the

full \$5,000 as yet unpaid by the Southern Presbyterian Church, on which, however, that Church has agreed to pay interest.

It was reported that in response to the cablegram from the Board of Managers, Mr. Keen, instead of going to Germany for further study, had returned to Nanking to open the work in the Language School last fall.

The Treasurer reported the receipt from Mr. Henry A. Sherwin, of \$5,000 as endowment for the Medical School, the interest to be used in accordance with the agreement with Mr. Sherwin embodied in the Minutes of the Board of July 8th, 1914. This endowment has been invested in securities designated by the Finance Committee.

A letter was reported from the Rev. J. F. Franklin, D.D., in behalf of the American Baptist Foreign Mission Society, reporting the following action:

This will notify you that at the meeting of the Board of Managers held September 16th, 1914, action was taken as follows:

Voted: That in view of action by the Board of Trustees of the University of Nanking, it shall be understood that the formal co-operation of the American Baptist Foreign Mission Society in the University of Nanking, on the basis approved by the Trustees of the University and the Board of Managers of the Society in March, 1914, shall date from January 1st, 1914.

That the appropriation of \$1,800 U. S. in the schedule for 1914-1915 shall be payable during this calendar year, one half about October 1st, and the balance before December 31st, 1914.

Voted: That in view of action by the Board of Trustees of the University of Nanking, the Board of Managers will endeavor to supply a man qualified for service in the Normal School connected with the University, to begin service in the fall of 1915.

That this need be referred to the Committee on Candidates for early consideration.

Letters from President Bowen and from Perkins, Fellows and Hamilton, the architects, were reported with reference to the new buildings, and it was voted, (1) to authorize the Treasurer to pay the architects' bill of December 24th for \$1,000, for architectural services, plans, specifications, etc.,

for the Science Building; (2) to approve the proposal to go forward with the erection of the science building and dormitory covered by the gifts of Mr. Swasey and Mrs. McCormick, with the understanding that no expenditures would be incurred beyond the funds provided; (3) to approve the use of brick as building material, every effort to be made as indicated in Dr. Bowen's letter to secure such brick as will be satisfactory.

The Board adjourned.

The Semi-Annual Meeting of the Board of Trustees of the University of Nanking, Tuesday, March 30, 1915, at 156 Fifth Avenue, New York City.

Members of the Board: John L. Severance, Frank Mason North, James H. Franklin, *Eben B. Cobb, *A. McLean, Ernest D. Burton, *Robert E. Speer, J. H. Banton, Ed F. Cook, *R. D. Diffendorfer, *P. T. Jerome, S. H. Chester, *Frank A. Horne, *Joshua Levering, *Russell Carter, *Treasurer*.

The members who were present are indicated by an asterisk(*). Excuses were presented from Messrs. Burton, Cook, and Chester. Dr. Franklin and Dr. North are in China and Mr. Severance is out of the country. Dr. North was represented by Dr. George Heber Jones.

The meeting was opened with prayer by Mr. Levering.

The minutes of the meetings of January 13-14, having been printed and sent to all the members, were approved without hearing.

The Treasurer's report was read, accepted, and ordered filed.

Mr. Carter also reported the present status of payments to the Foreign Christian Missionary Society on account of the Kuleo property, as follows:

February 16, 1914,	Methodist Episcopal Board, North	\$5,000
February 25,	Presbyterian, North	 5,000
May 13,	Baptist, North	 5,000
July 16,	Baptist, South	 2,500

A total of \$17,500

paid over to the Foreign Christian Missionary Society on account of the \$25,000 due the Society for this property. In addition for this past calendar year, the Methodist Board, South, and the Presbyterian Board, South, have each paid to

us \$300, as interest on their quota of \$5,000, and this additional sum of \$600 has been transmitted to the Foreign Christian Missionary Society. The Foreign Christian Missionary Society, therefore, has now received interest for the year on \$10,000, which is on \$500 more than the balance due the Society on account of this property.

Mr. Carter also reviewed the annual report of the Treasurer of the University, together with the auditor's comments thereon.

VOTED, to acknowledge receipt of the auditor's report and to call to the attention of the Board of Managers the auditor's recommendations with reference to the methods of book-keeping and the accounting of the University funds. The Trustees were glad to note that some of the recommendations are being satisfactorily adjusted.

The Finance Committee presented the auditor's statement with reference to the report and books of the Treasurer of the Board of Trustees. The report was satisfactory and was ordered filed.

The Secretary reported the following elections to the Board of Trustees, each person to serve for a term of three years, beginning January 1, 1915:—

Representing the Foreign Christian Missionary Society,—
P. T. JEROME.

*Representing the Board of Foreign Missions of the Presbyterian Church in the U. S. A.,—*EBEN B. COBB.

*Representing the Board of Foreign Missions of the Methodist Episcopal Church,—*R. E. DIFFENDORFER.

The Secretary then reviewed the report of the Board of Managers meeting held January 28-29, 1915, in Nanking, and the comments thereon by the President and Vice-President of the University. The items referred to the Trustees were considered seriatim.

The Trustees expressed their satisfaction at the final approval of the terms of admission of the American Baptist

Foreign Mission Society into the University as adopted by the Baptist Mission in Nanking and later approved by the Board of Managers, the basis being the terms proposed by the Board of Trustees and approved by them and entered in the Minutes of the meeting of March 3, 1914.

VOTED, to approve the recommendations concerning the affiliation of the Church Missionary Society with the Medical Department of the University as outlined in the resolutions.

- I.
 1. Students, in order to matriculate, shall meet the requirements for admission as published in the current catalogue.
 2. Students shall take the pre-clinical course prescribed by the Medical Department of the University of Nanking, at the conclusion of which they will receive certificates for courses completed.
 3. The responsibilities of the University Medical School shall cease with the completion of the pre-clinical course.
- II.

All the students from the Church Missionary Society, entering under these conditions, shall pay the same fees and be subject to the same regulations as other students.
- III.

As a contribution towards this pre-clinical instruction the Church Missionary Society shall provide one qualified physician on the faculty together with his salary and residence.

Should the number of students from the Church Missionary Society grow disproportionately large, it is expected that the Church Missionary Society shall meet its proportional share of the additional expense in staff, current expenses, and equipment.
- IV.

The Church Missionary Society shall be entitled to one representative on the Board of Managers of the University of Nanking as provided by the action of the Trustees in New York, April 15, 1913.

VOTED, to approve the recommendation of the Managers to authorize the Executive Committee of the Board of Managers to make efforts to secure from the Chinese sufficient land suitably located within the Nanking City limits, if possible, for the use of the Agricultural Department and further

to raise contributions in China or abroad up to a limit in gold of \$25,000 for building and equipment, providing the titles of the property are vested in the Board of Trustees as is the other property of the University. The Board also asks the Executive Committee of the Managers to report to the Trustees their plans for further development of the Agricultural Department.

The Trustees reviewed the following action of the Board of Managers with reference to the needs of the Medical School.

"The following motions were then made and carried in regard to funds to be raised for the new hospital for Kuleo:

1. That \$1,000 gold be raised by direct appeal for the maintenance of free beds in the Drum Tower Hospital.
2. To urge the raising of \$5,000 gold, each year for three years, to meet the expenses of the Medical School and maintenance of the College Hospital.
3. To secure the services and salaries of two trained nurses for the Hospital, appointment to be made as soon as possible.
4. That we further urge the authorization by the Trustees of those going on furlough to seek, in addition to the endowment of gold \$300,000 needed for the other departments, an endowment of gold \$300,000 for the Medical School and Hospital."

Dr. Speer reported a letter from Dr. Cook of the Southern Methodist Mission Board advising the Trustees that Dr. F. P. Manget, now in charge of the Southern Methodist Hospital at Huchow, had been elected by the Managers to a position in the medical faculty of the University. The Executive Committee of the Board of Missions of the Methodist Episcopal Church, South, approved of the selection at its meeting on February 25, his work to begin at the expiration of his furlough, which is due in 1915.

Dr. Speer reported that the China Medical Board of the Rockefeller Foundation had replied to the statement of needs prepared by the Board of Managers of the Medical School with a request that definite information be given with reference to the cost of the support of two foreign missionary

doctors, two foreign nurses, two Chinese assistants, and the equipment needed for the buildings already on the ground used for the Medical Department.

VOTED, to express our appreciation of the interest of the China Medical Board in the Medical Department and to inform them that it is the judgment of the Board of Trustees that \$2,250 or \$2,300 a year is a reasonable amount for a married missionary and half that amount for a single missionary, to which, if agreeable, there should be added an amount equivalent to house rent. The Board suggested that no reply be sent with reference to the equipment of the Medical School until complete detailed statements could be secured from Nanking. It was also felt that whatever amounts for the support of foreign missionaries were decided upon by the China Medical Board for Peking would be satisfactory to the workers in Nanking.

The Board recognizes the urgency of the need of endowment for the Medical School and will be glad to take it up definitely with Dr. Brown when he comes to America on his furlough.

The Board noted the action of the Managers with reference to the use of English in the Medical School and hopes that the Managers will inform the Board of their action on this matter at the next meeting of the Board of Managers in June.

The question having been raised with reference to the securing of new workers for Nanking by departments of the University or the Board of Managers, independently of the Mission Boards, the Trustees desire to express their judgment that all additions from America to the staff of the University and its various Departments not provided for by the co-operative Mission Boards should be passed upon by this Board, and all funds for the support of the University should pass through the hands of the Treasurer of the Trustees.

Dr. Speer had information that the annual report of the University as required by the Regents had been received and

forwarded to the Board of Regents. The Trustees desire to bring to the attention of the Managers the necessity of having this report as required by the Regents in August of each year, if possible, and that the reports be sent in duplicate in order that one may be kept on file in the office of the Secretary of the Board of Trustees.

In accordance with the action of the Trustees at its January meeting, the Secretary laid before the co-operating Mission Boards the alternate propositions with reference to the relations of the proposed Ginling College to the University Board of Trustees. The Foreign Christian Missionary Society, the Northern Presbyterian Board, the Southern Presbyterian Board, the Northern Baptist Board, all replied favoring the reorganization of the Board of Trustees in such a manner as to provide for an adequate representation of women, thus making it possible for one Board of Trustees in America to represent the University and Ginling College. The Southern Baptist Board was not yet ready to act on the question of participation in the Ginling College. The Southern Methodist Board preferred to refer the matter to their Mission in China and await advice from them. The Trustees also had before them the approval of the Board of Managers of a Board of Trustees in America which would represent both the University and the Women's College and also the Nanking School of Theology.

Commenting on the above items, Dr. Speer reported that a conference had recently been held of representatives of the Board participating in Ginling College and the Educational Commission of the Continuation Committee of the Edinburgh Conference, which conference had resulted in referring the whole matter of the relation of union women's colleges and union universities to Boards of Trustees in America, to a larger conference to be called some time in the future by a special committee of six appointed for that purpose. Thus the matter for the present awaits further deliberation.

The Managers brought to the attention of the Trustees their appreciation of the action of the Trustees on March 3, 1914, urging Mission Boards to agree to provide the amount of the salary of missionaries in case a full quota of men are not on the field. The Managers urged that this action be brought to the attention of any Society failing to comply with this request.

VOTED, to approve of the recommendation of the Managers that Judge Lobingier, Shanghai, be elected University Examiner to comply with the requirements of the Regents, in the place of Dr. A. P. Wilder, who is now in America.

With reference to the erection of new buildings, Dr. Speer reported the following items:

1. That Mr. Swasey had begun his payments on his gift of \$25,000 for a new Science Building.
2. That no word had been received regarding the beginning of the payments by Mrs. McCormick on the dormitory and that he would take the matter up again with her.
3. That no further word had been received with reference to the funds for the Administration Building.
4. Mr. Day reported his willingness to go ahead with a chapel which could be built within the amount which he had specified for that purpose.

VOTED, to approve the action of the Managers to go ahead at once with the construction of the Science Building and the dormitory and that an effort be made to ascertain from the architects what sort of a chapel could be built for \$20,000 and, when money for the Dormitory, Administration Building and Chapel is provided, that the Executive Committee of the Trustees be authorized to empower the Managers to go ahead with these buildings.

Regarding the recommendation from the Managers that the titles of all residences, including those of the medical faculty, be vested in the Board of Trustees, it was voted to

ask the Managers for a list of the residences and the titles of each one. The Trustees expressed their general approval of the action of the Managers with reference to this matter.

Referring to the action of the Managers with reference to the raising of \$3,000 gold for a High School open-air gymnasium, the Trustees VOTED to ask the Managers for as complete a list as possible of the present needs of the University, including new buildings, equipment, and staff, in order that the Trustees may vote intelligently with reference to the various requests that come to meet these needs.

After reviewing the changes in the proposed By-laws as submitted by the Managers, the Board VOTED to approve the changes and to adopt the Historical Statement and the By-laws as a whole and ordered that they be printed and that copies be sent to the offices of all co-operating Mission Boards and the University of Nanking.

VOTED to approve the request from the Managers that C. S. Settlemyer be given permission to advance personal funds to build his own house on the understanding that the University would rent the same until such time as the University could pay for it, on condition that the house be built on University property, the plans shall be passed upon by the Executive Committee, and that the rent shall not exceed 6% of the amount invested.

The Committee on Medical School reported through Mr. Speer that the necessary papers for the registration of the Medical School with the Board of Regents had been received from Nanking and had been sent to the Regents and that they would be recommended favorably to the April 16 meeting of the Regents.

For the Library Committee, Dr. Cobb reported that a list of reference books needed for the library in Nanking had been received and that the publishers had been asked to submit prices and it is hoped to cover the amount by a special gift.

VOTED to ratify the appointments to the Board of Managers for 1915, as follows:—

Arthur J. Bowen, *Ex-officio* Chairman.

Samuel Cochran, M.D.	} Presbyterian, North
Joseph C. Garritt	
John E. Williams	
Edwin C. Lobenstine	
Li Hou-fu	} Disciples of Christ
Frank E. Meigs	
Elliot I. Osgood, M.D.	
Alexander Paul	
John C. Ferguson	} Methodist Episcopal, North
Frank D. Gamewell	
Robert C. Beebe, M.D.	
Wilbur F. Wilson	
Chang Po-ling	} Elected by the Board of Managers
Hwang Hsi-chen	
Chenting T. Wang	
M. D. Eubank, M.D.	} Baptist, North
J. T. Proctor	
F. J. White	
Adrian S. Taylor, M.D.	} Baptist, South
R. V. Taylor, alternate	
W. H. Park, M.D.	Methodist Episcopal, South
A. A. McFadyen, M.D.	} Presbyterian, South
P. F. Price, alternate	

VOTED to request the Board of Managers that the list of the Board of Managers be divided in groups of three, in accordance with the By-laws just adopted and that a report of those to be approved from year to year be forwarded to the annual meeting of the Board of Trustees in December.

The Committee on By-laws was discharged.

There was no report from the Candidates Committee.

There was no report from the Committee on Theological School.

There was no report from Mr. Banton regarding the legal agreement with the Boards entering the Medical School with the American Baptist Foreign Mission Society.

Mr. Luce, representing Shantung University, appeared before the Board and stated that a letter had been received from J. E. Williams regarding the payment of \$1,000 by the Shantung Board of Trustees toward the expenses of Mr. Fellows, the architect, on account of his trip to China during which he did work for Shantung University, as well as for Nanking. After a full discussion of the matter, it was VOTED to refer the question to Dr. Williams for complete information and correspondence and that the Executive Committee be empowered to act.

The Board VOTED to adjourn to meet in annual session on December 3, 1915.

The Semi-Annual Meeting of the Board of Trustees of the University of Nanking, March 4, 1916, 3.30 p.m., at 156 Fifth Avenue, New York City.

Members of the Board:—A. McLean, *S. H. Chester, *R. E. Diffendorfer, *J. H. Banton, *R. E. Speer, F. A. Horne, *P. F. Jerome, *J. H. Franklin, *F. M. North, *J. L. Severance, E. D. Burton, Ed F. Cook, *E. B. Cobb, J. Levering, Russell Carter, *Treasurer*.

Members whose names are indicated* were present. Excuses were presented from Messrs. Horne, McLean, Burton, Levering, and Cook.

The meeting was called to order by Dr. Speer, and Dr. Chester offered prayer.

Professor Bailie and Professor Hummel of the University Faculty, who were present, were asked to sit with the Board during the meeting, and Messrs. Hu and Tao, two of the University graduates who are studying in Columbia University, were welcomed by the Board.

The minutes, having been sent by mail to all of the members, were accepted without reading, with the exception of a possible correction in the item which concerned the

relation of the Theological School and Ginling College to the Board of Trustees. The exact form of this minute is now in the hands of legal counsel and will be determined by them and then inserted in the minutes.

The Treasurer's report was read, accepted and ordered filed.

The Finance Committee reported that the auditors had examined the accounts of the Treasurer and had sent a duly signed certificate, which was received and ordered filed. The Board expressed its hearty appreciation to the Treasurer for his faithful and efficient services.

Mr. Bailie then addressed the Board, tracing the Agricultural Department from the beginning, pointing out the difficulties which had to be overcome in the early days of the colonization scheme and also the effects upon the Chinese people of his success in the new movement. Professor Bailie urged the Board to provide a tract of land near the University for the use of the Agricultural Department for experimental purposes and indicated \$6,000 (gold) as the amount needed for this purpose.

Professor Hummel was then introduced to the Board and spoke of the need of religious education and its adaptation to the Chinese. He was especially interested in aspects of Chinese home life as they influenced the content and method of religious education.

Mr. Tao responded to Dr. Speer's invitation to address the Board with an exceedingly interesting and well-thought-out discussion of the strong points in the University and some of its present needs. Speaking as an alumnus of the University and as a young man who expects to give his life to educational administration in China, Mr. Tao offered the following suggestions for the development of the University:

1. A curriculum more adapted to the needs of the Chinese people, taking into account especially their social life.
2. Discourage the sending out of ill-prepared teachers for the public school system. The need for teachers is so great

that high-school students and freshmen become teachers before they are prepared for their task.

3. Professors who are on furlough or by special arrangement should spend time in American educational institutions for the study of educational problems.
4. The schedule of salaries of professors should be based more upon fitness and ability than upon the term of experience.

Mr. Hu, in a few words, gave his impressions of the University and made two suggestions:

1. The teaching profession in China lacks professional solidarity, growth, and consciousness. He urged especially the establishment of summer schools, where highly trained teachers of American colleges and universities, real experts, could contribute to the growth of teachers in China.
2. The rapid development of the Normal School and the inclusion of emphasis on education in the University curriculum itself.

There were no reports from the Executive Committee, the Candidates Committee, or the Library Committee.

The Medical School Committee reported through its Chairman, Dr. Speer. The action of the Trustees on January 14 was reviewed and Dr. Speer read letters from Dr. Bowen, Dr. Williams, and Dr. Brown, received since the last meeting (January 14). These recent letters indicated that the sentiment of Nanking is against the termination of medical education in the Chinese language in Nanking. The men in China have also made some approaches to the Chinese of their local province and have organized a Medical Association, proposing that this Association take over the support of the Hospital, with the understanding that the University continue the support of the Medical School. Dr. Brown pointed out in his letter that this action on the part of the men in China seemed to be a breach of faith with the resolutions, both of the Managers and the Trustees, regarding co-operation in the proposed new Medical School in Shanghai, to be started by the China Medical Board of the Rockefeller Foundation. This matter was so important that it was proposed that copies of all this

correspondence be furnished to members of the Board of Trustees and Dr. Buttrick, and that a special meeting be called for April 14, at 2.30 p.m., at which time the Board could meet with Dr. Buttrick and discuss the whole matter.

The Board adjourned to meet April 14, or, if Dr. Buttrick cannot be secured that day, on some day to be set by Dr. Speer and Mr. Diffendorfer.

Actions Taken by Board of Trustees of the University of Nanking—June 6, 1916.

The Trustees then took up for extended consideration the question of the Medical School, the Hospital and the pre-medical courses of study in the University. The action of the Board of Managers in Nanking on September 30, 1915, and of the Board of Trustees in New York on January 14, 1916, were recalled to the attention of the Board as follows:

Resolution re Co-operation with China Medical Board.

Action taken by Board of Managers, University of Nanking, September 30, 1915.

WHEREAS: The China Medical Board of the Rockefeller Foundation has in view the provision for adequate medical education in the Lower Yangtse Valley, projected and maintained in cordial sympathy with the missionary societies, and,

WHEREAS: It is desirable to co-ordinate in the wisest way the existing medical schools in this section of China,

RESOLVED: That the Board of Managers of the University, with the expressed approval of the Trustees of the University, assure the representatives of the China Medical Board of their hearty co-operation in bringing this about, and appoint a Committee to confer with them.

RESOLVED: That, should it be decided to establish in Shanghai a school using English as the medium of instruction, the Committee appointed to confer with the China Medical Board assure the Board of the desire of the University of Nanking to co-operate in such an institution.

RESOLVED: That the Committee also call the attention of the China Medical Board to the urgent need of making some adequate provision for medical education in Mandarin in this section of China.

RESOLVED: That this Committee be authorized to represent the University in negotiations with other institutions concerned.

Action from Minutes of the Annual Meeting of Board of Trustees of the University of Nanking, January 14, 1916.

The Board gave careful consideration to the problem of the Medical School in the light of the new situation created by the proposals of the China Medical Board of the Rockefeller Foundation.

The Board listened to the reading of the letter of Dr. Shields, dean of the Medical School, dated December 2, and to a statement from Dr. N. Worth Brown, and had before it also the resolution adopted by the Conference of the three committees representing the University of Nanking Medical School, St. John's University and University of Pennsylvania Medical School, and the Harvard Medical School, as follows:

"Inasmuch as the China Medical Board of the Rockefeller Foundation has in view the establishment of a medical school in Shanghai, which shall work in cordial and sympathetic co-operation with missionary societies, and in which it is desired to merge existing medical schools, the representatives of St. John's University and Pennsylvania University Medical School, of the University of Nanking and of the Harvard Medical School in China, in a joint meeting held in Shanghai, Thursday, November 4, 1915, extend a cordial invitation to the China Medical Board to establish in Shanghai a Medical School, which shall be conducted by a Board of Trustees, upon which should be represented the governing bodies of the co-operating schools."

After full discussion, it was voted:

1. That the Board of Trustees of the University of Nanking is cordially ready both directly and through the Board of Managers upon the field to co-operate with the China Medical Board in medical education in China in an effort to realize in a medical school in Shanghai the highest educational ideals for the training of Chinese doctors, and at the same time to conserve and forward missionary interests.

2. It was further voted that it was the deep conviction of the Board of Trustees that adequate provision should be made also for the training of Chinese doctors in medical schools in the vernacular.

3. It was further voted that pending the establishment of the proposed school in Shanghai and any further development in the field of vernacular medical education, the Medical School of the University should be continued with assurances to all students received that provision would be made for their completion of their full medical course.

Dr. Williams made a full statement of the present conditions on the field. He described the establishment of the Kiangsu Public Health Association by the Chinese which assures their generous co-operation in the support of the Union Hospital and in promoting measures for the improvement of

public health. He explained that while the Chinese strongly desire the continuance of the Medical School giving instruction in the vernacular their co-operation in the new association was not conditioned upon such an arrangement. He explained the difficulties which the Managers are experiencing in obtaining and holding an adequate faculty in view of the new conditions, their desire to continue the Medical School, if possible, and yet their misgiving as to whether this could now be done and their doubt as to whether, if it should be attempted, the University could aid the proposed Medical School of the China Medical Board in Shanghai as it is its desire to do. The object and spirit of the China Medical Board in its proposals were recalled as these have been expressed in the letter of Mr. John D. Rockefeller, Jr., to the Mission Boards of March 15, 1915, and in many other statements, and in conversations of missionaries and of members of the Board with representatives of the China Medical Board.

The Trustees recognize clearly the difficulties of the problems to be solved:

(1) The fulfillment of their duty to the Chinese, students, members of the Board of Managers and officials and friends of the University.

(2) The preservation of the co-operation represented in the University through the Medical School; one of the most helpful and important attempts at co-operation which has yet been made and which it would be a calamity to imperil or destroy.

(3) The proper development of the University and of its fullest service to the Chinese people.

(4) The extension of the largest possible measure of co-operation and help to the China Medical Board in its generous plans for Central China.

After full discussion and the presentation of a memorandum from Dr. Cook, the following action was taken:

In view

(1) Of the large plans of the China Medical Board for the advancement of medical education and for the relief of suffering in China, and

(2) Of the changed conditions in the field of medical education in China which have ensued, and

(3) Of the fact that the aims and purposes of the China Medical Board clearly set forth are so accordant with the aims and purposes of the University in the founding and maintenance of its Medical School:

I. RESOLVED that the Medical School of the University be continued only in harmony with the plans of the China Medical Board in the Shanghai Medical School, and that it should undertake only such work and for such a period of time as shall best enable it to meet the immediate present needs of the field and to prepare for and advance the proposed undertaking in Shanghai.

II. RESOLVED FURTHER that the University continue and strengthen the work of the University Hospital, developing its co-operation with the Chinese and rendering through it and its staff as much service as possible to the Chinese people in hygiene, sanitation, and public health. That it is the strong conviction of the Trustees that the large and helpful measure of missionary co-operation represented in the University may be preserved and must be preserved in the continued united support and administration of the University Hospital in its enlarged service.

III. RESOLVED FURTHER that the scientific courses of the University as well as its general teaching and its distinctive Christian influence should be continuously and earnestly strengthened, so that the University may make the largest possible contribution to the cause of education and of adequate preparation for medical and other graduate professional training, as well as of evangelistic effort, and promote the well-being and advancement of China, and that the co-operating churches be appealed to for the support in men and money necessary for such purposes.

IV. RESOLVED that the President of the Board with two other members be appointed a committee to confer with the China Medical Board as to such co-operation as the University may be able to give, and that the Committee have power to

act in behalf of the Board on the questions of the measure of work and period of continuance of the Medical School of the University.

V. RESOLVED That Dr. Williams be requested to discuss with the co-operating Boards the questions involved in these resolutions.

Meeting of the Board of Trustees of the University of Nanking, Friday, November 10, 1916, at 156 Fifth Avenue, New York City.

Members of the Board: *Frank Mason North, *R. E. Diffendorfer, Frank A. Horne, *Robert E. Speer, *John L. Severance, *Eben B. Cobb, A. McLean, *Percy F. Jerome, *Joab H. Banton, *James H. Franklin, Ernest D. Burton, *Joshua Levering, S. H. Chester, *Ed F. Cook.

Ginling College Committee: Miss Bender, Mrs. Peabody, Mrs. Atwater, *Miss Hodge, Miss Head.

The meeting was called to order by the Chairman, Dr. Speer, and prayer was offered by Dr. Cook.

Those members of the Board whose names are indicated by* were present. Excuses were read from Messrs. Horne, McLean, Burton, and Chester, and Mrs. Peabody, Mrs. Atwater, Miss Bender, and Miss Head.

Dr. Speer recognized the presence of Dr. N. Worth Brown, Dr. Eubank, and Dr. Gamewell (all of China), Dr. Goucher, Professor W. Adams Brown of Union Seminary, and Mr. Lewis J. Owen, all of whom were present at the meeting by invitation.

The minutes of the meeting of June 6, having been typed and sent to all the members of the Board by mail, were approved without reading.

Dr. Williams, the Vice-President of the University, made a statement with regard to the University Hospital and its continuance in accordance with the action of the Board of

Trustees on June 6, 1916, and reported the correspondence of Dr. N. Worth Brown and himself with Dr. Buttrick of the China Medical Board, and his conference with Dr. Buttrick, and presented the following letter from him on behalf of the China Medical Board.

"Here are the resolutions making appropriations for the hospital at Nanking, precisely as they appear in our minutes:

The Director presented a letter from Doctors N. Worth Brown and J. E. Williams making an application for a grant to Nanking University for its hospital, and a cablegram from Mr. Greene recommending that the sum of \$9,250 a year for five years be appropriated on account of current expenses as follows:

1 physician, salary and allowances	...	...	...	\$2,500
3 nurses, salaries and allowances	...	...	...	3,750
Maintenance	...	...	...	3,000
				<u>\$9,250</u>

upon the condition that the University shall provide annually for five years the following amounts:

3 physicians, salaries and allowances	...	...	...	\$7,500
1 nurse superintendent, salary and allowances	...	...	...	1,250
Maintenance	...	...	...	3,000
				<u>\$11,750</u>

On motion, it was

RESOLVED that the sum of nine thousand two hundred and fifty dollars (\$9,250) a year for five years beginning January 1, 1917, be and is hereby appropriated to the University of Nanking for current expenses in its hospital, on condition that the University shall provide annually for five years beginning on the same date the sum of eleven thousand seven hundred and fifty dollars (\$11,750) for current expenses of the hospital.

The Director reported a further application from Dr. J. E. Williams, Vice-President of the University of Nanking, for the sum of \$25,000 towards a total of \$50,000 to be used for their medical work as follows:

Out-patient department...	...	...	...	\$35,000
Equipment	...	...	...	10,000
Additional residence	...	...	...	5,000
				<u>\$50,000</u>

On motion, it was

RESOLVED that the sum of twenty-five thousand dollars (\$25,000) be and hereby is appropriated to the University of Nanking for buildings and equipment, upon the condition that the Trustees of the

University of Nanking shall secure in cash a further sum of twenty-five thousand dollars (\$25,000) for the same purpose on or before December 31, 1917."

Dr. North inquired as to whether or not the proposals of the China Medical Board were in harmony with the opinions of the President and Managers of the University and also Mr. Greene of the China Medical Board in China.

In reply, Dr. Williams read the cables from President Bowen and Mr. Greene showing that the action taken by the China Medical Board was in entire harmony with the requests from China.

Mr. Severance asked what the present arrangement is with reference to the support of the Medical School by the Boards.

Dr. Williams replied that, on the basis of the Medical School and the Hospital, the Boards are now providing each one doctor and \$300. If some of the Boards withdraw their co-operation, we shall then need additional support from the Mission Boards which remain in order to meet the conditions of the offer of the China Medical Board.

Dr. North reported for the Northern Methodists that the medical situation in Nanking was causing them much concern and that the feeling of the Northern Methodist Board is that there should be no retreat in medical work in Nanking. "It would seem to be of the utmost importance that we should maintain strongly our relation to this hospital not for the sake of securing the co-operation of the China Medical Board, but we ought not to accept the substitution of their resources or their leadership for the resources of the church and the resources of our own leadership.

Dr. Williams reported a communication from Dr. McLean of the Foreign Christian Missionary Society as follows: "I would recommend to my Committee the increase of our appropriation of \$300 to the University of Nanking to \$1,000, if it were necessary in order to maintain the efficiency of the work."

Dr. Franklin of the American Baptist Foreign Mission Society felt that we should be slow to do anything that would interfere with the development of the University. There is more at stake than the maintenance of the medical work. "I should regret it very deeply," said Dr. Franklin, "if practical conditions interfered with the success of union work at Nanking. It would be a very serious blow to union work in China as a whole if any practical conditions were allowed to interfere. Those who do not favor union work would say 'See what happened at Nanking.' I do not know that the members of the Board in general understand the relation of our own Board to this school, which is somewhat different from any other Board participating. There are several other Boards who participate in lower courses, higher courses, medical work and everything. Those of you who are acquainted with China and the territory as occupied, know that the Board which I represent has no work within 175 miles of Nanking except such work as we are doing in the University. When opportunity came, we were very glad to enter into participation of the Normal School and the Language School. I have no thought of these proposals affecting our loyalty to Nanking. This relationship must not be disturbed. On the other hand, we are facing some acute problems. We have four hospitals in our mission facing similar situations. I am not prepared to speak with authority for our Board, but at present I do not see how we can make such large expenditure for hospitals we are already supporting and make any increase at Nanking."

Mr. Levering, representing the Southern Baptist Board, said that their situation was somewhat similar to the Northern Baptists. They have no work in the Nanking region. He quoted Dr. Ray saying that the Southern Baptist Board will continue their co-operation as long as the Medical School is there, but doubts whether their Board will continue work in Nanking beyond the time of the Medical Department proper.

Dr. Cook, for the Southern Methodist Board, regretted that he did not have an opportunity to present this matter to his Board for definite action. He expressed the hope and confidence that his Board would be able to live up to the measure of the obligation they have assumed under the old arrangement.

Dr. Speer reported a letter from Dr. Chester of the Southern Presbyterian Board as follows: "I am anxious for us to keep in touch with the Nanking work if we may have such a revival of religion that would cause our people to come up to the help of the Lord in something like an adequate way for the support of our work. I would heartily favor making such an appropriation as would be our reasonable share for the support of Nanking."

Dr. Speer, for the Northern Presbyterians, said that they had no medical work in Nanking prior to the establishing of the Medical School and did not intend to establish any. They are now, however, involved in a common responsibility and are prepared to meet it. For the Mission Boards to abandon their medical work in Nanking would be disastrous and would mean that hospitals at other centers would be affected. If the Boards break down in their ability to do an efficient piece of work in Nanking, we might just as well say to any co-operative agencies, "We are incompetent in this field and cannot take our share."

Dr. William Adams Brown was asked to speak with reference to his impressions of Nanking and the University on his recent trip to China. Dr. Brown assented to all that Dr. Speer said with reference to the importance of medical work in Nanking and of the maintenance of the work as a union enterprise. He also commended most highly the general work of the University, the Agricultural Department and the Theological School.

Dr. Goucher spoke: "Nanking is the outstanding union enterprise in China. Three matters strike me as vitally

important (1) the maintenance of the union hospital, (2) the strengthening of the theological department, and (3) the strengthening of the pedagogical department.

It was voted :

1. That the Board of Trustees of the University expresses its hearty appreciation of the generous offer of the China Medical Board and accepts the same upon the conditions indicated.
2. That the Board of Managers of the University be authorized to maintain and administer the Hospital on the basis of the support thus provided.
3. That in order to supply the support guaranteed by the University it is the judgment of the Trustees that the happiest arrangement, if it should be found practicable, would be for the co-operating Boards to continue for the period of five years their previous arrangements on account of the Medical School and Hospital, namely, to provide each a medical missionary or the equivalent of his support in money plus a grant of \$300. That if any of the Boards find this impossible in view of the changed conditions, the three Boards which have offered to do so (i.e., the Methodist, Christian and Presbyterian Boards) should provide each one physician and some one of the other Boards the amount needed for the nurse superintendent, and that the \$3,000 for maintenance be supplied by grants from the Boards in such amounts as they may be able to provide. That, if no Board can provide the nurse superintendent, the amount needed for her support (\$1,250) and the \$3,000 for maintenance be provided by equal apportionment among the co-operating Boards. If none of these plans can be carried out it is understood that the Methodist, Christian and Presbyterian Boards will stand ready, as a last resort, to provide \$1,000 each toward maintenance to insure the continuance of the hospital.
4. That with regard to the enlarged equipment and dispensary building a committee of three be appointed to con-

sider how the amount falling to the Trustees may be provided. Committee appointed : Messrs. Severance, Horne, and Banton.

Mr. Lewis J. Owen of Cleveland, Ohio, was presented to the Board as a candidate for the position of treasurer in Nanking. It was voted to approve the appointment of Mr. Owen as treasurer of the University of Nanking, subject to the approval of his papers and credentials by the Candidate Committee.

Miss Hodge then presented the Minutes of the Ginling College Committee of the meeting held Tuesday, September 19, 1916. It was voted that the Trustees receive with satisfaction the information with reference to the progress of Ginling College and voted to confirm heartily the actions taken which came within the function of the Board of Trustees to consider.

It was voted that the Trustees give approval to the plan, if deemed desirable by the Ginling College Committee, of adding advisory members to that Committee, representing institutions such as Smith College undertaking co-operative relationship to Ginling, with the understanding that any such members to be added to the Ginling College Committee shall be nominated to the Board of Trustees for formal election.

It was voted that the decision to erect the chapel at this time be left to the Board of Managers in view of prevailing exchange rate conditions, cost of building material, etc., with the understanding that they are free to proceed if they think best and if the building can be completed within the amount provided.

It was voted that the time for Dr. Williams' return to China be left to his discretion.

It was voted to adjourn to assemble on December 8, the date of the Annual Meeting.

The Annual Meeting of the Board of Trustees of the University of Nanking, Friday, December 8, 1916, at 156 Fifth Avenue, New York City.

Members of the Board: Frank Mason North, *R. E. Diffendorfer, Frank A. Horne, *Robert E. Speer, *John L. Severance, *Eben B. Cobb, A. McLean, Percy F. Jerome, *Joab H. Banton, *James H. Franklin, Ernest D. Burton, Joshua Levering, S. H. Chester, *Ed F. Cook.

Ginling College Committee: *Miss Bender, *Mrs. Peabody, Miss Head, *Mrs. Atwater, *Miss Hodge.

The meeting was called to order by Dr. Speer.

Prayer was offered by Mr. Banton.

The names of the members present are indicated by *. Excuses were read from Drs. North, McLean, and Chester, and Messrs. Levering and Horne.

Dr. McLean, Dean of the China Medical Board's new Medical School in Peking, Dr. F. D. Gamewell, and Dr. Coffin were present by invitation at different times throughout the day, and spoke to the Board.

The minutes of the meeting of November 10, 1916, were read and approved.

According to the decision of the special meeting on November 10, the docket of the meeting included special presentations of the needs of the University, its problems and its opportunities. Much time was spent in prayer for the Trustees, the President, and Managers, the faculty, students, and friends of the University.

Dr. Franklin spoke on behalf of all missionary leaders on the danger of getting away from the point of greatest emphasis in mission work, namely, its spiritual aspects. We have held as important, efficiency, co-operation, the adequate preparation of missionaries, the financial credit of Mission Boards, and the material equipment of our missions, but we need ever to keep in view the dominating purpose of the missionary

enterprise which is spiritual. He asked particularly that we come back to two things; (1) to methods of absolute simplicity, and (2) to more emphasis upon the sacrificial life.

Dr. Speer led in prayer.

Mr. Diffendorfer spoke of the three departments of the University which appealed particularly to him and concerning which he had had many conversations with Chinese young men now studying in America, especially those from Nanking, namely, the Theological School, the Scientific Department, and the Normal Training Department. Both in theology and pedagogy the world is to-day in an upheaval and Mr. Diffendorfer pleaded particularly for the organization of these departments upon a most thorough-going basis with forward-looking policies.

Dr. Cobb led in prayer.

Miss Bender on behalf of the Ginling College Committee read extracts from a letter from Mrs. Thurston, the president of Ginling College. Miss Bender pointed out two difficult but vital aspects of Ginling College, the co-operation of the Chinese and the problem of relating Chinese teachers to the staff.

Dr. Sailer led in prayer.

Mr. Banton spoke of the personal spiritual blessing which had come to him as a layman, a lawyer, in the privilege of serving on the Board of Trustees and in his study of the progress of union educational efforts at Nanking and its influence on foreign missionary policy.

At the close of this season of conference and prayer the docket of business for the day was considered.

Mr. Diffendorfer reported for the sub-committee on ways and means of raising \$25,000 to meet the offer of the China Medical Board as follows:

"The Sub-Committee on the Offer of the China Medical Board met with Mr. Severance, Mr. Banton and Mr. Diffendorfer present (Mr. Diffendorfer in place of Mr. Horne) and

discussed the raising of the \$25,000 to meet this offer. Dr. Williams having secured \$5,000, the Committee suggested that the remainder, \$20,000, be divided between the three original co-operating Boards as follows:

Northern Methodists ...	\$8,000
Northern Presbyterians ...	8,000
Disciples of Christ ...	4,000

"The Sub-Committee recognizes that in view of the time limit set on this offer by the China Medical Board, it is highly desirable that the co-operating Boards shall move as quickly as possible in this matter in order to show our appreciation of the co-operation of the China Medical Board and our willingness to do our share."

It was moved that the report of the Sub-Committee be adopted.

Dr. McLean, the Dean of the China Medical School in Peking, spoke of the desirability of union education both in medicine and in science and made a plea that both might be of the highest grade for only as such can they represent the true spirit of Christ.

Mr. Carter, the treasurer, read his report covering the period from January 1, 1916, to date. The report was approved and ordered filed, and was referred to the Finance Committee for audit.

Dr. Speer reported that Dr. Garritt of the Theological School had written that Mrs. Finley J. Shepard had continued her \$5,000 contribution to the support of the school for another year. The Theological School is asking the different Missions to enlarge their annual contributions in order to meet the increasing work of the school, for building up the higher departments and for securing several additional men for the teaching staff.

For the Ginling College Committee, Miss Bender reported the meeting of the Committee on September 19, 1916, copies of the minutes of which are being sent to all members of the

Board. The Ginling College Committee has been discussing with educational institutions like Smith College the possible co-operation with institutions like Ginling. Smith College has voted an appropriation of a thousand dollars a year for the support of Ginling College. Ginling also desires that the faculty of Smith College should be brought into close relationship in an advisory capacity by the appointment of a representative on the Ginling College Committee. President Burton of Smith College has agreed to act as that representative.

The Board voted to approve the appointment of President Burton as an Advisory Member of the Committee of Ginling College.

It was voted to authorize the Secretary to expend a sum not to exceed \$25 for the purpose of indexing the minutes.

A communication having been received from the Foreign Missions Conference with reference to certain amendments proposed to the Constitution and By-laws of that body, it was voted that in as much as the members of this Board are to deal with the proposed amendments as representatives of denominational Boards, we therefore regard it inexpedient to make a deliverance.

The Secretary announced that the terms as Trustees of Dr. Speer, Mr. Horne, Mr. Banton, Mr. Levering, Dr. Burton, Dr. Chester, and Dr. Cook expired with December, 1916, and that notice to this effect had been sent to the different Boards. Official notice has been received of the election of Dr. Cook to represent the Southern Methodist Board for another term of three years, and of Dr. Speer to represent the Northern Presbyterian Board.

A communication having been received by the Secretary from Dr. Watson with reference to a conference of interested persons to consider the organization of an Inter-college Foreign Missions Board, it was voted that the Board of Trustees through the President appoint a representative to meet with this conference which is called for April 12, 1917.

The Secretary read the budget for 1917 as submitted by President Bowen and the Managers. After some discussion it was voted to adopt as the budget of the Language School the budget of last year.

It was voted to adopt the remainder of the budget as submitted with the provision that the Board of Managers do not expend any money which they do not have in hand or on whose receipt they cannot wholly depend.

A letter having been received from Dr. Mott requesting an appropriation by the Board of Trustees toward the budget of the Missionary Headquarters at 25 Madison Avenue, including the expense of the Foreign Missions Conference, the Board took the attitude that the major interests of the Board of Trustees in the offices, library, and other facilities available at 25 Madison Avenue, would be covered by appropriations of the Mission Boards co-operating in the University of Nanking. It was voted, however, that the Board of Trustees should make its proportionate contribution to the expenses of the Foreign Missions Conference and the Treasurer was authorized to forward the amount.

Mr. Banton assumed the chair and on motion of Dr. Cobb it was voted that the following officers be elected for the ensuing year :

President—Robert E. Speer
Vice-President—A. McLean
Secretary—R. E. Diffendorfer
Treasurer—Russell Carter

It was voted to authorize the President to appoint the standing committees. The committees for the coming year were appointed accordingly as follows :

Executive Committee.

Officers of the Board, and Chairman of the Finance Committee.

Committee on Theological School.

Frank Mason North
A. McLean
Eben B. Cobb
S. H. Chester

Finance Committee.

Mr. P. F. Jerome
Mr. John L. Severance
Mr. F. A. Horne
Mr. Joshua Levering

Committee on Medical School.

Robert E. Speer
Joab H. Banton
Joshua Levering
Ed F. Cook
Ernest D. Burton

Candidates Committee.

A. McLean
James H. Franklin
R. E. Diffendorfer

Ginling College Committee.

Mrs. H. W. Peabody.
Mrs. Anna R. Atwater
Miss Elizabeth R. Bender
Miss Mabel Head
Miss Margaret E. Hodge
Frank Mason North
Robert E. Speer

Library Committee.

Eben B. Cobb
F. A. Horne

Mr. Diffendorfer reported for the Candidates Committee that according to the action of the meeting on November 10, the papers of Mr. Lewis J. Owen had been submitted to the Candidates Committee and were passed by them as satisfactory.

Dr. Henry S. Coffin, pastor of the Madison Avenue Presbyterian Church, New York City, was introduced and spoke of his recent visit to China and of the great satisfaction that came to him over the work being done at Ginling College and the University of Nanking, and appealed to the Board of Trustees to strengthen the present work of the University, especially in teaching staff.

Dr. Franklin reported that the American Baptist Foreign Mission Society had acted upon the proposal made on November 10 regarding the maintenance of the hospital. The American Baptist Foreign Mission Society voted to assume its equal share of the maintenance expense of \$3,000, providing the amount does not exceed \$750. The vote was taken with the possibility of three, four, or even more Boards participating in the expense of the hospital.

No action has been reported from other Boards upon the proposals of the Trustees on November 10 with reference to the hospital.

It was voted to adjourn and the date of the semi-annual meeting was set for Friday, April 13, 1917, the Foreign Board Room, Eighth Floor, 156 Fifth Avenue, New York City.

Meeting of the Board of Trustees of the University of Nanking, 10 a.m., April 13, 1917.

Members of the Board: *Frank Mason North, *Robert E. Speer, *A. McLean, Ernest D. Burton, *R. E. Diffendorfer, John L. Severance, *Percy F. Jerome, *Joshua Levering, Frank A. Horne, *Eben B. Cobb, Joab H. Banton, S. H. Chester, *Miss Elizabeth Bender, *Mrs. H. W. Peabody, James H. Franklin, Ed F. Cook, Miss Mabel Head, Mrs. A. R. Atwater, Miss M. E. Hodge, Russell Carter, *Treasurer*.

The meeting was called to order by the President of the Board, Dr. Speer, and prayer was offered by Dr. North. The members whose names are indicated by * were present. Dr. Franklin was represented by Mr. Huntington and Mr. Banton by Dr. Idleman. There were also present Bishop Bashford of the Methodist Episcopal Church, Dr. Proctor and Dr. Eubank of the Baptist Mission in China, members of the Board of Managers. Mrs. J. M. Avann of Peking was present as a guest to study the problems of administering a union university.

The minutes of the meeting of December 8, 1916, were approved without reading, copies having been mailed to all members of the Board.

Items of Information. Letters from Dr. Williams, dated January 18, February 12 and 28, and March 7 were laid before the Board with various enclosures. These letters gave news regarding the University, the new buildings, Mr. Swasey's visit, correspondence with Mr. Greene of the China Medical Board, and the affairs of the University Hospital.

The Secretary reported that the following Trustees had been elected by their respective Boards to serve terms of three years:

J. H. Banton—Foreign Christian Missionary Society.
Ed F. Cook—Board of Missions of the Southern Methodist Church.
Robert E. Speer—Board of Foreign Missions of the Presbyterian Church in the U. S. A.
Frank A. Horne—Board of Foreign Missions of the Methodist Episcopal Church.
Hon. Joshua Levering, Board of Foreign Missions of the Southern Baptist Convention.

No report has been received regarding the election of Trustees to represent the American Baptist Foreign Mission Society, and the Southern Presbyterian Board. The Ginling College Committee stands for the present year, and will come up for re-election by their respective Boards at the close of the present fiscal year, December 31, 1917.

The report of the Treasurer was read and approved.

The Ginling College Committee, through its Secretary, Miss Bender, reported the resolution as follows:—"The Secretary reported that, on recommendation of the Committee and with the approval of the President of Ginling College, the cable address 'Ginling, New York' had been registered." (See Minutes of Ginling College Committee of April 13, 1917.) It was voted to approve the report of the Ginling College Committee to accept the resignation of President Burton and to elect Miss Elizabeth Deering Hanscome a Trustee of the University. Miss Hanscome was then appointed to the Ginling College Committee. The report of Miss Bender for the Ginling College Committee showed that there were now present at the College twenty students and that the Managers had secured ten acres of land about one-half mile from the University grounds.

The Executive and Finance Committees reported that they had reviewed the records and correspondence with regard to the arrangements between the Southern Baptist Board and the East China Medical School, and subsequently the

Medical School of the University, and that it was quite clear that the Southern Baptist Board was entitled upon its withdrawal from the Medical School to ask for the repayment of its capital contribution toward the purchase of the Kuleo property, and that the two Committees had accordingly authorized the Treasurer to refund \$2,500 to the Southern Baptist Board and that this had been done. They reported that no action had been taken with regard to the purchase of Dr. Evans' residence but that the Board of Managers on the field had been asked to report what should be done in the matter. This report was received and approved.

There was no report from the Candidates Committee.

There was no report from the Library Committee.

The Committee on the Medical School reported that the work of the University Hospital had been carefully re-organized by the Board of Managers which had appointed Dr. Sloan as Superintendent; that the Foreign Christian Missionary Society had appointed Dr. Hiltner as its representative on the staff and that the Southern Presbyterian Committee had transferred Dr. Hutcheson from Kashing to Nanking; that the Methodist Board would be sending out this year a representative; that the Southern Methodist Board had already paid \$1,000 in lieu of sending a doctor to the Hospital this year, and would probably later add \$200; and that the Methodist, Presbyterian, Christian, Northern Baptist, and Southern Presbyterian Boards had agreed to contribute \$600 each toward maintenance. These arrangements in the judgment of Mr. Greene fully met the conditions of the China Medical Board's contribution, and Dr. Speer and Mr. Carter had duly certified to Dr. Buttrick that the conditions specified by the China Medical Board had been met and that the China Medical Board had in consequence paid to Mr. Carter for the calendar year 1917 its grant of \$9,250.

With regard to the China Medical Board's promise of \$25,000, for equipment, on condition that a similar sum be

provided by the Trustees, the Committee reported correspondence with the China Medical Board, and the following resolution adopted by the Executive Committee of the China Medical Board on March 22:

"Resolved that the China Medical Board's appropriation 2138 to the University of Nanking for twenty-five thousand dollars (\$25,000) shall become effective as soon as the Trustees of the University certify that they have secured in cash or legally valid subscriptions from other sources the sum of twenty-five thousand dollars (\$25,000) and that payments on account of the Board's appropriation shall be made in instalments on demand, and that the aggregate of such payments shall at no time exceed the aggregate received by the University on its subscriptions for the same purpose from other sources."

The report of the Committee was accepted and approved, and the Chairman authorized to report to Dr. Buttrick the fact that \$13,000 was in hand or subscribed, including the whole entire share allotted to the Presbyterian Board and that letters had been received from Dr. McLean dated April 10, and Dr. North, dated April 9, with reference to the contributions from those Boards, and to ask Dr. Buttrick whether these letters and the funds in hand met the conditions of the China Medical Board's resolutions.

Letters were presented from Perkins, Fellows, and Hamilton, March 29 and April 11, reporting letters from Dr. Williams asking for the immediate completion and forwarding to China of plans and specifications for the Chapel and Administration Building, and enclosing architects' bills for \$750 on account of the Chapel and \$1,750 on account of the Administration Building. The Treasurer was authorized to pay these bills as charges against the special gifts for these two buildings, and the Trustees, while solicitous on account of the present cost of building and rates of exchange, voted to assent to the erection of the buildings if deemed wise by the Managers and acceptable to the donors, with a clear understanding that the buildings must be completed within the amount of the available gifts. The Trustees desired to

express also their hearty appreciation of the most generous and satisfactory services of the architects.

It was voted to approve the request of the Board of Managers that for the present gold salaries paid by the University should be paid at the exchange rate of two to one. The Trustees could see no way, however, for the provision of any special emergency fund, but felt obliged to trust that the Managers would be able to meet all expenditures within the available resources for the year. With regard to the annual payments by the co-operating Boards which from the beginning, at the request of the University, the Boards have been paying in gold, the Trustees did not feel that they could make a request of the Boards that these payments should be made in Mexican under present conditions, unless the Managers were prepared to have these payments permanently settled on that basis. The Trustees would be glad if the Managers would consider the matter and advise them as to whether the Boards should be requested permanently hereafter to make their annual subventions in Mexican, or whether the Managers deemed it wise to adhere to the present plan, the University taking any gain and meeting any loss on exchange.

The Board voted to adjourn.

The Board of Managers of the University of Nanking, in its meeting of the 17th day of January, 1917, at Nanking, China, has the honor to acknowledge the receipt of the letter of the 10th day of January, 1917, from the Board of Trustees of the University of Nanking, and in reply to inform the same that the Board of Managers has considered the same and has decided to approve the request of the Board of Trustees that for the present gold salaries paid by the University should be paid at the exchange rate of two to one. The Board of Managers also expresses its hearty appreciation of the most generous and satisfactory services of the architects.

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Minutes of the Annual Meeting
of the
Board of Trustees of the
University of Nanking.

January 14, 1916

156 Fifth Avenue, N.Y.

Members of the Board:

*Frank M. North	*Percy F. Jerome
*Ralph E. Diffendorger	*Joab H. Banton
*Frank A. Horne	James H. Franklin
*Robert E. Speer	Ernest D. Burton
*John L. Severance	Joshua Levering
*Eben B. Cobb	S. H. Chester
*Archibald McLean	Ed. F. Cook
*Russell Carter - Treasurer	

The members whose names are indicated * were present. Dr. Franklin was represented by Mr. Huntington, and Dr. Cook by Dr. Pinson. Excuses were received from Messrs. Chester, Burton and Levering. Dr. N. Worth Brown of the Medical Faculty was present and was invited to sit with the Board.

The meeting was called to order by Mr. Speer and after prayer, the minutes of the meeting of March 30th were approved without reading, copies having been mailed to all the members.

The Secretary reported that Mr. John L. Severance and his sister, Mrs. Dudley P. Allen, were ready to erect the Administration Building in Nanking, and that they had given to the Trustees \$25,000 each for this purpose, the building to be known as the Severance Memorial Building, in memory of their beloved father. Of this amount, Mr. Severance and Mrs. Allen desire \$35,000, or thereabouts, to be expended for the building, \$5,000 for the furnishings and equipment and that at least \$10,000 be left for a permanent fund for repairs and maintenance.

With the acceptance of this gift, the Trustees voted their appreciation of this generous provision for a much needed addition to the University and are confident that the new building will be a worthy memorial to the first president of this Board of Trustees.

It was also reported that Mr. Dwight H. Day had generously agreed to provide the support of the University Treasurer for another period of three years. In expressing their gratitude to Mr. Day, the Trustees noted that Mr. Day was present at the Managers' meeting in Nanking on October 2, 1915.

The Treasurer reported the receipt of \$5,000 together with the interest of \$300 from the Southern Presbyterian Board, their initial payment on account of co-operation in the Medical School. Also, \$2,500 from the Southern Methodist Board leaves only a balance of \$500 due on this account.

The Secretary announced the election of the following Trustees, each to succeed himself for a period of three years:

A. McLean - by the Foreign Christian Mission Society
John L. Severance - by the Board of Foreign Mission of the Presbyterian Church in the U. S. A.
Frank Mason North - by the Board of Foreign Missions of the Methodist Episcopal Church.

The Treasurer's report was accepted and referred to the Finance Committee for audit.

There were no reports from the Executive, Finance, Candidates and Library Committees.

The following officers of the Board of Trustees were nominated and elected for the ensuing year:

President	- Robert E. Speer
Vice-President	- A. McLean
Secretary	- R. E. Diffendorfer
Treasurer	- Russell Carter

Copies of the budget adapted by the Managers on October 2nd had been received by the Trustees directly from Nanking. The Budget was discussed and approved by those members present on December 10th, pending formal approval by the Board when a quorum was present. After considerable discussion it was voted to approve that part of the budget representing the payments for missionaries and for the various departments of the University made by the different Mission Boards either directly or through their Missions on the field, and the expenditures thereof as proposed, and it was voted to approve of such further expenditures in the budget as might be covered by actual receipts upon the field from tuition or other sources.

The Trustees also requested the Managers to submit the budget in the future in two separate divisions - one on the basis of assured income and one containing items of expansion to be approved, providing funds are made available.

Upon the recommendation of the Managers on October 2nd, it was voted to give authority to the Board of Managers to transfer any credit balance that may occur in one department to cover any debit balance that may occur in another department, exclusive of all sums for lands and buildings and otherwise specifically designated.

The Board gave careful consideration to the problem of the Medical School in the light of the new situation created by the proposals of the China Medical Board of the Rockefeller Foundation. The Board listened to the reading of a letter of Dr. Shields, dean of the Medical School, dated December 2nd, and to a statement from Dr. N. Worth Brown, and had before it also the resolution adopted by the Conference of the three committees representing the University of Nanking Medical School, the St. John's University and

University of Pennsylvania Medical School, and the Harvard Medical School, as follows:

"Inasmuch as the China Medical Board of the Rockefeller Foundation has in view the establishment of a medical school in Shanghai, which shall work in cordial and sympathetic co-operation with missionary societies, and in which it is desired to merge existing medical schools, the representatives of St. John's University and Pennsylvania University Medical School, of the University of Nanking and of the Harvard Medical School in China, in a joint meeting held in Shanghai, Thursday, November 4, 1915, extend a cordial invitation to the China Medical School, which shall be conducted by a Board of Trustees, upon which should be represented the governing bodies of the co-operating schools."

After full discussion, it was voted:

1. That the Board of Trustees of the University of Nanking is cordially ready both directly and through the Board of Managers upon the field to co-operate with the China Medical Board in medical education in China in an effort to realize in a medical ^{school} in Shanghai the highest educational ideals for the training of Chinese doctors, and at the same time to conserve and forward missionary interests.

2. It was further voted that it was the deep conviction of the Board of Trustees that adequate provision should be made also for the training of Chinese doctors in medical schools in the vernacular.

3. It was further voted that pending the establishment of the proposed school in Shanghai and any further developments in the field of vernacular medical education, the medical school of the University should be continued with assurances to all students received that provision would be made for their completion of their full medical course.

In accordance with the action of the Trustees at its meeting on January 14th, 1915, and the subsequent action on the field of the Board of Managers of the Nanking School of Theology, holding title to its property in behalf of the co-operating societies, and arranging for and granting the degrees of the School of Theology, the Trustees to receive any funds given for current expenses or for investment or for any uses of the School of Theology, and to transmit the same or the interest thereon to the school. It is understood that the policy and inner administration of the school, the choice of the faculty, shall remain in the hands of the co-operating missions on the field, and through them to the co-operating Boards and Societies at home, this arrangement being approved by the legal judgment of Mr. Banton and Mr. Stiger.

Mr. Diffenderfer reported that the various Boards represented in the Board of Trustees had assented to the enlargement of the Board by the election of five women trustees representing the Women's Missionary Societies co-operating in the Ginling College, namely, the Women's American Baptist Foreign Missionary

Society, the Christian Woman's Board of Missions, The Woman's Foreign Missionary Society of the Methodist Episcopal Church, The Woman's Missionary Council Board of Mission, Methodist Episcopal Church, South, and the Women's Boards of Foreign Missions of the Presbyterian Church in the U. S. A. It was voted accordingly, to request these agencies each to elect one woman to become upon her election a member of the Board of Trustees of the University of Nanking, and the President of the Board was authorized to appoint a special committee of not less than three, or more than five members of the Board with power to confer with the five women trustees as soon as appointed, and to determine the distribution of duties within the Board so as to provide for the most convenient and efficient care of the interests of the Ginling College.

The following Committees were appointed for the year 1916

Executive Committee

Officers of the Board, and Chairman of the Finance Committee.

Finance Committee.

Mr. P. F. Jerome
Mr. John L. Severance
Mr. F. A. Horne
Mr. Joshua Levering.

Candidate Committee

A. McLean
James H. Franklin
R. E. Diffendorfer

Library Committee

Eben B. Cobb
F. A. Horne

Committee on Theological School

Frank Mason North
A. McLean
Eben B. Cobb
S. H. Chester

Committee on Medical School

Robert E. Speer
Joab H. Banton
Joshua Levering
Ed. F. Cook
Ernest D. Burton

Committee on Conference with Women Trustees

Frank Mason North
James H. Franklin
Archibald McLean
Ed. F. Cook
Robert E. Speer.

The Secretary read a communication from Dr. J. G. Garritt on behalf of the Managers of a school of missionaries' children in Nanking. The patrons of this school desire the Trustees to become the holders of their property in Nanking. The Board voted its willingness to become the holding Trustees of this school for the children of missionaries and other foreigners, and directed the Secretary to communicate with Dr. Garritt for the necessary papers to complete the transaction.

The Secretary read a communication from Rev. G. B. St. John regarding the participation of the Trustees in the Traveling Exhibit of National and International Religious Forces. Mr. St. John directed the Religious Exhibit at the Panama Exposition in San Francisco and is now taking this exhibit from city to city. For the payment of \$100.00 Mr. St. John offers to place an adequate exhibit of the plant, equipment and work of the University of Nanking in this traveling exhibit. The matter was referred to Mr. Speer and Mr. Diffenderfer with power.

The meeting adjourned, subject to the call for the next regular meeting which is set for March 3rd, at 2:30 P.M., in the Board of Foreign Missions Assembly Room, 156 Fifth Avenue, New York.

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THE UNIVERSITY OF NANKING.

MEETING OF THE BOARD OF TRUSTEES

Thursday, May 2, 1918, at 156 Fifth Avenue, New York City.

Members of the Board: Messrs. *Frank Mason North, R. E. Diffendorfer, Frank A. Horne, *Robert E. Speer, *John L. Severance, *Eben B. Cobb, Archibald McLean, Percy T. Jerome, Joab H. Banton, James H. Franklin, Ernest D. Burton, Joshua Levering, S. H. Chester, Ed. F. Cook.

Ginling College Committee: *Miss Elizabeth R. Bender, Mrs. Henry W. Peabody, Mrs. Anna R. Atwater, Miss Margaret E. Hodge, Miss Mabel Head.

The meeting was called to order by the President, Dr. Speer, and prayer was offered by Dr. North.

In the absence of Mr. Diffendorfer, Miss Hodge was made Secretary pro tem.

Those members of the Board whose names are indicated by * were present. By invitation there were present Dr. George Herbert Jones, of the Methodist Board, North, and the Rev. George T. Scott, Presbyterian, who are representatives of their Boards for Union institutions; also Mr. Russell Carter and the Rev. J. E. Williams, D.D., Vice-President of the University. Excuses were presented from Messrs. Chester, Diffendorfer, Franklin, McLean, Horne, Levering, Miss Head and Mrs. Atwater.

It was noted that no quorum was present, but in view of the necessity for the consideration of many questions it was voted to proceed with the business of the meeting and to submit the Minutes to the absent members, with the understanding that all actions taken were conditional upon the approval of the majority of the Trustees given in writing on their receipt of the Minutes.

Mr. Levering wrote that his Board, the Southern Baptist, has withdrawn from co-operation in the University and that, therefore, he offers his resignation.

On motion, acceptance of this resignation was deferred pending official correspondence with his Board.

The President stated that Mr. Bullock, of the faculty of the University, Mr. Chang Po-ling, of the Board of Managers, and also some students from the University who were in New York this winter had been invited to attend the meeting but were out of the city just now and unable to come.

The Minutes of the meeting of April 13, 1917, were approved.

A summary of the Minutes of the last meeting was given by the President. He stated that the Annual Meeting had not been held in December because the Board of Managers had been unable to send their Minutes in time and that the April meeting had

been delayed in order to have the presence of Dr. Williams. The President called attention to the difficulty in which the Trustees are involved in the discharge of their trust both toward the Regents, toward the co-operating Boards and toward the University by delays in receiving the necessary information from the field, and raised the question as to whether the By-Laws should be amended by fixing other dates for the two meetings of the Board. Dr. Williams thought that no other date would be any more satisfactory and explained the special reasons for the delays this year. It was voted to express to the Board of Managers and the officers of the University in China the earnest conviction of the Trustees that it was desirable that the annual meeting of the Board of Managers should be held as planned, in the fall, in order that full recommendations, together with the budget for the ensuing year and all information necessary for the Board of Regents, might reach the Trustees in time for their meeting in December.

It was reported that the following Trustees had been elected by their Boards to serve for three years, from Jan. 1, 1918:

Dr. Eben B. Cobb, Board of Foreign Missions, Presbyterian Church in U. S. A.
Mr. R. E. Diffendorfer, Board of Foreign Missions, Methodist Episcopal Church.
Mr. Percy T. Jerome, Foreign Christian Missionary Society.
Dr. James H. Franklin, American Baptist Foreign Missionary Society.

It was reported that the various Boards represented on the Board of Trustees in connection with the Ginling College had elected Trustees as follows for the period of three years, from January 1, 1918:

Mrs. Anna R. Atwater, Christian Woman's Board of Missions
Mrs. Henry W. Peabody, Woman's American Baptist Foreign Missionary Society.
Miss Margaret E. Hodge, Board of Foreign Missions, Presbyterian Church in U. S. A.
Miss Belle M. Bennett, Board of Missions, Methodist Episcopal Church, South (elected to fill out the term of Miss Head)
Miss Elizabeth R. Bender, Woman's Foreign Missionary Society, Methodist Episcopal Church.

The following officers of the Board were elected for the year 1918:

President - Dr. Robert E. Speer
Vice-Pres. - Dr. A. McLean
Secretary - Mr. R. E. Diffendorfer
Treasurer - Mr. Russell Carter

The following committees were appointed by the President and approved by the Board:

Executive Committee:

Committee on Theological School

Executive Committee:

Officers of the Board, and
Chairman of the Finance Committee

Committee on Theological School

Dr. Frank Mason North
Dr. Archibald McLean
Dr. Eben B. Cobb
Dr. S. H. Chester

Finance Committee:

Mr. Percy T. Jerome-
Mr. John L. Severance-
Mr. Frank A. Horne
Mr. Joshua Levering

Committee on Hospital:

Dr. Robert E. Speer
Mr. John H. Banton
Mr. Joshua Levering
Dr. Ed. F. Cook
Dr. Ernest D. Burton

Candidates Committee:

Dr. Archibald McLean
Dr. James H. Franklin
Mr. R. E. Diffendorfer

Ginling College Committee

Mrs. Henry W. Peabody
Mrs. Anna R. Atwater
Miss Elizabeth R. Bender
Miss Mabel K. Howell
Miss Margaret E. Hodge
Dr. Frank Mason North
Dr. Robert E. Speer

Library Committee

Mr. Eben B. Cobb
Mr. Frank A. Horne

Dr. Williams, the Vice-President of the University, presented the report of the President of the University and the Minutes of the meetings of the Board of Managers and made a statement regarding the progress and present problems and needs of the University, as follows:

I desire to call the attention of the Trustees again to the new catalogues issued by the University. Excellent work has been done in the catalogue by Mr. Clemons who had had considerable experience in working upon the catalogues at Princeton University.

The best understanding of the development of in the University can be secured through reading President Bowen's report, which not only covered the work for the University for the year and a half ending with the summer vacation of 1917, but also has his recommendations for the line of development.

The University opened its spring term the first of March very auspiciously, with a larger enrolment even than the fall term of 1917. The outlook seemed especially bright and then the pneumonic plague broke out at Nanking and the alarm over the plague was such that many students left immediately and it became necessary to isolate the city, both railway and steamship communications being stopped. All schools were closed, not only the mission, but the government schools.

The position and influence of the University through its work in the Hospital was discovered in this time of extremity, for the three foreign doctors, Sloan, Hutcheson and Perkins, with their associates, the four Chinese doctors, were asked to take charge of all measures of sanitation and isolation. They issued a daily bulletin, beginning with March 15 and running through March 26 when no more cases could be discovered in the city. No deaths were reported among any of the students of the University or Christian schools.

Letters just received from President Bowen, dated March 28, state that plans were being made for opening the University and other schools in about a week.

(April 9 - nearly all students had returned.)

You will be interested in the new plan of organization outlined in the catalogue and in President Bowen's report, namely, having the advanced work divided in the Junior and Senior Colleges. This plan became necessary to accommodate our course to the requirements of the Chinese Government plan of education. Their plan called for eleven years in the lower and upper primary courses, closing with the last year of the middle schools. Our system, in accordance with the requirements of the Board of Regents and the American plan, called for twelve years of preparation before college. Thus our high school exceeded the government middle schools by a full year in time, and when the character and content of the work was considered, even more. By making our middle school correspond to the government middle schools in time and assigning the last year of our high schools and the freshman year of the college courses to a separate course as Junior College, and the last three years to more specialized work denominated Senior College, we thought we could better meet the requirements of the situation. When moving into the new buildings, the Swasey Science Hall and the McCormick dormitories, with the opening of the fall term 1917, we would first try out this experiment. We had hoped to enroll, by a fair average of increase in these five years, 160 to 170 students. We were surprised and delighted to find the demand there was on the part of the Chinese for the work under the new arrangement. There were enrolled during the fall term 240 students in the five years. Students can come directly after graduation from government middle schools, and by a little extra work, enter the first year of Junior College and so be recognized as college students. The university course in the five years does not terminate at the same grade as the four years of the other colleges in China, but in content of work done exceeds considerably the amount of work required in the other colleges. With all the students and faculties of the Junior and Senior Colleges gathered together in the new buildings the work is visualized in a way that was never possible when grammar grade, middle school, high school, college, medical, agricultural and forestry were all together at the one site.

The experiment of Junior and Senior Colleges is a demonstrated success. The experiment of Chinese lines in architecture has appealed to all. The experiment in union is demonstrated. The success of the University is now demonstrated, our progress is only limited by our room and equipment and the strength of our faculties.

Hospital
Plans for the Hospital have been very successful, notwithstanding the fact that we have been unable to secure all the doctors and nurses called for by our agreement with the China Medical Board.

Dr. Hutcheson, who came over to us from the Southern Presbyterian Mission, has carried on the surgical work with the greatest satisfaction to all. This is evinced by the rapid growth of the clinic. We were very happy to have Dr. Perkins with us for the past year. We all regret that he can not be persuaded to remain with the hospital staff at Nanking. The fact that the hospital took in, in receipts, over Mex.\$19,000 for the year, while at the same time 1000 patients were treated during the year entirely without cost, shows how well the hospital was managed on the financial side. The evangelistic and personal work of the hospital has been far more regular and thorough than was ever possible before.

Buildings

The hospital staff are pressing for the release of the old Middle School buildings for the development of the Nurses' school. The University has been under the necessity of utilizing these buildings for college dormitories up to the present. In order to release them, it will be necessary to erect a third unit dormitory which would accomodate another one hundred students.

We are proceeding at present with the erection of a new dispensary building upon plans which have been made with the heartiest approval of the hospital staff and Mr. Greene. The new Language School dormitory is well along in construction, most of the outside walls being erected by this time. One of the greatest considerations for the Trustees is to determine the question whether we should proceed with further construction. These questions should be carefully gone over with the donors and with full consideration of all possible resources.

The new plans as to organization of courses, teaching staff and building are demonstrated a success. Foundations are well laid and an unlimited opportunity is before us. At the next meeting of the Trustees I should like to state more in detail the necessity for additional faculty in the college, and also the reasons for the plans outlined for the advanced theological course.

Mr. Carter, the Treasurer, presented his report to date. The report was approved and ordered filed. It showed that for the calendar year 1917 his books had been regularly audited and found in order. (This report will be found on pages).

Mr. Carter's report indicated that during the past year two generous gifts, amounting to \$14,000 had been received from the Methodist Board toward the general funds of the University and that these had been used to complete the payments to the Foreign Christian Missionary Society on account of the Kuleo property, which has now been entirely paid for, and to cover the advance which had been made by the Presbyterian Board for various purchases of property.

Dr. Williams presented the budget of the University for the year 1918 and it was referred to the Finance Committee for its consideration and any necessary report.

The Hospital

Dr. Williams made a full statement regarding the development of the hospital and reported that Mr. Greene and Dr. Houghton, the representatives in China of the China Medical Board, had approved of the use by the University of the entire payment of the China Medical Board for the year 1917, and that they had recommended to the China Medical Board the renewal of its payment for the year 1918 in accordance with the agreement between the University and the China Medical Board, reported in the Minutes of the Board of Trustees, November 10, 1916.

The present staff of the hospital consists of Dr. Sloan, Dr. Hutcheson and Dr. Perkins. Dr. Perkins believes that he should go to Kiukiang from the hospital. Dr. Hiltner, who had been sent out by the Foreign Christian Missionary Society, having withdrawn from the work shortly after his arrival, had removed to Hangchow. There is an urgent need for the full staff of four physicians, together with the superintendent and three nurses.

It was reported that the \$50,000 for the out-patient department, equipment and additional residence for the medical work, of which \$25,000 was to be provided by the University and \$25,000 by the China Medical Board, had been in part secured. Under date of April 19 and May 8, the President and Treasurer of the Board had certified to the China Medical Board the receipt in cash of \$7,500, and definite subscriptions of \$5,500 (these two amounts including the full apportionment of the Presbyterian Board), the pledge of the Foreign Christian Missionary Society for \$4,000, and the promise of the Board of Foreign Missions of the Methodist Episcopal Church, through Dr. North, of \$8,000. On the basis of these contributions and pledges, the President and Treasurer of the Board had asked the China Medical Board to regard the conditions named in the pledge of the China Medical Board, dated October 24, 1916, as fulfilled and the China Medical Board had remitted to Mr. Carter, as Treasurer, \$13,000 on its pledge toward this special fund. (Letters Dr. Wallace Buttrick, April 27, May 9, May 14 and November 16.)

The President of the Board was requested to inquire of the Methodist and Christian Boards whether they would be able at this time to make their payments on account of this new equipment, the amount from the Methodist still due being \$8,000, and from the Foreign Christian Missionary Society, \$4,000.

With regard to the Hospital Maintenance account, a letter was reported from the Southern Presbyterian Committee stating that in view of its interest in the Medical School at Tsinanfu and its provision of Dr. Hutcheson for the hospital at Nanking, it would not be able to continue its grant of \$300 for running expenses. It was voted to record the Board's appreciation of the generous contribution which the Southern Presbyterian Committee is making in the allocation of Dr. Hutcheson to the work of the Hospital, and Dr. Williams was requested to take up with the other boards, and especially with the Southern Methodist Board, the question of their annual payments on the Hospital account.

Dr. Williams was requested to take up with the donors the matter of the disposition of Dr. Evans' house.

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The Candidate Committee reported that it had approved the testimonials of the following workers who had gone out to the University during the year:

Mr. and Mrs. J. C. Thomson, for work in chemistry; appointed as regular missionaries by the Presbyterian Board but supported for the time being by the Methodist Board, there being a vacancy in the quota of the Methodist Board and none in the Presbyterian quota.

Mr. W. H. Weigel, Jr. for the Agricultural Department.
Mr. John L. Sample " " " "

Miss Cora Chace as a nurse.

The action of the committee was approved.

Correspondence was presented from President Bowen of the University and Dr. J. C. Garritt, Acting Chairman of the China Council of the Presbyterian Missions in China, with regard to the transfer of Mr. A. A. Bullock from the University to one of the Presbyterian missions. It was voted to agree to this arrangement, to request the Presbyterian Board to assume the support of Mr. Thomson in place of Mr. Bullock, in accordance with the action of the Presbyterian Board of July 25, 1917, when Mr. Thomson went to the field, and to request the Methodist Board to appoint an additional representative on the faculty in lieu of Mr. Thomson, giving consideration in doing so to the character of the needs of the University for reinforcements.

It was pointed out that the Board of Managers at its last meeting asked for two men for the science courses, one for physics and one for biology, and a third man for astronomy and mathematics; two additional men for the teaching of English in the Junior College and a thoroughly trained botanist who could also teach plant physiology and plant pathology, and an additional man in agriculture who could take oversight of the land to be developed, and who should be an experienced farm manager as well.

Consideration was given to the problem of adequately developing the scientific courses in higher institutions in the Lower Yangtze Valley so that these institutions ~~in in~~ could do all the pre-medical work for the proposed Shanghai Medical School of the China Medical Board.

The action of the Board of Managers of the Nanking School of Theology with regard to the strengthening of the school was presented as follows:

"In view of the early departure of the Rev. J. E. Williams, D.D., to the United States, the faculty hereby recommends that the Board of Managers request and authorize Dr. Williams to act as financial representative of the Seminary in endeavoring to secure the following immediate needs:

1. Four additional foreign professors, their salaries and residences.
2. The salary and residence for Mr. T. T. Lew, whose name is hereby proposed with a view to election to the faculty.
3. Residences for four Chinese professors.
4. The amount of G.\$2,500 from each of the five constituent boards toward annual expenses.
5. A dormitory (G.\$15,000) and professor's residence from the Southern Methodist Board, in accordance with the estimates included in their Centennial Fund."

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It was voted to express hearty approval of the desire of the Board of Managers of the Seminary to make provision on the field for thorough and advanced theological training, and Dr. Williams was requested to take the matter up with the co-operating boards and to make report to the Trustees of the University.

There was full discussion of the building needs and building programme of the University with reference especially to the wisdom of going forward with the various new buildings under present exchange conditions. Dr. Williams presented the strong feeling of the Managers that it was necessary to provide more new dormitory space and, also, the out-patient department of the Hospital as soon as possible, and that at the earliest practicable time the chapel and the administrative building should be erected, much material for them having been already assembled and the chief difficulties arising not from advancing costs but from unfavorable exchange.

The Minutes of the Ginling College Committee were presented and ordered incorporated in these Minutes of the Trustees. (For record of these actions see printed minutes of the Ginling College Committee.)

On motion the meeting adjourned.

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Meeting of the Board of Trustees

September 19, 1918.

Members of the Board: Messrs. *Frank Mason North, R. E. Diffendorfer, Frank A. Horne, *Robert E. Speer, *John L. Saverance, *Eben B. Cobb, *Archibald McLean, Percy T. Jerome, *Mornay Williams, *Joab H. Banton, *James H. Franklin, S. H. Chester, W. W. Pinson.

Ginling College Committee: Miss E. R. Bender, Mrs. W. H. Peabody, Miss M. K. Howell, *Mrs. A. R. Atwater, *Miss M. E. Hodge.

Those whose names are starred were present. The following attended the meeting by special request; Chang Po-ling, Principal of Nan Kai School, Tientsin; Dr. Timothy T. Lew, under appointment to faculty of the Theological Seminary; Rev. J. C. Garritt, D. D., President of the Seminary; Dr. J. F. Goucher, Mr. Russell Carter, Treasurer, Rev. George T. Scott, Rev. J. E. Williams, Vice-President of the University of Nanking.

Expressions of regret at not being able to be present were received from Mr. Jerome, Dr. Chester, Dr. Pinson, Mr. Horne, Mr. Diffendorfer, Miss Bender, Mrs. Peabody and Miss Howell.

The meeting was called to order by the Chairman, Dr. Speer, and led in prayer by the Rev. Archibald McLean.

In the absence of the Secretary, Mr. Diffendorfer, Dr. Williams was requested to act as Secretary for the meeting.

The minutes of the previous meeting having been circulated were taken as read and approved, and all actions recorded in them were ratified with the exception of the section dealing with the Theological Seminary, which was reserved for fuller consideration.

Mr. Chang Po-ling, founder and principal of Nan Kai School, Tientsin, and member of the Board of Managers in China, was presented, and spoke of his deep sense of being at home with the brothers and sisters in Christ who are working for the highest interests of his native land. He spoke of the crucial time in China politically and what the forces of Christian education could do at such a time in building up the new order. He expressed for his friends, the ex-Minister of Education, Fan Yuen-ling, and Yen Hsiu, their regret at not being able to be present in the meeting.

In the absence of Dr. Garritt, Dr. Williams was asked to read the actions bearing upon the Theological Seminary, and to make a preliminary statement of the inception and background of such action.

Dr. North then stated questions which had arisen in his mind as to the wisdom at this time of such an advanced course as was contemplated and the question of relationships of the Theological

Seminary and the University, since the Trustees were only a holding body for the Seminary, and the wisdom of carrying out such a large program at this time.

Dr. Garritt having arrived, stated more fully the reasons for the course adopted by the Directors of the Seminary, reviewing the history, the conditions within the Missions and the Churches in China to-day, especially emphasizing the fact that so many returned students and their families, officials, scholars and others entering a church were creating a demand for a more highly trained ministry.

After full discussion resolutions were adopted as follows:
The action of the Board of Managers of the Nanking School of Theology with regard to the strengthening of the school was presented as follows:

"In view of the early departure of the Rev. J. E. Williams, D.D., to the United States, the faculty hereby recommends that the Board of Managers request and authorize Dr. Williams to act as financial representative of the Seminary in endeavoring to secure the following immediate needs:

- (1) Four additional foreign professors, their salaries and residences.
- (2) The salary and residence for Mr. T. T. Lew, whose name is hereby proposed with a view to election to the faculty.
- (3) Residences for four Chinese professors.
- (4) The amount of \$2,500 from each of the five constituent boards toward annual expenses.
- (5) A dormitory (G.\$15,000) and professor's residence from the Southern Methodist Board, in accordance with the estimates included in their Centennial Fund."

It was recognized that the relationship of the Board of Trustees of the University of Nanking to the Nanking School of Theology is confined to property interests, the Trustees having agreed at the request of the Board of Managers of the School of Theology to act as a corporation in America to hold any title and to transmit any funds. It did not seem appropriate, accordingly, for the Trustees to do any more than to express their hearty approval of the desire of the Board of Managers of the School of Theology to make adequate provision for the theological training needed by the Churches and the Missions. In view of the request of the Board of Managers for Dr. Williams' assistance, however, the Trustees cordially consented to his giving aid in whatever way he could that would not interfere with his immediate responsibility as the representative of the University, and Dr. Williams was requested to report to the Trustees for their information the results of such conferences as he might have with the boards co-operating in the School of Theology.

Dr. Williams reported that the Foreign Christian Missionary Society had taken action in approval of the plan recommended; also that the Presbyterian Board had expressed its approval.

Excerpts were then read by Dr. Williams from President Bowen's letters and a large part of his annual report emphasizing facts of the enrolment, the Language School, tuition receipts, ~~emphasizing facts~~ notes on faculty members, library development, building programme, special gifts of the year, etc. A full report will be sent later to all members.

The Trustees expressed their appreciation of the Foreign Christian Missionary Society's undertaking to pay the interest on their supplementary pledge of G.\$40,000 for endowment, beginning with January 1919.

The question of Miss Taylor's furlough allowance and outfit allowance for Mr. and Mrs. Owen were deferred for fuller information and action at the next meeting of the Trustees, December 6.

The Board of Trustees recorded its deep sympathy with Mr. Settemyer in his severe illness and expressed the hope that the medical care and rest might soon afford relief.

Dr. Williams reported his correspondence with Dr. Ray regarding the settlement for Dr. Evans' house and Dr. Ray reported the following items as the cost of the house:

Land, building of compound walls, servants' quarters, outbuildings, walks, etc.	\$2,000.00
Missionary residence	3,198.96
Plumbing outfit, furnace and other extra equipment	725.00
Total cost	\$5,923.96

The treasurer was directed to pay as much of this amount as funds in hand would warrant.

The Chairman, Dr. Speer, reported that request had been made of the China Medical Board for the payment of their grant toward the Hospital for the current year.

The Treasurer was directed to remit to the field all funds in hand for property and equipment of the Hospital.

After full discussion of the building programme of the University it was voted to assent to the immediate erection of the administration building and the chapel and any dormitory unit for which funds have been supplied, with the understanding that no obligations would be incurred beyond the funds in hand for any building unless with the approval of the original donor in the case of any building requiring more funds than had been provided, additional contributions could be secured by Dr. Williams.

The treasurer was directed to take up with the China Medical Board the securing of that part of the appropriation for 1917 and also for 1918 designated for the staff at the rate of two for one, to correspond with the rate which the co-operating boards were paying their members of the staff.

The treasurer's report was presented according to the accompanying statement. (see page).

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Arrangements for the special expenses involved in Dr. Williams' stay in the United States analogous to former campaigns was committed to the Finance Committee with power to act.

The Trustees have learned with great pleasure through President Bowen's letters of the efficient and very generous services rendered the University by Mrs. Francke in giving freely a year of her time to teaching college students in English, and would express to Mrs. Francke their hearty appreciation of such generous service.

A communication was presented from the Committee of Reference and Counsel with regard to an educational commission to be sent out to study missionary schools in China. It was voted that the Trustees would cordially welcome such a visit ~~on~~ on the basis suggested in the letter dated August 26 and signed by Dr. Barton, Dr. Franklin and Dr. Goucher, namely, that all expense would be specially met, and that the Commission would be appointed by the Committee of Reference and Counsel and would do its work in conferences with the Committee of Reference and with the China Continuation Committee.

The Ginling College Committee having had no meeting since the last meeting of the Board of Trustees made no report.

The meeting adjourned after prayer by Mr. T. T. Lew.

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

of the

UNIVERSITY OF NANKING

Thursday, December 6th, 1918.

MEMBERS OF THE BOARD:

*Frank Mason North
R. E. Diffendorfer
*Robert E. Speer
*John L. Severance

*Eben B. Cobb
Archibald McLean
*Percy F. Jerome
*Mornay Williams

Jeab H. Banton
James H. Franklin
S. H. Chester
W. W. Pinson

GINLING COLLEGE COMMITTEE:

Miss E. R. Bender
Mrs. Henry W. Peabody

Miss Mabel R. Howell

A. R. Atwater (Mrs.)
Miss M. E. Hodge

Those whose names are starred were present.

The following attended the meeting by special request:

Hon. Chengting T. Wang, Vice-President Chinese Senate
Dr. Heber Jones
Dr. J. C. Garritt
Miss Adelaide Wixon, Principal of the Model School, Nanking
Mr. Guy W. Sarvis, Dean of Arts College
Mrs. Frank A. Horne
Mr. J. E. Williams, Vice-President.

Expressions of regret at not being able to be present were received from Mr. Diffendorfer, Mr. Horne, Dr. Chester, Dr. Pinson, Mr. Banton, Mr. Stephen J. Corey (alternate for Mr. Archibald McLean). Dr. J. H. Franklin and Mr. E. C. Lobenstine were prevented from attending by the meeting of the Committee of Reference and Counsel.

Owing to the meeting of the Committee of Reference and Counsel and other appointments, the members of the Ginling College Committee were unable to attend.

The meeting was called to order by the Chairman, Mr. Speer, and led in prayer by Dr. North.

In the absence of the Secretary, Mr. Diffendorfer, Mr. Williams was requested to act as Secretary of the meeting.

The Minutes of the previous meeting having been circulated, were taken as read and approved.

Under Information, Mr. Williams called attention to the copies of the new Catalogue of the University, 1918, Announcement of the Department of Missionary Training, Report of the President, Report of the Hospital, copies of which were provided for all. He also reported recent meetings with the leaders of the Christian Church in conventions at Indianapolis, Detroit, Des Moines, Columbus, Pittsburgh and Philadelphia, where opportunity was offered to bring the University and its work to the attention of the leaders of the Christian Church in delegated conferences.

Medical Staff. Mr. Williams also reported conferences with doctors with the view of securing a full quota for the Medical Staff. Plans were completed for the sailing of Dr. Charles A. and Mrs. Lyon, but a letter from Dr. Howe to Dr. Speer advised against their returning to Mission work at this time on account of his depleted nervous condition. It was understood that Dr. and Mrs. Perkins had taken up their work at Tientsin, so there was great need of filling the vacancies, one in the Christian Mission and one in the Methodist Mission. With this end in view, Mr. Williams reported that he was still in correspondence with Dr. Ralph E. Pino of Detroit and Dr. William P. Lyon of Chicago. He reported that Dr. Wiltzie, referred to in the Minutes of the Board of Managers, had returned to the United States on account of Mrs. Wiltzie's health and was now studying in New York City, and so probably would not return to China within a year.

The attention of the Trustees was called to the urgent necessity of providing our full staff on the Hospital, first, on account of the desperate need in the work, since we have only Drs. Sloan and Hutchinson at present, and also because of the undertaking of the Trustees with the China Medical Board to provide four doctors as well as four nurses.

Copies of the Minutes of the Meeting of the Board of Managers at Nanking, October 18th and 19th, were then presented by Mr. Williams and attention called to the following actions:

"On motion it was voted that we refer to the Language School Committee the necessity of having a full understanding with the home Boards as to the amount of fees to be paid by the Language School students; that we, through the Language School Committee, urge the Boards to establish a uniform method in paying the same; and, also, + make all these matters clear to any of their new candidates for the field."

"It was also suggested that the Language School Committee prepare a booklet in which all that a new student ought to know about the Language School can be clearly stated, and that copies of this booklet be

placed in the offices of the Boards in America."

Dr. Garritt called attention to the action of the Board of Managers in regard to the Suwan Christian School Board, particularly that the University provide "the services of an Executive Secretary" and the great service he might render to all the Missions in the standardization of their schools.

The Treasurer, Mr. Carter, presented his report as appended, and a statement of the deficits standing against the University, as follows:

"For the Fiscal Year 1917 it appears that adverse exchange has caused overdrafts in building accounts, and that over-expenditures have been made in several accounts, such as house repairs, building equipment, agricultural and forestry teachers' salaries, athletics, etc., in the total amount of approximately Mex. 13,000."

"No statement has been received as to the probable outcome of the Fiscal Year 1918, that is, on current expenditures. We learn, however, that two residences, the Settemyer and Lasell residences, have been purchased during the Fiscal Year 1918, and that the Board of Managers on the field have had only approximately Mex. 8,000 to apply on the cost of these residences, some Mex. 24,000; that there is therefore due on this account some Mex. 16,000 - a total indebtedness of approximately Mex. 34,000."

The request of the Board of Managers as follows was then considered:

"Resolved that the Board of Managers call the attention of the Mission Boards supporting the University to the serious crisis existing in our financial position as a result of the present rate of exchange. Practically all the Mission Boards have met the difficult situation created for their missionaries by establishing an exchange rate of two silver dollars for one gold. This has made it necessary and just that the University do the same for the members of the Faculty supported by general University funds. The silver used in paying the Chinese members of the Faculty and in the general University expenses must be bought at the present costly rate. Altogether it is absolutely impossible for the University to carry on its work with the former gold appropriations from the Boards and is incurring a rapidly growing deficit. We accordingly urgently request the Boards to grant a rate of two dollars for one on their regular appropriations to the University and make the rate retroactive, beginning on April 1, 1917."

After full consideration of the factors which had created this deficit, it was

RESOLVED that in view of the loss to the University on account of exchange resulting in an actual deficit in the running expenses of the University, the cooperating Boards be requested to pay their regular grants for current work to the University on the basis of two silver dollars for one gold, this to be operative from April 1, 1917.

It was understood that the grants of 1,200 a year gold in lieu of regular teachers would also be paid at the rate of two for one, the rate which the University was under the necessity of paying for the teachers whom they engaged to fill the vacancies.

In view of the necessity of the University's purchasing the two residences erected by missionaries who have since left the field, it was decided to ask the Methodist-Episcopal Board and the Foreign Christian Mission Society to undertake to provide funds for these two residences as homes for their doctors on the Medical Staff.

It was understood that Mr. Williams would make an effort to secure funds to offset those used in the purchase of Dr. Evans' house, and to arrange for other deficits on equipment and building account.

Mr. Carter presented the Budget for 1918, copies of which were provided, and

On motion the Budget was approved.

On recommendation of Dr. Williams it was decided to raise the question with the administration at Nanking of the wisdom of increasing the tuition fees from \$60. to \$100. a year on the Middle School, Junior and Senior Colleges.

It was decided in the correspondence with the Boards in regard to the deficits of 1917-18 also to call their attention to the vacancies on the regular teaching staff and the hospital staff.

Action upon the recommendation of the Board of Trustees that the By-Laws be changed as follows:

ARTICLE VIII. Section 1. Composition. Paragraph No. 2 to read: "The Board of Managers may elect five Chinese and five foreigners as full members of the Board of Managers. Two of the Chinese shall be elected by the Alumni Association of the University of Nanking."

was deferred for fuller consideration, and the question was

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raised whether these foreigners desired as members of the Board of Managers could not be elected as the representatives of one of the cooperating missions, and further, whether others whose presence was specially desired could not be specially invited to attend meetings in which their counsel and advice would be helpful.

The Trustees noted the action of the Board of Managers expressing their deep appreciation of the exceptional services which Dr. C. A. Woodworth had rendered the University during the past year, and would unite in expressing their gratitude to Dr. C. A. Woodworth for his unique contribution, and to the University of California releasing him for this year of exceptional service to the University of Nanking and to China.

In response to the letter of Dr. Vance with regard to the conference in New York December 17, Mr. Williams was appointed to attend the conference as the representative of the University.

The Minutes of the Ginling College Committee meeting of September 30th were approved, and in reply to the question raised by Miss Bender on the subject of degrees to the graduates of Ginling College, Mr. Williams was directed to take up the matter in correspondence with the Board of Regents.

The action of the Board of Managers as follows -

"On motion it was voted that we heartily agree with the principle of having a lecturer on Chinese religions and related subjects, living in China and dividing his time between the various Language Schools; and that we ask Mr. Lobenstine to represent us and do his best to secure the lecturer and raise in America his salary from the home base" -

was referred to a Committee of Dr. North (Dr. Jones alternate), Mr. Mornay Williams, Mr. Speer and Mr. J. L. Williams as convenor, to take up in conference with Mr. Lobenstine with power to act.

Mr. Sarvis spoke briefly of the work of the University and of his conviction of its importance.

In introducing Hon. C. T. Wang, Mr. Speer spoke of the deep appreciation of the Board of Trustees, of the counsel and great assistance which Mr. Wang had given in the development of the University, and the pleasure of welcoming him. Mr. Wang spoke of the strategic importance of Nanking politically and of the revolutions and hardships that had fallen to the City owing to this fact, and of the importance of the work of the University in developing democratic and republican ideas in China, and in giving the Chinese people a training to fit them for life.

The Trustees considered again the subject of the building program and the importance of the speedy completion of the Administration Building, the Chapel and additional dormitory. Authorization having been given for the advancement of the building program at the last meeting of the Board, no further action was deemed necessary at the present time.

The Chairman, Mr. Speer, spoke in conclusion of the importance at this time of conserving in the best way the happy relations the Trustees had maintained with each of the co-operating Boards, and how this could be best conserved by developing the initiative and responsibility of the Board of Trustees.

The meeting adjourned at 12:30.

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The Chairman, Mr. Speer, spoke in conclusion of the importance at this time of conserving in the best way the happy relations the Trustees had maintained with each of the co-operating Boards, and how this could be best conserved by developing the initiative and responsibility of the Board of Trustees.

The meeting adjourned at 12:30.

MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

Tuesday, June 17, 1919, 10 A. M., at 156 Fifth Avenue, New York City.

Members of the Board: *Frank Mason North, R. E. Diffendorfer, Frank A. Horne, *Robert E. Speer, John L. Severance, Eben B. Cobb, *Archibald McLean, *Percy F. Jerome, Joab H. Banton, *James H. Franklin, *Mornay Williams, W. W. Pinson, S. H. Chester, *Russell Carter, Treasurer.

Ginling College Committee: Miss E. R. Bender, Mrs. Henry W. Peabody, Miss Mabel K. Howell, Mrs. A. R. Atwater, Miss M. E. Hodge.

The following were present by invitation: R. A. Dean, substitute for J. H. Banton; A. E. Cory, substitute for P. F. Jerome; George T. Scott and Eric North, secretaries for education for the Presbyterian and Methodist Boards; J. E. Williams, Vice-President.

Those whose names are starred were present.

The meeting was called to order by the President and led in prayer by R. A. Dean.

Excuses were presented from J. H. Banton, S. H. Chester, W. W. Pinson, F. A. Horne, R. E. Diffendorfer, and the members of the Ginling College Committee.

The minutes of the meeting of December 16, 1918, were accepted as sent out to the members in mimeograph form.

Dr. Williams read from letters from President Bowen reporting the rapid progress made with the administration building upon receipt of cable.

Dr. Speer read a letter from Mr. Severance in which Mr. Severance and Mrs. Prentiss agreed to increase their original subscription from \$50,000 to \$65,000 for the administration building, with the understanding that the building be completed within this amount.

By unanimous vote, the Trustees expressed their deep appreciation of this generous enlargement by Mr. Severance and Mrs. Prentiss of their gift for the administration building and accepted the gift with the understanding stated by Mr. Severance, that the administration building be completed within this amount.

Dr. Williams reported on the encouraging developments of the Hospital, notwithstanding the severe illness of Dr. Hutcheson from typhus and the unbearable burdens thrown upon Dr. Sloan of carrying on the work with such a reduced staff.

The Trustees expressed their deep sympathy with Dr. and Mrs. Hutcheson in his severe illness, and with Dr. Sloan in the extraordinary burdens which he has been carrying.

On motion by Dr. North and Mr. Mornay Williams, it was voted to forward to Dr. Bowen drafts covering \$20,000 now in the hands of the treasurer towards the cost of the administration building, with authority to use his judgment in selling at once such drafts as might be necessary or holding them at his discretion for more favorable exchange.

It was voted to approve the cable sent by the Executive Committee to Dr. Bowen authorizing him to proceed with the erection of the building.

Dr. Williams then reported upon building operations, the completion of the Dispensary building, picture of which was presented; also the rebuilding of the house formerly occupied by Dr. Macklin upon a new site on the west side of the University compound.

Dr. Williams reported the gift of \$5,000 from Dr. A. C. Hutcheson to the University which was used toward purchasing the residence formerly occupied by Dr. P. S. Evans.

It was voted that the Trustees express their great appreciation of this generous gift from Dr. Hutcheson.

Dr. Williams reported upon a number of candidates for appointment to the University staff.

Miss Grace Bauer's appointment as laboratory technician to the Hospital was approved.

The appointment of Dr. MacC. Fellows was referred to the Candidate Committee with power. It was understood that his support would be provided from the receipts of the Hospital on the field.

Dr. Wilmot, of the F. C. M. S., was reported as a possibility to fill their vacancy on the Hospital staff. Dr. McLean stated that this matter would have the early consideration of the Foreign Christian Missionary Society.

It was reported that the Presbyterian Board was willing to release to the University one-half of the time of Dr. Daniels and Dr. Judson during the first year of their language study in Nanking; Dr. Daniels and Dr. Judson to help in the University Hospital and one-half of their support to be provided by the University. It was voted to accept this offer with the understanding that if the Methodist and Disciples Boards could fill their vacancies, Dr. Daniels and Dr. Judson could be released for full language study.

The appointment of Mr. Paul D. Twinem as a short-term teacher was referred with power to the Candidate Committee.

The appointment of Messrs. Salisbury and Annan as short-term teachers on the basis of salary for one year and one-third travel was referred to the Candidate Committee with power.

Dr. Williams reported that, owing to the severe illness of her mother, Miss Grace Taylor had to resign from the staff of the University. She had rendered the most excellent service through four years as a conscientious, sympathetic and efficient teacher. Her resignation was accepted. It was voted, in accepting her resignation, to express the appreciation of the Trustees for the exceptional services rendered.

Dr. Williams reported on the splendid efforts of the Alumni in undertaking to raise a fund of \$50,000 Mexican for a school of business administration, pledges toward this amount having risen to over \$37,000 by May 13. The Trustees expressed the deepest interest in this development in the plans of the University and the heartiest appreciation of the co-operation of the Alumni in giving so generously to this branch of the work. The Trustees would express the hope that the standards of the training in the school of business administration could be kept up to the high ideals set in the other departments.

It was reported to the Board that the Executive Committee of the New York Women's Board of Foreign Missions of the Presbyterian Church had voted to allot to the University of Nanking the sum of \$25,000 from the Sage Bequest to the Women's Board for the erection of a Sage Memorial Chapel. It was further voted that the donors of the \$15,000 which had been already offered to the University for a chapel were cordially ready to transfer their contribution to meet other needs of the University as might be agreed upon between them and the Trustees. It was voted to express to the Executive Committee of the New York Women's Board the sincere and earnest gratitude of the Trustees of the University for their generous action, and also to thank the friends who had made the previous gift for a chapel for their most generous and considerate action in making way for the receipt of this gift from the Sage Bequest and at the same time providing for the continuance of their liberal donation to the University.

Dr. Williams read excerpts from letters from President Bowen and Dean Reisner of the Agriculture and Forestry Department, reporting the extraordinary developments of these departments; the interest of the Chinese in these developments and their co-operation.

Dr. Williams reported that Mr. J. B. Griffing had been selected by Mr. Walter T. Swingle, of the Department of Agriculture, at Washington, as the man best equipped for developing cotton culture at the University. Mr. Griffing's support was to be provided by funds being contributed by the Cotton Guild in China. It was voted to empower the Candidate Committee to appoint Mr. Griffing as a member of the University staff.

Dr. Williams reported that Dr. O. G. Cook, of the Department of Agriculture at Washington and first expert in cotton, is sailing with Mr. Griffing by the steamship "Nanking" on July 17.

President Bowen's appeal for an additional man from each of the co-operating Boards upon the staff of the University for the Agriculture and Forestry Departments was read, and after full discussion of the developments in these departments and the extraordinary opportunity open to the University in this line, it was voted to direct the chairman and Dr. Williams to formulate a statement and recommendations for presentation to the co-operating Boards that they appoint each an additional man for these departments.

The Chairman read from a letter from Mr. Doan, of the Foreign Mission Christian Missionary Society, reporting the action of their Board as follows:

"That we make up the exchange to the University of Nanking on the basis of two to one from April 1, 1917, and that we pay \$5,000 Mexican toward a house for our physician in the Nanking Hospital, with the understanding that this relieves us from any further responsibility in providing a home for our physician."

It was voted to express the hearty appreciation of the Trustees for this generous response of the Foreign Christian Missionary Society to the request which the Trustees had made and to accept the understanding stated in Mr. Doan's letter that this contribution from the Foreign Christian Missionary Society releases it from any further responsibility in providing a home for its physician on the staff of the University Hospital. It was recognized also, in accordance with the suggestion of the Foreign Christian Missionary Society, that requests from the Trustees to the co-operating boards should be conveyed to them specially by the Secretary of the Trustees and not be left to be gathered by the various co-operating boards from the minutes of the Trustees' meeting.

Dr. Williams read from a letter from President Bowen, under date of February 25, in reply to the suggestion of the Trustees that the fees and tuition be increased. The increase in tuition and fees for the Colleges and Middle School was at the rate of 25% in the Colleges and 16% in the Middle School. The Trustees approved of the proposed increase which seemed conservative.

The treasurer's report was presented by Mr. Carter and on vote approved and directed to be placed on file.

The amount of grants from the various Boards in lieu of vacancies on the faculty was referred to the Finance Committee for consideration and report to the Trustees.

The action of the Board of Managers with regard to outfits for new appointees was reported as follows:-

"The following action, on motion, was taken in regard to the outfit allowance for those newly appointed by the Board of Trustees, exclusive of those directly appointed by the mission boards and cared for by them:

"That the Board of Trustees provide each with an outfit allowance of G.\$100, and that furniture up to the amount of \$100, as needed, be provided by the Building and Property Committee in consultation with the person concerned."

It was voted to approve of this recommendation, with the understanding that it applies not to short-term workers but to full-term appointees, and that G.\$100 will be paid by the Trustees in America, the furniture allowance to be provided by the University in the field.

Proposed askings of the Interchurch World Movement were referred to the Finance Committee for consideration and report to the Trustees.

On the basis of reports presented to Dr. Williams, the situation in the Seminary was discussed fully together with the recommendations for additions to the staff.

It was voted to refer the fuller consideration of the needs of the Seminary to a Conference on Theological Education in China, to be committed to a committee to be convened by the chairman and Dr. Williams.

It was voted to approve the minutes of actions of the Ginling College Committee at its various meetings since the last meeting of the Board, and to make these minutes a part of the minutes of the meeting of the Trustees.

Consideration of joint secretaryship for the three universities was referred for discussion to a group representing the three institutions, the chairman to appoint another to serve with himself on such a committee.

Adjournment at 12:30 to meet at the call of the President.

J. E. Williams,
Acting Secretary.

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MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

Wednesday, November 5, 1919, 2 P. M.

Members of the Board: *Frank Mason North, *Frank A. Horne, *Robert E. Speer, Percy F. Jerome, *John L. Severance, *Ebon B. Cobb, Archibald McLean, S. H. Chester, Mornay Williams, Joab H. Banton, James H. Franklin, *W. W. Pinson.

Ginling College Committee: Miss E. R. Bender, Mrs. Henry W. Peabody, Miss Mabel K. Howell, Mrs. A. R. Atwater, Miss M. E. Hodge.

The following were present by invitation: R. A. Doan, substitute for P. F. Jerome; G. B. Huntington, substitute for Dr. Franklin; J. E. Williams, Vice President of The University of Nanking; Mr. Walter T. Swingle, of the Department of Agriculture, Washington, D. C.; Dr. T. D. Sloan, of the University Hospital; W. J. Drummond, a Presbyterian missionary from Nanking; Eric M. North, Secretary for Education for the Methodist Board.

Those whose names were starred were present.

The meeting was called to order by the President and led in prayer by R. A. Doan.

Eric M. North was requested to act as Secretary.

Excuses for absence were presented from Mornay Williams, J. H. Banton, J. H. Franklin, Archibald McLean, S. H. Chester, and members of the Ginling College Committee.

The minutes of the meeting of June 17, 1919, were presented in mimeograph form.

Dr. Williams reported correspondence from President Bowen concerning the student strike, the situation in China, and the registration at the University for this year.

Dr. Williams stated that Boston University was endeavoring to raise \$3,000 a year to support an instructor in Nanking.

Dr. Williams also reported on the additions to the Chinese faculty.

Mr. Swingle presented the importance of the development of Chinese agricultural interests, particularly in respect to the cotton industry and to the mutual benefit to America and China from the growth of American cotton in China, and the advantage to any institution that was able to assist in the promotion of this industrial development.

Mr. Swingle also emphasized the importance of development of systematic (commercial) botany in connection with a university, such as Nanking, as basic in Agriculture and Forestry, and the advantage of it to the interests of China and America.

The Treasurer submitted the budget for 1919-1920, not including the budget for the Language School and the Hospital.

VOTED: That the budget submitted be approved.

VOTED: That the approval of the budget for the Hospital be referred to the Finance Committee, with power, upon the arrival of that budget from China.

VOTED: That the budget for the Language School, presented by Dr. Williams, be approved.

VOTED: That we refer the question of co-operation with the Department of Agriculture at Washington, D. C., in the employment of Mr. Merrill of Manila in connection with systematic (commercial) botany at the University of Nanking to the Board of Managers, with an expression of our genuine interest in the matter, for their investigation and report, and with authority to include in the present budget an arrangement by which half or third of the cost of Mr. Merrill's services should be carried by the University of Nanking, the remainder by the Department of Agriculture at Washington, with the understanding that Mr. Merrill devote an increasing portion of his time to work at the University; provided that in the judgment of the Managers Mr. Merrill meet the spirit of regular qualifications for missionary appointees to the staff of the University.

VOTED: To accept the resignation of Professor Joseph Bailie and to express to him our great appreciation of the signal service which his unusual talents have rendered to the needs of Central China.

The need for additional houses for the missionary staff was discussed.

Dr. Sloan reported on the development and work of the Hospital.

It was reported that the Christian Board had appointed Mr. Bradshaw as their representative in the Theological School.

Dr. Williams reported that owing to the student strike it had seemed wise to defer the bringing into effect of the recommendations for the increase of tuition, and that there was no difference in policy upon the matter between the Trustees and the Managers.

VOTED: That the data upon the askings for a five-year programme of advance prepared by Dr. Bowen for the Interchurch World Movement be referred to the Executive Committee for consideration.

It was reported that the allotment of \$25,000 from the Sage bequest by the New York Women's Board of Foreign Missions of the Presbyterian Church for the erection of a Sage Memorial Chapel had been increased by that Board from \$25,000 to \$32,000.

VOTED: To express to the Executive Committee of the Women's Board the sincere appreciation of the Trustees of the University for the generous action of the New York Women's Board in increasing this gift.

Meeting of the Board of Trustees - Nov. 5, 1919 (3)

VOTED: To express to the Executive Committee of the Women's Board the sincere appreciation of the Trustees of the University for the generous action of the New York Women's Board in increasing this gift.

The Committee on Candidates reported as follows: That Miss Grace Bauer and Mr. Paul D. Twinen and Mr. and Mrs. J. B. Griffing and Mr. and Mrs. James Speers, Jr., had all been approved and sent out to Nanking under the support of the University, the Cotton Mill Owners' Association of China supplying Mr. Griffing's support. Dr. McC. Fellows had also been approved and gone with the assurance that his dental fees would cover his support. Medical service, it was hoped, would be supplied to the Hospital by Dr. Wilmot, sent by the Disciples, and by Dr. Judson, sent by the Presbyterian Board, the former to be the Disciples' representative, and the latter to be loaned for the current year to the University.

VOTED: That the report of the Committee on Candidates be approved.

The Treasurer's report was presented by Mr. Carter, and received.

Mr. Carter reported that the supplementary grants for deficiencies in exchange had all been paid.

VOTED: That the unexpended balance in the property account be made available to the field for use at the discretion of the Board of Managers.

VOTED: That Mr. Carter and Dr. Williams secure the advice of Mr. Benton as counsel concerning the responsibilities of the Trustees in connection with the Sharwood Scholarship Fund.

VOTED: That the report of the Ginling College Committee be approved and incorporated with these minutes.

Dr. Williams reported that he anticipated returning to China on November 27.

The President of the Board expressed the good wishes of the Board to Dr. Williams for a successful trip.

The meeting adjourned.

ERIC M. NORTH

Secretary pro tem.

MINUTES

Of the Meeting of the Board of Trustees
Of The

UNIVERSITY OF NANKING.

APRIL 23rd, 1930.

Members present were:

Dr. Robert E. Speer, President
Mr. Russell Carter, Treasurer,
Rev. Eben B. Cobb
Dr. Frank Mason North
Dr. A. McLean
Dr. George B. Huntington, (for Dr. Franklin)

Others present on invitation were:

Dr. F. D. Gamewell
Rev. George T. Scott
Dr. T. Dwight Sloan
Dr. A. J. Bowen.

Reports for unavoidable absence were received from:

Mr. V. J. Stitt,
Mr. Frank A. Horne,
Dr. W. W. Pinson,
Dr. S. H. Chester.

Mr. J. L. Severance was in California;
Mr. R. A. Doan in Japan and China; Dr. J. H. Franklin on
the Pacific Coast, and Mr. Mornay Williams in Europe, so
were unable to be present.

The meeting was called to order at 2
o'clock by the President of the Board, Dr. Robert E. Speer,
Dr. McLean led in Prayer. Mr. Bowen was asked to act as
Secretary for this meeting.

Dr. Speer spoke a few words of cordial
welcome to President Bowen and Dr. Sloan and expressed
the pleasure of the Board of Trustees in having them
present for this meeting.

It was noted that the Board of Missions of the Methodist Episcopal Church had appointed Mr. W. J. Stitt as its representative on the Board of Trustees to fill the vacancy created by the resignation of Mr. Ralph E. Diffendorfer.

The question of a permanent office secretary was raised. Dr. Speer spoke in appreciation of Mr. R. E. Diffendorfer's long service as Secretary of the Board, and of the need of someone who could keep careful records and complete files of all Trustees matters. The larger question of consolidating the various Home Boards of Trustees of the several union institutions in China and of unifying the relationships between these institutions and the Home Boards and constituencies, was discussed.

VOTED: That Dr. Speer and Mr. Bowen be appointed by the Board to act as a Committee to confer with representatives from Peking University, Chengtu University, Shantung University and Faochow University, upon the feasibility of a joint Secretary and possible co-operation of the Boards on Home base problems.

Mr. Bowen gave a brief report from the field in which he pointed out certain items that showed growth and development during the ten years of union effort (see sheets attached herewith); the place of confidence the University now holds in the minds of the Chinese Community, local and at large, the foreign committee Chinese Church, business and commercial organizations, as well as the loyal support of the Mission Boards and many home friends; how the University has furnished leadership in several directions; the present situation as to work and buildings, and the most pressing needs of the University, closing with a statement as to our policy and function.

A question was raised as to Mr. Baillie's transfer to Peking University and as there was some failure to make provision for Mr. Baillie's salary, Dr. Speer reported that the Presbyterian Board had advanced three months home allowance. Mr. Bowen was requested to correspond with Dr. Leighton Stuart, Peking, with the view of having the matter adjusted.

Dr. Sloan then spoke of the work and status of the University Hospital giving the names of the present staff and reporting that the 1919 Report of the Hospital would show an increase of 25% over last year in patients treated. He especially urged the appointment of a woman physician on the staff, as urged from the field, and the enlargement of the work and buildings for women patients and for training women nurses.

VOTED: To approve of the appointment of a woman physician on the regular Hospital staff to fill one of the two vacancies, it being understood that Dr. Sloan would take steps to secure at once a suitable woman.

In regard to the appointment of Mr. and Mrs. Wade Jones no action was necessary, as they were employed, temporarily, on the field.

Miss Clemens^a was sent out by one of the Co-operating Boards, and her appointment was covered therefofe, by that action.

The application blanks of Misses Woodbridge and Miss Dillon not having been received, no action could be taken. It was agreed that as soon as they come, the Candidate Committee would act, it being understood that funds for their support were provided.

VOTED: To aprove of the appointment of another man for Chemistry and a man for Biology; these men to be sent out as soon as their support is guaranteed and suitable men found.

In regard to certain needs for the development of the Science work in the University which Mr. Bowen had made known to Mr. Roger S. Goerne of the China Medical Board, the Trustees felt that it would be wise to learn the attitude of the China Medical Board to such a request before taking any action.

Greene

The matter of securing additional houses for the staff was discussed. The Methodists are now providing funds for two additional houses for their Centenary gifts, and if the similar campaigns now going forward in the other Churches are successful, funds will be available for the additional six houses immediately needed. It is expected that the results of these campaigns will be known in the course of the next two months.

Dr. Speer reported for the Executive Committee in reference to the Interchurch askings as made out and presented by the field, that only those amounts definitely assumed by the various Churches could be considered, but that they had not overlooked the University and were raising funds for it in their campaigns.

Mr. Carter reported on the Sherwin Scholarship Fund, and quoted from Mr. Banton correspondence and findings.

VOTED: That final decision as to the disposal of this Fund, be left till the following Committee could make further report: Mr. Banton, Mr. Carter, Dr. Huntington and Mr. Bowen.

POWER OF ATTORNEY L. J. OWEN.

Miss Thirza M. Pierce formerly a teacher in the University, purchased a piece of land adjacent to the University for a private school, and had the title taken in the name of the University of Nanking because at the time she understood that she could not take title herself. She now finds that she can, and asks that a power of attorney be given to someone in Nanking to make conveyance to her of this land in Nanking which she has bought and paid for. The Board adopted the following resolution:

RESOLVED that L. J. Owen of Nanking be and he hereby is appointed and constituted the attorney of the Board of Trustees of the University of Nanking for and in its name to execute, acknowledge and deliver a deed to Thirza M. Pierce, or to a school which she shall incorporate, conveying property in the city of Nanking, China, adjacent to the University, bought by her in the name of the University and the deed for which has been recorded in the American Consulate at Nanking in the name of the University of Nanking.

Dr. Speer reported the gift for the Sage Memorial Chapel from the Women's Board, originally \$25,000. had been increased so as to cover the entire cost of this building.

That whatever amount is needed to complete the chapel at Nanking University, be appropriated from the Sage Legacy.

It was noted that the \$5000. Mexican from the Foreign Christian Mission Board in final and complete fulfilment of their obligation in providing a house for their representative in the Hospital, had been aid to our Treasurer in February.

Mr. Carter reported on the very satisfactory

manner in which all of the co-operative Boards had paid in their full quotas to date, and presented the Treasurer's Report for the year January 1st, 1919, to December 31st, 1919; and for the period from January 1st, 1920, to April 23rd, 1920. The years report and the Treasurer's books have been audited and found correct; the auditors' report having been submitted to the Chairman of the Finance Committee. The reports were accepted and appear attached hereto.

The meeting then adjourned.

A. B. Bowen,

Secretary pro tem.

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

of the

UNIVERSITY OF NANKING

Friday, December 10, 1920.

The Annual Meeting of the Board of Trustees was called to order by Dr. Robert E. Speer, President. Dr. A. A. Cory was asked to lead in prayers

There were present the following members of the Board:
Dr. Frank Mason North, Dr. Robert E. Speer, Mr. Russell Carter, Dr. Eben B. Cobb, Mr. W.J. Stitt, Mr. Mornay Williams, Dr. James B. Franklin, Dr. A. A. Cory, was present for Dr. Archibald McLean, and Dr. C.H. Hamilton for Mr. R. A. Doan, and Mr. George T. Scott for Mr. John L. Severance.

Excuses were received from Mr. Frank A. Horne, Dr. Archibald McLean, Mr. R. A. Doan, Mr. J. H. Banton, Dr. S.H. Chester, Dr. W.W. Pinson, Miss Hodge, and Miss Howell.

There were also present: Mr. G. E. Huggins, Mrs. Lawrence Thurston, President of Ginling College, and Messrs. Small, Hamilton, and Reisner of the University of Nanking.

Upon motion, the minutes of the last meeting of the Board of Trustees were approved.

Upon motion, the Ginling College Committee Minutes of October 16th were approved and ratified.

Upon motion, the present officers and committees of the Board of Trustees were reelected for the ensuing year, as follows:

President: Robert E. Speer
Vice-President: Archibald McLean
Treasurer: Russell Carter.

Executive: Messrs. Speer (Chairman), Carter, Doan, McLean.

Candidates: Messrs. McLean (Chairman), Franklin, Stitt.

Finance: Messrs. Doan (Chairman), Horne, Severance.

Ginling College: Dr. Speer (Chairman), Miss Elizabeth R. Bender (Secretary), Mrs. Anna R. Atwater, Miss Margaret E. Hodge, Miss Mabel K. Howell, Mrs. Henry W. Peabody, Dr. North.

Hospital: Messrs. Speer (Chairman), Banton, Pinson, Williams.

Library: Messrs. Cobb (Chairman), Horne.

Theological Seminary: Messrs. North (Chairman), Chester, Cobb, McLean.

Mr. Speer read extracts from President Bowen's letter accompanying the minutes of the meeting of the Board of Managers, also the actions taken by the Board of Managers.

Upon motion, it was voted to receive these actions. See Minutes of Board of Managers October 13th.

Upon motion, Mr. Carter's report, covering the period April 23rd to December 10th, was received and placed on file. It showed that every Board was paid up to January 1st, except the Baptist, which was paid up to October 1st. See Exhibit "B"

The Budget of the University for 1921 was presented and extracts from Vice-President Williams' covering letter. It was moved and seconded that the Board of Trustees express their high appreciation of the way the enlarged budget of the University had been provided for. Carried.

Upon motion, the budget was approved.

Mr. A. G. Small, Construction Engineer, Dr. C. H. Hamilton of the Arts College, and John H. Keisner, Dean of the College of Agriculture and Forestry, of the University of Nanking, were presented. They spoke of the work they were doing in the University.

Mr. G. E. Huggins, President of the Manufacturers Commercial Company also spoke of the work of the University.

The Candidate Committee reported that it had passed upon and approved the appointment of Miss C. Louise Woodbury, Miss Vera McCormick Poole, Mr. C. E. Ackerstrom, Miss Elsie M. Priest, Miss Margaret L. Sloan and all of these had sailed for the field except Miss Priest, who was to sail in February.

The President laid before the Board Dr. Bowen's letter of August 12th, and the action of the Board of Managers at its meeting in June, 1920, with regard to the conferring of the honorary degrees of LL.D. on the Hon. Chang Chien, Dr. C.T. Wang, Mr. Hwang Yen Pei, and Dr. Chang Poling, and of D.S. upon Chen Chung I.

The President reported that he had submitted the matter to the Executive Committee and had taken it up with the Board of Regents and been informed that it would be necessary to secure an amendment to the charter in order to enable the University to grant such degrees, and that to secure such an amendment the Board of Trustees in a regular meeting would have to make formal application of the Regents. It was voted, accordingly, a quorum of the Board being present, to request the Board of Regents to amend the charter of the University by adding to the present charter the following paragraph:

"The University shall have power to confer the Honorary degrees of Doctor of Laws, Doctor of Divinity, Doctor of Letters and Master of Arts at the discretion of the Board of Trustees of the University," or "with the approval of the Board of Regents of the University of the State of New York."

The President of the Board was authorized to certify this action to the Board of Regents of the University of the State of New York.

X A report was made to the Trustees of Conferences held in New York attended by representatives of the Board of Trustees of the University of Nanking, the University of Peking, the Shantung Christian University, the West China Union University and the Fukien Christian University. In these conferences it was voted to suggest to the five Boards of Trustees that they should propose to the Universities on the field that they might wisely confer together with regard to their future relation and common interests and as to the desirability of any correlation of their work in China. It was voted cordially to forward this proposal with the approval of the Trustees to the President of the University and the Board of Managers.

It was further reported that at these conferences it was voted, "that we recommend that the five Boards of Trustees unite in the employment of a common Secretary, who shall keep the records, reports and correspondence files of the five universities; handle the treasury accounts, collect pledges and subscriptions; keep a record of the needs for candidates and conduct correspondence in this matter between the Mission Boards and Trustees; act as the purchasing agent for supplies and materials, when desired; and have the conduct of such other correspondence and business as each Board may desire."

It was voted to approve this plan, and to state that the Trustees of the University of Nanking were ready to join in renting a common office with the other Boards of Trustees, and for the present maintain there one competent secretary or stenographer, who would keep the records, reports, and correspondence files, and handle as much as possible of the other material referred to, and would supply such secretarial help as might be desired by the representatives of the different universities making use of the office.

X The following letter of Mr. Ambrose Swasey dated August 2nd, 1920, which had been already reported to the Trustees by the President of the Board was made a matter of record.

"As an expression of my continued appreciation of the splendid work that has been carried on by the Missionary Societies at the University of Nanking, in the interest of higher education in East China, I have taken pleasure in creating a trust with the Cleveland Trust Company of Cleveland, Ohio, and have delivered to them securities having a par value of fifty Thousand Dollars (\$50,000.00), to be held under a trust agreement dated July 28th, 1920, for the benefit of your College. The Cleveland Trust Company is empowered to manage the securities and collect the income, remitting the income to your College quarterly. The income only of this fund shall be devoted to the current expenses of the University.

"The Cleveland Trust Company will be pleased to give you further details relative to this trust agreement, should you desire them.

"Hoping that this gift may assist the University in extending Christian education among the Chinese, I am,

Very truly yours,

(Signed) Ambrose Swasey)

The President of the Board was authorized to express again to Mr. Swasey the Board's grateful appreciation of his most generous gift and of the help and sympathy which the University has received at his hands from the beginning.

The various letters from Nanking and the Minutes of the Board of Managers of June 25th dealing with the need of enlarged dormitory accommodations for the Language School were given careful consideration. The Trustees lament the present situation and feel deeply the need of such adequate housing facilities for Language School students as will relieve the missionary families in Nanking of providing for the language students. It was voted to request Dr. Bowen to report as to how the present students are distributed and cared for. It was voted to present the matter again to the cooperating Boards and to the Board who use the school but have not cooperated in equipping the University. It was suggested that a conference of representatives of all such Boards might be called at the time of the Foreign Missions Conference in January.

Mr. Speer and Mr. Reisner reported with regard to the arrangements made by the Boston University for the support of Mr. Akerstrom as Commercial teacher in Nanking, the Boston University having agreed to provide all expense connected with Mr. Akerstrom's travel to and from the field, and his support while engaged in the work of the University, his salary being paid by the Boston University on the regular missionary basis.

Dr. Rawlings' letter of August 26th with reference to the contribution of the Southern Methodist Board to the University was presented, and it was voted to express to the Southern Methodist Board the appreciation of the Trustees of the loyal and generous support of the Southern Board and the hope of the Trustees that with the approval of the Southern Methodist Mission in China the Board might be able to continue its participation in the work of the University as well as its full share in the Theological School.

The action of the China Medical Board of the Rockefeller Foundation in giving up its proposal to establish an Independent Medical School in Shanghai was reported, and also the conference which had been held in New York at the call of Dr. Hawks-Pott and Dr. McCracken, with regard to the development of a Medical School in Shanghai on the basis of the work already done by St. John's University, and some disappointment was expressed by the Trustees at the outcome of the effort to establish adequate medical education in the Yangtse Valley. In the absence of the action of the Board of Managers on the field it was voted to defer consideration of the proposals made in the Conference with Dr. Hawks-Pott and Dr. McCracken.

Letters were presented with regard to the happy working of the Theological School and the advancement of its grade of work, and the satisfactory adjustments between its courses and courses in the University.

There being no further business the meeting adjourned.

MEETING OF TRUSTEES OF THE UNIVERSITY OF NANKING

NOVEMBER 1st, 1921 - NEW YORK CITY

An informal meeting of members of the Board of Trustees of Nanking University was called on short notice and was held at 3:15 P.M., November 1st, 1921, at 150 Fifth Avenue, New York City.

Present: Trustees, Dr. Frank Mason North, Dr. S. H. Chester, Mr. Mornay Williams, Mr. A. E. Cory, and Mr. George T. Scott.

Guests, Mr. John H. Reisner, Dean of the School of Agriculture and Forestry of the University, Dr. Eric M. North, Mr. Ralph A. Ward, and Mr. Wm. Reginald Wheeler.

Opening Prayer was offered by Mr. Mornay Williams.

1) As Acting Chairman of the Board, Dr. Frank Mason North was unanimously elected to serve during the absence abroad of the Chairman, Mr. Robert E. Speer.

It was the expressed understanding of the meeting that its actions would be referred for ratification to a formal meeting of the Trustees.

2) Minutes of the previous meeting of December 10th, 1920, having been circulated in full to the members of the Board, were upon vote accepted as read and approved.

3) Treasurer's Report was presented by the Assistant Treasurer; upon vote, it was accepted and ordered placed on file.

In connection with the Treasurer's Report, it was voted that current appropriations of the co-operating Boards, which are gold appropriations guaranteed at the rate of two Mexican dollars to one gold dollar, should be expected to be received on the full gold basis if the Mexican dollar costs less than fifty cents, and on the two to one Mexican basis when the Mexican dollar costs more than fifty cents; that is, the contributing Societies guarantee the University against loss in exchange but any benefit in exchange shall accrue to the University. The Secretary was instructed to write a letter covering this point.

Report was made on the condition of the property account of Ginling College.

4) As Secretary of the Trustees, Dr. Eric M. North was elected. He was then invited into the meeting but later made it evident that it is doubtful if he will feel free to undertake this added responsibility. As Acting Secretary, Mr. George T. Scott was elected to serve, the hope being expressed that a permanent secretary would be secured in the near future.

5) The Report of the Acting Secretary on various items of interest and information included the rapid growth of the University, the increased receipts on the field, the urgent needs of the institution for additional current funds and for buildings, the recent visit of the Chairman, Mr. Speer, and the Treasurer, Mr. Carter, to the University, and other matters presented in various letters from the field.

6) Honorary Degrees: Record was made that the Board of Regents of the University of the State of New York had declined the application of the University of Nanking in the matter of granting honorary degrees by Charter Amendment or otherwise, as "it is not the policy of the Board of Regents to give its chartered institutions power to confer honorary degrees."

7) Financial situation of the University was carefully considered and a grave concern was expressed over the present unfavorable state of the finances involving a large overdraft at the bank, largely brought about by the large over-expenditures on account of building, land, equipment, and apparatus. Inquiry as to any authorization for these over-expenditures could be answered solely with regard to the additional \$17,000 Mex. expended to complete the Severance Memorial Building, and then only verbally from recollection by two Trustees. It was voted to defer action on this matter until the December meeting of the Board by which time the financial statement will have been received from the field in connection with the October meeting of the Field Board of Managers.

8) Language School Dormitories. The urgent need of largely increased dormitory accommodation at the Language School, which had been previously presented by letter to each member of the Board, was seriously discussed, and the request of the Language School for two new dormitories totaling in cost \$100,000 Mex. was presented. The Trustees heartily approve of the project of securing funds for these additional dormitories, and it was voted to request Mr. Charles S. Keen, Dean of the Language School, now at home on furlough, to present in detail the need and a plan of campaign for funds including among prospective donors all missionary agencies using the Language School irrespective of whether or not they co-operate in the University; Mr. Keen was requested to present this plan at the annual meeting of the Board in December, but it is understood that in the meantime he has the cordial endorsement of the Trustees in such financial solicitation as he may undertake.

9) The College of Agriculture and Forestry was reported upon by Dean Reisner who spoke of its progress, opportunities for service, need of additional buildings and equipment, especially houses for both foreign and Chinese staff, and of the work which the University would be glad to undertake along the lines of famine prevention, suggesting for this an endowment fund of \$100,000.

10) Famine Prevention Work thru the College of Agriculture and Forestry was discussed as one of the most logical ways of meeting re-current famine conditions in China and as a very suitable way for the use of any unexpended funds contributed for China Famine Relief. It was voted to inquire of various organizations which may have in hand unused China

famine contributions if they would not desire to assign to the University some of these funds to use for famine prevention thru an enlarged service by its College of Agriculture and Forestry. The further consideration of the question of the famine prevention fund was deferred to the December meeting.

11) Approval of recent Appointments to the University staff. It was voted formally to appoint to the staff of the University the following persons:

Dr. and Mrs. Chas. S. Gibbs, Baptist representative in the College of Agriculture and Forestry.
Mr. and Mrs. Albert N. Steward, Methodist representative in the College of Agriculture and Forestry
Mr. and Mrs. L. H. Caldwell, supported by University funds.

Miss Katharine Wead, supported by the University in co-operation with the U. S. Department of Agriculture.
Mr. M. L. Hancock, to be supported by the University probably in co-operation with the U. S. Department of Agriculture.

12) A Joint Office and Campaign for the five Christian Union Universities of China was presented by Mr. W. Reginald Wheeler of Peking University who reported progress on behalf of the Joint Committee of these five institutions; it is becoming increasingly evident that close co-operation among the five Universities will operate not only for the good of the educational program in general but for the advantage of each institution itself, and that there is apparently need of united program in China and also at the Home-base; it was suggested that before any large joint program is finally established that it might be well to await the report of the Educational Commission now in China. It was voted to request the Joint Committee to report prior to the December meeting what action it proposed taking upon the Trustees' favorable vote of last December upon the Committee's overture for a joint office in New York City.

13) Memorial Minute on the Rev. Archibald McLean. It was voted that record be made of the Board's great loss in the death of its honored Vice-President, The Rev. Archibald McLean of the United Christian Missionary Society. The Acting Chairman of the Board was requested to draft a Memorial Minute for the Board's records, and on behalf of the Trustees to write a letter to the United Christian Missionary Society.

14) Withdrawal of the Southern Methodist Episcopal Board from the Medical Department of the University was recorded with deep regret, and it was voted that the Secretary be instructed to write to that Board a suitable letter requesting that, in view of its co-operation in the Nanking Theological Seminary, it elect a Corresponding Member of the Board of Trustees.

15) Vacancies in the Hospital Staff in the Methodist and Presbyterian quotas were noted and the earnest hope expressed that in the near future these could be filled by the respective Boards. The name of Nelson Davis, M. D., as a possible appointee for the Methodist vacancy was referred for investigation to the Methodist Board.

16) Formal Recognition was given to the Trustees recently elected by the co-operating Boards and record was made that the Board of Trustees is constituted at present as follows:

<u>Board</u>	<u>Name</u>	<u>Term expires</u>
American Baptist	Dr. James B. Franklin	Jan. 1923
	Mr. Mornay Williams	Jan. 1924
United Christian Missionary Society	Mr. A. E. Cory	Jan. 1922
	Dr. Stephen J. Corey	Jan. 1923
	Mr. R. A. Doan	Jan. 1924
Methodist Episcopal	Dr. Frank Mason North	Jan. 1922
	Mr. W. J. Stitt	Jan. 1923
	Mr. Frank A. Horne	Jan. 1924
Presbyterian	Mr. Robert E. Speer	Jan. 1922
	Dr. Ebem B. Cobb	Jan. 1923
	Mr. John L. Severance	Jan. 1924
Southern Presbyterian	Dr. S. H. Chester	Jan. 1924

17) The printed Report on Registration of the University by the Ministry of Education was submitted for consideration. It was voted that record be made of the receipt of the report and action deferred for ~~farther~~ consideration and receipt of opinion from the field.

18) The New Scale of Salaries for members of the University staff not supported by Mission Boards, as approved by the Executive Committee of the Board of Managers, and reported by President Bowen, @January 12th, 1921, was discussed and approved by vote.

19) Record was made of the receipt of the Annual Report of the President of the University and of the needs which he therein presents as the most urgent; namely, - increased current funds, residences for foreign and Chinese staff, the dormitories for both the University and for the Language School, and Science Building; it was suggested that these needs be presented at the annual meeting.

20) The Annual Meeting was, upon vote, ordered to be called for 10 A. M., Tuesday, December 20th, 1921, at the office of the Acting Chairman, Dr. Frank Mason North, 150 Fifth Avenue, New York City.

21) Upon motion and vote the meeting Adjourned.

George T. Scott,
Acting Secretary

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MINUTES
of the
ANNUAL MEETING
of the
BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING.

December 20, 1921.

That Annual Meeting of the Board of Trustees of the University of Nanking was held at 150 Fifth Ave., New York City at 10 A.M., December 20, 1921.

The members of the Board starred below were present :

American Baptist Board

#J.B. Franklin
#Morna Williams

Methodist Episcopal Board

F.A. Horne
#F.M. North
#M.J. Stitt

Presbyterian Board, (U.S.A.)

#E.B. Cobb
J.L. Severance
R.E. Speer

United Christian Miss. Society.

S.J. Corey
#A.E. Cory
#R.A. Doan

Presbyterian Committee (U.S.)

S.H. Chester

G.T. Scott, Assistant Treasurer, was present as the authorized substitute of R.E. Speer, and, as Acting Secretary, presented the business of the meeting.

Letters of regret were reported from S. H. Chester, F.A. Horne, J.L. Severance and S.J. Corey.

There were also present, Dean J.H. Reisner, Dean C.S. Keen, R.A. Ward, W.R. Wheeler and Eric M. North.

The meeting was called to order by F.M. North, Acting Chairman, and was opened with prayer by E.B. Cobb.

Minutes of Meetings.

T-1 The minutes of the meeting of December 20, 1920 were approved.

The minutes of the informal meeting of Nov. 1, 1921 were approved and it was

T-2 VOTED: That the actions of the meeting of Nov. 1, 1921, be ratified and become the actions of the Board.

The minutes of the meetings of the Ginling College Committee of Dec. 13, 1920, April 23 and June 22, 1921, were presented and it was

T-3 VOTED: That the minutes of the Ginling College Committee for Dec. 13, 1920, and April 23 and June 22, 1921, be approved.

Election of Officers

T-4 On motion the Secretary was instructed to cast the ballot of the Trustees for the following officers, who were duly declared elected:

President-----Robert E. Speer
Treasurer-----Russell Carter
Secretary-----Eric M. North

T-5 VOTED: That J.B. Franklin be elected Vice-President.

T-6 VOTED: That in the absence of the Treasurer, G.T. Scott, be appointed Assistant Treasurer.

T-7 VOTED: That A.E. Cory be elected Chairman of the Finance Committee.

T-8 VOTED: That the Executive Committee be given power to name such other Committees as are desirable and to select their members.

T-9 In accordance with Item 13, November 1, 1921, a minute prepared by E.M. North upon the late Archibald McLean was presented as follows:

"The Board of Trustees of Nanking University make record of their sorrow and loss in the death of the Rev. Archibald McLean. Dr. McLean was a strong and quiet force in the councils of the Board, always welcome, never reluctant in facing a task, truly an exponent of the spirit and purpose of the great organization which he represented.

This Minute is ordered and an expression of the affectionate regard in which the Trustees, individually and as a body, held Dr. McLean, and of their profound regret that the delightful comradeship of many years is broken. We are confident that in the spirit and, in no small measure, through the persisting influence of Dr. McLean the union of the forces promoting the University will be more effective as the years come and go."

Central Office for Union Universities.

Mr. Wheeler reported on the steps so far taken with reference to a Central Office for Union Universities. After discussion it was

T-10 VOTED: That this matter be referred to the Executive Committee for further investigation and recommendation.

T-11 The Acting Secretary reported a letter written to W.W. Pinson in reference to the election of a "corresponding member of the Board" by the Southern Methodists, and a reply from Dr. Pinson stating that the request had been noted.

The Acting Secretary reported on the action of the meeting of November 1, 1921 concerning settlement of loss of exchange

- T-12 VOTED: That, in interpreting the action of the meeting of November 1, 1921, relating to the gold basis of appropriation, the principle is to be applied on the basis of the total annual appropriation and not on the quarterly appropriation.

REPORT OF THE ASSISTANT TREASURER

The report of the assistant Treasurer was presented to the Board and it was

- T-13 VOTED: That the report of the Assistant Treasurer for the period January 1, to December 20, 1921, be accepted and placed on file. (See Document A.)
- T-14 VOTED: That the Assistant Treasurer be authorized to make the usual arrangements for the audit of the Treasurer's Report.
- T-15 VOTED: That the final acceptance of the audited Treasurer's Report for 1920 be referred to the Executive Com.

Report of the President of the University

The acting Secretary presented the printed report received from the President of the University and called attention to the fact that compulsory religious instruction in the curriculum of the college of Arts and Sciences of the University is an obstacle to official registration of that school with the Government. After discussion it was

- T-16 VOTED: That this section of the President's report and the statement of the minutes of the Board of Managers (page 4, Min. Managers, Oct. 13, 1921) be referred to the Executive Committee with the request that they prepare a statement on the subject for presentation at a subsequent meeting of the Board of Trustees.

Note was taken of the formation of an active Alumni Council and of a statement of the various needs of the Univ.

Budget of the University for 1921-22

A statement of the financial problems of the University prepared by President A.J. Bowen, October, 1921, was presented and read. (See Document B.)

The request of the Managers that the four co-operating Boards increase their grants by \$16,000 Mex. per year, to aid in meeting the Budget of the University for 1921-22 with its probable deficit of \$17,000 Mex. was presented.

After considerable discussion it was

- T-17 VOTED: That it is the judgment of the Trustees, on the Basis of the statement from the Board of Managers that some increased contribution to the current account is desirable and
- That the question be referred to the Executive Committee with request that a statement be prepared, (based on the recommendations of the Executive Com. of the Board of Managers when these are received from the field.) and presented to the Trustees, and that then the matter be presented to the four co-operating Boards.
- T-18 VOTED 1. That the Managers be notified that they must not proceed on the expectation of an enlarged Budget from the Trustees until they receive further word from the Trustees; and
2. That the Trustees await the arrival of Dr. Williams before giving further attention to the matter of the Property Deficit of \$80,000 Mex.
- T-19 VOTED: That the Budget of the University be referred to the Executive Committee for examination and that a report be made to the co-operating Boards and that the matter be again taken up by the Trustees when response has been received from these Boards.
- T-20 VOTED: That action be deferred for the present on the proposal of the Managers that Dr. Williams be appointed Executive Secretary for the Board of Trustees.
- T-21 VOTED: That the Board of Trustees, having learned of the action of the Board of Managers in requesting Dr. Williams to visit the United States for the purpose of presenting the conditions and needs of the University to the co-operating Boards, would welcome his coming for that purpose, but feel it necessary to inform Dr. Williams that conditions in some of the denominations would make it impossible to give any assurance to him that the constituencies would all be freely open to him and that any cooperation on the part of the Boards with him in securing funds will require his careful adherence to the campaign methods of the several Boards.

AFTERNOON SESSION

The meeting was resumed at 2:15 with prayer by Mornay Williams.

- T-22 The following action of the Managers was discussed (Min. Managers, Oct. 13, 1921, p 3.)

"VOTED: That funds specially designated for property and equipment be placed in a special fixed deposit to accumulate interest for the purpose designated. Also that in the future such Funds be placed in the Hongkong and Shanghai Bank or in the Asia Banking Corporation."

The Secretary was instructed to write the Managers requesting information as to the method of handling funds of this nature in the past.

Substitute Payments for Physician at Hospital.

In reference to the request of the Managers that the Boards, in case they cannot provide a doctor for the hospital, provide in place of the doctor \$2,200 gold annually until a doctor is provided, it was

T-23 VOTED: That the Managers be notified that the Trustees will either abide by the present arrangements, or will pay a sum based on the costs incurred on the field in providing for the work.

Language School Dormitories

C.S. Keen, Dean of the Language School presented a statement of the History of the School, its growth, the present housing conditions and the imperative need of relief. He suggested an expenditure by the Boards of \$60000 gold at the least for the erection of dormitories.

T-24 VOTED: That Mr. Keen and other members of the Nanking University Faculty now here confer with the Executive Committee in working out a plan for the launching of cooperative arrangements for housing the students of the Language School, in forming estimates of the needs and conditions and the amounts necessary to meet them, and

That these plans and estimates be submitted to the Trustees and if approved by them, that they then be presented at the proposed conference of Mission Boards at Atlantic City for action.

Famine Prevention.

Dean Reiser made a statement concerning the value of the work of the school of Agriculture and Forestry in famine prevention and outlined the plan for securing funds for increasing the scope of this work.

W.E. Wheeler then presented a suggested form of statement to be adopted by the Trustees and forwarded to the New York Committee on Chinese Famine Relief. Its main features were:

- (1) Recognition of the action of the Peking Famine Advisory Committee in recommending that the income of \$150,000 be given to Peking University and a similar amount to the University of Nanking for use in courses on agriculture looking to famine prevention.

- (2) Appreciation of this action and approval of it.
- (3) Observation of the difficulties of establishing a new organization to handle the balance (\$950,000); the availability of the organization of the two Universities; and the important work they have been doing for China in agricultural lines.

- (4) Recommendations: (1) that the two Universities be given one-half of the total sum (\$1,250,000); (2) that of this half \$150,000 as already suggested be allotted to Peking University, and (3) \$475,000 to Nanking University for the support of course on agriculture or other methods looking to famine prevention, or for expenditure of a proportion of the capital for famine prevention projects in the next ten to fifteen years; (4) a committee representing the Trustees of the two Universities to perfect a statement for presentation to the New York Committee. Suggested Committee, E. M. North, J. H. Reisner, W. R. Wheeler.

T-25 VOTED: That the name of the Acting Chairman of the Trustees, F.M. North, be added to the committee named in the statement, and

That the matter of perfecting this statement and presenting it to the proper authorities be placed in their hands with power to act.

T-26 VOTED: That the Trustees cordially endorse such increase in the operation and equipment of the School of Agriculture and Forestry as can certainly and permanently be financed out of any money received from the famine funds, either the general fund or funds held by the Boards.

T-27 VOTED: That the matter of securing such famine funds as are held by the Boards be placed in the hands of the committee named in the above action.

T-28 VOTED: That Mr. Reisner make a study of the Budget and expenditures of the University with a view to seeing what deficits, if any, can be allocated to the School of Agriculture and Forestry as its pro rata cost in the running of the University.

T-29 VOTED: That the Presbyterian Board be requested to prolong Mr. Reisner's furlough for approximately three months.

T-30 VOTED: That the question of an increased grant to Mr. Reisner be referred to the Executive Committee with power to act.

T-31 VOTED: That during the absence of Dr. Speer, F.M. North be requested to continue as Acting Chairman of the Trustees.

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T-32

VOTED: That the secretary be instructed to write to the President of the University, congratulating him upon the splendid work of the University staff and students during the past year.

T-33

VOTED: That the Acting President, the Acting Treasurer and the Secretary be authorized to arrange for an advance to the Treasury of the University from funds in their control, as a temporary provision to meet the need in Nan-king, this to be in the nature of a loan to the Board of Managers from the Trustees.

The meeting adjourned at 5 P.M.

Respectfully submitted,
Eric M. North,

The meeting was called to order by E. M. North, Acting President of the Board, at 11:15 A.M.

Eric M. North,

Language School President.

Secretary.

Dean E. C. Huen reported on the status of the present property owned by the Language School.

Plans of possible proposals for providing more administrative work presented. After prolonged discussion the following actions were taken.

E-34

VOTED:

That in adopting the present plan for increased plant and equipment, no change in the status of the present property as University property used by the Language School should be sought in the way of a refund to the University for its investment in the property.

E-35

VOTED:

That the immediate building program should include two dormitories at not to exceed \$100,000 local currency in cost for the two.

E-36

VOTED:

That the first proposal for securing funds be on the basis of a contribution from all boards sending students to the school, the scale of contributions being based on the average number of students each board has had in the school in the last five years.

E-37

VOTED:

That the board participating in the University be requested to provide for any balance not covered by Action E-36; the contributions requested to be proportionate to the average number of students of each board in attendance during the last five years.

E-38

VOTED:

That beginning in the school year 1952-1953 a rent of \$100 local currency per academic residential year be charged each resident in school dormitory or in houses in the community, this rent to be paid to the Language School; and that the school shall reimburse at the same rate the transferees of the dormitory in other houses students over in residence.

MINUTES OF THE EXECUTIVE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING.

December 27, 1921.

The members of the Committee starred were present:

A. E. Cory # G. T. Scott
J. H. Franklin # E. M. North (Secy.)
F. M. North
And Deans C. S. Keen and J. H. Reisner.

Excuses were received from J. H. Franklin.

The meeting was called to order by F. N. North, Action President of the Board, at 11:15 A. M.

Language School Property.

Dean C. S. Keen reported on the status of the present property used by the Language School.

Plans of possible proposal for providing more dormitories were presented. After prolonged discussion the following actions were taken.

E-34 VOTED: That in shaping the present plan for increased plant and equipment, no change in the status of the present property as University property used by the Language School should be sought in the way of a refund to the University for its investment in the property.

E-35 VOTED: That the immediate building program should include two dormitories at not to exceed \$120,000 local currency in cost for the two.

E-36 VOTED: That the first proposal for securing funds be on the basis of a contribution from all boards sending students to the school, the scale of contributions being based on the average number of students each board has had in the school in the last five years.

E-37 VOTED: That the boards participating in the University be requested to provide for any balance not covered by Action E-36; the contributions requested to be proportionate to the average number of students of each board in attendance during the last five years.

E-38 VOTED: That beginning in the school year 1922-1923 a rent of \$100 local currency per academic residential year be charged each resident in school dormitory or in houses in the community, this rent to be paid to the Language School; And that the School shall reimburse at the same rate the Treasurers of the Missions in whose houses students are in residence.

2.

VOTED:

That, in order to accumulate funds for a new administration and recitation building, an additional charge to be known as the Property Fund Charge of \$200 local currency shall be made to the Boards for each student subject to the following adjustments:

- (a) That for each board supplying capital for the building program under actions E-35, 36, 37, the Property Fund Charge shall be diminished by ten per cent of the total amount paid in on said capital up to the beginning of each term; and
- (b) That the University shall be exempt from Property Fund Charges for members of its staff, not within board quotas, who are students in the Language School.

E-40 VOTED: That, as soon as the funds are in hand for the completion of the buildings required, the charges for property fund shall be eliminated.

The Committee adjourned at 2 P. M.

Eric M. North,

Secretary.

100-443886-1000

The following is a list of the names of the persons who have been
 appointed to the various positions in the Department of the Interior,
 and the date of their appointment:

1. The response of J. S. Korda, Acting President of the
Board, to the stated violation of the statute.

Approved and ordered by J. B. Hooper

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

1. The above information was obtained from the files of the Federal Bureau of Investigation, Department of Justice, and is being furnished to you for your information.

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

[illegible]

1-31. FRODO BAGGINS was born on the 22nd of the month of December, 1901, at the village of Hobbiton, in the Shire of Middle-earth, and is now residing at the village of Rivendell, in the Shire of Eriador.

[illegible]

MINUTES OF THE BOARD OF TRUSTEES OF THE
UNIVERSITY OF NANKING

April 14, 1922.

American Baptist Board

J. B. Franklin
*Mornay Williams

Presbyterian Board (U. S. A.)

*E. B. Cobb
J. L. Severance
R. E. Speer

Methodist Episcopal Board

F. A. Horne
F. M. North
W. J. Stitt

United Christian Missionary Society

S. J. Corey
*A. E. Cory
R. A. Doan

Presbyterian Committee

S. H. Chester

The members of the Board starred were present.

There were also present:- G. T. Scott, Assistant Treasurer and stated substitute for R. E. Speer; Earl R. Cross for J. B. Franklin; J. E. Williams, Vice-President of the University; Deans C. S. Keen and J. H. Reisner; E. M. North, Secretary.

In the absence of F. M. North, Acting President of the Board, E. B. Cobb was elected Chairman of the meeting.

Prayer was offered by A. E. Cory.

The minutes of the annual meeting, December 20, 1921, and of the Executive Committee meeting, December 27, 1921, were read and approved.

Excuses were presented from W. J. Stitt, F. M. North, F. A. Horne, Robert E. Speer, John L. Severance, R. A. Doan, S. H. Chester and S. J. Corey.

G. T. Scott, Assistant Treasurer, presented the report of the Treasurer for the period of January 1, to April 14, 1922.

T- 41. VOTED: That record be made of the receipt of the signed auditors' report of the accounts of the Trustees for the year 1921.

T- 42. VOTED: That record be made of the receipt of the auditors' report of the Ginling College Committee for the year 1921.

T- 43. VOTED: That record be made of the receipt of the auditors' report covering the accounts for the Board of Trustees for the year 1920.

- T- 44. VOTED: That the report of the Treasurer be received and placed on file.
- T- 45. VOTED: That the Assistant Treasurer and J. E. Williams be authorized to secure information as to the fulfilment by the University of its agreements with the China Medical Board and to present this information to the China Medical Board with a view to the completion of the payment on our agreement with them.

The Assistant Treasurer presented the report of the Treasurer of the Board of Managers for the year 1921, which had just been received.

The Assistant Treasurer reported that the present bank balance of the Ginling College Committee is \$97,612.31 with an outstanding draft of \$43,750.00.

Minutes of the Ginling College Committee

The Secretary presented the minutes of the Ginling College Committee for January 9, 1922.

- T- 46. VOTED: That the minutes of the Ginling College Committee for January 9, 1922, be approved.

Appointment of Committees

In view of the fact that the Executive Committee had not completed the appointment of Committees as directed by the Trustees, it was agreed that the Trustees would at this time complete the organization of the committees.

- T- 47. VOTED: That the Finance Committee consist of A. E. Cory, chairman; J. L. Severance, ; W. J. Stitt; J. H. Franklin; E. M. North; and Russell Carter, ex-officio; with Mr. Cross and Mr. Scott to act for Dr. Franklin and Mr. Carter in their absence.

- T- 48. VOTED: That the Executive Committee act as a Candidate Committee.

Budget of the Board of Managers

The Secretary presented the Revised Budget of the Board of Managers for the calendar year 1922, amounting to \$231,500 Mexican, and stated that reports from the field indicated that the budget had been revised in accordance with the provisions of the actions of the Trustees at the annual meeting (T- 18).

- T- 49. VOTED: That the budget be tentatively approved and referred to the Finance Committee for examination with power.

The matter of increased appropriations for the current budget of the University was considered.

- T- 50 VOTED: That the Executive and Finance Committees in joint session be authorized to determine what the increased appropriation should be and to report their action with full statement of the facts to the cooperating Boards.

Language School Building Fund

The Secretary presented actions of the Executive Committee and of the informal Conference at Atlantic City upon the needs of the Language School for dormitories and the responses that had been received from Boards to which the request had been made for funds: The Presbyterian Board in the U. S. A. was reported ready to provide \$25,000 Mexican when it could be raised; the United Christian Missionary Society to provide \$17,000 Mexican; and delay on the part of other Boards concerning action by their Boards or Committees.

- T- 51. VOTED: That the action of the Executive Committee, December 27, 1921, relating to annual fees for the Language School be approved and that the Administration be directed to notify all Boards of these charges and their operation

Property Account Deficit

The property account deficit as stated and a statement of the financial problem of the University by President A. J. Bowen, October, 1921, was discussed. Examination of the statement showed that a pproximately \$13,000 Mexican of the amount could properly be charged to current account; that provision had already been made by the gift of Mr. Severance for covering the deficit on Severance Hall; that the Language School Building deficit could be taken care of by the excess income of the Language School; that there may be found to be additional deficit incurred in the period between October and December 31, but that on the figures presented there was presumably \$35,000 Mexican not covered by recent property fund receipts or income on current account not otherwise allocated.

It was observed that the balance sheets of the Treasurer of the Board of Managers did not distinguish between current account and capital account. On motion it was

- T- 52 VOTED: That the Finance Committee be requested to take up the matter of forms of statement of account and the arrangement of the adjustment of accounts between the field and the home base.
- T- 53 VOTED: That it is the sense of the Trustees that designated capital funds be used only for the purpose designated except under the express a uthorization of the Trustees.

Campaign Plans

On motion it was

- T- 54 VOTED: That the matter of campaign objectives and procedure be referred to the Executive Committee in consultation with Dr. Williams to report to the Board of Trustees.

- T- 55 VOTED: That the Executive Committee be empowered to authorize J. E. Williams and C. S. Keen to raise funds for specified objects pending the determination of the larger campaign plans.

Proposals for Joint Administrative Office

The Secretary presented the proposals of the Trustees of Peking University concerning a joint administrative office and reported that Shantung University had taken favorable action. On motion it was voted that these proposals be adopted as follows:

- T- 56 VOTED: That, on agreement of the Trustees of Peking University and the North American Joint Board of Shantung Christian University, the secretary be authorized to establish in concert with the secretaries of the other Boards a joint administrative office for the conduct of administrative correspondence, the keeping of accounts, and files, the making of purchases, and other administrative matters, upon the following budget:

Administrative Secretary	\$4,000
Accountant and Stenographer	1,800
Rent	800
Furniture	300
Miscellaneous expenses	1,000
	<u>\$7,900</u>

it being understood

- (1) that the mission boards concerned provide in funds or personnel approximately \$6,000 annually the first year, \$5,000 the second, \$4,000 the third, and \$3,000 the fourth, the proportion to be determined by the representatives of the universities concerned, on the joint committee of ten on central office;
- (2) that thereafter these costs will be borne entirely by the universities;
- (3) that the balance not met by the mission boards in these two years be charged against undesignated funds received by the separate universities;
- (4) that the division of expenses between the universities be made on the basis of a pro rata to be determined by the joint committee, hereinafter provided for, after the office has actually been in operation;
- (5) that space occupied and expenses incurred for campaign work be not charged to this budget but to the universities in separate accounts against sums received from the campaigns;
- (6) that the secretaries of the University boards concerned be authorized to find and present to the said boards a nomination for such administrative secretary and

to make such other recommendations as may seem desirable;

(7) that Fukien Christian University and West China Union University may join in the advantages and use of the joint administrative office on similar terms;

(8) that a joint committee representing the related university boards be established, same to be responsible for direction of the office.

T- 57 VOTED: That the Assistant Treasurer in consultation with J. H. Williams be authorized to arrange for temporary office and stenographic help for Dr. Williams pending a shaping of campaign plans.

Report of the Educational Commission

The Secretary called the attention of the Board to the Report of the Educational Commission and its findings with reference to the University of Nanking.

T- 58 VOTED: That the Executive Committee be requested to review the findings of the Educational Commission and to report to the Board such items as it seems desirable.

Adjustment of Furlough Items and Allowances

The Assistant Treasurer reports that it was desirable to standardize the allowances paid to members of the faculty not supported by Boards for medical expenses, furlough travel, furlough salary, and other items.

T- 59 VOTED: That the Assistant Treasurer be requested to bring to the Executive Committee a suggested schedule of allowances covering this matter and that the Executive Committee have power to act.

T- 60 VOTED: That the Treasurer of the Trustees be authorized to pay bills incurred on the field only on requisition signed by the President or the Treasurer of the University or in their absence, by such person as shall be designated, and that pending the transmission of this action to the field, the Treasurer of the Trustees be authorized to pay bills on requisitions on the signature of the Superintendent of the Hospital.

T- 61 VOTED: That the Presbyterian Board of Foreign Missions, U.S.A., be requested to extend the furlough of Mr. J. H. Reisner to the latter part of the summer.

T- 62 VOTED: That a supplementary grant of \$100 a month beginning November, 1921, be made to J. H. Reisner during his residence in New York.

Meeting adjourned at 12:45 P. M.

Eric M. North, Secretary.

Minutes of the Finance Committee
Board of Trustees of the University of Nanking.

April 24, 1922.

The members starred below were present:

- | | |
|-----------------|----------------|
| # A. E. Cory | J. H. Franklin |
| J. L. Severance | # E. M. North |
| W. J. Stitt | Russell Carter |
| | # G. T. Scott |

There were also present: Miss Jessie Mickens, Dean J. H. Resinger,

E. M. North led the meeting in prayer.

F-63 E. M. North was elected Secretary.

F-64 The Chairman reported on the matter of investment of \$20,000 received from famine funds for the use of the Agricultural School. It was agreed that after further investigation the Chairman should present a later report recommending specific investments for the action of the Committee.

Budget of the University.

In accordance with the action of the Trustees (T-49) The Finance Committee examined the revised budget of the University and on motion it was

F-65 VOTED: That the revised budget as presented from the field be approved subject to adjustment on items of furough expenses to be covered by correspondence of the Treasurer.

Proposed Increases in Budget.

F-66 VOTED: That the cooperating boards be asked to increase their appropriations by \$1000 Gold annually, guaranteed at 2 for 1, beginning July 1, 1922, the effect of this being to increase the appropriation in the calendar year 1922 \$500, and to increase it by \$1000 in 1923 over the appropriations of 1921, the request to be accompanied by an explanatory letter.

Items from letters from Vice President Williams concerning the matter of campaign and housing of faculty were read.

F-67 VOTED: That the matter of the housing situation, as presented by Vice President Willimas, be referred back for conference with R. E. Speer and A. E. Cory for later report.

Finance Committee
April 24, 1922.

Forms of Financial Statement.

F-68 VOTED: That the Treasurer and Secretary be requested to draft forms for financial statements, capital and current accounts, in consultation with representatives from the field, and present these forms to a later meeting of the Finance Committee.

F-69 VOTED: That the Finance Committee now adjourn to meet with the Executive Committee in joint session.

Eric M. North

Secretary.

Financial Statement for Missionary Society.

1. A. 1921 presented recommendations of the Finance Committee and general allowance for members of the Finance Staff. It was recommended that the Finance Committee be requested to approve the same. After discussion and amendment, it was

2. 1922 Voted: That the schedule for allowance for missionary members of the Society not supported by Mission Society be approved as follows:

ALLOWANCE TO MEMBERS OF MISSIONARY SOCIETY SUPPORTED BY MISSIONARY SOCIETY.

All figures in DOLLARS.

(1) Basic Allowance

1900. Single
1800. Married

(2) Children's Allowance. The field basis to be used as follows:

First seven years--\$100 Gold per year
Second " " 100 " " "
Third " " 200 " " "
In U.S.A. through college 1200 Gold per year

(3) Personal Rent Allowance

A grant toward rent not to exceed \$25.00 per month for families on foreign tour request such assistance.

(4) Personal Travel Allowance

May be granted to certain individuals by the Executive Committee upon recommendation of the Managers.

(5) Medical Allowance

Includes to meet one-half medical and one-half dental expenses upon request when incurred with their prior approval.

Joint Session of the
Executive and Finance Committee

April 24, 1922.

The Executive and Finance Committees met in joint session.
The following members of the Committees were present:

F. M. North G. T. Scott
A. E. Cory E. M. North

There were also present: Dean J. H. Reisner and Miss
Jessie Mickens.

On motion it was

EF -70 Voted: that the action suggested by the Finance Committee
(F-66) be approved.

Furlough Allowances for University Faculty.

G. T. Scott presented recommendations as to furlough
and general allowances for members of the foreign staff
not supported by the Mission Boards, as requested by the
Trustees(T-59). After discussion and amendment, it was

E -71 Voted: That the schedule for allowances for missionary
members of the faculty not supported by Mission
Boards be approved as follows:

ALLOWANCES TO NANKING UNIVERSITY STAFF SUPPORTED BY UNIVERSITY.

All figures in AMERICAN GOLD.

- (1) Home Allowance
\$900. Single
1800. Married
- (2) Children's Allowance. The field basis to be used as follows:
First seven years-- \$100 Gold per year
Second " " 150 " " "
Third " " 200 " " "
In U.S.A. through college \$250 Gold per year
- (3) Furlough Rent Allowance
A grant toward rent not to exceed \$25.00 per
month for families on furlough that request
such assistance.
- (4) Furlough Study Allowance
May be granted to certain individuals by the Trustees
upon recommendation of the Managers.
- (5) Medical Allowance.
Trustees to meet one-half medical and one-half dental
expenses upon request when incurred with their prior
approval.

(6) Outfit Allowance

(The University supplies no furniture)

- A. A short term worker (not less than 3 yrs. \$100.
- b. A permanent worker \$250. Single
\$500. Married

(7) Freight Allowance. 2 cubic tons (ship measurement, 40 cubic feet to the ton) for a single missionary; 4 cubic tons for a married couple; one-half of this amount for outgoing after furlough.Additional Allowance for Vice President Williams.

After consideration, it was

- E-72 Voted: That an addition be made to the salary and allowances received by Vice-President Williams from his Mission board toward covering his living expenses up to a total income of \$5000.

Campaign Procedure.

- E-73 VOTED: That the campaign procedure for the University shall be in harmony with the procedures of the Mission boards so far as their respective constituencies are concerned.

- E-74 VOTED: That in accordance with the Trustees' action (T-55) Vice President Williams be authorized to secure funds for items 1 through 7 in the schedule as presented by Vice President Williams as follows:

1. Elimination of property and current indebtedness.
2. Provision for housing foreign staff.
3. Securing of funds for language school in accordance with Trustees' plans.
4. Provision for housing retired students, at least 9 houses at \$4000 to \$5000 Mexican each, fund to be especially found in U. S. and China.
5. Three dormitories for college students and equipment at \$25,000 Mexican each, a total of \$75,000 Mexican.
6. Advance for hospital, one-half of \$90,000 Mex. in agreement with China Medical Board as per Mr. Greene's letter.
7. Second Science Building and equipment \$90,000 Mexican.

On motion the Committees adjourned.

Eric M. North,

Secretary.

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Kindly notify Secretary
of any corrections.

Minutes of the Finance Committee
Trustees of the University of Kentucky

July 7, 1922, 9:50 a.m.

106 Fifth Ave., New York, N.Y.

The members started and H. B. Spear and J. B. Williams were present.

H. B. Spear, Chairman
J. L. Severance
A. J. Still

J. B. Franklin
Eric M. North
Russell Carter

Prayer was offered by E. M. North.

Minutes of the Meeting of April 24th were read for information.

The Treasurer reported the following investment of the \$20000. fund as endowment for the School of Agriculture and Forestry as follows:

\$7000. - Chicago, Burlington & Quincy, Due February 1, 1921. (Temporary certificates Nos. 27620 - 27628 inclusive) Cost \$6956.28. Accrued interest \$127.36; Commission \$21.00

\$7000. - New York Central. Temporary Refunding and Improvement Mortgage Bonds 5% Series C. Due Oct. 1, 1918. (Nos. 55490 - 55494 incl. and 55497, 55498) Cost \$6588.76. Accrued interest \$69.03.

\$6000. - Northern Pacific Railway Series B. Refunding and Improvement Mortgage Bond 6%. Due July 1st, 1917. Cost \$6550. Accrued interest \$762. Commission \$5.

75-
Voted: That these investments be approved.

20
The Treasurer presented notice in a letter from Harris, Forbes & Co., June 10, 1922 concerning place of readjustment for Interborough Rapid Transit. First and Refunding 5%, Due 1926 for adjustment as indicated in letter of Harris, Forbes and Company, June 10, 1922.

The Committee discussed the deficit and adjourned at the hour of the Trustee Meeting.

Eric M. North

Secretary.

MINUTES OF THE TRUSTEES OF THE UNIVERSITY OF NANKING

10.00 A. M. July 7, 1922.

156 Fifth Avenue, New York.

American Baptist Board

J. B. Franklin

*Mornay Williams

Presbyterian Board (U. S. A.)

E. B. Cobb

J. L. Severance

*R. E. Speer

Methodist Episcopal Board

F. E. Horne

*F. M. North

W. J. Stitt

United Christian Missionary Society

S. J. Corey

*A. E. Cory

R. A. Doan

Presbyterian Committee (U. S.)

S. M. Chester

Officers not Trustees

Russell Carter, Treasurer

Erle M. North, Secretary

There were also present Mr. Earl R. Cross, representing J. B. Franklin; Mr. Alexander Paul, Oriental Secretary of the United Christian Missionary Society; George T. Scott; Vice-President J. E. Williams; Dean Reisher.

Robert E. Speer presided; J. B. Williams offered prayer.

Excuses were received from E. B. Cobb, J. L. Severance, W. J. Stitt, S. E. Chester.

The minutes of the Trustees April 14, 1922, and of the Executive and Finance Committees were approved.

Notification of Elections

The Secretary reported the following elections:

- T-77 Robert E. Speer, by the Presbyterian Board (U. S. A.) for a term of three years beginning January, 1922.
- T-78 Frank Mason North, by the Methodist Episcopal Board for a term of three years.
- T-79 A. E. Cory, by the United Christian Missionary Society, for a term of three years.

Language School

The Secretary reported the following actions of mission boards on the request of the Trustees for funds for building Language School dormitories:

Presbyterian Board (U. S. A.) approves an appeal for M.	\$22,000
Methodist Episcopal Board accepts obligation for	31,667
United Christian Missionary Society approves	17,000
Reformed Church in U. S. assumes share	7,333
Baptist, North, action deferred	(15,000)
Protestant Episcopal, not now possible	(4,667)
Baptist, South, Secretary abroad	(3,667)
Y. W. C. A. No response	(6,333)
Presbyterian, South. Doubtful; no final action	(9,333)
United Evangelical. Cannot act till October	(3,000)
Y. M. C. A. Cannot act till September	(3,000)

Positive action favorable	\$78,000
Action now negative	14,000
Action not yet taken	31,000

T-80 VOTED: That action authorizing construction of dormitories be deferred.

The Secretary reported that notice of the fees for rent and Property Fund had been sent to the field and to boards sending students to the Language School.

The Secretary reported that the Chinese Secretary of the Language School had resigned; it was desirable that a missionary hold this position and relieve Dean Keen for more supervision of instruction. The income required is available in the income of the Language School. Miss Bertha C. Smith of Methuen, Mass., has been approved by the Baptist Board as a missionary, and by the Candidate Committee of the Trustees.

T-81 VOTED: That the Trustees approve the appointment of Miss Bertha C. Smith of Methuen, Mass., to the secretarial staff of the University for three years with special reference to the Department of Missionary Training, with the understanding that travel and outfit allowance will be provided without expense to the University. Salary to be charged to the Department of Missionary Training.

The Secretary reported that notice of the Property Fund and Rental charges as ordered by E-38, 39 had been sent.

Appointment of C. W. Coulter

The Secretary reported that Professor C. W. Coulter of Western Reserve University had been invited by President Bowen to come to Nanking for a year. Professor Coulter has been able to arrange to do this without expense to the University. The members of the Executive Committee have approved by correspondence:

T-82 VOTED: That the appointment of Professor Charles W. Coulter to the faculty of the University for one year without expense to the University be approved.

Refund on account of Mrs. Twinem

The Secretary reported communication from the Presbyterian Board, U. S. A., requesting refund on account of the outfit and travel of Mrs. P. DeW. Twinem (Mary A. Fine), who after two years and eight months under said board came by marriage to Mr. Twinem on the budget of the University. Total of expense was reported to be \$708.69, the share of the University being one-third or \$236.23.

T-83 VOTED: That \$236.23 be appropriated to meet the refund due the Presbyterian Board on account of outfit and travel of Mrs. P. DeW. Twinem, the same to be charged to the budget of the Board of Managers for 1922-23.

Increased Appropriations by Boards

T-85 The Secretary reported with reference to the responses of the Boards to Actions T-50, F-66, EF-70 requesting increase in appropriations that favorable action had been taken by the United Christian Missionary Society (S. J. Corey, June 22, 1922) and the Presbyterian Board (U. S. A.) (C. T. Scott, May 4, 1922), and that it was under the consideration by the other boards.

Investment of Endowment Funds

T-86 The Treasurer reported the investment of \$20,000 received from famine funds of the Presbyterian Board (U. S. A.) and the Methodist Episcopal Board as approved by the Finance Committee. See Action F-75.

Financial Conditions on the Field

The Secretary reported communication from President Bowen indicating that while income from fees had increased, there was doubt whether their banking arrangements would carry them through the summer.

T-87 VOTED: That the Finance Committee, after inquiry by cable as to whether the University can be financed through July, August and September by overdrafts on the field, be empowered to assist the field in such financing as may be necessary (1) by securing advance payments by the Boards on appropriations, (2) or by such income from Famine Funds as may properly be used, (3) or by authorizing the Treasurer to borrow not to exceed \$10,000, the notes to be met by the payments of the Boards on appropriations.

Re granting of M. A., M. S., and B. D. Degrees

T-88 VOTED: That the Trustees request the Board of Regents of the University of the State of New York to authorize the University to recommend candidates for the degrees of M. A., M. S., and B. D., on the completion by the students concerned of the requirements of the Regents for these degrees, the procedure of award of these degrees to be that now in effect for the degrees of B. A. and B. S.

Trustees, July 7, 1922 (4)

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Famine Funds and the College of Agriculture and Forestry

The suggestions of the Peking Committee of the American Committee on China Famine Fund were discussed.

T-88 VOTED: That a committee of three, with such assistance as they desire, be instructed to draft and present to the American Committee on China Famine Fund such a memorandum as may seem desirable in harmony with the former statement presented.

The membership of this Committee were named: Eric M. North, J. H. Reisner, J. E. Williams.

The Secretary reported that, in response to the request for famine funds authorized by action T-27, the Presbyterian Board (U. S. A.) had expended all famine funds and had already turned into the Trustees \$10,000. The Baptist Board was awaiting Dr. Franklin's return; that the Methodist Episcopal Board was awaiting word from the field.

Appointments to the College of Agriculture and Forestry, subject to the receipt of famine funds, were considered.

T-90 VOTED: That the Trustees approve the appointment of Professor and Mrs. R. H. Porter, Professor Walter S. Lowdermilk and his fiancée, Miss Inez May Marks, and Miss Helen Seaman as members of the College of Agriculture and Forestry on the University schedule of salary and allowance, their appointment to begin and their outgoing to be authorized when the Trustees shall receive information of appropriation by the American Committee for China Famine Fund sufficient to cover the expense involved for a term of five years.

Hospital, Pre-medical Work, China Medical Board

The Secretary reported the approval by the Candidate Committee of the papers of Dr. G. S. Trimmer and his fiancée, Miss Ruth Barkman, under appointment of the Methodist Episcopal Board to the University Hospital.

T-91 VOTED: That the Trustees approve the appointment of Dr. and Mrs. Clifford S. Trimmer to the University Hospital under the Board of Foreign Missions of the Methodist Episcopal Church.

The Secretary reported a letter from Mr. Roger S. Greene, Director of the China Medical Board, to Mr. George T. Scott (April 18, 1922) conveying the following action of the China Medical Board:

"Resolved (C. M. 2573) that the sum of nine thousand two hundred fifty dollars (\$9,250) a year for five years ending December 31, 1926, be, and it is hereby, appropriated to the NANKING UNION HOSPITAL FOR MAINTENANCE on the following conditions:

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- "1. That this appropriation shall be used for general maintenance expenses of the hospital, including foreign salaries.
- "2. That the missionary societies shall contribute annually \$11,750 for the same purpose during the same period and shall continue its grants for expenses for foreign salaries and general maintenance of this hospital not shared by the China Medical Board at a rate not less than during the year 1921.
- "3. That payments shall be made in accordance with the following schedule:

	<u>C. M. B.'s</u> <u>Share</u>	<u>Missionary</u> <u>Societies' Share</u>
1922	\$9,250	\$11,750
1923	9,250	11,750
1924	9,250	11,750
1925	9,250	11,750
1926	9,250	11,750
	<u>\$46,250</u>	<u>\$58,750</u>

- "4. That if during any year as schedule in Item 3 the society does not conform to all conditions, the appropriation of the Board for that year will automatically lapse."

The letter further referred to a general action of the China Medical Board that their appropriations to hospitals would not hereafter be subject to payments of loss in exchange; and that the appropriation made above was not assigned specifically to maintenance or foreign salaries.

T-92 VOTED: That the Trustees of the University of Nanking express their appreciation of the action of the China Medical Board (C. M. 2573) appropriating \$9,250 a year to the Nanking University Hospital for five years ending December 31, 1926, on conditions specified in the action and in the letter of Mr. Roger S. Greene, April 18, 1922, and that the Trustees will refer the action to the cooperating missionary boards for confirmation, anticipating favorable action in all respects.

The Secretary reported the further action of the China Medical Board (Greene April 18, 1922) as follows:

RESOLVED (C. M. 2572) that the sum of Twenty-seven thousand dollars (\$27,000) be, and it is hereby, appropriated, of which so much as may be necessary shall be used to purchase forty-five thousand dollars Mexican currency (Mex. \$45,000) for BUILDING AND EQUIPMENT of the NANKING UNION HOSPITAL, on

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Trustees, July 7, 1922 (6)

condition that the missionary societies interested shall provide Forty-five thousand dollars Mexican currency (Mex. \$45,000) for the same purpose, and on the further condition that this work be undertaken and supplementary funds secured for this purpose on or before December 31, 1923."

T-93 VOTED: That the Trustees of Nanking University express to the China Medical Board their appreciation of the appropriation of \$45,000 Mexican to buildings and equipment of the University Hospital (C. M. 2572) on conditions of a similar appropriation by the mission boards as specified in the China Medical Board's action and in letter of Mr. Roger S. Greene, April 18, 1922, and, That the Trustees will endeavor to secure the funds by the time named, December 31, 1923, and

That the amount named be included as one of the property objectives of the Trustees.

The pre-medical work of the University and the possibility of conditional appropriations by the China Medical Board to it was discussed at length.

The Board also considered the deficit of the University and the matter of Campaign.

T-94 VOTED: That the problem of the deficit and of the Campaign be referred to the Executive and Finance Committees in joint session.

The Secretary reported favorable action by the Methodist Episcopal and Presbyterian (U. S. A.) Boards on the purposes for joint office and stated that rapid action was desirable.

T-95 VOTED: That the Chairman of the Board of Trustees be requested to express to those boards which have not yet acted the importance of early action.

T-96 The report of the Treasurer for the period April 14, 1922, to July 7, 1922, was presented. See Document A.

On motion, the Trustees adjourned.

Eric M. North, Secretary.

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MINUTES OF THE EXECUTIVE COMMITTEE
of the
TRUSTEES OF THE UNIVERSITY OF NANKING

1:00 P. M. July 7, 1922

156 Fifth Avenue, New York

The members starred were present:

*Robert E. Speer
*A. E. Cory

J. H. Franklin
*Russell Carter
*Eric M. North

There were also present Earl B. Cross, representing J. H. Franklin, and F. M. North, Mornay Williams, G. T. Scott, J. H. Reisher, J. E. Williams.

B-97

*On motion it was
VOTED: That the actions of the Trustees on July 7, 1922, at which meeting a quorum was not present, be approved as actions of the Executive Committee.

The time of the joint meeting of the Executive and Finance Committees was fixed at 2:00 P. M. on July 18, 1922.

The Executive Committee adjourned.

Eric M. North, Secretary.

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MINUTES OF THE EXECUTIVE COMMITTEE AND FINANCE
COMMITTEE OF THE TRUSTEES OF THE UNIVERSITY OF NANKING

2.00 P. M. July 18, 1922

150 Fifth Avenue, New York

*Robert E. Speer
*A. E. Cory

J. H. Franklin
W. J. Stitt
J. L. Severance

*Russell Carter
*Eric M. North

The members starred were present and Earl B. Cross, representing J. H. Franklin, R. A. Doan, J. E. Williams, J. H. Reiser.

Robert E. Speer presided; A. E. Cory led the committee in prayer.

The minutes of the Executive Committee meeting of July 7, 1922, were read and approved.

The committees discussed at length the matter of the list of objects for the campaign and the processes of the campaign.

E-F 98 VOTED: That the following list of seven items, together with sufficient endowment to make a total of \$500,000 endowment for the University of Nanking be approved as the objects of the campaign:

1. The current indebtedness of \$30,000 to \$45,000 gold with \$10,000 gold contingent fund for the purchase of land and equipment. Total \$40,000 to \$55,000.
2. Provision of ten houses for foreign staff at \$5,000 each. Total \$50,000.
3. Completion of plans for the Language School as worked out by the Trustees.
4. Provision for housing returned students, at least nine houses at \$4,000 to \$5,000 Mexican each, funds to be specially found in the United States and China.
5. Three dormitories for college students and equipment at \$25,000 Mexican, a total of \$75,000 Mexican.
6. Advance to Hospital, one-half of \$90,000 Mexican in agreement with the China Medical Board as per Mr. Greene's letter.
7. Second Science Building and equipment, \$90,000 Mexican.

and the following items be approved as secondary objects of the campaign:

1. Library, \$120,000 Mexican.
2. Electric light and water plant, \$50,000 Mexican.
3. Gymnasium for Middle School, \$8,000 Mexican.
4. Gymnasium for University, \$50,000 Mexican.

E-F 99 VOTED: That there be spread on the records a statement as to the opportunity for campaign work in connection with the mission boards.

- A. Robert E. Speer stated that individual Presbyterians were open to approach by Dr. Williams for purposes of the University; that certain amount for Nanking University was included in the scheduled property objectives of the Board and that within these objectives credit would be given by the Board for gifts made for the University.
- B. Dr. Cory stated for the United Christian Missionary Society that the Board was in very difficult financial condition, but where possible it had been prepared and was still prepared to assist Dr. Williams in approaching individuals in their denomination.
- C. E. M. North stated that the Methodist Board's share in the proposed schedule for the Language School had been placed in a schedule of urgent needs which the Board expected to raise in October; that the Board had in its Centenary program large and definite objectives for Nanking University, and that now the way was being opened for the approach of Dr. Williams to individual donors with the approval and assistance of the Board.
- D. E. B. Cross, for the American Baptist Missionary Society, stated that Dr. Williams was free to approach Baptist individuals for gifts for the University, but that it was undesirable that the Board be related to these approaches.

Treasurer's Items

Mr. Carter stated that interest on certain property funds, the capital of which had now been transmitted to the field, was still in his accounts and he desired authorization for his disposition of this money.

E-F 100 VOTED: That the Treasurer be authorized to transmit the interest on these property funds to the field, same to be used to offset property indebtedness.

The Treasurer asked direction concerning the disposition of certain funds which had been accumulated for the provision of scholarships for Baptist students in the Medical Department of the University. It was agreed to refer the matter back to the Treasurer for further investigation and report.

The Committees adjourned.

Eric M. North, Secretary

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MINUTES
of the
EXECUTIVE COMMITTEE OF THE TRUSTEES OF THE UNIVERSITY OF NANKING
July 28, 1922. 11:30 A. M. 156 Fifth Avenue, New York City

The members starred were present:

*Robert E. Speer
A. E. Cory

J. H. Franklin
*Russell Carter
*Eric M. North

The financial situation on the field was considered and the amounts which the Treasurer had been able to send to the field were reported.

E-101 VOTED: That, in accordance with actions T-87 and E-97, the Treasurer be authorized to borrow not to exceed \$10,000 or such portion thereof as may be necessary and forward same to the field for the purpose of carrying overdraft now in effect on the field, it being understood that such a payment was in the nature of an advance payment upon appropriations.

CASE OF ALEXANDER BREDE, Jr., AND MISS RUTH POWELL

The Secretary reported that arrangements had been made with the United Christian Missionary Society that they would advance the outgoing and would provide the salary formerly paid to Mr. Marx, now resigned, in order to provide for filling the vacancy caused by this resignation, pending the permanent filling of the vacancy. The papers of Alexander Brede and his fiancée, Miss Ruth Powell, were considered.

E-102 VOTED: That the appointment of Mr. and Mrs. Brede for missionary service in the University of Nanking be approved subject to further interview with field representatives in California and the checking up on medical examination.

(Note: A telegram from Dr. Weston T. Johnston of San Francisco states as follows:

'Have interviewed Alexander Brede, Jr., and Ruth Powell. See no reason why they should not do effective and constructive missionary work in Nanking University. Impossible to confer with Landon or Rader.'

Additional examination by an examiner of the Methodist Board in San Francisco was entirely favorable.)

The Committee adjourned.

Eric M. North, Secretary.

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MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE OF
THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

November 8, 1922

Members of the Executive Committee:

*R. E. Speer
*Russell Carter
A. E. Cory

*J. H. Franklin
*E. M. North

The meeting was called to order by the Chairman, Dr. Speer,
at 2 P. M.

Dr. F. D. Gamewell was asked to lead in prayer.

The members whose names are starred (*) above, were
present.

There were also present, Dr. F. D. Gamewell, Dr. J. E.
Williams, and Mr. L. B. Moss.

The Minutes of the meeting of the Trustees of July 7, of
the Executive and Finance Committee meeting of July 18, and of the
Executive Committee of July 28, were approved as distributed.

The secretary reported the establishment of the joint
administrative office for the four universities, Peking, Shantung,
Nanking and Fukien, and that eight of the nine mission boards in-
volved had already taken favorable action and that the same action
was expected from the remaining board.

E- 103 VOTED: That the Executive Committee approve the appointment
of Leslie B. Moss as the Executive Secretary of the Admin-
istrative Office of the four universities.

E- 104 VOTED: That L. B. Moss be the assistant secretary of the
Board of Trustees of the University of Nanking.

E- 105 VOTED: To appoint Dr. J. H. Franklin and Mr. Russell Carter
as the two representatives of the Board on the supervisory
committee for the joint administrative office.

The secretary reported from a letter of President Bowen
dated August 25, 1922, that it was unnecessary to draw further on
the Trustees as provided in action E-101 because the funds sent out
and the extensions granted by the banks had covered the immediate
need.

Dr. Williams reported from Dr. Bowen's letter of October 2
that there were approximately 420 students enrolled in the colleges
this fall, and about 450 in the Middle and Primary Schools. Pres-
ident Bowen reports that only about one of every three or four appli-
cants was received and registered.

The secretary reported on the request for increased appro-
priations from the boards, actions T-50, F-66, E-F-70, that the
United Christian Missionary Society, the Presbyterian Board and the
Methodist Board had reported favorable action; the Baptist Board has
not yet reported any action.

The secretary reported regarding the renewal of the hospital agreement, that the action of the China Medical Board as outlined in Mr. Greene's letter, renewed the appropriation of the China Medical Board for an ensuing period of five years.

(Copy of letter)

July 15, 1922.

Re: NANKING UNIVERSITY HOSPITAL

My dear Mr. Scott:

You may be interested to learn that at a recent meeting of the Executive Committee of the China Medical Board action was taken making it possible for the Board to make pro rata payments against the appropriation C. M. 2575 for \$9,250 towards a total of \$21,000 for the Nanking Union Hospital. You will recall that in the past the Board has ruled that payments might be made only in case the cooperating organizations were able to secure the full amount contemplated in the resolution. It will now be possible for payments to be made proportionately to any sum the hospital may collect up to \$11,750. It is understood, of course, that the China Medical Board's contribution will not be more than \$9,250 in any one year.

Sincerely yours,
(Signed) ROGER S. GREENE
Secretary.

Mr. George T. Scott,
Nanking University,
156 Fifth Avenue,
New York City.

E- 106 VOTED: That the Executive Committee express its appreciation to the China Medical Board for the amendment providing for pro rata payments by the Board against the appropriations of the Medical Board for the Nanking Union Hospital.

The secretary reported on the agreement to continue the appropriations to the hospital from the mission boards, that the United Christian Missionary Society, the Methodist Board, and the Presbyterian Board had agreed to continue their former appropriations and personnel. The Baptist Board with the Woman's Board agrees to appropriate the sum of \$1,000 Mexican annually for five years.

After discussion regarding the question as to whether this would meet the terms of the China Medical Board agreement, it was decided to ask the secretary to prepare as accurate a statement of the actual financial undertakings as could be done, to be presented at the annual meeting of the Trustees in December.

The secretary reported regarding the Language School building project, that the situation remained unchanged since Action T-80, except that the Y. M. C. A., as indicated in Mr. Lyon's letter, appropriate \$8,000 Mexican, for permanent equipment on conditions as indicated below.

E- 107 VOTED: That the Executive Committee of the University of Nanking Trustees approves the conditions of the appropriation of the Foreign Division of the International Committee of the Y. M. C. A. of \$8,000 Mexican, for permanent equipment of the Language School as follows:

(Copy of letter)

July 21, 1922.

Dear Dr. North:-

In confirmation of our conversation yesterday and in further reply to your letter of February 6th, 1922, which I acknowledged on March 27th, 1922, I am authorized to state that the Foreign Division of the International Committee agrees to pay to the Trustees of the University of Nanking for the use of the Department of Missionary Training commonly known as the Nanking Language School, the sum of Mex. \$8,000, to be applied to permanent equipment, it being understood:

First: That the Foreign Division of the International Committee may defer paying any part or all of this sum until such time as it may choose.

Second: That the Foreign Division of the International Committee will pay interest at 6% from January 1st, 1924, on any portion or all of the above pledge which may remain unpaid.

Third: That in the event of the Language School making the proposed annual charge of Mex. \$200 per student, or any other sum, as an equipment fee, the Foreign Division will be obligated to pay on account of equipment fee charges against its missionaries studying in the School only such a sum in any given year as may exceed 10% of the total amount already paid in by the Foreign Division on account of the above pledge. That is to say, for example, for each Mex. \$1000 the Foreign Division shall have paid in at any given time on the above pledge, there shall be deducted Mex. \$100 from any bill of charges against the Foreign Division for equipment fees for that school year.

Assuring you that the Foreign Division feels a keen interest in the success of the Nanking Language School, I am,

Yours faithfully,
(Signed) D. Willard Lyon.

Mr. Eric M. North
Secretary, Trustees University of
Nanking,
150 Fifth Avenue, New York City.

The secretary reported that the Board of Regents of the University of the State of New York had granted the University permission to submit candidates for the degrees of M. A., M. S., and B. D. under the conditions specified in the following letter:

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THE UNIVERSITY OF THE STATE OF NEW YORK
The State Department of Education
Albany

Augustus S. Downing
Assistant Commissioner
and Director of Professional Education.

October 10, 1922.

Dr. J. E. Williams,
Vice President,
University of Nanking,
156 Fifth Avenue, New York City.

My dear Dr. Williams:-

I have pleasure in advising you that the Board of Regents, at a meeting held September 28, 1922, formally voted that permission be granted to the University of Nanking to submit to the Board of Regents candidates for the degrees of M. A., M. S. and B. D., following the same procedure as is now in effect for the degrees of B. A. and B. S., upon the following conditions:

1. That the courses of study leading to these several degrees be submitted in detail by the University of Nanking for approval by the Commissioner of Education.

2. That in the case of each candidate for the M. A. or M. S. degree, evidence be submitted that such candidate has only been admitted to the course leading to either of these degrees after having satisfactorily completed the required course and received the degree of B. A. or B. S.

3. That the application for a degree for any applicant be accompanied by a detailed statement of the work which he completed leading to such degree.

Will you therefore have forwarded to me, at your early convenience, detailed courses of study leading to the degrees named, with a view to the approval of these courses of study by the Commissioner of Education?

Very sincerely yours,
(Signed) Augustus S. Downing.

E- 108 VOTED: That the Managers be notified of the conditions of the action of the Board of Regents, and be requested to take the necessary measures to comply with them.

The matter of the outgoing of Mr. and Mrs. Brede was raised by the secretary, and it was

E- 109 VOTED: That the Trustees recognize that when the appointment by the United Christian Missionary Society to the vacancy caused by the resignation of Mr. Marx is made, the travel expenditure advanced by the United Christian Missionary Society for Mr. and Mrs. Brede shall be returned to the United Christian Missionary Society by the University.

Dr. Williams reported progress in the development of the campaign for funds.

Dr. Speer made a report on the progress of the negotiations for the famine fund, and stated that final steps were in process of completion.

E- 110 VOTED: That the agreement with the Silk Association of America be approved as follows:-

A G R E E M E N T

ARTICLE I.

Section 1. This agreement entered into this 28th day of October, Nineteen hundred and twenty-two, between The Silk Association of America, New York City, through its Secretary and Treasurer, Frank G. Barry, and the Trustees of the University of Nanking, with offices at 156 Fifth Avenue, New York City, through Russell Carter its Treasurer, is made for the purpose of securing the erection at the University of Nanking, located near the city of Nanking in the province of Kiangsu, a building devoted to experimentation in sericulture, in the production of the best silk worm eggs and in promoting the advancement of the Chinese silk industry and its adaptation to the requirements of the American silk manufacturing industry.

ARTICLE II.

Section 1. To accomplish the purpose of this agreement, The Silk Association of America will place to the credit of the University of Nanking at the offices of the Treasurer in New York City, the sum of \$21,000 in United States currency to be applied to the cost of constructing and equipping said building upon conditions that the Trustees of the University of Nanking will cause said building to be erected, equipped, utilized and maintained as hereinafter set forth, but The Silk Association of America has no further obligation hereunder.

ARTICLE III.

Section 1. In accepting this fund the Trustees of the University of Nanking agree to furnish the necessary ground for said building, suitably located upon the present site of the University of Nanking, free from any claims for graves or other reimbursement and to provide the necessary roadways, side walks, approaches and grading.

Article II (cont.)

Section 2. The Trustees of the University of Nanking agree to utilize, devote and maintain the building exclusively for the purposes enumerated in Article I, and after the completion and acceptance of said building and its equipment, approved by an advisory committee, to keep the same in a condition of proper repair and insured without further obligation on the part of The Silk Association of America.

Section 3. The Trustees of the University of Nanking agree to provide instruction in sericulture and related subjects as a part of the regular curriculum of study and to supplement the instruction with such practical laboratory work as will give an intimate working knowledge of modern agriculture and prepare the students taking the course to become teachers. And the Trustees further agree to endeavor to provide during the breeding season a course (of at least one silkworm cycle), of demonstration and instruction for the growers of cocoons; said course to involve no previous educational requirements, age limit, the purpose being to make the course available to the rural inhabitants. It is understood that the Trustees shall have full power to require the payment of such tuition, laboratory fees, board, lodging, etc., as shall cover the actual cost of the above instruction and to secure from Chinese silk interests or Provincial government agencies, the establishment of such scholarships for these courses as may be to the best interest of the work.

Section 4. The Trustees of the University of Nanking agree to begin construction as soon as the necessary plans can be prepared and the building arrangement completed, and to prosecute the work with such speed that if possible, the building shall be available for use at the beginning of the breeding season of 1923.

ARTICLE IV.

Section 1. It is mutually agreed that the International Committee for the Improvement of Sericulture in China, on which The Silk Association of America is represented by Mr. E. A. Ericson, shall be invited to continue to furnish without charge to the University of Nanking or the building fund, the advice of its sericultural expert, it being understood that the Bursar or designated officer shall exercise due caution and assure himself that such advice can be executed and the necessary equipment installed as a working unit for service without further call upon The Silk Association of America for funds.

Section 2. It is further understood that an Advisory Committee consisting of Mr. D. E. Douty, Vice President and General Manager of the United States Testing Company, and Mr. E. A. Ericson of the International Committee for the

Article IV (cont.)

Improvement of Sericulture in China, is to act in advisory capacity, representing the Silk Association of America, during the erection of the building and will be available for general consultation in regard to questions which may arise in connection with its construction, equipment and final plans.

Section 3. It is also understood that a tablet, twelve by eighteen inches, bearing the inscription "Erected by the members of The Silk Association of America" is to be placed prominently on the outside wall of the building, as near the main entrance as possible, the exact location of the tablet to be determined by the Advisory Committee.

Section 4. It is further understood that in addition to providing the University of Nanking with this building to enable it to extend its industrial education of the Chinese to the raw silk industry, the building is intended by The Silk Association of America to provide the University with the necessary facilities for continued cooperation with the International Committee for the Improvement of Sericulture in China toward improving and increasing the raw silk production of China.

Section 5. In case it is found advisable to replace the said building by a similar building on another site, or to erect a larger building in order to increase the efficiency of the silk culture experiment station by combining the housing of said silk culture in a larger building, including possibly some other similar line of work, then the Trustees will be free to exercise their discretion by transferring the cost of this first building subject to such depreciation or increase in value as may have taken place in the interval, to any future building so erected providing that the silk culture will have equal or better facilities for the objects outlined.

THE SILK ASSOCIATION OF AMERICA
By Frank G. Barry
Secretary and Treasurer

Margaret R. Birmingham
Witness

TRUSTEES, UNIVERSITY OF NANKING
By Russell Carter
Treasurer

Witness
Jessie Mickens

The request of the Bible Teachers Training School for Women that the Nanking Trustees act for the Training School was presented, and after informal discussion it was decided to refer the matter to the annual meeting of the Trustees for final action.

The statement from President Bowen regarding the duties of the officers and committees of the Board of Managers was presented by the secretary. It was noted that the development of this statement

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was very largely due to the helpful advice and counsel of Dean Thomas F. Holgate of Northwestern University.

- E- 111 VOTED: That the Trustees of Nanking University, through the Executive Committee, desire to express to Dean Thomas F. Holgate their hearty appreciation of his very generous interest in, and service to, the University during his recent stay in China.
- E- 112 VOTED: That whatever adjustments may be necessary in the location of Dr. Williams' office be referred to the treasurer, the secretary, and Dr. Williams, with power.
- E- 113 VOTED: To send out notice of the proposed change of the By-Laws, action to be taken at the annual meeting of the Trustees in December.
- E- 114 VOTED: That the date of the annual meeting shall be December 9 at 9 A. M..

After informal discussion regarding the status of higher educational work in the report of the China Educational Commission and the procedure which should be followed in reference to the studying of the recommendations presented, it was voted to adjourn.

L. B. Moss, Assistant Secretary.

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MINUTES OF THE ANNUAL MEETING OF THE BOARD OF TRUSTEES OF
THE UNIVERSITY OF NANKING

Saturday, December 9, 1922, 9 A. M., 150 Fifth Avenue, New York City

Members of the Board:-

Terms expiring January

	1923	1924	1925
U. C. M. S.	*S. J. Corey	R. A. Doan	A. E. Cory
Methodist	W. J. Stitt	F. A. Horne	*F. M. North
Presbyterian	*E. B. Cobb	*J. L. Severance	*R. E. Speer
Baptist	*J. H. Franklin	Mornay Williams	
So. Presbyterian		S. H. Chester	

Women Members of the Board:-

Miss E. R. Bender	Miss M. K. Howell
Mrs. A. R. Atwater	Mrs. H. W. Peabody
Miss M. E. Hodge	

Call to order.

Prayer was offered by Mr. Cobb.

The members whose names are starred above were present.

The excuses of Messrs. F. A. Horne, W. J. Stitt, A. E. Cory, and Mornay Williams were presented and accepted.

There were present also Messrs. G. T. Scott, Thomas F. Holgate, E. B. Cross, James M. Speers, J. E. Williams, Russell Carter, E. M. North, and L. B. Moss.

The President introduced Mr. James M. Speers and Dean Holgate.

Mr. Speers spoke briefly of his impressions of the University on his recent trip.

The minutes of the meeting of the Trustees of July 7, 1922, and of the Executive Committee of November 8, 1922, were approved as distributed.

Election of Officers for 1923

The following officers were elected to serve for the year 1923:

President	Robert E. Speer
Vice-President	James H. Franklin
Treasurer	Russell Carter
Assistant Treasurer	L. B. Moss
Secretary	Eric M. North
Assistant Secretary	L. B. Moss

Hospital Appropriation for 1922

The Secretary reported that the actual expenditures of the various mission boards in the Hospital for 1922 were as follows:

<u>Board</u>	<u>Appropriation</u>	<u>Salaries and Allowances</u>	<u>Total</u>
Baptist	(M\$1,000) \$500.00	- - - -	500.00
Disciples	777.20	\$1,769.38	2,546.58
Methodist	750.00	1,741.67	2,491.67
Presby. (No.)	750.00	527.33	1,277.33
Presby. (So.)	- - -	4,511.68	4,511.68
Totals	2,777.20	8,550.06	11,327.26
Mission Board Quota to meet C. M. B. agreement			11,750.00
Mission Boards actually supply for 1922			11,327.26
Balance necessary to meet agreement			422.74

It was understood that the balance necessary could be provided for by exchange adjustments not included in these totals.

Nanking Bible Teachers Training School

The Board of Managers of the Training School requested (letter by Ruth Brittain to A. J. Bowen, June 9, 1922) that the University Board of Trustees act as the Trustees of the Training School.

T- 115 VOTED:- That the Board of Trustees of the University of Nanking agrees to act as the Trustees of the Nanking Bible Teachers Training School for Women, holding title to its property in behalf of the co-operating societies, the Trustees to receive any funds given for current expenses or for investment or for any uses of the Training School, and to transmit the same, or the interest thereon, to the school. It is understood that the policy and inner administration of the school, the choice of faculty, shall remain in the hands of the Board of Managers, who are answerable in the first instance to the co-operating missions on the field, and through them to the co-operating Boards and Societies at home.

(This action was taken in the case of the School of Theology and was approved "by the legal judgment of Mr. Banton and Mr. Stiger," January 14, 1916.)

Report of the Treasurer

The Report of the Treasurer was approved and audit authorized. (A copy of report is attached.)

Report of the President

Vice-President J. E. Williams presented the report of the President of the University, which was sent to this country in type-written form. Dean Thomas F. Holgate, of the Northwestern University, who spent last year at Nanking, gave a further report, setting forth his experience in the University.

Treasurer's Assistant

In considering the recommendation of the Board of Managers (M-7), that the University secure an assistant to the Treasurer, it was

T- 116 VOTED:- That Mr. Owen be brought into consultation, and that the Executive Committee be given power to determine what provision should be made for handling the accounts.

Change in Fiscal Year

The recommendation of the Board of Managers (M-9) that the fiscal year of the University be changed, was noted, and it was

T- 117 VOTED:- To approve of the general principle outlined in the action of the Managers, and to request the Executive Committee to decide upon the dates determining the fiscal year.

Annual Meeting of the Board of Managers

T- 118 VOTED:- To approve the action of the Board of Managers (M-10), that the annual meeting of the Managers be held in the spring, in March or April, at the call of the President.

Baptist Share in the University

The actions of the Managers (M-11 and M-12), indicating that the American Baptist Foreign Missionary Society is at the present time co-operating only in the College of Agriculture and Forestry and in the Department of Missionary Training, and that the representation of the Baptist Mission on the Board of Managers shall remain as at the present time, were presented by the Secretary, and it was

T- 119 VOTED:- To confirm the actions of the Managers.

Deficit

The Board of Managers took action: (M-13) That, in accordance with the request of the Board of Managers in 1921 that the co-operating boards each provide their pro rata share of the total indebtedness of the University, the attention of the boards be called to the fact that of the total indebtedness reported June 30, 1922, amounting to \$100,530.52, the following amounts are from the College of Agriculture and Forestry:

College of Agriculture and Forestry	\$16,534.40
Land (mostly for College of Agriculture and Forestry)	17,974.55
	<u>\$34,508.95</u>

The Board of Managers strongly urge that all of the co-operating boards shall take steps at an early date to make provision for meeting the needs of the University for staff, plant, and equipment, including the indebtedness of \$100,530.52.

T- 120 VOTED:- To clear off the Mex.\$34,508.95 deficit charge to the College of Agriculture and Forestry by the use of funds available at the present time, and to credit this amount to the hospital account for clearing off the debt of the University to the Hospital, with the understanding that half of the approximate balance, of Mex.\$66,000 be spread over the budgets of the University for a period of several years, and the remaining half be included under the campaign being carried on by Mr. Williams, as capital items.

The matter of working out the arrangements for the clearing off of the \$34,508.95 was left to the decision of the Executive and Finance Committees.

Campaign

A report from Dr. Williams on the campaign indicated that a pledge of \$5,000 or more had been made, to be paid after the first of January.

Budget

It was decided to wait until a revised budget from the field was in hand before making any definite decision, it being understood that the Executive and Finance Committees should take whatever action was necessary.

Language School Building

The action of the Managers (M-20) referring to the property fund fee of \$200, chargeable to each student in the Language School, and its recommendation that it be collected by the Treasurer of the Board of Trustees in New York, was considered.

T- 121 VOTED:- To refer this matter to the Executive Committee, pending further correspondence with the field.

Recommendations on the Educational Commission Report

The Secretary presented the actions of the Board of Managers (M-21):

"That the Board of Managers of the University of Nanking wish to express their hearty appreciation of the splendid service rendered by the Educational Commission and wish to put on record their approval, in general, of the suggestions made by the Commission and the representatives of the Colleges and Universities of East China in their meetings with the Commission

(1) regarding the work each college was to do, as follows:

University of Nanking: Liberal arts, junior and senior colleges; agriculture and forestry, in co-operation with the government institution; school of educational research; training of supervisors of education; training of middle school teachers.

- (2) Further, to express approval of union in Shanghai, in law, commerce, journalism, and medicine.
- (3) They look with favor on the new system of organization proposed by the National Educational Association, namely, six years of middle school and four years of college, divided into two years junior college, and two years senior college.
- (4) They also favor some form of cooperation in a summer school.

As to the best method of putting into effect the spirit of the above action it was voted

- (M-22) That we instruct the representatives of the University on the Advisory Council of the Association of Christian Colleges and Universities in East China to make every effort towards securing the carrying into effect of the above resolutions by the Advisory Council and the constituent colleges and universities.

In regard to the relation of the home boards towards the recommendations of the Educational Commission it was voted

- (M-23) That we venture to suggest to the Boards that they give to the report of the Educational Commission their early and fullest consideration, especially in regard to those matters which affect the actions of boards in relation to their work in China.

After discussion it was

T- 122 VOTED:- That we approve of the organization of the Advisory Council recommended in the report for East China.

- (1) That we approve of the University being represented on such Advisory Council, and
- (2) That the Trustees wish to express their earnest sympathy in the efforts being made to correlate all education in the lower Yangtze Valley, and
- (3) We are glad to understand that no limitations have been placed on the development of Teacher and Normal Training work in the University, and recognize the desirability of the development of the school for the training of supervisors of education.

Report of Committee on Definition of Functions

The Secretary presented action of the Managers on the report of the Committee on the Definition of the Functions of the Administrative Officers and Standing Committees in the University (M-24):

"That we receive and approve same with hearty appreciation of the painstaking and valuable work done by this Committee."

T- 123 VOTED:- To accept the action of the Board of Managers as our own action, and to refer to the Executive Committee the question of any modification of our by-laws that would be required to bring this into harmony, assuming that in the meantime no action shall be taken which is contrary to the present by-laws.

Famine Fund

Dr. Speer reported the status of the Famine Fund negotiations.

T-124 VOTED:- That in the event of the presentation by the American Committee for the China Famine Fund of legal documents making the University the beneficiary of such funds for the purpose of famine prevention through agricultural and forestry extension and experimentation, the Trustees authorize the Executive Committee to examine the documents and when and if approved by the Executive Committee, to authorize their signature by the President and the Secretary.

Change in the Charter

The question of securing a change in the Charter and making it possible for the Board of Trustees to be enlarged, was raised.

T- 125 VOTED: To request and authorize the President and the two Secretaries of the Board to take the necessary steps to provide for such change in the charter as would make it possible for the Board to elect additional members, not to exceed one-half of its board-elected members in number.

Changes in the By-Laws

The following recommended changes in the by-laws was presented:-

- a. Article VII, Section 3, to be amended to read:
The stated meetings of the Board of Trustees shall be held semi-annually, in December, and in April or May.
- b. Article VII, Section 4, should now read:
The fiscal year of the University shall be from July 1, to June 30, inclusive.
- c. Article VII, Section 6, should read:
The officers of the Board to be elected at the meeting in April or May, by ballot if demanded by any member, shall be a President, Vice-President, Secretary and Treasurer.
- d. Article VII, Section 7, the second sentence should read:
The Finance Committee shall consist of three members to be appointed by the President at the meeting in April or May.

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- T- 126 VOTED:- To refer these changes to the Executive Committee for later action by the Board.
- T- 127 VOTED:- That the adjustment of the requirements of the By-laws regarding a quorum of the Board of Trustees should be considered by the Executive Committee for report to the Trustees.

Travel Allowances

The Secretary reported that it has been found advisable to have a definite provision for the handling of travel allowances for appointees sent out under the University.

- T- 128 VOTED:- To authorize the secretary to work out a schedule of travel allowances for appointees of this Board, based on a general average of the allowances of the individual mission boards participating in the University, and upon approval of the Executive Committee to put this schedule into practice for the University of Nanking.

The meeting adjourned at 2:00 P. M.

Eric M. North, Secretary.

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

Saturday, December 9, 1922, at 2 P. M.

Executive Committee:-

*R. E. Speer
J. H. Franklin
A. E. Cory

*Russell Carter
*E. M. North

The meeting was called to order at 2 P. M.

- E- 129 VOTED:- To ratify the actions taken by the Board of Trustees in the meeting December 9, 1922.

Adjourned.

Eric M. North, Secretary.

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MINUTES OF THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES OF
THE UNIVERSITY OF HANNOVER

Hotel Bethlehem, Bethlehem, Pa. 12:30 p. m., January 10, 1923.

*Robert E. Speer
A. E. Cory
*Eric M. North

*J. H. Franklin
Russell Carter

The members of the Committee starred, and Stephen J. Corey, R. A. Doan, and J. E. Williams were present.

Auditor's Report

E-129 The receipt of the report of the auditor, Mr. James A. Stitt, covering the accounts for the period January 1, 1922, to December 9, 1922, was noted and ordered filed.

Fiscal Year

Pursuant to action T-117 requesting the Executive Committee to fix the exact fiscal year of the University, it was

E-130 VOTED: That the fiscal year of the University and the Trustees be July 1 to June 30 inclusive.

Deficit on the College of Agriculture and Forestry

In accordance with the action of the Trustees (T-120) on the deficit of the College of Agriculture and Forestry of \$34,508.95, directing the Executive Committee to deal with it, it was

E-131 VOTED: That the Secretary be instructed

(1) to inquire whether the American Baptist Foreign Missionary Society has funds which it can assign to cover one-fourth of this deficit, and

(2) to inquire whether the Presbyterian (U. S. A.) Board and the Methodist Episcopal Board will approve the application of the \$10,000 Famine Funds, which each gave to the Agricultural School for endowment, to meeting of this deficit; and that if they so approve, the Treasurer be authorized to apply as much of these funds as may be necessary to wipe out this deficit.

Sending of \$10,000 to Field

R. E. Speer reported that following a letter from Dr. Bowen, indicating that there would be serious difficulty in banking at the first of this year, and after conference with Russell Carter and E. M. North he had cabled to the field to draw \$10,000 if necessary anticipating favorable action upon the line of the action of the Trustees referred to above.

E-132 VOTED: That the action of Dr. Speer in sending this cable be approved.

Designation of \$5,000 Gift

- E-133 The designation of a gift of \$5,000 recently secured by Dr. Williams to apply on the general deficit was approved.

Travel Allowances

The Secretary presented a schedule prepared by L. B. Moss looking to a standard travel schedule averaging those of the cooperating boards, covering expenditures and route as follows:

1. Salary to start on date of sailing from America at field rate.
2. First class on train, steamship first class on intermediate boats - second class on large boats like the Canadian Pacific.
3. Expenses by direct route to field as follows:- Economy urged, hotel, meals, passports; Gratuities not to exceed \$10 per each for whole trip; Baggage transfer as necessary baggage up to 350 lbs. Transpacific allowance, and taxicab when necessary.

- E-134 VOTED: That the first and third items in the schedule be approved and that the second be deferred in order to take into consideration pending action on the same item in the case of Peking University and Shantung Christian University.

Bonding of Treasurer and Assistant Treasurer.

- E-135 VOTED: That the Treasurer and the Assistant Treasurer be bonded in some approved surety company to the amount of \$5,000.

Budget of Board of Managers

for Jan. 1 - June 30, 1923

- E-136 The budget of the Board of Managers for January 1 to June 30, 1923, was presented as attached to these minutes. It was noted that several items of income were over-estimated as stated on page 4 of the attached budget.

- E-137 VOTED: That the budget be approved in general, subject to the readjustment necessary by the reduction of the estimates of income to correspond with assured receipts.

The Committee adjourned.

Eric M. North, Secretary.

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MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE OF
THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

19 April 1923, at 2:00 P. M. New York.

Members of the Committee:

*R. E. Speer
*J. H. Franklin
A. E. Cory

*Russell Carter
*E. M. North

The members whose names are starred above were present.

Messrs. J. E. Williams, G. T. Scott, A. C. Hutcheson, and
L. B. Moss were also present.

The meeting was called to order by Dr. Speer, Chairman.

Dr. Williams led in prayer.

The minutes of the meeting of the Trustees of December 9,
1922, were approved as distributed. The minutes of the meeting of
the Executive Committee of January 10, 1923, were approved as dis-
tributed.

Recommendations for Degrees

The correspondence vote of the Executive Committee on the
matter of recommendations for degrees, under date of February 27,
1923, was approved and ordered spread on the minutes.

E-138 The members of the Executive Committee approved by
their signatures the recommendation to the Board of
Regents of the University of the State of New York, of
the following candidates for the degrees as indicated,
upon recommendation received from President Bowen:

Degree of Bachelor of Divinity:

James C. L. Peng

Degree of Bachelor of Arts:

Chen An-tsi
Chen Yui-swen
Chu Chi-chang
Chu Tsieh-yuen
Feng Pan-wen
Lo Tsi-tung
Pao Kwoh-hwa
Shen Chi-tung

Tsiang Tsung-li
Tsien Tai-hsing
Tsui Kung-tu
Wang Wen-tien
Wei Hsioh-ren
Yang Wang-hsui
C. Y. Yui (Yiu-ren)
Yung Chia-yuen

Degree of Bachelor of Science - College of Arts and Science:

Liu Chen-yu

Degree of Bachelor of Science- College of Agriculture and Forestry:

Chen Shwen-yuin
Hu Toh
Ling Kang
Seng Yung-ching

Shen Sheo-tsuen
Shi Kwei-ling
Wu Wen-chen

Language School Property Fund Fee

The Secretary reported the action of the Board of Managers (EM-41), that the Property Fund Fee of \$200.00 for the Language School should be collected in China.

E-139 NOTED: This action was noted with approval.

Report of the Treasurer

The Assistant Treasurer presented the report covering the period December 9, 1922, to April 15, 1923. The report was approved and ordered placed on file.

Amendment to the Charter

The Secretary reported concerning the status of the negotiations to provide for an amendment to the charter, and also reported that Dr. Downing had raised the question as to the lack of provision in the charter enabling the University to grant degrees. It was

E-140 VOTED:- That conference should be held with Dr. Downing regarding the question of degree conferring power, and if the charter should be amended to provide for such power we hereby authorize J. E. Williams, Vice-President of the University, and L. B. Moss, Assistant Secretary of the Board of Trustees, to make application for the necessary amendment.

The Secretary reported that Dr. Downing had stated that it was necessary to petition the Board of Regents to validate the degrees that have already been granted to the graduates of the University up to the present time. It was

E-141 VOTED:- That if such action is necessary, L. B. Moss, Assistant Secretary, be authorized to present the necessary request for validation of the degrees.

Sherwin Endowment Fund

The Secretary reported that after securing legal counsel an understanding had been reached with the Baptist Board regarding the use of the income of the Sherwin Endowment Fund. It was

E-142 VOTED:- That the Board of Trustees of the University of Nanking agrees to the following understanding with the American Baptist Foreign Mission Society:

"The income of the Sherwin Endowment Fund, contributed to the University of Nanking by Mr. Sherwin through the American Baptist Foreign Mission Society is to be used presumably for the support of students nominated by the South China Baptist Mission who may be attending the University of Nanking in either the premedical or nurses' training departments, but if there should be no students so nominated the income may be applied at the discretion of the University for any other students in these departments."

Mr. Owen's Expenses

The Secretary presented the matter of medical expenses for Mr. Owen's family during the time he had been in America on furlough, and expenses for a trip to New York to consult with the office over methods of improving the working arrangements between the Treasurer's office on the field and the home office. It was

E-143 VOTED:- That we approve the payment of bills for medical attention, travel and expenses for Mr. L. J. Owen and family, amounting to \$185.22, to be charged to the Manager's Budget.

Ella A. Hunt

The name of Ella A. Hunt was presented as a candidate for a position as nurse in the University Hospital, to be supported from the funds of the China Medical Board grant. It was

E-144 VOTED:- That Ella A. Hunt be appointed for a five-year term as a nurse to the University Hospital, subject to the approval of her papers by the Candidate Committee.

Assistant for the Treasurer's Office

It was reported that Miss Elsie Priest, who had been sent out as Secretary for the College of Agriculture and Forestry, because of her qualifications for the work, had been transferred to the Treasurer's office to assist in that department. It was

E-145 VOTED:- To approve this transfer.

Secretary for the College of Agriculture and Forestry

It was noted that the transfer of Miss Priest left vacant the position of Secretary in the College of Agriculture and Forestry, and that the very great need of that department made it urgent that some one be appointed to this position if possible. It was

E-146 VOTED:- That if the income from the China Famine Funds can be used to secure a secretary for the College of Agriculture and Forestry, the Trustees are ready to appoint such a secretary.

China Famine Fund

President Speer reported that the legal agreement which had been drawn up and agreed to by the various parties concerned has been sent to the Court in Washington, D. C., for trial, and that there is no means of knowing how long it will be before the matter can be settled.

Residence from the Presbyterian Board

It was

E-147 NOTED:- That the Presbyterian Board has paid \$6,000 for a residence for the University, which has already been sent to the field and is being used to provide a house for Mr. and Mrs. Reisner.

Elections to the Board of Trustees

It was

E-148 NOTED:- That the following elections had been made to fill vacancies on the Board of Trustees:

Terms to expire 1926

Baptist Board	J. H. Franklin
Disciples Board	S. J. Corey
Methodist Board	W. J. Stitt
Presbyterian Board	Eben B. Cobb

Increase of Teaching Staff for the Fall of 1923

The action of the Board of Managers (EM-45) requesting that the Disciples, Methodist and Presbyterian Boards be asked each to increase the number of their board-supported teachers in the University by two, for the Junior College and the Senior College of Arts and Sciences; and (EM-48) that, of the six men, asked for from the Boards, one shall be especially for educational work, were presented in connection with the letter of President Bowen to Dr. Speer dated January 29, 1923, in which the very great urgency for the appointment of these men was stressed. The specific needs as outlined in Actions EM-42, EM-43, and EM-44, are as follows:

	Salaries annual	Out- going
1 Married man (Physics)	\$2,600	\$1,800
3 Single men (English, Sociology, and Physical Director)	4,800	2,700
2 Returned students (Library, Chemistry)	3,600	
3 Chinese graduates (Mathematics, Library, Registrar)	2,160	
3 Graduate student assistants	1,000	
Outgoing for 2 English teachers		1,800
	14,160	6,300

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Executive Committee of Trustees - 19 April 1923 (5)

It was noted that in order to provide a sufficient amount to cover the outgoing for these men it would be necessary to supply an additional Mexican \$3,500; also, that if a rent allowance were to be included, as the Board of Managers had requested in their action of June 25, 1920, at least \$600 Mexican additional for each family sent out would be necessary. After full discussion, it was

E-149 VOTED: To pass on to the mission boards mentioned in the requests of the Board of Managers and of Mr. Bowen for additions to the staff, with all the light which can be supplied by any facts available, expressing the conviction of the Trustees that the need for these additional members of the staff is very urgent.

Residences

The action of the Board of Managers (EM-47) regarding the necessity for additional residences at the University, was presented. It was

E-150 VOTED:- That in view of the large number of missionaries that the University is supporting, and the resulting inability of the University to house the newly appointed representatives of the boards, we request that when the boards appoint their new members they also make provision for housing them.

Report on the Campaign

There was not opportunity for a report from Mr. Williams on the progress of the financial campaign, but some notes which Mr. Williams has drawn up are attached to these minutes.

The meeting adjourned.

(Signed) Leslie B. Moss

Assistant Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF NANKING, 29 May 1923

Members of the Board

	Terms expiring January		
	1924	1925	1926
Baptist	*Mornay Williams		J. H. Franklin
Disciples	R. A. Doan	A. E. Cory	*S. J. Corey
Methodist	F. A. Horne	*F. M. North	W. J. Stitt
Presbyterian	J. L. Severance	*R. E. Speer	*E. B. Cobb
So. Presbyterian	S. H. Chester		

Women Members

Miss E. R. Bender, Secretary	Miss M. K. Howell
Mrs. A. R. Atwater	Mrs. H. W. Peabody
Miss M. E. Hodge	

The members starred were present, and G. T. Scott, J. E. Williams, E. C. Lobenstine, J. T. Proctor, E. M. North, L. B. Moss, Russell Carter, Dr. A. C. Hutcheson. The excuses of the following were presented: R. A. Doan, J. H. Franklin, W. J. Stitt, J. L. Severance, F. A. Horne.

The meeting was called to order at 4:00 P. M. by R. E. Speer, President of the Board. S. J. Corey led the Board in prayer.

The minutes of the Executive Committee for April 19, and of the Ginling College Committee for January 6 and April 19 were approved and the actions ratified.

The assistant secretary introduced Miss Ella A. Hunt, a candidate for nurse at Nanking University Hospital; Miss Helena Van Vliet going out to the Memorial Hospital; Dr. LeRoy D. Earl, dentist, and his fiancée, Miss Antoinette Willson, candidates for appointment to the hospital.

T-151 VOTED: That the approval of Miss Ella A. Hunt by the Candidate Committee by correspondence be recorded and her appointment (E-144) be confirmed, medical examination being satisfactory.

T-152 VOTED: That Dr. LeRoy D. Earl and his fiancée, Miss Antoinette Willson, be appointed to the University Hospital, Dr. Earl to serve as dentist for five years, subject to the approval of their papers by the Candidate Committee, and satisfactory medical examinations.

Treasurer's Report

The assistant treasurer presented the report of the Treasurer, which was ordered received and spread on the records.

Deficit in Nanking

Mr. Moss reported that Mr. Owen had returned to the field and that additional assistance had been secured on the field, and that cablegram recently received reported the reduction of the deficit to Mrx. \$49,000, and that the field was keeping within the budget for the six months January 1 - June 30, 1923.

He also reported that it had been indicated from the field that the amount of the deficit due to the work of the College of Agriculture and Forestry was larger than was first reported and inquiring whether additional funds from the former agricultural endowment could be applied.

T-153 VOTED: To approve the application of additional funds from the agricultural endowment funds subject to definite report from the field as to the exact additional amount of the deficit properly chargeable to the College of Agriculture and Forestry and the items included in it.

Expenses of Mr. Reisner

Mr. Moss reported a communication from Professor Reisner concerning the additional expenses incurred while he was in the United States (Reisner 4/6/23). After consideration it was

T-154 VOTED: That the Board of Trustees authorize the payment to Professor Reisner of \$944 on account of extra expenses while in the United States.

Extension of Furlough of Professor J. T. Illick

The assistant secretary reported the desire of Mr. Illick to remain in this country for a second year of study at Princeton since he had been awarded a fellowship, and that upon his taking up the matter with President Bowen, word had been cabled home that he could stay. After statements from F. M. North and R. A. Ward representing the Methodist Board, it was

T-155 VOTED: That the Trustees approve the plan for an additional year's study by Mr. Illick provided that he can find support apart from the missionary allowances.

Campaign

J. E. Williams reported on the work of the campaign, stating that his efforts to secure contributions for definite objects had so far not proven successful, and that he had found difficulty in gaining access to churches because of the present organizations of Boards for raising funds.

Re E. Speer and E. M. North reported on development of ideas in cooperative campaign work in the committee representing the China colleges on this subject, asking the suggestions of the Trustees concerning them.

The Death of Dean Charles S. Keen

The assistant secretary reported the recent receipt of a cable from Nanking announcing the death of Dean Charles S. Keen of the Department of Missionary Training by typhoid.

T-156 VOTED: That the Board of Trustees expresses its sincere sorrow over the death of Charles S. Keen, Dean of the Department of Missionary Training of the University. He has guided the department in its years of growth and development with wisdom and enthusiasm, and has been the means of giving to many new missionaries, not only a splendid command of the Chinese language, but a constructive friendship and personal counsel that have done much to increase their effectiveness in mission work.

We deeply deplore the loss of his genial personality at this important post, and express to his family and to his associates in Nanking our sympathy and sense of bereavement in his going. His was a life of rich and vital service, gladly given for the advancement of Christ's Kingdom in China.

Alternates for Trustees

It was reported that E. M. North had secured from W. O. Gantz, legal advisor of the Methodist Board, the opinion that an alternate may not legally vote in place of a regular member of the Trustees although there is no objection to having such an alternate if deemed advisable.

College Colors

Mr. Moss reported a request from President Bowen that the Trustees designate the college colors, suggesting purple and gold.

T-157 VOTED: That the matter of college colors be referred to the Board of Managers with power.

Cooperation of Cornell University

J. E. Williams reported the action of Cornell University, deciding to make Nanking the center for their China work. He read the action of the Cornell Board of Trustees as follows:

"The committee favors accepting the invitation of Nanking Union University, and establishing in China a work of university extension of ultimately nation-wide scope, located at Nanking and affiliated with Nanking University. Our ultimate aim would be the creation of a comprehensive system of university extension for the promotion of popular education.

"We recommend that it begin with agriculture extension and that as soon as possible thereafter, it add engineering extension, in order through both of these departments to contribute to the solution of the problems of food production and famine prevention."

"This seems an opportune time for the inception of the work. The interest in China is great, the memory of the recent famine fresh in the minds of all, and a constructive program of famine prevention is just beginning at the Universities of Peking and Nanking. We therefore hope that the Cornell constituency will within a year select and send at least one man to China."

Dr. Williams told also of the Cornell-in-China Carnival, lasting three days, and of his visits to the University.

T-158 VOTED: That a committee of three draft a minute concerning arrangements for cooperation of Cornell University with the University of Nanking, the committee to be named by the chairman. The chairman named

Charter, Constitution and By-Laws

Suggestions for a draft of constitution and by-laws were presented by E. M. North. It was agreed that the Trustees should examine the outline and send any suggestions to the Secretary in writing.

Pensions and Retiring Allowances

The assistant secretary presented the subject of pensions and retiring allowances for the missionary members of the faculty not supported by mission boards, mentioning the possibility of arrangements with the Teachers Insurance and Annuity Association of America under the Carnegie Foundation.

T-159 VOTED: That the Executive Committee be requested to make an examination of this matter and report.

Outgoing of Mr. Leslie M. Hancock

The assistant secretary reported the urgent request of Mr. Reisner that Mr. Hancock should be sent out as soon as possible in order to be ready for work when the Famine Funds became available, and that he had not been able to make arrangements for advancing the money needed.

R. E. Speer reported that the Court in the District of Columbia had made only two changes in the trust deeds, (1) to require the trustee to be in the District of Columbia, (2) that the final action of the Committee of Five in China be subject to the review of the court. He stated that it was anticipated that the matter would be cleared by July 1.

T-160 VOTED: That the outgoing of Mr. Leslie M. Hancock for work under the famine fund agreement in the College of

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Meeting of Trustees - 29 May 1923 (5)

Agriculture and Forestry be approved subject to favorable action of the court on the agreements.

Committee for Conference on Cooperation in Campaign

R. E. Speer presented the request that representatives of the University of Nanking be appointed on the joint committee considering cooperation in financing higher education in China.

T-161 VOTED: That R. E. Speer, F. M. North, E. B. Cobb be the representatives of this Board.

The Trustees entered into a prolonged and careful consideration of educational problems in the East China Area and the possibilities of cooperation in higher education.

T-162 VOTED: That a committee of three be charged with studying the question of getting together representatives of the Mission Boards or colleges, or both, for conference on the recent actions of the Advisory Council of the East China Association of Colleges and Universities, and for the fullest possible consultation on higher education in the Lower Yangtze Valley.

The committee named consisted of R. E. Speer, L. B. Moss, F. M. North.

The Trustees adjourned at 9:00 P. M.

L. B. Moss, Assistant Secretary.

MINUTES OF THE SEMI-ANNUAL MEETING OF THE TRUSTEES OF THE
UNIVERSITY OF NANKING, held DECEMBER 10, 1923,
at 2:00 P. M., at 150 FIFTH AVENUE

Members of the Board:

Terms expiring January, 1924	1925	1926
Baptist.....*Mornay Williams	*	J. H. Franklin
Disciples R. A. Doan	*	A. E. Cory
Methodist F. A. Horne	*	F. M. North
Presbyterian J. L. Severance	*	R. E. Speer
So. Presbyterian S. H. Chester	*	E. B. Cobb

Women Members

Miss E. R. Bender, Sec'y	Miss M. K. Howell
Mrs. A. R. Atwater	Mrs. H. W. Peabody
*Miss M. E. Hodge	

The meeting was called to order by the President. A. E. Cory led in prayer.

The members whose names are starred above were present.

There were also present:- President Bates, of Hiram College, Russell Carter, J. E. Williams, W. F. Wilson, and L. B. Moss.

Excuses were presented and received for the following:
F. A. Horne, J. L. Severance, S. J. Corey, W. J. Stitt, Miss Bender, Mrs. Atwater, Dr. Chester, E. M. North, Mrs. Peabody.

The Assistant Secretary announced that the minutes of the Trustees of May 29th had been sent to all the members. It was

T-163 VOTED: To adopt the minutes as distributed.

Budget for 1923-24

The budget forwarded from the field was presented for adoption, with a minor rearrangement of the expenses for the Campaign and Administration Office in this country. It was

T-164 VOTED to adopt the budget as presented. This calls for a total income of Mexican \$348,428.47, of which amount \$36,885.02 is received from the Trustees distributed as follows:

For the General Manager's account	Gold	\$23,385.02
Hospital	"	12,000.00
Agriculture	"	1,500.00
Total Receipts		\$36,885.02

The Budget for Expenses in this country is as follows:

Central Office	Gold	\$800.00
Incidentals		200.00
Campaign Office:-		
(1) Salary of J. E. Williams - adjustment by University		2,600.00
(2) Office Expense		
a. Stenographer	\$1,300.00	
b. Rent and phone	660.00	
c. Staty. & postage	80.00	
d. Incidentals and miscellaneous	110.00	2,150.00
(3) Travel		400.00
Total Expense, Gold		\$6,150.00

Candidates for Degrees

The Assistant Secretary reported the names of those who were recommended by the faculty for degrees and it was

T-165 VOTED to recommend to the Board of Regents of the University of the State of New York that the degree of Bachelor of Arts be granted to the following:

Chang Tsi-hwa	Hung Rwen-tsiang
Chang Tsuin-tu	Kiang Pen-kung
Chao Shi-tseh	Ko Sang
Chao Siang	Li Kwei-chen
Chen Chang-shen	Liu Ting-fan
Chen Chang-wei	Puh Hsen-lai
Chen Keh-ching	San Ken-hsien
Ho Lih-pen	Teng I-seng
Hsia Ren-chiai	Wang Chwen-hwa
Hu Sih-san	Wang I-ting

Yang Chuin

that the degree of Bachelor of Science be granted to the following:

Ling Chen-liang	Li Teh-i
Chang Chi-wen	Liu Tung-chi
Chen Tsu-kwei	Tang I
Kan Han	Tao Yen-chiao
Kwoh Tsu	Tung Teh-fu

Famine Fund Agreement

Mr. Speer reported that the documents assigning the income of the Famine Fund to the University of Nanking had been signed by the representatives of the University on July 27th; that under these agreements the University has the income from \$688,105.66 for purposes of famine prevention under the supervision of a committee resident in China, subject to the conditions as outlined in the agreement. It

was also reported that the committee in China whose members were appointed by the Committee of Reference and Counsel and by the American Minister in China had held a meeting during November and agreed upon a budget for the expenditure of the income under the direction of the College of Agriculture and Forestry of the University. It was T-166 VOTED to accept this report.

Appointment of Teachers

The Assistant Secretary reported the urgent request from the field last June that a teacher of physics be sent out for the fall term, and that the papers of Mr. Burgoyne Griffing had been approved by correspondence and by the Candidate Committee. It was

T-167 VOTED to record as our action the approval of Mr. Burgoyne Griffing as a teacher of physics at the University on a one-year contract, with the understanding that in case the University is able to make provision for him as a married man at the end of the first year and the agreement is mutually satisfactory, Mr. Griffing will remain as a permanent member of the staff.

The Assistant Secretary reported the receipt of a cablegram from Nanking asking that a secretary be sent out at once, to be supported by the Famine Relief Funds. It was

T-168 VOTED to record on the minutes the action of the Candidate Committee by correspondence vote in approving Miss Dorothy De Groff, as follows:
To appoint Miss De Groff as Secretary for the College of Agriculture and Forestry for a term of three years, with the understanding that her medical examination is satisfactory and that she be entirely supported by the Famine Relief Budget, and that the term of service may be extended if mutually satisfactory.

Sale of Lone Star Stock

The Assistant Secretary reported that during the summer the Finance Committee had taken a correspondence vote and agreed to sell the 200 shares of Lone Star Gas stock received from Mr. E. R. Brown. It was

T-169 VOTED to approve the correspondence action of the Finance Committee providing for the sale of 200 shares of Lone Star Gas Stock at \$35.00 a share, which stock was given by E. R. Brown to the University (and netted Gold \$4,938.00). (According to Action E-133 this gift has been applied toward the cancellation of the general deficit.)

Cooperation of Cornell University

F. M. North reported for the special committee to draw up a resolution regarding the cooperation of the Cornell-in-China Club. It was

T-170 VOTED to adopt the following resolution as presented by Dr. North:

Resolved: That the Trustees of the University of Nanking note with much satisfaction the action of the Cornell-in-China Club looking to the cooperation of the Club and its Cornell friends in the establishment of the University of Nanking of a system of university extension for the promotion of popular education, with emphasis in the early stages of the development upon agricultural extension, and look forward with much interest to the practical measures which shall be taken to realize this important step, and

That the Trustees note with pleasure the endorsement of the plan by the Trustees of Cornell University, though understanding that they are not organically related to the furtherance of the plans, and

That details of the plan and their adjustment be referred to the Executive Committee in consultation with President Bowen.

Field Treasurer's Report

The Assistant Treasurer presented a summary of the report of the Field Treasurer for the six months' period ending June 30, 1923. A copy is attached to these minutes as "Schedule A." It was

T-171 VOTED to accept the report of the Field Treasurer and place it on file.

Report of the Treasurer of the Trustees

The Assistant Treasurer presented the Balance Sheet at June 30, 1923, and the Summary of the Cash Balances at the same date. He also presented a statement of Receipts and Disbursements for the period July 1, 1923 to December 4, 1923, inclusive, with a summary of the Cash Balances as of December 4, 1923. Copies are attached to these minutes as "Schedule B." It was

T-172 VOTED to receive the report and place it on file.

Request for Additional Teachers

The Assistant Secretary reported that in President Bowen's recent letters requests had come that the following teachers be secured:

- (1) a teacher for Sociology
- (2) an English teacher
- (3) a Bible teacher

It was

T-173 VOTED to authorize the Candidate Committee to secure a teacher of sociology if possible and send him to the field at the earliest opportunity, provided that his support can be arranged for within the budget as approved.

T-174 VOTED to authorize the Finance Committee to make any arrangements that might be practicable to secure the support of a teacher for English and one for Bible; and that in case arrangements can be made the teacher should be sent out.

Report on the Campaign

Mr. Williams' report on the campaign was presented, and appears as "Schedule C" in connection with these minutes.

Amendment to the Charter

The Assistant Secretary reported that word had been received from the State Department of Education that the Board of Regents had granted the following amendment to the charter:

"The Trustees elected in accordance with the provisions of the charter granted April 19, 1911, and under the amendment to said charter granted December 12, 1912, may elect additional trustees to such a number that the total membership of the board shall not exceed twenty-four. The terms of office of one-third of the number of trustees thus elected shall expire each year and their successors shall be elected for terms of three years each. After the first election of said additional trustees, their successors shall be elected by the entire Board of Trustees."

It was

T-175 VOTED to request the Executive Committee to present nominations for the additional places on the Board of Trustees.

T-176 VOTED to request the Assistant Secretary to present a statement at the next meeting as to the exact standing of the Ginling College Committee in its relationship to the Board of Trustees.

Co-ordinated Financial Campaign

The Assistant Secretary presented the request of the Special Committee on the organizing of a permanent committee for the co-ordination and promotion of Christian Higher education in China:- that this Board of Trustees take action on the proposal to establish a committee which should represent the Christian higher educational institutions in China, both in the matter of arranging for co-ordinate financial campaign and promotive work at the home base, and in the setting up of an advisory committee to work on the problems of higher education in China. It was

T-177 VOTED to approve the proposal in general and refer the question to the constituent mission boards for their action, with the understanding that if the action is favorable the Executive Committee will appoint a member to the proposed committee and make the necessary appropriation of \$100.00.

Rent Allowance for Mr. Owen

The Assistant Secretary presented the request of Mr. L. J. Owen for the payment of a rent allowance in accordance with the schedule of university allowances during six months of the period of his furlough at the rate of \$25.00 a month, or a total of Gold \$150. It was

T-178 VOTED that inasmuch as this money would have to be paid from the Field Budget, that the matter be referred to the Board of Managers with power.

Salary Schedule

The Assistant Secretary reported that the Trustees had adopted a salary schedule November 1, 1921, but that the details had never been entered on the minutes. It was

T-179 VOTED to authorize the Assistant Secretary to incorporate in the minutes the salary schedule adopted by the Trustees November 1, 1921 (Action No. 19). The schedule is as follows:

	<u>Married</u>	<u>Single</u>
First five years	G. \$1,300.00	G. \$800.00
Second five years	1,400.00	850.00
Third five years	1,500.00	900.00
Fourth five years and thereafter	1,600.00	950.00

	<u>Children</u>
First seven years	G. \$100.00
Second seven years	150.00
Third seven years	200.00
Except when in U. S. in college - from then till through college	200.00

Residence from Mr. W. H. Hoover

The Assistant Treasurer reported the receipt of Gold \$5,000 from Mr. W. H. Hoover, following the solicitation of Mr. Williams, for a residence for Mr. Bates of the University faculty. It was

T-180 VOTED to express the appreciation of the Board of Trustees to Mr. Hoover for his gift of \$5,000 for this residence, and to approve the sending of this money to the field, for the erection of the residence.

Department of Business Administration

The Assistant Secretary reported the actions of the Board of Managers (MEF-61, 62, 63, 64) looking toward the limitation of the Department of Business Administration. It was

T-181 VOTED to approve the proposals of the Board of Managers in preparation for limiting the Department of Business Administration to Middle School courses only.

Death of Paul De Witt Twinem

The Assistant Secretary reported that word had been received September 29th of the sudden death of Mr. Twinem, who has been teaching Bible and mathematics in the University for four years. The following action was taken:

T-182 VOTED that the Trustees learn of the sudden death of Paul DeWitt Twinem, September 24, 1923, with great sorrow, and record their deep appreciation of his fine and devoted spirit and the unusual aptitude of mind and heart which he brought to the teaching of the Bible classes of the Junior College. They desire to convey to Mrs. Twinem and to the father of Mr. Twinem the sincere sympathy of the Board in his death.

Election of Officers

The following officers were elected to serve for the ensuing year:

President	Robert E. Spear
Vice-President	James H. Franklin
Treasurer	Russell Carter
Secretary	Eric M. North
Assistant Treasurer and Assistant Secretary	Leslie B. Moss

Mr. W. F. Wilson, Principal of the Middle School, was called on to say a few words; and spoke of his appreciation in the privilege of being at the meeting and the joy in the work at Nanking.

A. E. Cory presented President Bates of Hiram College, whose son, Searle Bates, is teacher of history at the University. President Bates expressed his pleasure in being present at the meeting.

After a season of prayer, in which E. M. North and J. H. Franklin led, the meeting adjourned.

Leslie B. Moss,

Assistant Secretary.

SEMI-ANNUAL MEETING OF

THE TRUSTEES OF THE UNIVERSITY OF NANKING

June 11, 1924, 2:00 P. M.

150 Fifth Avenue, New York City

Members of the Board:

Term Expires	1924	1925	1926	1927
Baptist	*Mornay Williams		*J.H. Franklin	
Disciples		A.E. Cory	*S. J. Corey	R. A. Doan
Methodist		*F.M. North	W. J. Stitt	*R. A. Ward
Presbyterian		*G.T. Scott	*E. B. Cobb	J.L. Severance
So. Presbyt'n	S.H. Chester			

Women Members

Baptist	Miss Mabelle R. McVeigh
Disciples	Mrs. Anna R. Atwater
Methodist	*Miss E. R. Bender
Presbyterian	*Miss Margaret E. Hodge
So. Presbyter'n	Miss Mabel K. Howell

Co-opted Members

*R. E. Speer
Ambrose Swasey
F. A. Horne
E. M. Bowman

Officers of the Board not Trustees

Treasurer - *Russell Carter
Asst. Treasurer and Secretary - *L. B. Moss.

The meeting was called to order at 2 P. M., by the Vice-President of the Board, J. H. Franklin.

Mr. Mornay Williams led in prayer.

The members whose names are starred above were present. Dr. Franklin welcomed Dr. Bowen, Dr. Williams, and Bishop Birney, and introduced Dr. Gamewell and Mr. Cressy of the Board of Managers, to the Board of Trustees. There were also present the following: H. F. Cawthorne, W. F. Wilson, J. C. Thomson, George L. Davis, and E. M. North.

The minutes of the Trustees' meeting of December 10, 1923, were approved as circulated. The minutes of the Ginling College Committee's meetings of January 10, 1924, and April 24, 1924, were approved.

Appointment of Trustees by Mission Boards

The Secretary announced that notification had been received of the election of the following members to the Board by the Mission Boards: G. T. Scott to take the place of R. E. Speer, R. A. Ward to take the place of F. A. Horne, R. A. Doan to succeed himself, and J. L. Severance to succeed himself.

Constitution and By-laws

The Secretary reported that in accordance with the action taken at the Trustees' meeting held on December 10, 1923, a suggested draft of a new constitution and by-laws had been sent out to each member of the Board of Trustees. It was decided to act on the constitution.

It was noted that a large part of the material contained in the suggested constitution was from the old by-laws. The Secretary was requested to read the new sections which had been incorporated, and after amendment, it was

T-183 VOTED: To adopt the constitution, referring Article III, Section 4B, paragraph 3, to President Bowen and E. M. North, and Article V to the Ginling College Committee, for final wording.

It was

T-184 VOTED: To provide each of the Trustees with a copy of the suggested by-laws, asking them to send in any suggested changes to the Secretary, and to authorize the Executive Committee to bring recommendations to the next meeting of the Trustees.

It was

T-185 VOTED: To adopt the committee arrangement as provided in the draft of the by-laws.

It was

T-186 VOTED: To request the Chairman to appoint the Executive Committee of seven, provided for in the suggested by-laws, establishing the quorum of the committee as four, and authorizing the committee to make the appointments of the other committees necessary.

Report of the Treasurers

The Assistant Treasurer presented the report of the Trustees' accounts. It was

T-187 VOTED: To approve the report and order it placed on file. A copy is attached to these minutes.

The Assistant Treasurer presented the report of the Field Treasurer, stating that on the budget account on April 1, 1924, there remained unused income of Mexican \$50,830.27, and that the statement of assets and liabilities as of April 1, 1924, on the current account, showed liabilities to the amount of Mexican \$164,444.12, and assets in the amount of Mexican \$145,746.05, leaving a deficit on April 1, 1924, of Mexican \$18,698.07. It was

T-188 VOTED: To approve the report and order it placed on file.

Report of President Bowen

The Chairman called on President Bowen to make a statement regarding the situation and needs of the University. Mr. Bowen stated that the finances of the University were now in better shape than ever before, due to the working out of the new form of budget and the

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loyal cooperation of the staff in making a success of the financial reorganization, and that such debt as appeared on the Treasurer's books was entirely a book item.

He stated that there is no lack of students, and that on June 23, fifty-two of the present students will graduate, and that there are sixty-four Chinese on the faculty, and thirty-five Americans. He spoke of the excellent work in the College of Agriculture and Forestry being carried on by the different members of the faculty - Mr. Griffing's work in cotton, Dr. Gibbs' work in rinderpest, and chicken diseases, Mr. Buck's farm survey, Mr. Lowdermilk's forestry work, and of other members of the faculty, each making a peculiar contribution to the work of the University.

He mentioned also the work of the Hospital and of the Language School, the election of Mr. Mills of the Presbyterian Mission to take charge of the Language School in the fall, and the development of the Keen Memorial Collection of Books in memory of Charles S. Keen, former Dean of the Language School.

He spoke also of the work of the Women's Auxiliary and of the remarkable work which is being done under the income from the General Famine Fund. He pointed out that more than half of the general University budget is received from local sources in China, and mentioned the fact that the Famine Fund Committee had made a grant of Mexican \$50,000 toward a total of \$100,000 Mexican for a science building.

In speaking of the needs of the University, he stated that the most urgent items for bringing the work of the University to a high standard of efficiency were as follows: (1) the science building, (2) dormitories with a dining hall in at least one of them, (3) a library, (4) a gymnasium, (5) residences for Chinese and foreign staff.

He spoke also of the great necessity of having the additional teachers asked for a year ago, from the Mission Boards, in order to carry on the work of the University in anything like a satisfactory manner. He expressed the feeling that the greatest problem of the University was not that of finances, building, or religion, but in the direction of securing strong Chinese Christian leaders in the work of the institution. He stated his feeling that it was wise to limit the number of college students to five or six hundred, in order that the Christian teachers might have opportunity for full personal contact with the students, and that our standard should be one of quality, not one of quantity.

He expressed his appreciation of the loyal backing of the Trustees in the work of the University.

Bishop Birney requested permission to speak, and in highest terms, congratulated the Board on its responsibility for the splendid work which President Bowen was leading at Nanking.

Appointment of Nominating Committee

It was

T-189 VOTED: That the Chairman appoint a Nominating Committee to bring in nominations for the officers and for the places on the Board to be filled by co-option. The Chairman appointed S. J. Corey, G. T. Scott, Miss E. R. Bender, and President Bowen, who were permitted to withdraw to prepare their report.

Report of Mr. Williams on the Campaign

The Chairman called on Vice-President Williams to report on the progress of the campaign, and Mr. Williams gave a summary of the financial situation of the University from the campaign standpoint. He mentioned the efforts to secure the School for the Training of Educational Supervisors and his efforts in securing funds for the Hospital.

He mentioned the securing of a residence each from Mr. Hoover and from the Presbyterian Board and the grants made by the China Medical Board toward the science work of the University as outlined in a letter from Mr. Roger S. Greene of May 24, as follows:

"This will acknowledge your letter of May 19, 1924, making a formal request for funds for the University of Nanking. I have the honor to inform you that at a meeting of the Executive Committee of the China Medical Board held May 20, 1924, the following actions were taken:

Resolved that the sum of Fifteen thousand dollars (\$15,000) be, and C.M.2680 it is hereby, appropriated, of which so much as may be necessary shall be used to purchase not to exceed Twenty-five thousand dollars Chinese silver currency (Mex.\$25,000) toward A SECOND SCIENCE BUILDING for the UNIVERSITY OF NANKING, it being understood that the China Medical Board's contribution shall be not more than one-fourth of the total cost of the building and that pro rata payments may be made by the China Medical Board up to but not exceeding the amount of Twenty-five thousand dollars Chinese silver currency (Mex.\$25,000).

Resolved that the sum of Fifteen thousand dollars (\$15,000) be, and C.M.2681 it is hereby, appropriated, of which so much as may be necessary shall be used to purchase Twenty-five thousand dollars Chinese silver currency (Mex.\$25,000) for ADDITIONAL EQUIPMENT for the SCIENCE DEPARTMENTS of the UNIVERSITY OF NANKING.

Resolved that the sum of Three thousand dollars (\$3,000) be, and it C.M.2682 is hereby, appropriated, of which so much as may be necessary shall be used to purchase Five thousand dollars Chinese silver currency (Mex.\$5,000) for a GAS PLANT for the UNIVERSITY OF NANKING.

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Resolved that the sum of Nine thousand dollars (\$9,000), be, and it C.M.2683 is hereby, appropriated, of which so much as may be necessary shall be used to purchase Fifteen thousand dollars Chinese silver currency (Mex.\$15,000) of which so much as may be necessary shall be used to cover the TRAVEL and SALARY EXPENSES of a VISITING PROFESSOR IN SCIENCE for the UNIVERSITY OF NANKING to serve during the academic year 1924-1925 or the academic year 1925-1926.

"As is usual in our appropriations the amount that is intended to be supplied is the amount indicated here in Chinese silver currency, the amounts in American money being merely a bookkeeping procedure.

"You will note that the funds for the gas plant, equipment, and the visiting professor, are immediately available. We recommended a somewhat higher amount for a visiting professor than that which you had requested in view of the fact that it seems possible you might not be able to secure a man of the calibre you wished for Mex.\$10,000. It is understood that only as much as may be necessary of this appropriation shall be used to provide the travel and salary of a visiting professor in science.

"Our appropriation for the science building will be available as soon as all the funds required from your Board have been pledged. Payments can then be made pro rata by us as the other funds come in.

"We should like to arrange to place these funds in our Peking office or else to handle all of them from New York. We would not be inclined to have some payments made in New York and others in Peking as it will confuse our bookkeeping procedures very seriously and might cause considerable difficulty. It would be possible however if the funds were concentrated in Peking for us to make an advance on account of travel and salary for a visiting professor from this office and arrange to have accounting made on arrival in China.

"Will you please let me know whether you prefer to have payments made through the Peking office of the China Medical Board, or through this office?

"Yours very sincerely,
(Signed) ROGER S. GREENE."

It was

T-190 VOTED: To express the appreciation of the Board of Trustees for the grants of the China Medical Board as indicated in the letter from Mr. Roger S. Greene of May 24, 1924, of (a) Mexican \$25,000 toward a science building for the University; (b) Mexican \$25,000 for additional equipment for the science departments; (c) Mexican \$5,000 for a gas plant, and (d) Mexican \$15,000 for travel and salary expenses of a visiting professor in science for one year.

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Date of Mr. Williams' Return to China

The problem as to whether Mr. Williams should continue in this country for campaign purposes, or return to China, was raised, and after discussion, it was

T-191 VOTED: That Mr. Williams should continue in the campaign and plan to return to Nanking not later than November 15, 1924.

It was

T-192 VOTED: That Gold \$3,000 be provided for the budget in addition to the amount of Mexican \$1,300 allowed in the Managers' budget, to be a first charge against the receipts of the campaign.

Announcement of Gifts Received

The Assistant Treasurer reported that Mr. and Mrs. Wood had given a scholarship fund of one thousand dollars to be invested in this country and interest used for scholarship purposes.

Mention was also made of the gifts reported by Mr. Williams for the Hospital of the University from Mr. E. S. Harkness, the China Medical Board, and Mr. E. A. Peden of Houston, and his friends.

A letter from R. A. Ward, dated February 18, was read, as follows:

"My dear Mr. Moss:-

I am writing for our common record to report that as a contribution thru the Board of Foreign Missions to the Endowment of Nanking University, there has been placed with the permanent funds of that Board \$100,000. The income from this \$100,000 at 5% per annum will be paid to the Treasurer of the Board of Trustees of Nanking University, quarterly, on January 15th, April 15th, July 15th, and October 15th, for support of the current work of the Department of Agriculture at Nanking University."

It was

T-193 VOTED: To express the very great appreciation of the Trustees to the Methodist Board for the allocation of \$100,000 of endowment for the support of the current work of the Department of Agriculture at the University of Nanking.

Development of the University on Its Present Basis

The Secretary presented the plan of developing the University as outlined in the action of the Board of Managers, M-150, taken March 18, 1924. It was

T-194 VOTED: That the Secretary provide copies of this plan for each member of the Board as a matter of information.

It was

T-195 VOTED: That reaffirming the action of a year ago, we receive this statement of the Board of Managers and recognizing the requirements of the University, pass on to the Boards with our urgent request, the desires of the Board of Managers that there be in each case the addition of two men to the faculty as soon as practicable.

Report of Nominating Committee

The Nominating Committee returned and its report was called for. They nominated the following to fill the vacancies as co-opted members on the Board: R. E. Speer, Ambrose Swasey, Frank A. Horne, E. M. Bowman, and two women to be named by the Ginling College Committee. It was

T-196 VOTED: To elect to membership on the Board those nominated by the Committee.

The Committee then presented the following nominations for officers of the Board:

President -	R. E. Speer	Secretary -	L. B. Moss
Vice-President -	J. H. Franklin	Treasurer -	Russell Carter
Vice-President -	F. M. North	Asst. Treas.-	L. B. Moss

It was

T-197 VOTED: To elect the officers nominated by the Committee.

The Chairman then gave up the chair to the newly elected President, R. E. Speer, who expressed his appreciation of the election of the Board to this position.

It was

T-198 VOTED: To express the appreciation of the Board of the splendid work done by E. M. North as Secretary of the Board.

Invitation to the Southern Methodist Board

The Secretary presented the action of the Board of Managers, M-149, inviting the Southern Methodist Board to cooperate in the College of Agriculture and Forestry. It was

T-199 VOTED: That this Board of Trustees looks with favor on this invitation on the part of the Board of Managers.

Budget

The Secretary presented the general budget for the Board of Managers for the year 1924-1925. It was

T-200 VOTED: To accept the budget as presented, with the understanding that there will be no expenditure in excess of the estimated receipts, and with commendation to the Field for

The following is a summary of the Managers' budget for the coming year:

(Amounts in Mexican Dollars)

Receipts

From U. S. A.

Board cash grants	\$27,000.00	
Board grants in paid personnel	62,720.00	
Endowment interest	17,575.00	
Special gifts for current expenses	16,895.95	
Board grants for Language School building fund	18,550.00	\$142,740.95

From Field

Student fees	\$155,959.00	
Language School student fees	14,350.00	
Sales receipts (exp. station & misc.)	29,590.00	
Miscellaneous	8,955.00	\$208,854.00
		<u>\$351,594.95</u>

Expenditures

Administration (inc. N. Y. office \$3,000)	\$23,994.34	
Operation and maintenance	20,847.18	
Instruction:		
College of Arts and Science	\$50,019.24	
College of Agric. and For.	43,472.00	
Senior Middle School - 3rd yr	18,525.00	
Middle School	26,299.00	
Model School	12,831.00	
Language School	18,024.09	169,170.33
Library		11,755.00
Contingent		2,969.92
Non-educational items (includes \$1,300 for Promotion)	90,108.18	
Miscellaneous	32,750.00	\$351,594.95

Schedule of Salaries and Allowances for University-supported Foreign Workers

The Secretary presented the action of the Board of Managers, M-143, recommending, subject to the approval of the Board of Trustees, an increased schedule of allowances for the University-supported foreign staff. It was

T-201 VOTED: To approve in general the schedule presented, provided that by doing so, this Board of Trustees is not going beyond the regular practice of the Mission Boards and with the understanding that the question of school fees in the Hillcrest Foreign School shall be reconsidered in the light of the actual practice by the Mission Boards and further recommendation made.

Famine Fund Budget for 1924-1925

The Secretary presented the Famine Fund budget for the year 1924-1925 as approved by the Famine Fund Committee in China. It was

T-202 VOTED: To approve the budget for the Famine Prevention work as presented, calling for an expenditure of Mexican \$89,501 from the Famine Fund and Mexican \$5,000 from the Forestry Fund grant, making a total of Mexican \$94,501.

The Language School

The Secretary reported the election of Mr. Samuel J. Mills as Dean of the Language School, M-141. It was

T-203 VOTED: To approve the appointment of Mr. Mills as Dean of the Language School.

Erection of Language School Dormitory

The Secretary presented the action of the Board of Managers, M-137, requesting that the Mission Boards make payment of the funds promised by them for the erection of the Language School buildings. It was

T-204 VOTED: To inform the Board of Managers that the Mission Boards have not made any definite promises regarding the payment of funds for these buildings as outlined in the programme of December, 1921, but that the Trustees are requesting the Mission Boards to authorize their Missions to make advance payments of such Language School Property Fund fees as may be due this coming fall, and if, and when, such payments are received, the Trustees authorize the erection of a dormitory in connection with the Language School. It is further understood that in case the Mission Boards are unable to make such advance payments, when the fees are actually received in October, if the sum in hand is sufficient to complete the construction of the dormitory, erection of the building is authorized at that time.

It was

T-205 VOTED: To authorize the sending of Gold \$4,060, paid by the Y. M. C. A. toward the Language School Building Fund to China when the conditions mentioned in the previous action shall have been fulfilled and the dormitory is to be built.

Appointments to the Faculty

The Secretary presented the names of candidates for the various positions to which appointments should be made. It was

T-206 VOTED: To appoint Mr. John G. Young as Physical Director of the University on permanent appointment, conditioned upon approval of his papers by the Candidate Committee and a satisfactory medical examination.

It was

T-207 VOTED: To appoint Miss Anna Kathryn Blair for a period of three years, as teacher of English in the Middle School, subject to conference with her by some representative of the University and approval of her papers by the Candidate Committee and a satisfactory medical examination.

It was

T-208 VOTED: To appoint Miss Bertha M. Gless as Secretary on a five-year appointment for the College of Agriculture and Forestry, under the Famine Fund budget, upon approval of her papers by the Candidate Committee and a satisfactory medical examination.

Note:- It is understood that Mr. Bowen has conferred with Mr. Young and is quite satisfied with him as a candidate; that Dr. Stephen J. Corey will confer with Miss Blair on Sunday, June 22, and that Miss Gless has been approved by the Candidate Committee of the Methodist Board.

Statement of Relation of the Ginling College
Committee of the Board of Trustees

The Secretary presented the following statement reviewing the steps in the progress of the development of relations between the Ginling College Committee at the time of its formation and the Board of Trustees. This is entered on the minutes as a matter of record:

"In the Minutes of the Board of Trustees dated January 13, 1925 (page 117), following the discussion of the organization and constitution of Ginling College, it was voted to recommend reorganization of the Board of Trustees of the University of Nanking to provide for an adequate representation of women, so that Ginling College could be administered under such a unified board.

"On January 14, 1916 (page 133), it was reported that the various mission boards gave their assent to the enlargement of the Trustees by the election of five women trustees representing the Women's Missionary Societies cooperating in Ginling College.

"On March 22, 1916 (page 147), a meeting of the women trustees elected as above, with a sub-committee appointed by the Trustees, decided on a Ginling College Committee of the Board of Trustees to be composed of the women members together with the President of the Board of Trustees and one other member of the Trustees.

"In the Minutes of the Trustees of November 10, 1916 (page 152), the Trustees approved the adding of advisory members to the Ginling College Committee from any institutions undertaking a cooperative relationship to Ginling.

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"In the Minutes of the Ginling Committee of September 19, 1916 (page 154), the Treasurer of the Trustees is elected to act as Treasurer of the Ginling College Committee."

Borrowing from Mr. Day's Fund

The Secretary presented the request of the Field Administration for permission to borrow Gold \$5,000 on the Day Fund for the purpose of erecting a residence for L. J. Owen. He stated that after conference and correspondence with several members of the Board, it had been agreed to send the following cablegram in reply to this request: "Use of Day Fund approved subject to Board of Managers' action."

It was

T-209 VOTED: To approve the sending of the message to China.

(Mr. Bowen reported that the house was already under construction, having been approved by the Board of Managers.)

Recommendation of the Committee of Reference and Counsel Regarding the Report of the Educational Commission

The Secretary presented the recommendation passed by the Committee of Reference and Counsel at its December meeting regarding the report of the China Educational Commission. It was

T-210 VOTED: To transmit this recommendation of the Committee of Reference and Counsel to the Board of Managers reiterating the desires of the Trustees as expressed in their semi-annual meeting in December 1922 for the fullest cooperation and co-ordination of educational work, with the request that the Board of Managers give further consideration to this matter and make any recommendations to the Trustees.

Insurance and Annuities

The Secretary stated that certain information had been gathered regarding the possibility of establishing for the University-supported members of the staff a kind and amount of protection as regards life insurance and pensions somewhat equivalent to that provided by the various Mission Boards. President Bowen spoke of the very great desirability of some step of this kind. It was suggested that it would be advisable if several of the universities might move together in the study and solution of this problem and the Secretary was requested to arrange for an informal meeting of the representatives of several of the institutions to study proposed plans and gather any information that might be possible.

The meeting adjourned at 7:15 P. M.

L. B. Moss, Secretary.

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SPECIAL EXECUTIVE SESSION OF THE TRUSTEES

of

THE UNIVERSITY OF NANKING

June 11, 1924.

After the regular session of the semi-annual meeting of the Trustees, the Board went into executive session to discuss the question of the return of Vice-President Williams to Nanking. After careful consideration, it was

E-211 VOTED: That Mr. Williams should continue in the campaign and return to Nanking not later than November 15, 1924.

It was

E-212 VOTED: That Gold \$3,000 be provided for the Budget in addition to the amount of Mexican \$1,300 allowed in the Managers' budget, to be a first charge against the receipts of the campaign.

It was

E-213 VOTED: That when Mr. Williams returns to China, he shall devote himself to the following most vital needs of the University:

- (a) The conduct of religious work of the University and among the students;
- (b) the teaching of a class or two in Bible;
- (c) work among the Chinese, looking not only to the securing of contributions and the development of interest, but also to the building of strong Chinese into responsible positions in the University.

The meeting adjourned at 8:25 P. M.

L. B. Moss, Secretary.

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MINUTES OF THE TRUSTEES OF THE UNIVERSITY OF HANKING
2.00 P. M., February 25, 1925,
156 Fifth Avenue, New York City.

Members of the Board

<u>Term Expires</u>	<u>1925</u>	<u>1926</u>	<u>1927</u>
<u>University Group:</u>			
Baptist		J.H. Franklin	Mornay Williams
Disciples	A. E. Cory	S. J. Corey	R. A. Doan
Methodist	F. M. North	W. J. Stitt	*J.R. Edwards
Presbyterian, U.S.A.	*G. T. Scott	*E. B. Cobb	J.L. Severance
Presbyterian, U.S.			E.R. Willis
Co-opted	*R. E. Speer	Ambrose Swasey	*F. A. Horne
	*E. M. Bowman		
<u>Ginling Group</u>	*Miss M.R. McVeigh	Miss M.E. Hodge	Mrs. A.R. Atwater
	Miss M.K. Howell	*Miss E.R. Bender	

The members whose names are starred and Russell Carter, Treasurer, and Eric M. North, were present. Robert E. Speer in the Chair. Prayer was offered by Frank A. Horne.

Excuses were presented for S. J. Corey, R. A. Doan, J. H. Franklin, F. M. North, Ambrose Swasey, J. L. Severance, Mornay Williams, E. F. Willis.

The minutes of the Trustees meeting of June 11, 1924, were approved as distributed, and the minutes and actions of the Ginling College Committee meeting, June 14, 1924, were ratified and approved.

Membership in the Board

The election of Edwin F. Willis to succeed S. H. Chester as representative of the Executive Committee of Foreign Missions of the Presbyterian Church in the United States for a term of three years was reported.

Note was taken of vacancies still to be filled by the Ginling College Committee.

Attention was called to the lack of provision for assignment of the co-opted trustees of the Ginling College group to the classes required by the Charter and it was

T-212 VOTED: That the co-opted and Ginling College groups of trustees be assigned to the classes indicated at the heading of these minutes.

Officers and Committees

The resignation of Leslie B. Moss as Secretary and as Assistant Treasurer, effective October 1, 1924, was presented, and it was

T-213 VOTED: That the resignation of Leslie B. Moss as Secretary and Assistant Treasurer be accepted with warm appreciation of all the service he has given to the University in these two positions.

T-214 VOTED: That Eric M. North be elected Secretary.

T-215 VOTED: That the provisional appointment of Eric M. North as Assistant Treasurer made by the President of the Board with the concurrence of the members of the Executive Committee be approved and that the actions of Eric M. North as Assistant Treasurer under this appointment be duly ratified and confirmed.

T-216 VOTED: That Eric M. North be elected Assistant Treasurer.

T-217 VOTED: That the Assistant Treasurer give bond in the sum of \$20,000 payable to the University, the cost of said bond to be paid by the University.

T-218 Appointment of committees was referred with power to the President and Secretary who made the following appointments:

Executive Committee: J. R. Edwards, E. B. Cobb, S. J. Corey, J. H. Franklin, Frank A. Horne, F. M. North, G. T. Scott.

Committee on Finance: Frank A. Horne, E. M. Bowman, J. L. Severance, G. T. Scott, W. J. Stitt.

Committee on Instruction: G. T. Scott, Miss E. R. Bender, E. B. Cobb, J. R. Edwards, J. H. Franklin.

Committee on Audit: J. H. Franklin, E. M. Bowman, W. J. Stitt.

(Note: According to the By-laws adopted at this meeting the President of the Board, R. E. Speer, and the President of the University, A. J. Bowen, are ex-officio members in addition of these committees and of the Committee on Budget. The Treasurer, Russell Carter, is ex-officio a member of the Committees on Finance and Budget. The Committee on Budget consists of the Chairmen of the four committees named above with A. J. Bowen, R. E. Speer, Russell Carter and E. M. North, ex-officio.)

Constitution and By-Laws

Report was made by Miss Bender on the suggestions of the Ginling College Committee in respect to the sections of the Constitution relating to the Ginling College Committee and after consideration and amendment, it was

T-219 VOTED: That this article be approved, as amended, as Article V of the Constitution.
(For text, see the entire Constitution as adopted, which will follow these minutes.)

The suggestions on the proposed By-laws as sent in by members of the Board were presented seriatim and after consideration, it was

T-220 VOTED: That the proposed By-laws, as amended, be the By-laws of the Trustees of the University of Nanking.
(For text, see the complete By-laws which will follow these minutes.)

Under the By-laws' provision for countersignature of checks, F. M. North and George T. Scott were named in addition to the Treasurer and Assistant Treasurer.

Candidates for Degrees

The papers of the candidates for degrees recommended by the President of the University and attested by the Registrar were presented and it was

T-221 VOTED: That the Board of Trustees of the University of Nanking, having received the recommendation of the President of the University, do hereby recommend to the Regents of the University of the State of New York the award of the following degrees:

In the College of Arts and Sciences:

Bachelor of Arts: Chao Shao-ting, Chen Sing-fu, Chen Tsung-hsi, Chen Yu-hwa, Cheo Yung-nien, Ching Kai, Han Lih-wu, Lan Sih-chi, Lao Yuen-pei, Liu Nai-chen, Ma Wen-hwan, Shen Hsioh-chi, Shi Kwoh-ping, Swen Chi-sheo, Swen Teh-heo, Tsai Loh-seng, Tsai Wei-fan, Wang Hung-mo, Wang Kan-ting, Wang Yung-tih, Wei Chi-kwan.

Bachelor of Science: Tai An-pang.

In the College of Agriculture and Forestry, Agriculture Course:

Bachelor of Science: Chang Yuen-wei, Chen Ken, Chiao Chi-ming, Heh Ching-ming, Kan Hsing-wei, Kao Ying-feng, Kwoh Shaohsien, Li Tien-pei, Li Ying-hwei, Liu Tien, Pih Ru-fan, Swen Fang, Swen Wen-yu.

Forestry Course:

Bachelor of Science: Chiao Yung-shen, Liu Hwa-hen, Ren Chen-tung, Shen Hsioh-li, Swen Chang-ting, Tseh Tsuen-tsing, Tsi-Ching-hsing, Tsiao Chi-yuen, Wang Sheo.

Appointments to the Staff

The approval of Miss Dora L. Blackmore, fiancée of Mr. Burgoyne Griffing, by the Candidate Committee by correspondence, was noted and it was

T-222 VOTED: That the appointment of Miss Blackmore be confirmed.

The approval of Miss Victoria F. Russell as secretary-treasurer for the Hospital for a five-year term by the Candidate Committee by correspondence was noted, and it was

T-223 VOTED: That the appointment of Miss Russell be confirmed.

The approval by the Candidate Committee of the appointment of Miss Anna Kathryn Blair as teacher in the Middle School for three years, and of Miss Bertha M. Gless as secretary in the College of Agriculture and Forestry for five years, in accordance with Actions T-207, T-208, was noted, and it was

T-224 VOTED: That record be entered in the minutes of the completion of the appointment of Miss Anna Kathryn Blair and of Miss Bertha M. Gless.

The Secretary reported the arrangements made for the visit of Professor H. H. Love of the Department of Plant Breeding of the New York State College of Agriculture at Cornell University to Nanking for a period of months beginning April, 1925, for assistance to the College of Agriculture and Forestry in the study of crop improvement, the University of Nanking providing from the Famine Fund Budget the costs of the trip and travel in China and living expenses while there, Cornell University granting the leave, and assistance being rendered by the International Education Board to Cornell University to make possible the release of Professor Love.

The resignation of Professor C. Wade-Jones, and of Miss Mildred E. Wright, and of Miss Elizabeth Walker, nurses, on health grounds, was reported.

The urgent need of filling the positions of Physical Director, Instructor in Education, and Visiting Professor in Science was pointed out.

Actions of the Board of Managers

Action MEF-183 of the Board of Managers and correspondence of President Bowen in reference to the erection of the Recitation Building of the Department of Missionary Training instead of the dormitory as previously authorized was reported and it was

T-225 VOTED: That approval be given to the request of the Field for a change of order in the plan for buildings for the Department of Missionary Training, and that erection of the Recitation Building instead of the Dormitory be authorized.

Note was taken of Actions MEP-185 and MEP-186 by which the fees for the Property Fund of the Department of Missionary Training will be eliminated after June 30, 1925 and the tuition and other fees raised until the Department reaches the point of self-support.

T-226 VOTED: That the policy of discontinuing the Property Fund fees and of increasing other fees until the Department of Missionary Training reaches self-support be approved.

Report was made that completing the item for children's allowances in the salary schedule, left open in the Trustees' Action T-201, the following schedule had been approved on the field by Action MEP-191, to take effect September 1, 1924:

Schedule of Children's Allowances

1- 6 years of age	Gold \$100	Mexican \$200 yearly.
6-14 " " "	" 200	" 400 "
14- college age	" 250	" 500 "
In college.	" 300	" "

T-227 VOTED: That this scale of allowances be approved.

Note was taken of the appointment by the Board of Managers of Mr. Harry Clemons as Secretary of the University.

Financial Items

The Secretary reported the completion of pledges and gifts covering the M.\$45,000 required to match the China Medical Board's conditional appropriation (CM-2572) of M.\$45,000 toward the development of the Hospital Plant, as follows:

China Medical Board Conditional Appro. #2572		M.\$45,000.00
Foreign Hospital Board		M.\$24,000.00
Allen Hutcheson		5,000.00
Friends of Dr. Daniels	G.\$ 600.00	
Thru E. A. Peden	11,195.00	
Edw. S. Harkness	5,000.00	
Westminster Pres. Church, Minneapolis	500.00	
Balance of undertaking of E. A. Peden	3,875.00	
	21,170.00 @	
	say 1.70 = 35,989.00	
	M.\$64,989.00	\$45,000.00

Much satisfaction was expressed in this accomplishment and it was.

T-228 VOTED: That the Secretary be instructed to express to Mr. E. A. Peden the hearty appreciation of the Trustees for his generous gifts and efforts in behalf of the Hospital.

In connection with the gift from the Board of Managers of the Foreign Memorial Hospital at Nanking included in the amounts received for the Hospital expansion, the Secretary reported communication from Professor Guy W. Sarvis, Acting President, under date of June 30, 1924, containing the following letter:

Nanking, China, June 16, 1924.

"Dear Dr. Hutcheson:-

Today at the meeting of the Board of Managers for the 'Foreign Memorial Hospital' it was voted to turn over to the Nanking University all funds and equipment belonging to the Board of Managers, for use in the University Hospital for the erection and maintenance of a unit suitable for the care of foreign patients of the community.

With this gift go our best wishes and appreciation for the doctors and staff who are willing to assume this added responsibility.

Cordially yours,

(Signed) FLORA HYDE DIETERICH."

and Professor Sarvis's reply as follows:

"In accordance with the vote of the Executive-Finance Committee of the Board of Managers of the University at its meeting on June 12, 1924, I wish in the name of the University to accept this gift and to thank your Board most heartily for your willingness to cooperate in this way for the care of the foreign patients of Nanking. The University in return is glad to undertake to maintain such a service so long as there may be demand for it and so long as the University may be able to supply it. It is the plan to proceed at once with the building."

T-229 VOTED: That the Trustees record their appreciation of this gift and of their acceptance of the conditions stated in Mrs. Dieterich's letter of June 16, 1924 and Acting President Sarvis's reply of June 30, 1924.

The successful efforts of Vice-President Williams to secure funds for the meeting of the conditional gifts of the China Famine Fund Committee of M.\$50,000 and of the China Medical Board of M.\$25,000 toward M.\$100,000 toward the New Science Building were noted as follows:

China Medical Board		M.\$25,000.00
China Famine Fund Committee		50,000.00
Edw. S. Harkness	G.\$5,000.00	
E. M. Vogelson	500.00	
Miscellaneous	600.00	
W. J. Stitt	1,000.00	
H. E. Osborne (pledge)	1,000.00	
Mrs. Francis P. Prentiss	5,000.00	
	G\$13,100.00	@1.79 23,449.00
		M.\$98,449.00

It was noted that there were unlisted expectations which might be available to cover loss in exchange on the Gold gifts should that prove necessary.

The suggestion from the field that the new science building, which will largely house the College of Agriculture and Forestry, be named in honor of Mr. Joseph Bailie, who inaugurated the agricultural and forestry work at Nanking and who has given so largely of himself to the needs of the poor in China, was noted and it was

T-230 VOTED: That the Trustees approve the naming of the new science building in honor of Mr. Joseph Bailie contingent on approval by the Board of Managers.

The Secretary reported the receipt of a check for \$50,000 from the Trustees of the Estate of Charles M. Hall with the following letter:

December 2, 1924.

"Nanking University,
156 Fifth Avenue,
New York, N. Y.

Gentlemen:

The Trustees of the Estate of Charles M. Hall are pleased to hand you herewith for Nanking University of Nanking, China, a check for \$50,000.

This sum of \$50,000 is given on the condition that it shall constitute a part of the endowment of the Nanking University and that only the income of it shall be expended by the Nanking University.

We make no restrictions regarding the use of the income from this \$50,000 endowment except that (in accordance with the instructions or expressed desire of Mr. Hall) it shall be applied for the purpose of education in foreign lands; to-wit: Japan, Continental Asia, Turkey, and the Balkan State in Europe and that no part of it shall be used for the purpose of instruction in theology, though the fact that a part of your work may consist in imparting religious instructions will not constitute a bar to your acceptance and use of the money as above provided.

Yours very truly,

HOMER H. JOHNSON) Trustees.
ARTHUR V. DAVIS)

Per (Signed) ARTHUR V. DAVIS."

T-231 VOTED: That the Trustees of the University of Nanking acknowledge with hearty appreciation the gift of \$50,000 for the endowment funds of the University from the Estate of Charles M. Hall and accept the conditions of the gift as stated in the letter from the Trustees of the Estate dated December 2, 1924.

The receipt of \$10,000 on the pledge of the United Christian Missionary Society of \$40,000 for endowment was reported with a letter from S. J. Corey stating the terms of the gift.

T-232 VOTED: That the Trustees of the University of Nanking accept with appreciation the gift of \$10,000 from the United Christian Missionary Society for endowment on the following conditions as stated by Dr. S. J. Corey, January 14, 1925, in conveying the gift "It is our understanding that this sum of \$10,000 will be placed with the endowment funds of the University, to be invested under the direction of the Board of Trustees, only the income from the investment being used for the University."

On recommendation of the Treasurer and Assistant Treasurer concerning the consolidation of investments it was

T-233 VOTED: That it be the policy of the Trustees of the University of Nanking, unless the conditions of a gift make it impracticable in any particular case, to consolidate the investments of endowment funds in order to provide for more even interest rates, greater spread of risk, and reduction of uninvested balances, and

That the Treasurer and Assistant Treasurer be authorized to make such consolidation of investments in the case of the present holdings of the University.

The Treasurer reported that in consultation with the members of the Executive-Committee he had invested part of the amounts received from the Hall Estate and the United Christian Missionary Society and it was

T-234 VOTED: That the following investments of endowment funds of the University be ratified and approved:

Cleveland Elec. Ill. Co. Genl. Mtg.	5%	1954	\$5,000	99 1/4	\$4,962.50
N.Y. Cen. R.R. Co. - 1st & Imp. Mtg.	5%	2013	5,000	99 7/8	4,993.75
Detroit Ed. Co. - Genl. & Ref. Mtg.	5%	1949	5,000	99 5/8	4,881.25
Rochester Tel. Corp. 1st & Ref. Mtg.	6%	1946	5,000	105	5,250.00
Cleveland, Cincinnati, Chicago & St. Louis R.R. Ref. & Imp. Mtg.	6%	1929	5,000	103 1/4	5,162.50
Cen. of Ga. Ry. Co. - Ref. & Gen. Mtg.	5 1/2%	1929	3,000	99 7/8	2,996.25
" " " " " " " "	5 1/2%	1859	2,000	99 3/4	1,995.00

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Amer. Tel. & Tel. Co. Gold Deb. Bond	5 1/2%	1943	\$5,000	101 1/2	\$5,087.50
N.Y. Tel. Co. - Ref. 20 yr. Mtg. G.	6%	1941	5,000	106 1/2	5,337.50
West. El. Co. Inc. - 20 yr. G. Deb.	5%	1944	3,000	98 1/2	2,962.50
" " " " 20 " " "	5%	1944	2,000	98 7/8	1,977.50
Detroit Ed. Co. 1st & Ref. Mtg.	6%	1940	10,000	106 1/2	10,675.00
Total Income \$3,050 - average yield 5.4%					Total \$55,281.25

T-235 VOTED: That further investment be made in \$5,000 Missouri, Kansas, and Texas R.R. Co. prior lien 5's due 1965 at 91 1/4.

Arrangements for the safe keeping of the securities with the Bankers Trust Company for a fee of 1/20th of 1% on the first \$500,000 par value of the securities were reported by the Treasurer and the following resolution was adopted:

T-236 RESOLVED, that BANKERS TRUST COMPANY be and it hereby is designated a depository of this Corporation for the deposit of stocks, bonds and other securities held by this Corporation and Bankers Trust Company as such depository be and it hereby is authorized and directed to receive for deposit, hold and deliver any such stocks, bonds and other securities held by this Corporation pursuant to the written order of

The Treasurer)
or) jointly
his representative) with

(The President or
(The Chairman of the Finance Committee or
(The Assistant Treasurer.

who are hereby authorized and empowered accordingly; and that the Secretary is hereby directed to certify to said depository the respective names of said officers of this Corporation, with specimens of their respective signatures for use by said depository for purposes of comparison.

The report of Mr. James A. Stitt, auditor, for the period ending June 30, 1924, was presented.

T-237 VOTED: That the report be received and filed.

The Treasurer's report for the period July 1, 1924 to February 25, 1925, was presented and received. (Balance sheet attached.)

G. T. Scott inquired as to the provisions of the University for assisting poor and deserving Christian boys in obtaining an education and the Secretary was instructed to write to President Bowen upon this item.

The Trustees adjourned.

ERIC M. NORTH, Secretary.

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MINUTES OF THE SEMI-ANNUAL MEETING OF
THE TRUSTEES OF THE UNIVERSITY OF NANKING

June 10, 1925.

Members of the Board

<u>Term expires</u>	<u>1925</u>	<u>1926</u>	<u>1927</u>
<u>University Group</u>			
Baptist		J. H. Franklin	Mornay Williams
Disciples	A. E. Cory	S. J. Corey	R. A. Dean
Methodist	*F. M. North	W. J. Stitt	J. R. Edwards
Pres. U. S. A.	*G. T. Scott	*E. B. Cobb	J. L. Severance
Pres. U. S.			E. R. Willis
Co-opted	*R. E. Speer	Ambrose Swasey	F. A. Horne
	*E. M. Bowman		
<u>Ginling Group</u>			
	Miss M.R. McVeigh	Miss M.E. Hodge	Mrs. A.R. Atwater
	Miss M. K. Howell	*Miss E.R. Bender	

The meeting convened at 3.30 P. M.; R. E. Speer was in the Chair.

Prayer was offered by E. B. Cobb.

Excuses were presented for the following: Russell Carter, S. J. Corey, A. E. Cory, J. R. Edwards, J. H. Franklin, Miss J. E. Hodge, F. A. Horne, Miss M. K. Howell, Miss M. R. McVeigh, J. L. Severance, W. J. Stitt, Ambrose Swasey, Mornay Williams, and E. R. Willis.

The minutes of the meeting of the Trustees, February 25, 1925, were approved as distributed, and the minutes of the meeting of the Ginling College Committee, January 23, 1925, were approved and ratified.

Grant of Degrees

The Secretary presented the recommendation of President Bowen for the award of degrees to graduates of the School of Theology, and it was

T-238 VOTED: That in accordance with the recommendation of President Bowen, the Trustees of the University of Nanking hereby recommend to the Regents of the University of the State of New York the following candidates for the degree of Bachelor of Arts: Divinity Meng Chao-pai, Tsen Chi-fan, and Tsiang Chen-yuin, being students in the Nanking Theological Seminary who completed their courses in June 1924.

Amendment to Constitution

The Secretary reported action M-240 of the Board of Managers, March 16, 1925, as follows: 'RESOLVED: That the following motion be referred to the Executive-Finance Committee for consideration:

'That the Board of Trustees be requested to adopt the two following by-laws:

1. That the Alumni of the University be authorized to elect four members of the Board of Managers, each to serve four years.

2. That this Board of Managers shall elect, directly or indirectly through its Executive-Finance Committee, five members in addition to those elected by the cooperating missions and by the Alumni, each to serve a term of four years but eligible for re-election.'

and further stated that President Bowen had recommended the adoption of such an amendment. After consideration, it was

T-239 VOTED: That Article IV, Section 1, of the Constitution be amended by inserting after paragraph (1) the following paragraph:

'(2) Four members of the Board of Managers may be elected by the Alumni of the University (the terms of said members first elected to expire one, two, three, and four years respectively after their election, thereafter), their terms shall be for four years.'

and by striking out the former paragraph (2) and inserting the following:

'(3) The Board of Managers may elect five additional members each to serve a term of four years (and to be eligible for re-election).'

and that the form of the parenthetical matter in the final form of the amendment shall be at the discretion of President Bowen.

It was noted that ratification of this amendment by the cooperating Boards is required.

Electric Light Plant

The Secretary reported the plan of the Board of Managers to erect an electric light plant, borrowing Mex. \$35,000 for the purpose subject to approval by the Trustees, the savings over present charges to pay for the plant in the course of time. Further details are to come from Nanking. After consideration, it was

T-240 VOTED: That action on this item be deferred to the next meeting but that, if action is necessary before then, the Executive or the Finance Committee shall have power to act.

Budget for 1925-1926

The Secretary presented the minutes of the Board of Managers' meeting of March 16, 1925, with the attached budget for the University for the year 1925-1926, and a summary of the budget, indicating the funds to be received through the Board of Trustees. The Trustees noted with appreciation the completeness and highly satisfactory form of the budget, together with the provisions that were made in it for accumulating a reserve against the current deficit. It was noted that the anticipated receipts from the Board of Foreign Missions of the Methodist Episcopal Church should be reduced by Mex. \$2,000, owing to the fact that the last Gold \$1,000 of the Methodist appropriation of Gold \$4,000 in preceding years had not been accepted by that Board as a permanent commitment.

Note was also taken of the fact that the amount to be furnished by the American Baptist Board in lieu of Mr. Keen's services was Mex. \$4,000, and not Mex. \$4,500.

After consideration, it was

T-241 VOTED: (1) That the budget be approved subject to the following adjustments:

Deduct Meth. Epis. Bd. Current Gen'l M. \$2,000
" Baptist Bd. in lieu of man 500

(2) That the Trustees guarantee to the University for the year 1925-1926 current income on the items listed on 'Budget of Income to be received through the Board of Trustees' the sum of Mex. \$52,500, together with such Mexican amount as may be received on the Famine Funds Current Appropriation and the China Medical Board's Current Hospital Appropriation.

(Note: The total of budgeted income expected from the Field through the Board of Trustees, Mex. \$149,160, less Mex. \$2,000, Methodist Board Appropriation, leaves Mex. \$147,160; deducting from that total the Famine Funds Mex. \$77,760 and the China Medical Board's Mex. \$17,100, a total of Mex. \$94,860, there is left Mex. \$52,300 to be received through the Board of Trustees.)

(3) That the Trustees further authorize the Treasurer to make arrangements for the Treasurer in Nanking to be free to draw on a prearranged schedule without waiting for notification of actual receipt of assured income to reach Nanking.

Visiting Professor of Science

The Secretary reported the failure of negotiations with Professor Twiss for the position of Visiting Professor of Science and the results of the conference which he had with Professor W. G. Whitman of the State Normal School, Salem, Mass.

(31)

Trustees, June 10, 1925 - 4.

Nanking Representative on Co-ordination Committee

T-242 VOTED: That Robert E. Speer be elected the representative of the University of Nanking on the Permanent Committee for the Co-ordination and Promotion of Christian Higher Education in China.

Terms of University-supported Staff

The Secretary presented action MEF-190, November 3, 1924, with reference to fixing the first term of the University-supported staff as five years, and succeeding terms as six years.

T-243 VOTED: That the Secretary be instructed to find whether this is at variance with the practice of the Boards co-operating in the University, and if this is found to be in harmony, it is approved, but if the Boards' terms are found to be longer, the Secretary is requested to take the matter up in correspondence with President Bowen.

Entry of Endowment Funds Held in Trust

The Secretary presented a recommendation that permanent endowment funds held in trust by other agencies for the University of Nanking be entered on the books of the University. It was

T-244 VOTED: That the Treasurer on approval of the Executive or Finance Committee be authorized to enter upon the Balance Sheet such endowment funds as may be held in perpetual trust by other corporations for the benefit of the University; and

that such entry in the case of the Swasey Fund and the Methodist Board's Endowment for the College of Agriculture and Forestry be hereby authorized.

Needs of the University

The Secretary called attention to the statement in the minutes of the Managers' meeting made by President Bowen of the great need of the University for the following items:

1. A dining room - dormitory unit.
2. Two or more additional dormitory units.
3. A library.
4. A gymnasium.
5. Undesignated current funds for securing strong Chinese staff members.

Judgment was expressed that descriptive accounts of these items with the estimates of their costs and similar information should be secured and prepared for possible financial solicitation.

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Trustees, June 10, 1925.- 5.

The Secretary was requested to prepare a statement for the press concerning the new buildings under construction and the successful year of work of the University.

G. T. Scott expressed for the Board of Trustees their appreciation of the evidently successful year which the University was having in spite of the confusion affecting some phases of education in China.

A brief review of the minutes of the Board of Managers of March 16, 1925, was made.

The Trustees adjourned.

Eric M. North, Secretary.

m. 245-9

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MINUTES OF THE MEETING OF THE
COMMITTEE ON AUDIT OF THE
TRUSTEES OF THE UNIVERSITY OF NANKING

2.00 P. M., December 16, 1925.

150 Fifth Avenue, New York City.

Members of the Committee

*J. H. Franklin, Chairman

W. J. Stitt

*E. M. Bowman

*R. E. Jeffer, Ex officio.

The Committee met at 2.00 P. M. in the Board Room at 150 Fifth Avenue, New York City, and the members whose names are starred above were present.

Consideration was given to the report of Lybrand, Ross Bros. & Montgomery, auditors. It was

A-246 VOTED that the audit was satisfactory and report to that effect was ordered to be made to the Board of Trustees.

Consideration was given to the judgment of the auditors that on the basis of the information in the possession of the auditors the Trustees were not justified in entering upon the books of the University the \$100,000 of Endowment for the College of Agriculture held by the Board of Foreign Missions of the Methodist Episcopal Church. It was

A-247 VOTED that inquiry be made of the Board of Foreign Missions of the Methodist Episcopal Church whether some action might not be taken by the Board to justify entering these funds upon the books of the University as an asset.

The meeting adjourned.

Eric M. North, Secretary.

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MINUTES OF THE SEMI-ANNUAL MEETING OF THE
TRUSTEES OF THE UNIVERSITY OF NANKING.

2.30 P.M., December 16, 1925. 150 Fifth Avenue, New York City.

Members of the Board

<u>University Group</u>	<u>Term Expires</u>			
	<u>1925</u>	<u>1926</u>	<u>1927</u>	<u>1928</u>
Baptist		*J.H. Franklin	Mornay Williams	
Disciples	A. W. Cory	S. J. Corey	R. A. Doan	
Methodist	*F. M. North	W. J. Stitt	*J.R. Edwards	
Pres. U.S.A.	*G. T. Scott	*E. B. Cobb	J.L. Severance	
Pres. U.S.			E.F. Willis	
Co-opted		Ambrose Swasey	*F. A. Horne	*R. E. Jpser *T.M. Bowman
<u>Ginling Group</u>				
	Miss M. R. McVeigh	*Miss M. E. Hodge	Mrs. A. R. Atwater	
	Miss M. E. Howell	*Miss E. R. Bender	*Mrs. C.K. Roys	

The members whose names are starred above were present; there were also present by invitation, Dr. F. D. Gamewell and Mr. Leslie B. Moss.

Mr. F. A. Horne led in prayer.

The Secretary presented excuses for A. W. Cory, Miss M. E. Howell, Miss M. R. McVeigh, J. L. Severance, Ambrose Swasey, J. L. Stitt, S. J. Corey, and Mornay Williams.

Minutes of Previous Meetings

The minutes of the meeting of the Trustees of June 10, 1925, were approved with the correction of Action T-238 to read "Bachelor of Arts" instead of Bachelor of Divinity.

The minutes of the Ginling College Committee of June 19, 1925, were approved and the actions ratified.

The minutes of the Committee on Instruction of July 3, 1925, were approved.

Trustees.

Note was taken of the election of Mrs. Charles K. Roys as additional representative of the Board of Foreign Missions of the Presbyterian Church in the U. S. A., upon the Ginling College Committee and in accordance with a recent amendment of the Constitution, upon the Board of Trustees of the University of Nanking. Mrs. Roys was assigned to the Class of 1927.

Note was taken of the expiration of the terms of R. E. Speer and E. M. Bowman as co-opted Trustees, and it was

T-248 VOTED that R. E. Speer and E. M. Bowman be elected Trustees of the University of Nanking for terms ending in 1928.

Report of the Treasurer.

The report of the Treasurer of the Trustees for the year ending June 30, 1925, was presented with Balance Sheet and List of Securities of that date. (See Document "A") After consideration, it was

T-249 VOTED to accept the report of the Treasurer with appreciation.

Report of the Committee on Audit.

The Report of the Committee on Audit, J. I. Franklin, Chairman, was presented as follows:

Under the instructions of the Committee on Audit the books have been audited by Lybrand, Ross Bros. & Mont. Over, and the Committee presents the report to the Trustees; the audit is found satisfactory. After giving consideration to the doubt of the auditors as to whether the \$100,000 of endowment for the College of Agriculture, held by the Board of Foreign Missions of the Methodist Episcopal Church, could properly be entered as an asset of the University, the Committee recommends that inquiry be made of the Board of Foreign Missions of the Methodist Episcopal Church as to whether that Board might not take some action which would justify entering these funds as an asset.

T-250 VOTED to accept the report of the Committee on Audit.

T-251 VOTED that the Secretary present to the Board of Foreign Missions of the Methodist Episcopal Church the statement of the auditors inquiring whether the Board could provide a statement or take an action which will enable the Board of Trustees of the University of Nanking to set this item up as an asset.

Report of the Treasurer of the Board of Managers

The Assistant Treasurer presented the Statement of Assets and Liabilities of the University as of June 30, 1925, as prepared by the Treasurer of the Board of Managers and representing the condition of the University's funds in China. It was pointed out that the former deficit had now been entirely reduced with the exception of Mex. \$10,089.11 of the Boston University Nanking Association Account, now transferred from Accounts Receivable to Deficit, and Mex. \$9,401.14 of deficit in the Plant Accounts, the same being a loan from the Day Fund for the construction of a residence for the Treasurer of the Board of Managers, the said loan to be repaid from the first funds received for an undesignated residence or other available sources. It was noted that the Operating Deficit under

which the University had been laboring for a number of years was now entirely eliminated. After consideration, it was

T-252 VOTED that a final effort be made to secure adjustment upon the Boston University Nanking Association item and that the Secretary be requested to communicate upon this matter with the Acting President of Boston University.

T-253 VOTED that the Board of Trustees express hearty appreciation of the careful and wise management which has resulted in the elimination of the Operating Deficit of the University as shown by the report of the Treasurer of the Board of Managers.

Committee on Instruction.

The Secretary reported that in accordance with directions from Nanking, Professor Walter C. Whitten had been secured and had gone out to the University as Visiting Professor in Science under the China Medical Board's appropriation, and that also under instructions from Nanking, Mr. Thomas H. Suvoong (M. S. Su), a Chinese graduate of the International Y. M. C. A. College at Springfield, had been secured as Physical Director, but that before Mr. Suvoong reached the field, another appointment was made in Nanking, but that on Mr. Suvoong's arrival in China, amicable adjustment had been made by the officers of the University. As procedure on these two items had been started under instructions from the field, formal action was not taken by the Committee on Instruction, though the Secretary was in consultation with members of the Committee on these matters.

The following memorandum of furloughs and withdrawals was presented:

Staff Members returned to Field

Mr. and Mrs. J. M. Speers
Mr. and Mrs. J. Lossing Buck
Mr. and Mrs. Ben Holroyd

Dr. and Mrs. Williams
Dr. and Mrs. J. H. Daniels
Miss Grace Bauer

Now on Furlough

Mr. and Mrs. J. B. Griffing
Miss Iva M. Hynds

Miss J. M. Wixon (returns in January)
Miss Mary M. Mills

Withdrawals

Dr. and Mrs. LeRoy D. Earl
Miss Elizabeth Walker
Miss Mildred E. Wright
Miss Louise Woodbridge
Mr. and Mrs. C. Wade-Jones

Connection severed August, 1925
Salary to August, 1925
" " March, 1925
" " February, 1926
" " December, 1924.

Amendment to Constitution.

The Secretary reported favorable action upon the proposed amendment by the American Baptist Foreign Mission Society and the Board of Foreign Missions of the Presbyterian Church in the U.S.A.

Situation at the University

The Secretary reported the encouraging increase in enrolment at the University from 1,109 in 1924 to 1,253 in 1925, with the reports from the University that the attitude of the students is regarded there as very satisfactory. In this connection, the Secretary recalled to the Trustees the letter from the students in June, 1925, addressed to the Presidents and Deans of the University, copies of which were mailed to the Trustees in the summer.

Report was also made of the appointment of Mr. T. S. Yuo, formerly Dean of the College of Agriculture at Southeastern University, as Co-Dean with Mr. J. H. Reisner at the College of Agriculture at the University, and of Professor Chen Yu-kwan as Co-Dean of the College of Arts and Sciences.

Note was taken of the \$4,000 furnished by the Silk Association for a mulberry orchard, and of the approaching completion of Baillie Hall, the New Science Building, and of the new Hospital Building.

Attention was directed to the lack of dormitory accommodations, noting that last year when the enrolment was 519, only 128 students were accommodated in the University's standard dormitories, about one-half the remaining number in old buildings and the other half in homes and hotels in the city; with the increased enrolment, the situation is even more acute.

The need of additional faculty residences and of a library and of endowment which would enable the University to return to its original policy of maintaining intensive relationships between faculty and students was also emphasized, in relation to the statement of the Board of Managers of March, 1924.

It was stated that the cost of a dormitory-dining hall unit with flanking dormitories, which would accommodate 160 students, would be U. S. \$60,000.

Dr. Speer reported that the latest word from President Bowen indicated that he was very hopeful, though somewhat uncertain of the situation at Nanking, and that encouraging word had been received from Dean Reisner; Dr. Speer passed to the Trustees a photograph of Baillie Hall just received from the field.

Dr. Franklin reported that one of the missionaries of his Board who had recently visited the University of Nanking had particularly mentioned the evangelistic work being done at the College of Agriculture and Forestry.

Consideration was given to the urgency of these needs and the importance of active effort to secure additional resources for the University.

Dr. Gamewell urged the wisdom not only of providing for the immediate equipment needs of the University, but also of providing for necessary endowment for future operation.

China Famine Fund Committee Actions.

The Secretary reported that the budget for 1925-26 as approved by the Famine Fund Committee's action was C. \$8,000, and also reported the action of the Committee in providing C. 10,000 to meet loss in exchange upon the year 1924-25, calling attention to the fact that there was provided in addition to the current funds, Mex. \$50,000 for the Science Building, and also an amount for residences in addition to equipment items in the Current Budget. In this connection, the Secretary mentioned the efforts of the Reverend J. Wesley Boyer to secure for orphanage work some of the funds held under this trust. He reported that the matter had been finally placed in the hands of Mr. F. P. Turner of the Committee of Reference and Counsel of the Foreign Missions Conference who had prepared a full and very careful statement regarding the process by which the use of the funds was determined and supporting the position that Mr. Boyer's claim was without foundation. Mr. L. B. Moss reported further that Mr. Turner himself had had personal conferences with Mr. Boyer and expressed the judgment that Mr. Boyer had become convinced that it was not possible to substantiate his claim.

T-254 VOTED to express to Mr. F. P. Turner of the Committee of Reference and Counsel appreciation for the careful and thorough way in which he had handled the matter.

Work of Professor Love.

The Secretary presented a report by Professor H. H. Love of the College of Agriculture at Cornell University upon his work at the University of Nanking during the past ten months, together with a hearty expression of appreciation by Dean Reisher of Professor Love's work and of the success of the arrangement between the University of Nanking, Cornell University, and the International Education Board, by which a member of the staff of the College of Agriculture will go out each year to Nanking to assist in plant breeding and crop studies.

T-255 VOTED that there be sent to Professor Love, Cornell University, and the International Education Board an expression of the appreciation of the Trustees of the University of Nanking in the success of the cooperative arrangement.

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Trustees Meeting - Dec. 16, 1925 - page 6.

Permanent Committee for the Coordination and Promotion of Christian Higher Education in China

The Secretary reported the organization of the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China on October 2, on which the University of Nanking is represented by Dr. Speer, who is Chairman of the Committee. The Secretary reported that further communications would come to the University from the Committee.

Communication from the Board of Foreign Missions of the Methodist Episcopal Church.

The Secretary reported a letter of December 12, 1925, from Dr. Gamewell of the Board of Foreign Missions of the Methodist Episcopal Church stating that the appropriation to the University of Nanking for the calendar year 1926 would be G.\$1,800 and that it was expected that the usual total amount of G.\$3,000 would be made up from designated gifts to be secured.

The Secretary reported a communication from the Committee of Reference and Counsel of the Foreign Missions Conference sending forward the resolutions adopted by a conference of officers and Board members upon the situation in China. After consideration of possible actions by the Trustees, it was

T-256 VOTED that the President and Secretary, in behalf of the Board of Trustees, be requested to send to President Bowen a statement expressing the high appreciation of the Trustees for the spirit and manner in which the crises of the summer of 1925 had been met by the administration, faculty, and students.

After further consideration of the urgent needs of the University, and the methods of meeting them, prayer was offered by Dr. Speer and the meeting adjourned at 4.30 P. M.

Eric M. North, Secretary.

MINUTES OF THE SEMI-ANNUAL MEETING OF THE
TRUSTEES OF THE UNIVERSITY OF NANKING
150 FIFTH AVENUE - NEW YORK CITY.

Kindly notify Secretary
of any corrections.

APRIL 21, 1926 - 1.00 P. M.

Members of the Board

<u>Terms Expire:</u>	<u>1925</u>	<u>1926</u>	<u>1927</u>	<u>1928</u>
<u>University Group</u>				
Baptist		J. H. Franklin	Mornay Williams	
Disciples	A. E. Cory	*S. J. Corey	R. A. Doan	
Methodist		W. J. Stitt	J. R. Edwards	*F. M. North
Fres. U.S.A.*	G. T. Scott	E. B. Cobb	J. L. Severance	
Fres. U.S.			E. F. Willis	
<u>Co-opted Group</u>		Ambrose Swasey	F. A. Horne	*R. E. Speer E. M. Bowman

Ginling College

Group	Miss M. R. McVeigh	*Miss M. E. Hodge	Mrs. A. R. Atwater
	Miss M. K. Howell	*Miss E. R. Bender	*Mrs. C. K. Roys

The meeting convened at 1.00 P. M., Robert E. Speer, President of the Board, in the Chair. Opening prayer was offered by Frank Mason North.

The members whose names are starred about were present; Russell Carter, Treasurer, and Eric M. North, Secretary, were also present.

Excuses were presented for the following Trustees: Mrs. Atwater, A. E. Cory, R. A. Doan, E. M. Bowman, F. A. Horne, Miss Howell, Miss Mc Veigh, J. H. Franklin, J. L. Severance, W. J. Stitt, Ambrose Swasey, Mornay Williams and E. F. Willis.

MINUTES OF PREVIOUS MEETINGS

The Secretary reported the distribution of the minutes of the meeting of the Board of Trustees on December 16, 1925 and the receipt of the minutes of the Ginling College Committee of January 16, 1926 and of the Executive Committee of the Ginling College Committee of January 27, 1926. It was

T-257 VOTED That the minutes of the Board of Trustees of December 16, 1925 and of the Ginling College Committee of January 16th and January 27th, 1926, be approved and the actions therein contained ratified.

RE-ELECTION OF TRUSTEES

The Secretary reported that Frank Mason North had been re-elected to succeed himself as a representative on the Board of Trustees of the Board of Foreign Missions of the Methodist Episcopal Church, in the Class of 1928.

ELECTION OF OFFICERS

T- 258 VOTED That the following officers be elected for a period of one year or until their successors are elected:

President: Robert E. Speer
 Vice-Presidents: Frank Mason North, J. H. Franklin
 Treasurer: Russell Carter
 Secretary and Assistant Treasurer: Eric M. North

AMENDMENT TO THE CONSTITUTION

The Secretary reported that the proposed amendment to the Constitution of the University of Nanking, regarding Article IV, Section 1, had been approved by the four cooperating Mission Boards, but that the exact wording, which it had been agreed to leave to President Bowen, had not yet been incorporated into the amendment, but that when this was received from President Bowen, this would be done.

REPORT OF THE SECRETARY

Pointing out that as far as actual college grade enrolment was concerned, the University of Nanking ranked second or third among the China colleges, the Secretary presented the following figures of enrolment for the second semester of the year 1925-26, as recently reported by President Bowen:

College of Arts & Science	236	
" " " Agriculture & Forestry	62	
Subfreshmen	213	511
Iregular (Inc. Vis. & M. S.)	33	33
Short Course in Agriculture	46	46
Rural Normal Course	36	36
School of Nursing - Men	37	
Women	7	44
Senior Middle School	99	
Junior Middle School	248	347
Model School: Higher Primary	118	
Lower Primary	54	
Kindergarten	24	196
Language School	67	67
	1,280	1,280
Less duplication and visitors	27	27
	1,253	1,253

The Secretary also reported that owing to ill health, the return of Miss Wixon to the field had been deferred until June, that a change of plan had prevented Mrs. George A. Stuart from going out to be Matron of Meigs Hall at the Language School, that word had been received that on account of illness in the family Miss DeGroff was returning from Nanking at once, and that Miss Elsie M. Priest, now on furlough, had reached America. In this connection he added that Dean Reisner had written that he was very anxious to secure another secretary to take Miss DeGroff's place on a permanent appointment basis.

Report was made of a cablegram received on April 21st from President Bowen requesting that efforts be made at once to procure the permission of Principal Pitman of the State Normal School at Salem, Massachusetts, for Professor Walter G. Whitman to remain at the University for the first semester of next year. Note was taken of the great satisfaction both of the University authorities and of the China Medical Board in the work which Professor Whitman has done in the past year as Visiting Professor in Science, and it was

T-259 VOTED That the Trustees of the University of Nanking heartily endorse the request of President Bowen for the continuance of Professor Whitman's services at the University until February, 1927.

Some consideration was given to the subject of the registration of the University with the Ministry of Education, under the regulations promulgated by the Ministry on November 16, 1925, but in the absence of definite recommendations from President Bowen, no action was taken by the Board of Trustees on the matter.

REPORT OF THE GINLING COLLEGE COMMITTEE.

Reporting for the Ginling College Committee, Miss E. R. Bender stated that since the last meeting, the Protestant Episcopal Church had become a cooperator in Ginling College, and that Miss Grace Lindley had been elected a coopted member of the Ginling College Committee.

Miss Bender added that conditions at Ginling College had been very quiet during the year, that the report that the students had walked out was entirely false and that they had had no demonstrations at the College at all. Statement was made that the Science Budget as reported from the Field met the requirements of the China Medical Board in the matter of their grant to the Science Department, and that a draft of \$5,000. from the China Medical Board had been received and the funds transmitted to the field. (Note: The appropriation referred to, C.M.#2721, is for the sum of \$8,250. in order to purchase the sum of \$15,000. Chinese currency to be used toward the Science Budget, for a period of five years, ending June 30, 1930, and the payments are to be made on a diminishing scale, beginning with \$5,000. Mexican for the year 1925, diminishing \$1,000. annually.)

Regarding the Practice School for Ginling College, the Secretary of the Ginling College Committee stated that their Executive Committee had been considering two plans, one, (which seemed preferable) that the Presbyterian School might serve as the Practice School and the other, the erection of a special Practice School for Ginling College, though the latter plan involved considerable expense. It was also stated that the Committee was working on the plans for a second group of buildings, and that at the January meeting, the Committee had voted to release \$153,000. for building purposes when the Board of Control might deem it advisable to proceed.

Miss Bender further reported that word from Mrs. Thurston seemed to indicate that it was the assumption of the College that they would register in accordance with the recently promulgated regulations of the Ministry of Education and that at a meeting of the Ginling College Committee held this month (without a quorum) it had been decided to send word to the field stating that the Committee would expect that no decision would be reached by the Board of Control of the College to register without consultation with the Ginling College Committee here.

Question was raised as to what action the Ginling College Committee had taken on the question of separate incorporation, at this point, but it was explained that as stated in the minutes reported and ratified by the Trustees of the University, the Ginling College Committee had as yet taken no definite action on the matter, but was still considering and investigating it.

April 21, 1926.

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REPORT OF THE TREASURER

The Balance Sheet as of March 31, 1926, as an ad interim Treasurer's report, was presented and distributed to the Trustees present.

T-260 VOTED That the report of the Treasurer be accepted and placed on file.

(See Document A)

REPORTS OF THE TRUSTEE OF THE FAMINE FUNDS

The Assistant Treasurer reported the receipt of the statement of the Trustee of the Famine Funds under the China Famine Fund Agreements, for the period ending December 31, 1925, and that the Treasurer had duly examined this statement.

AWARD OF DEGREES

The Secretary reported to the Trustees the fact that the three students of the Theological School/they had recommended to the Regents of the University of the State of New York last year for the degree of Bachelor of Arts had been denied that degree, the reason being given by Dr. Downing, of the State Department of Education, that the University of Nanking had no arrangements with the University of the State of New York whereby it could award Art degrees to students of the Theological School. He added that the matter had been referred to President Bowen, and that word had since come from him stating that apparently the matter could be pressed no further.

The Secretary also reported a communication from the field requesting that the award of degrees to thirty-three students, according to the certified records accompanying the request, be recommended to the Regents of the University of the State of New York. It was

T-261 VOTED That the Trustees of the University of Nanking, having received the necessary records of work and the certifications of the President and Registrar of the University, recommend the following students to the Regents of the University of the State of New York for the degrees indicated:

For the Degree of Bachelor of Arts:

Fang Pei-lin	Song Chi-tsu
Fu Pao-cheng	Tsu Ming-kao
Hu Shao-kiwei	Wang Tsi-hsing
Hwang Shao-chiu	Wang Tso-cheo
Pao Wen-nien	Wang Tso-mo
Sheng Chang-tsao	Wang Wen-ruh

Wu Yuin-hwai

For the Degree of Bachelor of Science:

Hwang Tao-yong	Wang Yien-ru
Ku Chiaeping	Wu Tsi-wei

April 21, 1926.

For the Degree of Bachelor of Science in the Industrial Chemistry Course:

Chen Cheng-hsi
Li Fang-hsuin

Yuen Kai-chi

Tang Yong
Tsu Shi-hsi

For the Degree of Bachelor of Science in the Agriculture Course:

Hoh Lien-chon
Tsui Ruh-tsuin

Wen Chon-tseh
Yu Ta-fu

For the Degree of Bachelor of Science in the Forestry Course:

Heh Shu-chi
Liu Shao-chiu
Liu Yong

Wu Tsing-tsuen"

Sie Tong-shan
Tsiang Ying
Tsing Ren-chang

BUDGET FOR 1926-27

The Assistant Treasurer reported that the Budget for 1926-27 had not yet been received, although it was likely that this was due to the fact that action upon it by the Field Board of Managers had not yet been taken, and that it would undoubtedly be received shortly. In view of this, it was

T-262 VOTED That the Budget for 1926-27, when received, be referred to the Committee on Budget with power.

PROVISION OF PENSIONS FOR UNIVERSITY STAFF

The Secretary reported that word had come from the field of the problem of the University-supported staff members who were not protected by pension provisions as were those supported by the various Mission Boards, and that realizing that this was a problem faced by the other universities as well, he had taken the matter up with the Carnegie Foundation and the Teachers Annuity Association, and had forwarded to the Presidents of the four union universities the data available, suggesting that a common approach might be made by them to the problem. He stated that although he had requested Dr. Lobenstina to bring the Presidents together on the matter, there had been no indication of a desire on the part of the universities to act in concert. For the information of the Trustees, a memorandum on the pension matter had been prepared, and was distributed. After discussion and consideration of the matter, it was

T-263 VOTED That a committee composed of Miss Bender, George T. Scott and the Secretary make a special study of the matter of pensions and annuities for the University-supported staff, and that they be authorized to forward, at the conclusion of their study, their recommendation to the field for examination and report.

COMPLETION OF SCIENCE BUILDING FUND

Report was made to the Trustees that although funds for the erection of the Swasey Science Building had been received from the Famine Funds, the China Medical Board and gifts from various individuals, there was still a shortage of \$1,500. on this account.

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April 21, 1926.

COMMUNICATION FROM THE PERMANENT COMMITTEE FOR THE COORDINATION
AND PROMOTION OF CHRISTIAN HIGHER EDUCATION IN CHINA

The Chairman read a communication from the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China, under date of April 9, 1926.

The Secretary then reported a letter from Mr. Earl H. Cressy, quoting the action of the China Education Association, postponing joint action by the colleges in China until their meeting in June, when further consideration of a coordinated plan is expected.

After due consideration of the advantages of a united campaign and the particular needs of the University, it was

T-264 VOTED That, desiring to press forward with the promotional efforts for the University, the Trustees seek a campaign representative for the University, but record themselves as ready to go forward in any joint campaign that may be set up.

APPOINTMENT OF COMMITTEES.

Consideration was given to the appointment of committees for the ensuing year; the Chairman named the following committees, and it was

T-265 VOTED to confirm the appointment of the following committees to serve for the ensuing year:

Executive Committee: J. R. Edwards, E. B. Cobb, S. J. Corey, J. H. Franklin. Frank A. Horne, F. M. North, G. T. Scott. R. E. Speer, A. J. Bowen, ex officio.

Committee on Finance: Frank A. Horne, E. M. Bowman, J. L. Severance, G. T. Scott, W. J. Stitt. R. E. Speer, Russell Carter, A. J. Bowen, ex officio.

Committee on Instruction: G. T. Scott, Miss E. R. Bender, E. B. Cobb, J. R. Edwards, J. H. Franklin. R. E. Speer, A. J. Bowen, ex officio.

Committee on Audit: J. H. Franklin, E. M. Bowman, W. J. Stitt. R. E. Speer, A. J. Bowen, ex officio.

Committee on Budget: Chairmen of the above committees and R. E. Speer, Russell Carter, E. M. North, and A. J. Bowen, ex officio.

QUESTION OF ALTERNATES.

In view of the difficulty of regularly securing a quorum of the Trustees for the meetings of the Board, it was suggested that alternates might be elected and empowered to represent absent Trustees on such occasions. Question arose as to whether the Constitution of the University permitted this, and after consideration of the matter, it was

T-266 VOTED That the Secretary be requested to consult legal counsel as to whether or not the laws of the State of New York affecting the corporation would permit the appointment or election of alternates for the purpose of securing quorum attendance at meetings, and if so, that the Secretary draft an amendment to the Constitution covering the matter, and that due notice of the proposed amendment, in that event, be sent to the Trustees.

VACANCIES IN THE MEMBERSHIP OF THE BOARD

Attention was drawn to the apparent vacancies in the membership of the Board of Trustees.

T-268 VOTED That the Secretary be requested to investigate the matter of Coopted Members of the Board of Trustees, and bring to the next meeting of the Board recommendations of persons possible for co-option.

RECOGNITION OF TITLE TO PROPERTY IN NANKING, CHINA.

Question was raised as to whether the validity of the property holding of the University was fully protected in case of extraterritoriality proceedings, and while it was recognized that all the boards of trustees of institutions in China were at present awaiting further light on the matter, it was

T- 268 VOTED That the Secretary be instructed to make inquiries on this matter and that the Managers meanwhile be requested to place record of the title of the University of Nanking to its property in Nanking, on a clearcut basis, with the American Consul and at the Yamen.

The Trustees adjourned after prayer by Dr. Speer.

ERIC M. NORTH
Secretary.

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MINUTES OF THE JOINT MEETING OF THE BUDGET COMMITTEE AND
THE EXECUTIVE COMMITTEE OF THE TRUSTEES OF THE UNIVERSITY OF HANKING.
150 Fifth Avenue, New York City. June 23, 1926 - 12.30 P.M.

Members of the Budget Committee

R. E. Spear
J. R. Edwards
*Frank A. Horne
*G. T. Scott
J. H. Franklin
*Russell Carter
*E. M. North

Members of the Executive Committee

J. R. Edwards
E. B. Cobb
S. J. Corey
J. H. Franklin
*Frank A. Horne
*F. M. North
*G. T. Scott
R. E. Spear
A. J. Bowen, ex officio

The members whose names are starred above were present. There were also present by invitation, Dr. F. D. Gamewell and Bishop I. J. Birney.

On motion, F. M. North took the chair and prayer was offered by Bishop Birney. G. T. Scott succeeded F. M. North in the chair after the latter left to keep an engagement.

The Secretary presented a memorandum as to the condition of the current 1926-1927 budget (see Document "A") showing the anticipated deficit on the basis of the estimated Gold receipts as \$862.42, of which \$600.00 was on the Methodist appropriation, \$200.00 on the appropriation of the Women's Baptist Board for the Hospital, and \$62.42 as the anticipated reduction in the Swasey Fund income. After consideration, it was regarded as likely that by the efforts of the Methodist Trustees, the Methodist Board and Dr. Bowen in Hanking, the anticipated deficit in the Methodist appropriation would be covered. Action was not taken as to the disposition of the anticipated deficit for the year until its final amount could be known.

The Secretary presented the budget for 1926-1927 as shaped on the field and a supplementary statement (See Document "B") showing the proposed budget of amounts receivable through the Board of Trustees and the estimated income of the Board of Trustees. Note was taken of a communication from S. J. Corey of the United Christian Missionary Society reporting that they were under the necessity of making the appropriation for 1926-1927 \$3,000.00 instead of \$4,000.00 but that they were expecting that by special gifts the additional \$1,000.00 would be secured. After consideration of this and of the prospects with reference to the appropriation of the Methodist Board, it was

BE-269 VOTED that the appropriation for 1926-1927 to the Board of Managers of amounts at guaranteed rates of exchange should be Mexican \$52,300.00, this being the same appropriation as last year.

June 23, 1926.

Note: This amount consists of the Mexican budget of the Board of Managers as set up in Document "B" covering Mexican \$48,300.00 on General and A. & F. amounts, and \$4,000.00 on the Hospital amount. It is noted that the other items are paid in Gold without guaranteed rates of exchange.

G. T. Scott for the Presbyterian Board stated that in view of the action of the Presbyterian Board agreeing to the appropriation of Mexican \$8,000.00 with the understanding that two other Boards would provide a like amount, the Presbyterian Board might find it necessary to consider a reduction in its appropriation, should the appropriations of the other Boards affect the condition under which the appropriation of the Board was made.

After consideration of general financial matters, the Committees adjourned.

Eric M. North, Secretary.

DOCUMENT "A"
CONDITION OF CURRENT BUDGET OF BOARD OF TRUSTEES
1925-1926

	Budget of Income	Actual Receipts	June 23, 1926 Deficit Items
D. H. Day for L. J. O.	550	460.25	152.50
Am. Bapt. for Agric.	1,500	1,500.00	
M. E. Bd. for Agri. Ind.	5,000	5,000.00	
General: U. C. M. S.	4,000	4,359.40	
" Methodist	3,000	2,400.00	600.00
" Presbyterian	4,000	4,000.00	
Endowment: U. C. M. S.	1,500	750.00	750.00
" General	583	584.41	
" Swasey	2,485	2,147.58	337.42
" Hall Estate	2,650	2,656.44	
Hospital: Baptist	300	300.00	
" " Women	200		200.00
" U. C. M. S.	750	817.37	
" Presbyterian	750	750.00	
	\$27,268.00	\$25,725.45	\$2,039.92

Of the deficit items the receipt of the following may be regarded as assured:

D. H. Day	152.50
Endowment, U.C.M.S.	750.00
" Swasey	275.00
	\$1,177.50

Net deficit (excluding loss in exchange) to be covered

\$ 862.42

Amount of Mexican guaranteed by Trustees on these appropriations.
Mexican \$52,300.00. Gross loss for year not yet known.

June 23, 1926

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Document "A" continued
Supplementary Items

Received or carried forward from last year, and disbursed or awaiting disbursement to Field Treasurer.

Sherwin Scholarship Bal. U. S.	267.50	
Income	265.64	\$ 633.14
Williams Scholarship		53.13
Woods Scholarship		53.13
U.C.M.S. for Salary Brede July and August		242.23
China Med. Bd. for Salary, etc., Visiting Prof.		6,840.00
Loss in exchange on previous years		
Presbyterian	92.73	
Baptist	170.40	263.13
Silk Ass'n of Am. for current		4,000.00
Receipts from Seed Sales to May 25		1,158.27
Bal. Managers acct. 1924-1925		297.83
Gift of Mr. Teachout		400.00
Refund on Biblegram		6.00
From Library of Congress refund on freight		265.32
		<u>\$23,562.18</u>

PROPOSED BUDGET OF 1926 - 1927
BUDGETED AMOUNTS RECEIVABLE THROUGH TRUSTEES

General and A. & F.	Mex. Budget of Managers	U. S. \$ Est. Income of Trustees	Mex. Ext. Mex. Avail able for app'n
D.H. Lay for Treas. Salary	1,100	550 2:1	1,100.00
Hall Endowment Int.	4,625	2,656 1.85:1	4,913.60
Am. Baptist Bd.	3,000	1,500 2:1	3,000.00
M. E. Agri. Endow.	9,250	5,000 1.85:1	9,250.00
M. E. Bd. App'n	8,000	1,800 1.85:1	3,330.00
Presbyterian Bd. App'n	8,000	4,000 2:1	8,000.00
U. C. M. S. App'n	8,000	4,000 2:1	8,000.00
Gen'l End. Inc.			
(Swasey 4,625)		(2,600)	
(U.C.M.S. 3,700)	8,325	(1,500) 1.85:1	
		(584)	8,665.40
Total General & A. and F.	Mex. \$50,300	U.S. 24,190	Mex. \$45,539.00
Hospital			
Am. Baptist Bs		(300 2:1	600.00
Women's Baptist Bd.		(200 2:1	400.00
Presbyterian Bd.	4,000.00	(750 2:1	1,500.00
U. C. M. S.		(750 2:1	1,500.00
China Medical Board	16,500.00	9,250 Drawn in	16,500.00
	<u>\$20,500.00</u>	<u>\$11,250.00</u> gold	<u>\$20,500.00</u>
Famine Funds			
From Trust Fund	\$85,648.00	\$42,824 2:1	\$85,648.00
Scholarship Funds:			
Sherwin	Not budgeted	265.00	Drawn in gold
Williams		53.00	" " "
Woods		53.00	" " "
		<u>U.S. \$371.00</u>	

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MINUTES OF THE MEETING OF
THE TRUSTEES OF THE UNIVERSITY OF NANKING

October 4, 1926 - 10.00 A. M.

150 Fifth Avenue, New York City.

Members of the Board of Trustees:

<u>Terms Expire</u>	<u>1926</u>	<u>1927</u>	<u>1928</u>
<u>University Group</u>			
Baptist	J. H. Franklin		
Disciples	*S. J. Corey	R. A. Doan	A. E. Cory
Methodist	J. J. Stitt	*J. R. Edwards	*F. M. North
Presby'n U.S.A.	*E. B. Cobb	J. L. Severance	*G. T. Scott
Presby'n U. S.		E. F. Willis	
<u>Co-opted Group</u>	Ambrose Swasey	*F. A. Horne	R. E. Speer
			*E. M. Bowman

<u>Ginling College</u>	<u>1925</u>	<u>1926</u>	<u>1927</u>
<u>Group</u>	Miss M.R. McVeigh	Miss M.E. Hodge	Mrs. A.R. Atwater
	Miss M.K. Howell	Miss E.R. Bender	Mrs. C. K. Roys

The members whose names are starred above were present; there were also present the Treasurer, Russell Carter, and the Secretary, Eric M. North.

In the absence of the President of the Board, Robert E. Speer, the Vice-President, Frank Mason North, presided. Opening prayer was offered by S. J. Corey.

There were introduced as guests, Guy W. Sarvis, on furlough from the University, and Miss Elsie M. Priest, also on furlough.

Excuses were presented for Miss Bender, Dr. Cory, Mr. Doan, Dr. Franklin, Miss Hodge, Miss McVeigh, Dr. Speer, Mr. Swasey, and Dr. Willis.

Minutes of Previous Meeting

The Secretary reported the distribution of the minutes of the meeting of the Trustees of the University of Nanking held on April 21, 1926, and of the meeting of the Budget and Executive Committees held on June 23, 1926. No corrections had been received. It was

T-270 VOTED that the minutes of the meeting of the Trustees of the University of Nanking of April 21, 1926, and of the Budget and Executive Committees of June 23, 1926, be approved as distributed.

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Trustees Meeting, Oct. 4, 1926 - 2

The Secretary also reported the receipt of the minutes of the Ginling College Committee's meeting of June 16, 1926. It was

T-271 VOTED that the minutes of the meeting of the Ginling College Committee of June 16, 1926, be approved on the understanding that the Secretary will go over them and see that they are in accordance with the By-Laws of the Board of Trustees.

Membership on Board of Trustees

The Secretary reported the death of Mornay Williams, representative of the American Baptist Foreign Mission Society upon the Board of Trustees. Following expressions of the fine character of Mr. Williams, by members of the Board, Dr. E. B. Cobb was requested to prepare for the minutes of the Trustees and for transmission to Mrs. Williams, a minute concerning Mr. Williams, which follows herewith:

T-272

In the death of Mr. Mornay Williams, who departed this life June 18, 1926, the Trustees of the University of Nanking have met with a great loss. A graduate of Columbia University and a lawyer by profession, a man of ripe scholarship, of deep religious fervor and of wide experience in the conduct of Christian and philanthropic enterprises, wise in counsel, courteous in demeanor and eager to help, Mr. Williams was regular and punctual in his attendance upon the meetings of the Trustees, where, by his spirit and knowledge and, above all, by his upright character, he mightily contributed to the advancement of the work. Those who had known his honored Father saw in him the true son of a godly Minister and those who knew him personally loved him as a friend and brother and a tower of strength against which they could contentedly lean. The sympathy of the Trustees is herewith extended to the American Baptist Foreign Mission Society, of which he was such a worthy representative, and to his wife, whose loss is irreparable.

As a matter of record, the Secretary reported the reelection of Dr. George T. Scott to succeed himself as a representative of the Board of Foreign Missions of the Presbyterian Church in the U. S. A., in the Class of 1928, and also the reelection of Dr. A. E. Cory to succeed himself as a representative of the United Christian Missionary Society, in the Class of 1928.

Hospital Appropriation

The Secretary reported that appropriation No. 2575 of the China Medical Board to the Hospital expired with the year 1926, and that negotiations had been in process between the University authorities in China and Mr. Roger S. Greene in reference to the renewal of

the appropriation. It was noted that the past appropriation from the China Medical Board of U. S. \$9,250 a year was conditional upon U. S. \$11,750 from the Mission Boards in salaries or cash grants, and that the original proposal of the University authorities for the coming five years had been a reduction of \$1,000 a year, but that Mr. Greene had felt that the Medical Board would insist upon a more rapid reduction and that Mr. Greene had stated that he would be prepared to recommend to the China Medical Board the following schedule:

	<u>From C. M. B.</u>	<u>From Mission Boards</u>
1927	Mex. \$15,000	Mex. \$25,500
1928	12,000	25,500
1929	9,000	25,500
1930	6,000	25,500
1931	3,000	25,500

The Secretary called attention to the difference of the proposed figures of Mex. \$25,500 from the Mission Boards as compared with U. S. \$11,750. It was agreed that the adjustment of these figures should be taken up by correspondence by the Secretary, and meanwhile the following action was taken:

T-273 VOTED that the Trustees approve the application of the University to the China Medical Board for a continuance of the subsidy of the China Medical Board to the Hospital on the expectation that the Mission Boards will not be expected to increase their grants but asked to continue them at their present levels and that the Secretary be authorized to present these requests to the China Medical Board and to the Mission Boards.

Needs of the University

The Secretary reported that in response to the judgment expressed in the meeting of the Trustees on June 10, 1925, looking to a fuller statement of the financial needs of the University, a statement and data had been received from President Bowen and that this statement redrafted with the assistance of Mr. Sarvis and Miss Priest was presented to the Trustees (pending completion of the actions noted below, only the summary of the statement is given in these minutes).

Summary of the Needs of the University

1. Urgent current income	U.S. \$30,000
2. Provision for pensions, not less than endowment of	100,000
3. Endowment required for maintaining adequate educational standing	500,000
4. Dormitories	65,000
5. Residences	10,000
6. Library building	125,000
7. Library endowment (minimum)	100,000
8. Middle school gymnasium	6,000
9. Miscellaneous plant repairs and improvements	10,000
	U.S. \$946,000
Campaign expense budget	?

In the discussion, it was felt that an insufficient endowment figure was named for pension provision and that some definite provision should be made for an increase in scholarship funds. Careful consideration was given to the problems involved in raising funds to meet the needs outlined.

T-274 VOTED that the statement of needs be adopted in substance and be referred for further consideration to the Executive Committee with a view to indicating the most urgent items and to revise the statement further, after correspondence with the authorities in China.

The Secretary reported the action of the Council on Higher Education in July 1926, looking to the formation of a coordinated programme for Christian Higher Education in China and the action of an informal conference of the representatives of the five union colleges. The latter action is as follows:

"VOTED that the members of the conference recommend to the Boards of Trustees of their respective colleges that Fukien Christian University, Ginling College, Lingnan University, University of Nanking, Peking University, Shantung Christian University, West China Union University, and Yenching woman's College unite through a joint committee representing the Boards of Trustees in a common study of the problems of a co-operative campaign and of coordinated objectives for such a campaign, with a view to being prepared for a cooperative campaign by this group, should that seem advisable, upon securing the results of the efforts of the Council on Higher Education in China, and that immediate attention be given to such understanding between the colleges engaged in active campaign during the present year as may succeed in avoiding conflict in campaign efforts."

The Secretary also reported Dr. Bowen's recommendation that Mr. Sarvis be requested to assist in securing the needed funds for the University. Upon reconsideration of Action T-271, it was

T-275 VOTED that the Trustees recognize as urgent items to be immediately sought the first, fourth, and ninth items on the schedule presented, namely, current income, U.S. \$30,000; dormitories, U.S. \$65,000; miscellaneous plant repairs and improvements, U.S. \$10,000.

T-276 VOTED that the following committee be appointed to act in consultation with Mr. Sarvis as to matters that might be arranged with him and to consult regularly with him upon the developments of plans for the securing of funds; J. R. Edwards, G. T. Scott, E. M. Bowman, the President or Vice-President of the Board, and the Secretary.

Trustees Meeting - Oct. 4, 1926 - 15

T-277 VOTED that the proposals of the conference of the representatives of the union colleges be approved and that the Chairman appoint two members of the committee therein provided for.

Fellowship for Professor Jones

T-278 VOTED that the Trustees heartily commend to the favorable attention of the China Medical Board the application of Professor E. V. Jones for furlough study for the year 1927-1928.

Award of Degrees

T-279 VOTED that the Trustees confirm the recommendations of the University authorities to the Regents of the University of the State of New York for the award of degrees to the following:

For the Degree of Bachelor of Arts

Chang Ru-fang	Feng Shao-yien	Swen Ping
Chang Li-tang	Han Teh-tswen	Swen Shu-fan
Chang Pei-hsing	Hsing I-chu	Ting Tsi-chang
Chen Kong-luh	Kwoh Tsu-meo	Tsiang Chia-pao
Chen Tsen-an	Kwoh Ying-tsai	Tsu Chi-sheo
Chen Tsing-sien	Li Ching-ling	Tsu Chia-chi
Cheo Kwoh-hsueh	Ling Kwang-yong	Tsu Ching-mien
Cheo Lih-san	Liu Yui-lin	Wang Hsueh-ren
Mingsan P. Cheo	Meng Cheo-tan	Wang Shu-chong
Chou Yui-shou	Shao Ching-sen	Wang Sih-ling
Chu Chia-sheng	She Sheo-teh	Yu Chao-ming
Chu Hwa	Shih Yu-fan	Yu Ren-feng

For the Degree of Bachelor of Science

Wang Shi-kwei

For the Degree of Bachelor of Science in Agriculture

Chen Hong-kwei	Chen Song-cheo	Ong Teh-tsi
Shao Piao	Wang Ren-siu	

For the Degree of Bachelor of Science in Forestry

Chang Wen-tah	Han Lin-feng
Koh Han-cheng	Yang Fan-kwen

Medical Examinations for Furloughed Staff

Consideration was given to the matter of medical examinations for members of the furloughed staff, and in this matter it was agreed that the University should follow the practice of having such examinations made at the expense of the University, under such arrangements as are customarily made by the Medical Department of the Board of Foreign Missions of the Methodist Episcopal Church.

Trustees Meeting - Oct. 4, 1926 - 6

Appointment of Miss Jane Munn

The Secretary reported the approval by the Committee on Instruction of the papers of Miss Jane Munn as secretary at the University, and it was agreed that this be recorded. The Secretary reported that Miss Munn had satisfactorily passed the medical examination and was then en route to China.

Development of Chinese Leadership at the University

Note was taken briefly of the developments in the direction of Chinese leadership at the University and the appointments of T. S. Kuo as Co-Dean at the College of Agriculture and Forestry and of Chen Yu-kwan as Acting Dean of the College of Arts and Science were approved.

Recommendations for Graduate Degrees

The action of the Board of Managers, M-267, relating to the request to the Regents of the University of the State of New York to grant the degrees of Master of Science, Master of Science in Agriculture, and Master of Forestry, was presented, and it was

T-260 VOTED that these recommendations be endorsed.

Report of the Treasurer

The report of the Treasurer was presented and after consideration it was ordered accepted and filed.

Note was taken of the fact that the University was being operated within its budget and it was directed that the appreciation of the Trustees be expressed to the Managers for this.

The Assistant Treasurer reported that Miss Priest had joined the staff of the Central Office on part time, and would give attention to the analysis of the plant fund accounts with a view to a more accurate statement of these matters in both the New York Office and on the field.

The Trustees adjourned.

Eric M. North, Secretary.

THE UNIVERSITY OF NANKING

REPORTS AND OTHER DOCUMENTS

REFERRED TO IN MINUTES

1910 to 1926

Revised. Printed October 1925

See minutes June 11, 1924;

February 25, 1925

The
UNIVERSITY OF NANKING

HISTORICAL STATEMENT

CHARTER

BY-LAWS

The
UNIVERSITY OF NANKING

HISTORICAL STATEMENT

CHARTER

BY-LAWS

**BOARD OF TRUSTEES OF THE
UNIVERSITY OF NANKING**

**Board of Foreign Missions of the Presbyterian Church in
the U. S. A.**

John L. Severance, 480 The Arcade, Cleveland, Ohio.
Eben B. Cobb, 1103 Mary Street, Elizabeth, N. J.
Robert E. Speer, 156 Fifth Avenue, New York.

**Board of Foreign Missions of the Methodist Episcopal
Church**

R. E. Diffendorfer, 156 Fifth Avenue, New York.
Frank A. Horne, 163 Chambers Street, New York.
Frank Mason North, 150 Fifth Avenue, New York.

Foreign Christian Missionary Society

A. McLean, Box 884, Cincinnati, Ohio.
J. H. Banton, 1 Liberty Street, New York.
P. F. Jerome, 124 East 28th Street, New York.

American Baptist Foreign Mission Society

J. F. Franklin, Ford Building, Boston.
E. D. Burton, University of Chicago, Chicago.

Foreign Mission Board of the Southern Baptist Convention

Joshua Levering, Eutaw Place, Baltimore.

**Board of Foreign Missions of the Methodist Episcopal
Church, South**

Ed F. Cook, 810 Broadway, Nashville, Tenn.

**Executive Committee of Foreign Missions of the Presby-
terian Church in the U. S.**

S. H. Chester, 154 North Fifth Avenue, Nashville.

President of the University

A. J. Bowen, Nanking, China.

Officers of the Board of Trustees

President, Robert E. Speer.
Vice-President, A. McLean.
Secretary, R. E. Diffendorfer.
Treasurer, Russell Carter.

HISTORICAL STATEMENT

The University of Nanking was incorporated by the Regents of the University of the State of New York on April 19, 1911, with the following charter:

**University of the State of New York
Charter of the University of Nanking**

THIS INSTRUMENT WITNESSETH, That the Regents of the University of the State of New York have granted this charter incorporating RALPH E. DIFFENDORFER, EBEN B. COBB, STEPHEN J. COREY, F. WATSON HANNAN, LOUIS H. SEVERANCE, ARCHIBALD McLEAN, FRANK A. HORNE, ROBERT E. SPEER, and JOAB H. BANTON and their associates and successors, under the corporate name of the University of Nanking, to be located in the City of Nanking, in the Province of Kiangsu, in the Empire of China, with nine trustees to be at first the persons named as incorporators to hold in the order of their naming, the first three for the year 1911, the second three for the year 1912, and the last three for the year 1913, and their successors to hold for terms of three years, to be chosen three each year—one by the Board of Foreign Missions of the Methodist Episcopal Church, one by the Foreign Christian Missionary Society, and one by the Board of Foreign Missions of the Presbyterian Church in the United States of America.

The University was organized on the basis of the union of the educational work of the Board of Foreign Missions of the Methodist Episcopal Church, the Foreign Christian Missionary Society, and the Board of Foreign Missions of the Presbyterian Church in the U. S. A., but in order to include other missionary bodies which might desire to affiliate with the University, the trustees secured under date of December 12, 1912, an amendment to the charter as follows:

Other incorporated missionary organizations may, at any time, be affiliated with and made constituent, trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all of its then existing such constituent bodies, and each such so added constituent body shall be entitled to choose, as its representative, or representatives, to hold for a term of three years, an additional associate member, or members, not exceeding three, as the vote of affiliation shall provide, of the Board of Trustees of the University, and to choose, each three years, a successor, or successors, to such representative trustee, or trustees, to hold for a like term.

In accordance with the powers given in the amended charter, the Board of Trustees was enlarged in 1913 to include representatives from the following missionary societies:

The Foreign Mission Board of the Southern Baptist Convention,

The Executive Committee of Foreign Missions of the Presbyterian Church in U. S.,

The Board of Missions of the Methodist Episcopal Church, South,

which Boards participate in the support of the medical department, and

The American Baptist Foreign Missions Society, which in 1914 began to participate in the work of the University.

The Medical Department of the University was originally The East China Union Medical School, begun in March, 1911. It was consolidated with the University in the Board of Trustees on November 15, 1913.

The three original Boards co-operating in the University, executed in June, 1912, the following agreement with reference to the funds and property contributed by each:

This Indenture

Made this day of June, 1912, by and between the BOARD OF FOREIGN MISSIONS OF THE METHODIST EPISCOPAL CHURCH, a corporation organized under the laws of the State of New York, whose principal office is located in the City of New York, the BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE UNITED STATES OF AMERICA, a corporation organized under the laws of the State of New York, whose principal office is located in the City of New York, and the FOREIGN CHRISTIAN MISSIONARY SOCIETY, a corporation organized under the laws of the State of Ohio, whose principal office is located in the City of Cincinnati, in said State of Ohio, hereinafter called the "Contributing Parties," and the UNIVERSITY OF NANKING, a corporation organized under the laws of the State of New York, hereinafter called the "University":

Whereas, The University has used in its educational work lands and buildings and the equipment thereof situated in the City of Nanking, China, the title to which is vested in one or the other of the Contributing Parties, and is still using the same: And

Whereas, The University desires to acquire the title to said lands, buildings, and equipment in order to place its work on a more stable foundation: And

Whereas, The vesting of the title to said lands, buildings, and equipment in the University will enable it to appeal more successfully to philanthropic people for contributions to its support and maintenance and to its permanent endowment, thereby augmenting its usefulness: And

Whereas, The Contributing Parties are desirous that the University shall avail itself of every advantage in securing the means for prosecuting its work with success: And

Whereas, The Contributing Parties above named have contributed in equal amounts toward the said land, buildings, and equipment so used and occupied as aforesaid by the University, that is to say, the sum of Forty Thousand Dollars (\$40,000.00) each:

This Indenture Witnesseth

That, in consideration of the premises and of the mutual covenants of the parties hereto, the Contributing Parties hereto do hereby give, grant, bargain, sell, alien, remise, release, convey, confirm, assign, transfer, and set over to the University, its successors and assigns, forever all of the said lands, buildings, and the equipment thereof situated in the City of Nanking, China, now used and occupied by the University, together with all the right, title, and interest of every kind and nature of the Contributing Parties in and to said lands, buildings, and the equipment thereof, TO HAVE AND TO HOLD the same unto the said University, its successors and assigns forever.

It is Distinctly Agreed and Understood by and between the parties hereto that, in case either of the Contributing Parties above named shall become dissatisfied and shall wish to withdraw its support from the University, the University shall, and it hereby agrees that it will, pay to such withdrawing party a sum of money equal to the various sums of money and the value of the property originally contributed by such withdrawing party for such lands, buildings, and the equipment thereof, that is to say, the sum of Forty Thousand Dollars.

It is Further Distinctly Agreed and Understood by and between the parties hereto that, in case the University shall be dissolved or in case the University shall permanently discontinue the work for which it was incorporated, all of said lands, buildings, and the equipment thereof, and all other property which may hereafter be acquired by the University shall be equitably divided among the Contributing Parties hereto and such other corporations as may hereafter contribute to the funds of the University (and which shall not have withdrawn prior to such dissolution or prior to such permanent discontinuance of the work for which the University was incorporated), in proportion to the respective amounts severally contributed by them.

In Witness Whereof, each of the parties hereto has caused these presents to be executed in its corporate name and its corporate seal to be hereunto affixed and attested the day and year first above written.

BY-LAWS

Article I—OBJECT

The object of the University is to prepare Christian leaders, to provide educational advantages for the children of our Christian constituencies, and to promote higher education in China under Christian influences and in harmony with the Word of God.

Article II—NAME

The name of this institution shall be The University of Nanking—Kinling Ta Hsioh Hsiao.

Article III—COMPOSITION

The University shall be composed of such PREPARATORY SCHOOLS as may be necessary; COLLEGE OF LIBERAL ARTS, with affiliated colleges at such places as may be approved by the Board of Trustees and the Board of Managers; PROFESSIONAL SCHOOLS of Medicine, Normal Training, Agriculture, and such other Professional schools as may be later established; and such GRADUATE SCHOOLS as may be required.

Article IV—BASIS OF UNION

Section 1, Full Co-operation

Each mission entering into full co-operation in the University shall provide:

- (1) property or funds to a minimum value of \$45,000 gold,
- (2) five missionary teachers, who may become members of the faculty upon appointment by the Board of Managers,
- (3) an annual appropriation toward current expenses of not less than \$3,300 gold.

These conditions for full co-operation shall be regarded as the present minimum, but in case of an increase of departments the trustees shall have power to determine what additional requirements shall be made as a new basis for full co-operation.

Section 2, Partial Co-operation

Any mission which cannot meet all of the conditions for full co-operation may enter into partial co-operation in the University on either of the following bases:

- (1) one representative on the Board of Managers, one representative on the Board of Trustees, the provision of \$10,000 gold in money or accepted property, two missionary teachers, and \$1,000 gold annual appropriation;
- (2) two representatives on the Board of Managers, two representatives on the Board of Trustees, the provision of \$20,000 gold in money or accepted property, three missionary teachers, and \$2,000 gold annual appropriation.

In the case of Missions which are prepared to co-operate in one or more Graduate or Professional Schools or Departments of the University, the trustees shall determine what the conditions of entrance, representation, and responsibility shall be.

Article V—AFFILIATED SCHOOLS

Middle Schools, Colleges, or Professional Schools of any Mission Board may become affiliated with the University at the discretion of the Board of Managers on approval of the Board of Trustees, provided that the plant and equipment of such schools together with all current expenses shall be furnished by the Board or organization responsible for the affiliated institution, and further provided that

their administration be in the hands of their own local Board of Management, and provided its standard of work shall conform to that of the University.

Article VI—PROPERTY

Section 1, Kinds of Property

The property of the University shall consist of such land, buildings, and equipment as shall be loaned or deeded to the institution by the co-operating Mission Boards; together with all lands, buildings, endowments, or other funds acquired by the University.

Section 2, Title of Property

All property, whether loaned to the University or owned by the institution, shall be administered by the Board of Trustees or their successors. The titles of all owned property shall be vested in the University.

Article VII—THE BOARD OF TRUSTEES

Section 1, How Constituted

The Board of Trustees shall be formed and continued according to the provisions of the Charter, as follows:

Nine trustees to be at first the persons named as incorporators, to hold in the order of their naming, the first three for the year 1911, the second three for the year 1912, and the last three for the year 1913, and their successors to hold for terms of three years, to be chosen three each year—one by the Board of Foreign Missions of the Methodist Episcopal Church, one by the Foreign Christian Missionary Society, and one by the Board of Foreign Missions of the Presbyterian Church in the United States of America.

Other incorporated missionary organizations may, at any time be affiliated with and made constituent; trustee-electing members of the corporation of the University; by

the favoring vote of the managing boards of all of its then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, to hold for a term of three years, an additional associate member, or members, not exceeding three, as the vote of affiliation shall provide, of the Board of Trustees of the University, and to choose, each three years, a successor, or successors, to such representative trustee, or trustees, to hold for a like term.

Section 2, Powers and Duties

The Board of Trustees have under the charter full responsibility for the administration of the University. They shall, upon nomination of the Board of Managers, elect the President of the University, shall ratify elections to membership on the Board of Managers, and shall perform all other duties, not assigned to the Board of Managers, which are usually performed by trustees of such institutions.

If the President of the University, for any reason whatsoever, shall be requested by the Board of Managers to resign, it shall be the duty of the Board of Trustees to receive the action of the Board of Managers and if it is sustained by the Trustees to declare the office of the President vacant and to proceed in the ordinary manner to fill the vacancy.

Section 3, Meetings

The stated meetings of the Board of Trustees shall be held semi-annually on the first Friday in March and in December.

Section 4

The fiscal year of the University shall correspond to the calendar year.

Section 5

A majority of the members of the Board shall constitute a quorum.

Section 6

The officers of the Board to be elected at the meeting in November, by ballot if demanded by any member, shall be a President, Vice-President, Secretary, and Treasurer.

Section 7

There shall be an Executive Committee, a Finance Committee, and such other standing committees as the Board may determine. The Finance Committee shall consist of three members to be appointed by the President at the November meeting. The Finance Committee shall have supervision of the Treasurer and the Treasury Department. They shall have oversight of the receipts of the Board and of the expenditures of the Board's appropriations, and of matters relating to estates, property, and legal questions; their actions and recommendations shall be presented in a written report to the Board at the ensuing meeting.

The Executive Committee shall consist of the officers of the Board, together with the Chairman of the Finance Committee. The Executive Committee shall perform the functions of the Board of Trustees ad interim and its actions shall be reported to the Board of Trustees at its next meeting.

Section 8

Special meetings of the Board may be called by the President, or in his absence, by the Secretary, upon a written request of two members of the Board.

Article VIII—THE BOARD OF MANAGERS

Section 1, Composition

(1) Each fully co-operating Mission shall appoint four representatives, either Chinese or Foreign, on the Board of Managers. Missions with partial co-operation shall be entitled to appoint representatives as stated in Article IV, Section 2. These persons duly appointed by the Missions, shall upon ratification by the Board of Trustees, form the Board of Managers of the University of Nanking, and shall serve a term of three years, one third to be elected each year.

(2) The Board of Managers shall co-opt five prominent Chinese as full members of the Board of Managers. Two of these five shall be elected by the Alumni Association of the University of Nanking.

Section 2, Officers

The officers of the Board of Managers shall be a Chairman, a Secretary, and a Treasurer, and these officers shall be charged with the usual duties pertaining to these offices. The President of the University shall be ex-officio Chairman of the Board of Managers, without vote except in case of a tie vote.

Section 3, Accountability and Duties

The Board of Managers shall be accountable to the Board of Trustees for the legitimate expenditure of all funds committed to them for expenditure; shall represent the Trustees in the acquisition, control, and administration of all funds or property in China; and shall submit an annual budget to the trustees for approval.

The Board of Managers shall recommend to the trustees the establishing of departments; shall ratify courses of study, except in the case of the President; shall appoint

officers and instructors; and shall determine the salaries of those who are regularly appointed missionaries; shall nominate to the trustees a President; shall provide suitable buildings and appliances; shall through the administration offices of the University, fix, collect, and disburse, under the budget, all student fees; shall recommend to the trustees candidates for degrees; and shall perform all other duties necessary to the efficient administration of the University.

Section 4, Executive Committee

The Board of Managers shall annually appoint an Executive Committee from among its members to assist and advise the President, who shall be chairman of the committee, but without vote. This committee shall do such work and have such power as may from time to time be delegated to it by the Board of Managers, and in emergencies shall have power to take immediate action in matters not affecting the policy of the institution, but shall make full report of all actions taken at the next regular meeting of the Board of Managers.

Section 5, Meetings

The Board of Managers shall hold at least one meeting each year, at which the President shall render a full report of the work and condition and needs of the University. A Treasurer's report properly audited of all receipts and disbursements during the year shall be presented at the meeting, and a copy of the President's and Treasurer's reports, together with the Minutes of the Board of Managers' meeting, shall be sent to the Board of Trustees, together with such other reports as they may desire.

Section 6, Quorum

A majority of the Board of Managers, at least three Missions being represented, shall constitute a quorum. All matters shall be decided by a majority vote.

Section 7, Professional Schools

Each Professional School or department of the University may, at the discretion of the Board of Managers, have a special committee to take more immediate control over the administration and work of that school or department, and in such matters as may be delegated to it. This special committee, of which the Dean of the School shall be chairman, shall have the authority to make representations concerning the School to the Board of Managers through the Council, but shall not be authorized to make expenditures other than those provided for in the Budget or otherwise authorized by the Board of Managers.

Section 8, Affiliated Schools

The President or any other duly appointed representative of any affiliated school shall have the right to sit in the regular Board of Managers' meeting, and to make such representations and recommendations to the Board of Managers as he may see fit. He shall be given all the privileges and the courtesies of regular members except that of voting. Schools entering into terms of affiliation shall do so on such terms as are approved by the Board of Managers and Board of Trustees of the University.

Article IX—ADMINISTRATION OF THE UNIVERSITY

Section 1, The Faculty

The Faculty shall consist of the President of the University, the Deans of all Departments, and all teachers of all Departments regularly appointed by the Board of Managers.

The Faculty of all Departments shall be under the direction of the Board of Managers and shall be responsible to that body for the faithful performance of its duties.

The Faculty of a Department shall suggest the course of study for its Department and submit the same to the

Executive Committee of the Board of Managers for recommendation to the Board of Managers.

All those who are appointed on the Faculty of any Department are responsible only to the administration for the use of their time. Any one who shall be called upon to do any outside work shall do so only by permission of the administration.

Any member of the Faculty may for sufficient cause and after due notice, be dismissed by the Board of Managers.

Section 2, Duties of the President

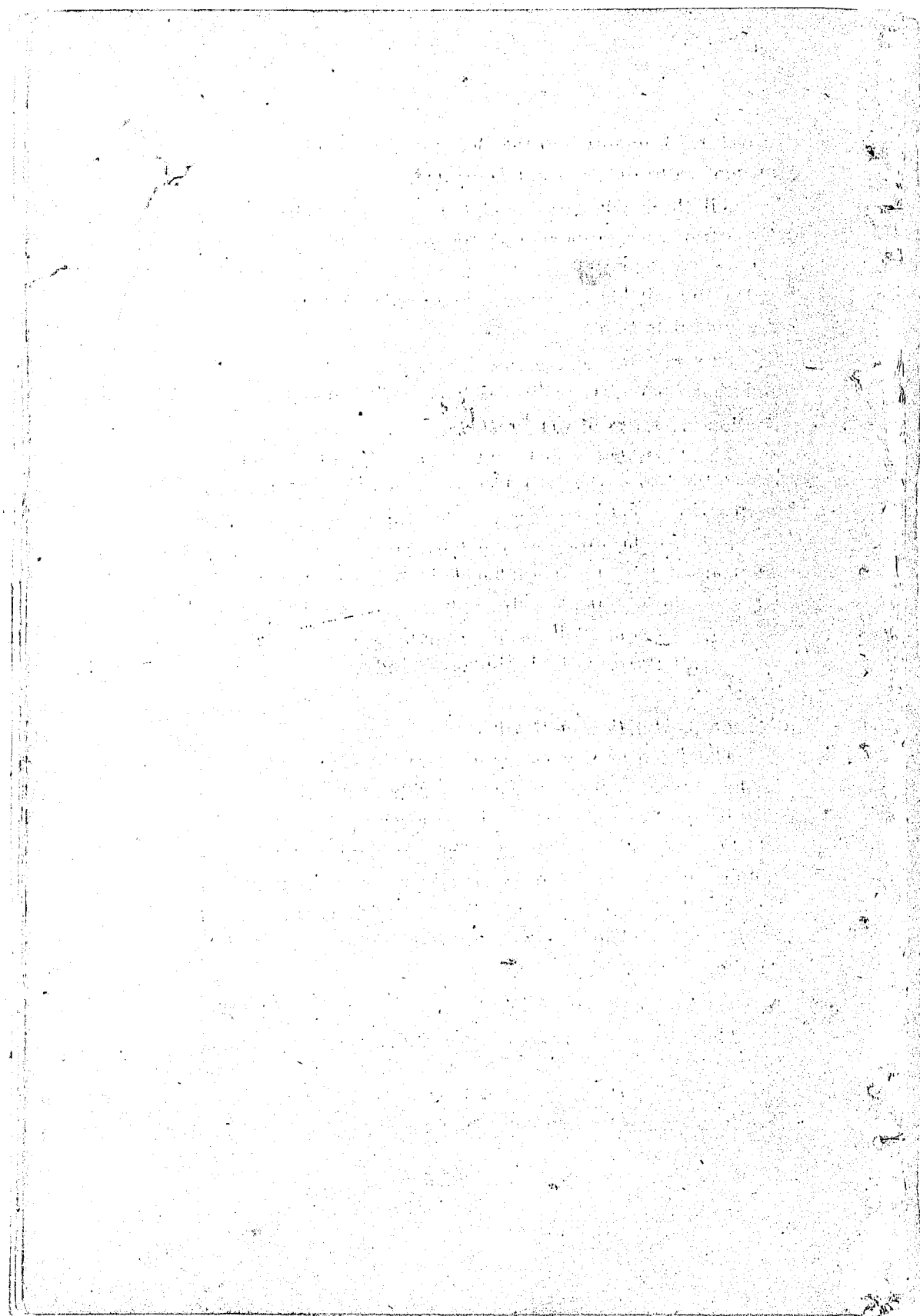
The President of the University shall superintend and guard the interests of all Departments of the University, shall be its official representative, shall exercise a general oversight of the property and business of the University, shall appoint, and, for sufficient cause, discharge all employees whose appointment or discharge is not otherwise provided for, and shall make an annual report of the University, to the Board of Managers and to the Board of Trustees.

Section 3, Duties of a Dean

The Dean of any Department in the University shall, in the absence of the President preside at meetings of the Faculty of his Department; shall superintend the teaching and administration of his department; shall maintain discipline and order; shall receive, and upon consultation with the Faculty dismiss, students of his Department; and shall keep the President informed upon all important matters relating to his Department.

Article X—AMENDMENTS

These By-Laws may be amended by a three-fourths ($\frac{3}{4}$) vote of the Board of Trustees. A written notice of the proposed amendments shall be sent each member of the Board at least thirty days in advance.



DOCUMENTS

Historical Statement, Charter

Charter, Const., By-laws

Ten-Year Development

Language-School Figures

Financial Reports

Revised. Renewed October 1925

See minutes June 11, 1924;

February 25, 1925

UNIVERSITY OF NANKING

CHARTER

CONSTITUTION

BY-LAWS OF THE BOARD OF TRUSTEES

UNIVERSITY OF THE STATE OF NEW YORK
CHARTER OF
THE UNIVERSITY OF NANKING

THIS INSTRUMENT WITNESSETH: That the Regents of the University of the State of New York have granted this charter incorporating Ralph E. Diffendorfer, Eben B. Cobb, Stephen J. Corey, F. Watson Hannan, Louis H. Severance, Archibald McLean, Frank A. Horne, Robert E. Speer, Joab H. Banton and their associates and successors, under the corporate name of The University of Nanking, to be located in the city of Nanking, in the Province of Kiangsu, in the Empire of China, with nine trustees to be at first the persons named as incorporators to hold in the order of their naming, the first three for the year 1911, the second three for the year 1912, and the last three for the year 1913, and their successors to hold for terms of three years, to be chosen three each year - one by the Board of Foreign Missions of the Methodist Episcopal Church, one by the Foreign Christian Missionary Society, and one by the Board of Foreign Missions of the Presbyterian Church in the United States of America.

Other incorporated missionary organizations may, at any time, be affiliated with and made constituent, trustee-electing members of the corporation of the university, by the favoring vote of the managing boards of all of its then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, to hold for a term of three years, an additional associate member, or members, not exceeding three, as the vote of affiliation shall provide, on the board of trustees of the university, and to choose, each three years, a successor, or successors, to such representative trustee, or trustees, to hold for a like term.

The trustees elected in accordance with the provisions of the charter granted April 19, 1911, and under the amendment to said charter granted December 12, 1912, may elect additional trustees to such a number that the total membership of the board shall not exceed twenty-four. The terms of office of one-third of the number of trustees thus elected shall expire each year and their successors shall be elected for terms of three years each. After the first election of said additional trustees, their successors shall be elected by the entire Board of Trustees.

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The University shall have power to acquire by grant, gift, purchase, devise or bequest, and hold and dispose of such real and personal property as the purposes of the corporation shall require. It may have departments of elementary, secondary and higher education, and may affiliate with its work other schools giving instructions in either of the said departments; but it shall not have power to confer degrees, except as shall be hereafter authorized or approved by the Regents of the University of the State of New York.

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| S E A L | St Clair McKelway
Vice Chancellor
A.S. Draper
Commissioner of
Education. | Granted April 19, 1911, by the
Regents of the University of the
State of New York, executed un-
der their seal and recorded in
their office. Number 2132. |
| S E A L | St Clair McKelway
Vice Chancellor | Amended May 2, 1912, by the Re-
gents of the University of the
State of New York, executed un-
der their seal and recorded in
their office. Number 2257. |
| S E A L | St. Clair McKelway
Vice Chancellor
A.S. Draper
Commissioner of
Education. | Amended December 12, 1912, by
the Regents of the University
of the State of New York, exec-
uted under their seal and record-
ed in their office. Number 2309. |
| S E A L | Chester D. Lord
Chancellor
Frank P. Graves
President of the
University | Amended October 18, 1923, by the
Regents of the University of the
State of New York, executed un-
der their seal and recorded in
their office. Number 3301. |

CONSTITUTION OF THE UNIVERSITY OF NANKING

(Adopted June 11, 1924, except Article V,
adopted February 25, 1925)

Article I. Name.

The name of this institution shall be the
University of Nanking - Ginling Ta Hsioh Hsiao.

Article II. Object.

The object of the University is to prepare
Christian leaders, to provide educational ad-
vantages for the children of our Christian con-
stituencies, and to promote higher education in
China under Christian influences and in harmony
with the Word of God.

Article III. Board of Trustees.

I. Membership

The institution shall be governed by a Board
of Trustees chosen as specified in the charter
and its amendments as follows:-

A. Nine trustees to be at first the persons
named as incorporators, to hold in the order of
their naming, the first three for the year 1911,
the second three for the year 1912, and the last
three for the year 1913, and their successors
to hold for terms of three years, to be chosen
three each year - one by the Board of Foreign
Missions of the Methodist Episcopal Church, one
by the Foreign Christian Missionary Society, and
one by the Board of Foreign Missions of the
Presbyterian Church in the United States of
America. (Charter Amendment, May 2, 1912)

B. Other incorporated missionary organizations
may, at any time be affiliated with and made con-

stituent trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all of its then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, to hold for a term of three years, an additional associate member, or members, not exceeding three, as the vote of affiliation shall provide, of the Board of Trustees of the University, and to choose, each three years, a successor, or successors, to such representative trustee, or trustees, to hold for a like term. (Charter Amendment, Dec. 12, 1912)

C. The above trustees may elect additional trustees to such a number that the total membership of the board shall not exceed twenty-four. The terms of office of one-third of the number of trustees thus elected shall expire each year and their successors shall be elected for terms of three years each. After the first election of said trustees, their successors shall be elected by the entire Board of Trustees. (Charter Amendment, Oct. 18, 1923)

NOTE:-

The American Baptist Foreign Mission Society having undertaken cooperation on a partial basis, became a participating organization on January 1, 1914, entitled to elect two representative trustees. (Minutes p.119)

D. The President of the University shall be ex-officio a member of the Board of Trustees.

2. Basis of Co-operation or Affiliation.

A. Full Co-operation.

Each mission entering into full co-operation in the University shall provide:

- (1) property or funds to a minimum value of \$45,000 gold,
- (2) five missionary teachers, who may become members of the faculty upon appointment by the Board of Managers,
- (3) an annual appropriation toward current expenses of not less than \$3,300 gold.

(These conditions for full co-operation shall be regarded as the present minimum, but in case of an increase of departments the trustees shall have power to determine what additional requirements shall be made as a new basis for full co-operation.)

B. Partial Co-operation.

Any mission which cannot meet all of the conditions for full co-operation may enter into partial co-operation in the University on either of the following bases:

- (1) one representative on the Board of Managers, one representative on the Board of Trustees, the provision of \$10,000 gold in money or accepted property, two missionary teachers, and \$1,000 gold annual appropriation;
- (2) two representatives on the Board of Managers, two representatives on the Board of Trustees, the provision of \$20,000 gold in money or accepted property, three missionary teachers, and \$2,000 gold annual appropriation.

In the case of Missions which are prepared to co-operate in one or more Graduate or Professional Schools or Departments of the University, the Trustees shall determine what the conditions of entrance, representation, and responsibility shall be.

C. Affiliated Schools.

Middle Schools, Colleges, or Professional Schools of any Mission Board may become affiliated with the University at the discretion of the Board of Managers on approval of the Board of Trustees, provided that the plant and equipment of such schools together with all current expenses shall be furnished by the Board or organization responsible for the affiliated institution, and further provided that their administration be in the hands of their own local Board of Management, and provided its standards

of work shall conform to those of the University.
The Trustees shall not have power to alienate the funds or property of such an affiliated school to any other uses.

3. Basis of Organization.

The University shall be composed of such preparatory schools as may be necessary; college of liberal arts, with affiliated colleges at such places as may be approved by the Board of Trustees and the Board of Managers; such professional schools of medicine, normal training, agriculture, and other professional schools as may be later established; and such graduate schools as may be required.

4. Powers of Trustees.

A. Holding of Property.

1. The University shall have power to acquire by grant, gift, purchase, devise, or bequest, and hold and dispose of such real and personal property as the purposes of the corporation require.

2. The property of the University shall consist of such land, buildings, and equipment as shall be loaned or deeded to the institution by the co-operating Mission Boards; together with all lands, buildings, endowments or other funds acquired by the University.

3. All property, whether loaned to the University or owned by the institution, shall be administered by the Board of Trustees or their successors. The titles of all owned property shall be vested in the University.

B. Administration.

1. The Board of Trustees have under the charter full responsibility for the administration of the University. They shall, upon nomination of the Board of Managers, elect the President of the University, shall ratify elections to membership on the Board of Managers, and shall appoint in the first instance all foreign permanent teachers going

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out from the homeland, and at their discretion may appoint or remove any member of the staff, and shall perform all other duties, not assigned to the Board of Managers, which are usually performed by trustees of such institutions.

2. If the President of the University, for any reason whatsoever, shall be requested by the Board of Managers to resign, it shall be the duty of the Board of Trustees to receive the action of the Board of Managers and if it is sustained by the Trustees to declare the office of the President vacant and to proceed in the ordinary manner to fill the vacancy.

3. Any field matters lying within the jurisdiction of the Board of Managers, when referred to the Board of Trustees, must be sent by the Board of Managers, accompanied by an expression of their judgment upon the question involved.

4. It shall be the duty of the Trustees to transmit to the Board of Managers at such times, in such manner and in such amounts as may be mutually agreed upon, or may be deemed expedient by the Trustees, the interest on any permanent endowments and the whole or part of other funds in their hands.

The Trustees shall have power to withhold the payment of the above funds (a) when, in their judgment, there shall be a departure on the part of the Board of Managers, in the control or instruction of the University from strictly Christian and evangelical principles, (b) in case of political or local changes rendering it desirable or necessary to reduce the number of instructors or students, to alter the location of the University, or to suspend operation for a period or permanently, (c) in case the University shall become self-supporting, or (d) whenever from any cause the Trustees shall come to the conclusion that the University is not answering its original design.

5. The Trustees shall have authority to employ such agents and to adopt such other means as may be necessary for the execution of their trust.

6. The Trustees shall be trustees of Ginling College but the Ginling College Committee shall be their agency in caring for the interests of the College in such manner as may be directed in this constitution.

Article IV. Board of Managers.

1. Composition.

(1) Each fully co-operating Mission shall appoint four representatives, either Chinese or foreign, on the Board of Managers. Missions with partial co-operation shall be entitled to appoint representatives as stated in Article III, Section 2. These persons, duly appointed by the Missions, shall upon ratification by the Board of Trustees, form the Board of Managers of the University of Nanking, and shall serve a term of three years, one third to be elected each year.

*(2) The Board of Managers shall co-opt five prominent Chinese as full members of the Board of Managers. Two of these five shall be elected by the Alumni Association of the University of Nanking.

*The preceding paragraph 1 (2) is in process of amendment (June, 1925) to read substantially as follows:-

(2) Four members of the Board of Managers may be elected by the Alumni of the University; their terms shall be for four years.

(3) The Board of Managers may elect five additional members each to serve a term of four years.

2. Elections.

All elections to the Board of Managers shall be subject to approval by the Board of Trustees. All members of the said Board of Managers shall be Christians of evangelical faith.

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3. Chairman.

The President of the University shall be ex-officio Chairman of the Board of Managers, without vote except in case of a tie vote.

4. Accountability and Duties.

The Board of Managers shall be accountable to the Board of Trustees for the legitimate expenditure of all funds committed to them for expenditure; shall represent the Trustees in the acquisition, control, and administration of all funds or property in China; and shall submit an annual budget to the Trustees for approval. Their By-laws shall be subject to approval by the Trustees.

The Board of Managers shall recommend to the Trustees the establishing of departments; shall ratify courses of study; except in the case of the President, shall appoint officers and instructors; and shall determine the salaries of those who are regularly appointed missionaries; shall nominate to the Trustees a President; shall provide suitable buildings and appliances; shall through the administration offices of the University, fix, collect, and disburse, under the budget, all student fees; shall recommend to the Trustees candidates for degrees; and shall perform all other duties necessary to the efficient administration of the University.

5. Professional Schools.

Each professional school or department of the University may, at the discretion of the Board of Managers, have a special committee to take more immediate control over the administration and work of that school or department, and in such matters as may be delegated to it. This special committee, of which the Dean of the school shall be chairman, shall have the authority to make representations concerning the school to the Board of Managers through the Council, but shall not be authorized to make expenditures other than those provided for in the budget or otherwise authorized by the Board of Managers.

6. Affiliated Schools.

The President or any other duly appointed representative of any affiliated school shall have the right to sit in the regular Board of Managers' meeting, and to make such representations and recommendations to the Board of Managers as he may see fit. He shall be given all the privileges and the courtesies of regular members except that of voting. Schools entering into terms of affiliation shall do so on such terms as are approved by the Board of Managers and Board of Trustees of the University.

Article V. Ginling College Committee1. Membership.

1. The women trustees representing the incorporated missionary organizations cooperating in the Ginling College, not to exceed seven members, shall with two other members of the Board of Trustees constitute a committee to be known as the Ginling College Committee of the Trustees of the University of Nanking. This committee shall care for the interests of the College in behalf of the Board of Trustees.
2. Additional members of the Ginling College Committee may be provided for as follows:-
 - (a) three members may be co-opted;
 - (b) one advisory member representing each institution undertaking co-operation with Ginling on the minimum basis.

Members added to the Committee under these provisions shall not be members of the Board of Trustees.

2. Powers.

1. The committee shall appoint its own officers and sub-committees and determine the method of correspondence between itself and the College, and shall recommend the method of transmission of College funds.
2. Whatever responsibility pertains to the Board of Trustees for the appointment or the approval and the removal of members of the staff of the College shall be delegated to the Ginling College Committee.
3. It shall be the duty of the Committee to counsel and advise with the President and the Board of Control and to promote interest in the College both among possible financial supporters, and among persons who may be eligible for service on its staff.
4. Appropriations of funds, the authorization of the budget and other expenditures, and the major problems of property, policy, and relationship shall be first considered and passed upon by the Committee before action by the Board.
5. The Minutes of the Committee meetings shall be referred to, and the actions shall be subject to ratification by the Board of Trustees.
6. The Ginling College Committee shall not incur financial responsibilities for the Board of Trustees beyond funds in the treasury without the consent of the Board of Trustees.

3. Board of Control of Ginling College.

1. The Board of Control of Ginling College shall consist of the duly elected or appointed representatives of the local missions of the

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Mission Boards cooperating in Ginling College and of the alumnae, and the President of Ginling College, together with such co-opted members as may be approved by the Ginling College Committee.

2. The Board of Control shall be responsible for the local administration of the College in Nanking and shall be accountable to the Ginling College Committee for the condition, custody, and use of all funds received by them from whatever source.

3. The By-Laws shall be subject to the approval of the Ginling College Committee.

Article VI. Loyalty to Evangelical Faith.

1. All the members of the faculty of every rank, shall be Christians of evangelical faith.
2. The Trustees, in exceptional cases involving particular qualifications for a specialized position, when no qualified evangelical Christian is available, upon nomination by the Board of Managers, may waive this requirement.

Article VII. Amendments.

This constitution may be amended by a vote of two-thirds of the Trustees present and voting at semi-annual meeting, or it may be amended at a meeting regularly called for this purpose, full notice of the proposed amendment having been given at a previous meeting, or the substance or the exact wording of the proposed changes having been furnished each member of the Board one month in advance of the meeting at which action thereon is contemplated, provided (1) that amendments to Article II, Article III Section 1, Article IV Sections 1 and 2, Article VI, and Article VII, shall be effective only on concurrence of a majority of the fully co-operating Mission Boards; and provided (2) that no amendment to paragraph 6 of Article III, Section 4 B or Article V shall be made without concurrence of the Ginling College Committee.

BY-LAWS OF THE BOARD OF TRUSTEES
ADOPTED FEBRUARY 25, 1925.

(Based on the standard by-laws in Arnett,
College and University Finance, publish-
ed by the General Education Board)

Article I. Meetings.

1. Stated Meetings. The stated meetings of the Board of Trustees shall be held semi-annually, in December and in April or May.
2. Special Meetings. Special meetings of the Board may be called by the President, or in his absence, by the Secretary, upon a written request of two members of the Board, or of the President of the University.
3. Call for Meetings. Notice of all meetings shall be mailed to each member of the Board at least five days prior to the date of such meeting.
4. Quorum. Five members of the Board shall constitute a quorum for the transaction of any business except the election of officers and the amendment of the Constitution and By-Laws, when a quorum shall consist of a majority of the Board.
5. Rules of Order. General parliamentary rules, as modified by the rules and regulations of the Board, shall be observed in conducting the business of the Board.
6. Fiscal Year. The fiscal year of the University shall be July 1st to June 30th.

Article II. Officers.

1. Election. The officers of the Board to be elected at the meeting in April or May, by ballot, if demanded by any member, shall be a President, one or more Vice-presidents, a Secretary and a Treasurer, to serve for one year or until their successors have qualified. There may also be an Assistant Treasurer.

2. Special Elections. In the event of a failure for any reason so to elect any or all of said officers, or in case any vacancy occurs in said offices from any cause, then an election may be held at any regular or special meeting, a majority of all the trustees being present and notice of such election having been given in the notice of the call for the meeting.

3. Duties of President. The President of the Board shall preside at the meetings of the Board and shall discharge the duties which ordinarily pertain to that office. He shall sign, and shall execute, with the Secretary attesting, contracts and instruments authorized or issued by authority of the Board requiring his signature.

4. Duties of Vice-Presidents. The Vice-presidents of the Board in the absence or disability of the President shall perform all the duties of the President of the Board. In the absence or disability of the President and the Vice-presidents of the Board, the Chairman, or the Acting-chairman, of the Committee on Finance Property and Investment shall act as President of the Board.

5. Duties of Treasurer. The Treasurer of the Board of Trustees shall be the custodian of the funds and securities belonging to the University, and shall keep the securities in a safety deposit vault to be designated by the Board.

Access to the securities of the University shall be had by not fewer than two persons jointly in the following manner, and never otherwise.

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- (a) By the Treasurer (or his representative) jointly with the Assistant Treasurer.
- (b) By the Treasurer (or his representative) jointly with the chairman or acting chairman of the Committee on Finance and Investment.
- (c) By the Treasurer (or his representative) jointly with the President or Acting President of the Board.

This provision, however, shall not be held to exclude the presence of other persons at the same time, provided access has been obtained as aforesaid, nor shall the provisions of this article be held to prevent the Board of Trustees from contracting with a responsible trust company to act as custodian in holding and keeping safely said securities, and to make deliveries on the order of any two persons entitled to access to said securities under this section.

The Treasurer shall file with the Secretary a bond for the faithful performance of his duties in such sum as may be fixed by the Board, with some responsible surety company approved by the Board; the premium on said bond to be paid by the Board of Trustees. He shall be ex-officio a member of the Committee on Finance, Property and Investment. In case of the absence of the Treasurer, or of his inability to act, or in case the office becomes vacant, his duties shall be performed by the chairman or acting chairman of the Committee on Finance, Property and Investment.

6. Duties of Secretary. The Secretary shall perform the usual duties pertaining to this office. He shall keep full and true minutes of all meetings of the Board and the meetings of all standing committees of the Board, and of such special meetings as shall be requested of him. He shall be the custodian of all documents committed to his care.

He shall transmit promptly to each trustee a copy of the minutes of the meetings of the Board

and of its committees, and he shall notify the President of the University, the Board of Managers, and all other persons concerned of the actions taken by the Board with respect to appointments, promotions, terms of service, and appropriations for their work and departments, and of any other matter.

He shall see that all bonds required by officers and employees of the University for the faithful performance of their duties are filed in his office. He shall have the custody of the corporate seal and shall with it attest all documents requiring a seal.

7. Duties of Assistant Treasurer. The Assistant Treasurer shall be the chief business officer of the Board of Trustees. He shall see that the rules and regulations prescribed by the Board of Trustees for the government of the business affairs of the University are faithfully observed. He shall take the initiative in seeking investments for the funds of the University and shall report promptly thereon to the Treasurer and the Committee on Finance and Investment. He shall be responsible for the economical purchase of all supplies and materials bought by the University in the United States, and shall see that all contracts made by the Board are faithfully executed.

The Assistant Treasurer shall collect and receive all moneys arising from gifts, bequests, or otherwise, for the benefit of the University, and all fees and money from any source due to the Board of Trustees. He shall deposit promptly all such moneys received to the credit of the University in the appropriate bank accounts in such state or national banks as may be determined by the Board of Trustees.

He shall keep proper books of accounts, fully setting forth the financial conditions and transactions of the University, and shall exercise a general supervision over all accounts of officers and employees of the University which have to do with the receipt or disbursement of funds and securities, and he shall obtain true and full reports of all such receipts and disbursements from the officers and em-

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ployees aforesaid, who shall keep their accounts in such manner and render to him such statements as may be from time to time required by him, or as may be needed to show correctly the financial condition of the University or of any of its departments. He shall supply the Board, the Treasurer, and the Committees and the President of the University with such statements as may be required of him, or as may be needed to show correctly the financial condition of the University or any of its departments.

He shall examine all accounts, claims, and demands presented in the United States against the University, and no money shall be drawn from the treasury of the Board of Trustees unless the amount thereof be adjusted and settled by him or by the Treasurer and found to be within the budget appropriation, or provision, therefor. If he shall, upon the examination of any account, doubt its correctness or find the appropriation or provision insufficient he shall submit the account to the Committee on Finance, Property, and Investment for its decision.

No money shall be drawn from the treasury except by voucher checks, indicating the particular account to which the payments are chargeable and the person to whom payable, and signed by any two of the following persons: the Treasurer, the Assistant Treasurer, two members of the Board of Trustees to be named by the Board.

The Assistant Treasurer shall give a bond to favor of the University ^{for} the faithful performance of his duties in such sum as may be fixed by the Board, and if not so fixed, then in the sum of Twenty-five Thousand Dollars (\$25,000), with some responsible surety company approved by the Board, the compensation of such surety company to be paid by the University.

The Assistant Treasurer shall also perform such other duties as the President of the University or the Board of Trustees may from time to time designate.

In the case of vacancy in the office of Assistant Treasurer or of his absence or inability to act,

his duties shall be performed by the chairman or vice-chairman of the Executive Committee.

Article III. Committees of the Board.

1. Standing Committees. There shall be six standing committees of the Board of Trustees, namely:

- (a) Executive Committee with seven members;
- (b) Committee on Finance, Property and Investment with five members;
- (c) Committee on Instruction with five members;
- (d) Committee on Audit with three members;
- (e) Committee on Budget composed of the chairmen of the other committees.
- (f) The Ginling College Committee.

2. Appointment of Committees. The standing committees, other than the committee on Budget, shall be appointed by the President of the Board with the concurrence of the Board, at the meeting in April or May or as soon thereafter as possible, to serve until their successors are appointed. In making the appointments the President shall designate the chairman and vice-chairman of each committee, except for the Executive Committee and the Committee on Budget.

3. Personnel of Committees. Each committee, appointed as aforesaid, in addition to the members indicated above, shall include the President of the Board and the President of the University as members ex-officio.

4. Minutes of Committees. Records of the actions of each committee shall be kept by the Secretary of the Board, and shall be reported in writing to the Board at its next meeting for approval. A copy of the minutes of each committee meeting shall be sent promptly to every member of the Board.

5. Quorum of Committees. A majority of the members of any of the foregoing committees shall constitute a quorum. Meetings of any committee shall be called by the Secretary whenever requested to do so by the chairman of the committee, by the President of the Board, or by the President of the University. The place of meeting shall be indicated in the notice.

6. Duties of Executive Committee. The Executive Committee shall, when the Board is not in session, arrange for the execution of orders and resolutions not otherwise specifically committed or provided for. It may fill vacancies in the faculty occurring during the recess of the Board, and, in accordance with the general policy of the Board, shall have the care and direction of matters pertaining to the welfare of the University, and especially shall discharge such duties as the Board may assign to it from time to time. It shall make formal report of its actions to the Board at its next regular meeting. The President of the Board shall be chairman of the Executive Committee unless he finds it inconvenient or inexpedient for him to act. In that case the committee shall elect its own chairman. In cases of necessity the committee shall act on matters which are ordinarily handled by one of the other committees

7. Duties of Committee on Finance, Property and Investment. The Committee on Finance and Investment, acting in accordance with the general policy and under the instructions of the Board, shall make or cause to be made investments of all University funds available for investment. This committee, during the intervals between the meetings of the Board of Trustees and of the Executive Committee, shall have authority to change the form of investments in amounts aggregating, but not exceeding, One Hundred Thousand Dollars (\$100,000) without the previous approval of the Board and the committee shall make formal report of all such transactions to the Board at its meeting next following. No investment, purchase, or sale for the account of endowment funds of the University, nor any contract concerning the same, shall be made by the Treasurer or the Assistant Treasurer without the formal approval of this committee, which shall have supervision of the funds of the University.

The Committee on Finance, Property, and Investment shall exercise supervision over the property of the

University and shall receive and examine an annual report from the Board of Managers on the condition of grounds, building, and equipment and the measures necessary to keep them in good condition. It shall also carry out such provisions for the insurance of the building and property of the University as the Board may direct.

The Committee shall investigate and determine the need for new buildings and shall report to the Board with full recommendations. It shall be responsible for the preparation of plans and specifications of such new buildings as the Board may determine upon, shall recommend to the Board the agencies to be employed for the erection of the buildings, and shall in behalf of the Board supervise the design and erection of the buildings.

The funds of the University shall be grouped as follows:

- (a) Endowment funds;
- (b) Funds for special purposes;
- (c) Building funds;
- (d) Current funds.

The endowment funds shall neither be expended nor hypothecated for current expenses, but shall be retained and preserved inviolate. Investments of endowment funds shall be made as heretofore provided by the Committee on Finance, Property and Investment. In no case shall the amount loaned on mortgages exceed 50 per cent. of a fair valuation.

No loan shall be made to any trustee, officer, or employee of the University nor to any religious, fraternal, or charitable organization.

Funds for special purposes shall consist of all gifts, grants, donations, and bequests for special purposes, whose principal and income may be used, and shall be expended or invested in accordance with the terms of the gift.

Building funds shall consist of all gifts, grants, donations, and bequests for the erection and equipment of buildings, and of other moneys and properties appropriated or assigned by the Board of Trustees for that purpose.

The current funds shall consist of income on endowments, tuition receipts and other fees, gifts, grants, or bequests for current purposes, receipts from business and commercial operations of the University and all other receipts for current use.

8. Duties of Committee on Budget. The Committee on Budget shall consist of the chairmen of the four committees first above mentioned, together with the President of the University, the President and the Treasurer of the Board, and the Secretary and Assistant Treasurer, and shall have supervision over the bookkeeping and the financial records of the University, and shall submit to the Board at the meeting in April or May for its consideration and approval a budget for the year commencing on the first day of the following July. The budget submitted shall include an itemized statement of the probable income of the University available for its expenses, and shall indicate the sources from which the income is to be derived. It shall also give an itemized list of the estimated expenses for the year, showing in detail the salaries to be paid and the persons to whom payable, and separating other current expenses and expenses for books and equipment by departments and separating home base from field expenses. The President of the Board shall be chairman of this committee.

The budget when approved by the Board, shall be the authority for incurring expenditures for the departments included therein. The Treasurer of the Board of Managers shall be authorized to draw, for the items included in the approved budget, upon the Board of Trustees for such part of the budgeted income as the Board of Trustees appropriate to the Board of Managers, under such regulations as the Committee on Budget may prescribe. It shall be the duty of the chairman of the Committee on Budget and the Assistant Treasurer to make distribution of such budget appropriations for the home base expenses as are general by authorizing expenditures within the limits of such appropriations.

The Assistant Treasurer shall be authorized to pay bills for supplies and equipment ordered by departments of the University only on certification signed by the Treasurer of the Board of Managers (or the Controller or Assistant Treasurer of the Board of Managers) that the amount of the bill is within the appropriation available for the department, and such payments shall be charged against the authorized appropriations of the Board of Trustees to the Board of Managers.

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-10- Trustees, University of Nanking

No requisition shall be approved which exceeds the amount of the appropriation available without reference to the Committee on Finance, Property, and Investment.

9. Duties of the Committee on Instruction. The Committee on Instruction shall consider all changes in the instructional staff proposed by the President of the University and for the Board of Managers upon which action of the Board of Trustees is required, and all missionary candidates for appointment to the University, and shall make recommendations to the Board of Trustees regarding such members of the instructional staff specifying the terms of their employment in accordance with the approved budget. In cases requiring action between meetings of the Board, the committee shall have power to act, but shall not take action increasing expenditures without approval of the Committee on Finance.

It shall also be the duty of the committee to examine the system of instruction, educational management, rules, discipline, and all other matters pertaining to the educational problems of the University, and to report and make recommendations thereon to the Board.

10. Duties of the Committee on Audit. The Committee on Audit shall consist of three members of the Board, not including the Treasurer and members of the Committee on Finance and Investments, and shall arrange for and supervise the annual audit of the books and securities of the University by a firm of public accountants. A written report by said committee of its examination shall be made at the regular meeting of the Board in December.

Article IV. Board of Managers.

1. The Board of Managers shall be organized in the manner specified in their By-Laws, these By-Laws to be subject to the approval of the Board of Trustees.

Article V. Administration of the University.

1. Duties of the President of the University.

The President of the University shall be a member of the Board of Trustees ex-officio, and ex-officio President of the Board of Managers, and shall be the head of all educational departments of the University, exercising such supervision and direction as will promote their efficiency. He shall preside at the meetings of the faculty and shall be the official medium of communication between the faculty, the Board of Managers and the Board of Trustees, and between the students and the Board of Managers.

He shall recommend to the Board of Managers and the Board of Trustees through their Committees on Instruction all promotions and appointments for the faculty.

He shall be responsible for the discipline of the University and for carrying out all measures officially agreed upon by the faculty, concerning matters committed to them by the Board, and for executing such measures concerning the internal administration of the University as the Board of Managers and the Board of Trustees may enact.

2. Annual Report of President. He shall make an annual report to the Board of Managers and the Board of Trustees of the work and condition of the University, and from time to time shall give to the Board reports upon the condition of the University and shall present for their consideration such measures as he shall deem necessary or expedient for its welfare.

3. Vice-President. There shall be a Vice-President with such duties as may be assigned to him by the President and the Board of Managers.

4. Acting President. In case of vacancy in the office of the President of the University, or of the absence of the President, or of his inability to serve, the Board may appoint an Acting President of the University.

5. Duties of Dean. The Dean of any Department in the University shall preside at meetings of the faculty of his department; shall superintend the

teaching and administration of his department; shall maintain discipline and order; shall receive, and upon consultation with the faculty, dismiss, students of his department; and shall keep the President informed upon all important matters relating to his department.

6. The Faculty. The faculty shall consist of the President of the University, the Deans of all departments, and all teachers of all departments regularly appointed by the Board of Managers.

The faculty of all departments shall be under the direction of the Board of Managers and shall be responsible to that body for the faithful performance of its duties.

The faculty of a department shall suggest the course of study for its department and submit the same to the Executive Committee of the Board of Managers for recommendation to the Board of Managers.

All those who are appointed on the faculty of any department are responsible only to the administration for the use of their time. Any one who shall be called upon to do any outside work shall do so only by permission of the administration, and only upon conditions determined by it.

Any member of the faculty may for sufficient cause and after due notice, be dismissed by the Board of Managers.

Article VI. Amendments.

These By-Laws may be amended by a three-fourths ($\frac{3}{4}$) vote of the Trustees present and voting at any regular meeting of the Board, provided a majority of the Trustees shall be present. A written notice of the nature of the proposed amendments shall be sent each member of the Board at least thirty days in advance.

RESUME OF MR. WANG'S ADDRESS TO THE TRUSTEES *

I consider it a great privilege to be present at this meeting of your Board of Trustees. I have been associated with the University of Nanking for a number of years and have come to appreciate her more deeply as I come to understand her aims and work more intimately. There are several reasons why the University has been able to render very great help to the Republic of China. In the first place as a Christian institution it will contribute the foundation upon which the New China is to be built, namely, the Christian character, the Christian outlook and the Christian faith. But, aside from this all-important factor in the development of the New China, there are other aspects which we could very well dwell upon for a few minutes.

Nanking University stands not only for liberal education such as a University ought to emphasize, but also for vocational or professional training. The work of the agricultural department has already brought to the University students from all over the country, even from Government and private schools, notably the students sent to Nanking by the Ministry of Agriculture and Commerce and by the Nantai School, of which Mr. Chang Po-ling is the principal. This agricultural work shows to the Chinese people the importance of developing the latent resources of the country. China has been always a nation of farmers, and the introduction of scientific methods will bring greater efficiency to the farm work. The hearty response from the Chinese people should lead us to emphasize even more the professional and vocational training in our University work. I was visiting Yale the other day and had a good conference with President H-dley, in which he told me of his plans to introduce more courses of study at Yale that will fit the graduates of that great University still better for their life-work. This simply shows that the present tendency is to combine liberal studies with practical education.

Nanking being the southern capital of many a dynasty naturally retains its importance as a political center. The two revolutions fought about Nanking are only evidence of its strategical and political importance, and the fact that the enrolment of the University has increased rapidly during these troublous times is sufficient evidence of the faith of the Chinese in Nanking University and in Nanking as a great educational center. In view now also of the fact that the provinces to the north of the Yang-tse River are quickly awakening to the ideals of free and liberal government, it is not likely that any future conflict of a political nature will be waged near Nanking.

(* Mr. Wang kindly complied with the request of the Secretary and dictated the following as a resumé of his remarks to the Board of Trustees.)

In the minds of most foreign friends of China is the thought that the Chinese people speak very many dialects throughout the country. That there are very many dialects in China is true, but these dialects are in the majority of cases to be found in three provinces and a half, namely, in Kwang-tung, Fukien, Chekiang and the southern half of Kiang-su. Outside of these three provinces and a half all the rest of China, excluding the dependencies like Mongolia and Thibet, speak Mandarin. There are minor differences in accent and irregularities, very much as English is differently spoken in Scotland and the mid-shires of England or in London; but still the so-called Mandarin is understood in all the rest of China. Nanking is on the border line between the North and the South and its language is better understood than the Peking or Northern Mandarin. In my judgment the future national language of China will approximate more and more to the Nanking Mandarin. Since, now, our University is situated there, the students coming to us, even from places where Mandarin is not spoken, will soon learn this national language. (The Government, for the above two reasons among others, has established a National Higher Normal College in Nanking, with Dr. P. . . Tuo as the President.)

The work of a Christian educational institution in China is making a real contribution to China in a political sense because the Mission School, with Christianity as its foundation, inevitably teaches its students the great principles of Freedom, Equality and Christian Brotherhood. For the last seven years China has shown her desire to maintain a Republican form of government and has fought three bloody wars to maintain it. Among the ranks of the Republicans we naturally find a large number of Christians; in fact their influence far outweighs their number. Nanking University being one of such Christian institutions is directly making a great contribution to enable China to maintain its democracy. That China needs all the help that she can get from sister Republics, especially from this great Republic of the United States of America, requires no repetition. You, gentlemen, who have been supporting the University, are rendering to China one of the greatest services that foreign friends could ever render to a friendly people, and I wish to express the sincere and hearty appreciation of the Chinese people for your generous support.

TEN YEAR DEVELOPMENTS.

Apr. 22, 1920

1910

Exclusive of all Medical

1920

1910

1920

Students

College	56	College	270
Total enrollment	501	Total enrollment	780
Graduates 1910-16 incl	41	Graduates, 1920,	41
Provinces represented	8	Provinces represented	18

Teachers

Chinese	20	Chinese	49
Foreign	17	Foreign	33
Board-supported	10	Board-supported	17
Non-Board "	17	Non-Board "	16

Departments:

Arts College	Arts College; College of
High School	Agriculture & Forestry;
Intermediate School	School of Education; Junior
Primary School	College; Language School;
	Middle School; Primary Schools
	and Kindergarten (Model School)
	Summer Schools, Agr. & Educ.

Quality of Work

Library books	2,000	Library books	15,367
Loans recorded, none-	000	Loans recorded	22,961

Courses offered, e.c.

In Chemistry	2	In Chemistry	22
In Econom. & Soc.	2	In Economics & Sociol.	10
In Physics	3	In Physics	5
In English	4	In English	15

American Trained Chinese Teachers

American Trained Chinese Teachers.	8
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Buildings:

School buildings,	9	School Buildings	18
Houses	9	Houses	17

Land

Approximately, acres	20	Approximately, acres	96
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Total Property

Approximately, Mex..	\$200,000	Approximately, Mex.	\$850,000
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Students Fees; Mex. 23,000

Students Fees. Mex.	39,000
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Budgets

In Mex. dollars,		Budgets in Mex. dollars	
(1912)	37,300		162,740

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*See minutes
Dec. 27, 1921 and
April 14, 1922*

STATEMENT OF PLAN FOR PROVIDING NECESSARY
BUILDING AND EQUIPMENT FOR
NANKING LANGUAGE SCHOOL.

December 31, 1921

I. Present Property

	Local Currency	Local Currency
Land and Walls	\$17,800.00	
Administration Building	20,000.00	
Meigs Hall (Women's dormitory)	26,000.00	
Gate Houses (2)	1,000.00	
East Cottage	600.00	
West Cottage	600.00	
Furnishing and Equipment	<u>4,000.00</u>	<u>\$70,000.00</u>

II. Buildings and Equipment Urgently Needed

Immediate

Two Dormitories.	120,000.00
Accommodations of School when these are erected will be 100 students.	

At an Early Date

Recitation and Administration Building	65,000.00
	<u>\$185,000.00</u>

III. Plan for Securing Dormitories. - Total Cost

	Average No. of students per year in last five years	
Methodist Episcopal	19	31,667.00
Presbyterian, U. S. A.	13.2	22,000.00
Baptist (North)	9	15,000.00
United Christian Missionary Society	10.2	17,000.00
Presbyterian, U. S. (South)	5.6	9,333.00
Protestant Episcopal	2.8	4,667.00
Reformed Church in U. S.	4.4	7,333.00
Y. W. C. A.	3.8	6,333.00
United Evangelical	1.8	3,000.00
Baptist (South)	<u>2.2</u>	<u>3,667.00</u>
	72	<u>\$120,000.00</u>

One share equals \$1,666.66 Local Currency.

IV. Plan for Securing Funds for Administration and
Recitation Building

1922-23

Local Currency

Rent on 22 accommodations in
present property

\$2,200.00

Property Fund Charges

Estimating attendance at average
of last three years, or 113.

Gross Charge (113 at \$200) \$22,600.00

Rebate (assuming all boards
requested put in full
amount by October 1922)

10% on \$120,000.00

12,000.00

10,600.00 \$12,800

1923-24

Rent on 100 Accommodations
(assuming new dormitories
completed)

22,600.00

10,000.00

Property Fund Charges
Less Rebate

22,600.00

12,000.00

10,600.00 20,600

1924-25

Rent on 100 Accommodations
(assuming new dormitories
completed)

10,000.00

Property Fund Charges
Less Rebate

22,600.00

12,000.00

10,600.00 20,600

1925-26

Rent on 100 Accommodations
(assuming new dormitories
completed)

10,000.00

Property Fund Charges
Less Rebate

22,600.00

12,000.00

10,600.00 20,600

Total (enough to build Recitation and
Administration Building)

\$74,600

Thereafter no Property Fund Charges

IV. (Continued)

Assuming that the boards requested to participate do so only to three-fourths of the asking, the operation will be as follows:

1922-23

Rent on 22 present dormitory accommodations at \$100

2,200.00

Property Fund Charges:

Total students, say 113 at \$200 \$22,600.00

Less 10% of \$90,000.00

9,000.00 13,600.00

\$15,800.99

1 Total (enough to start second dormitory)

15,800.00

1923-24

Rent on 70 at \$100

7,000.00

(one new dormitory completed)

Property Fund Charges

13,600.00

20,600.00

1924-25

Rent on 100 (both dormitories completed)

10,000.00

Property Fund Charges

13,600.00

23,600.00

1925-26

Rent on 100 (both dormitories completed)

10,000.00

Property Fund Charges

13,600.00

23,600.00

1926-27

Rent on 100 (both dormitories completed)

10,000.00

Property Fund Charges

13,600.00

23,600.00

To complete new dormitory above amount in capital

\$107,200.00

30,000.00

Total (enough to build Recitation and Administration Building)

77,200.00

Thereafter no Property Fund Charges.

May 9, 1922.

(342)

May 17, 1922

TO THE MISSION BOARDS SENDING STUDENTS TO THE NANKING
LANGUAGE SCHOOL

By action of the Trustees of the University of Nanking the following charges in addition to the tuition charge now in force will be made to all students in the Language School beginning in the academic year, 1922-1923.

1. A rental charge of \$100 Mexican per academic residential year, whether the student resides in the Language School Dormitory or not, the fee to be paid to the School. When such students are residents in houses in the missionary community the School will reimburse, at the same rate, the Missions owning the houses.

2. A "Property Fund Charge" of \$200 Mexican per student per academic residential year. This charge will be diminished, in the total charged any one mission, by ten per cent of the capital amount paid, up to the beginning of each term, by such mission toward the urgent dormitory needs of the School. As soon as funds are in hand for the completion of the buildings needed, this property fund charge will be eliminated.

You will recollect that, hitherto, there has been no expense to the Boards for the housing of their students, even though it has been customary for Boards in the case of other missionaries to provide rent for a house. The dormitory facilities of the School are at present very limited and consequently students have been crowded into the residences of the missionary community of Nanking. Conditions have become acute and it is generally recognized as urgent that steps be taken to remedy the situation. The Trustees are asking the Boards to supply capital funds, but even if this is done to the full measure requested, the funds will be insufficient property to care for the students and the needs of the School.

The administration of this action of the Trustees will be carried on by the officers of the School and the University in Nanking.

(Signed) E. M. North

Secretary.

NANKING LANGUAGE SCHOOL STUDENT REGISTRATION BY SOCIETIES

343

Organization	1912 - 1921 (Ten Years)										Totals
	1912	1913	1914	1915	1916	1917	1918	1919	1920	1921	
	-3	-4	-5	-6	-7	-8	-9	-20	-21	-22	
Methodist, North	11	7	9	8	19	11	8	9	35	32	149
Presbyterian "	13	9	6	8	7	13	6	15	16	16	109
Baptist, North	11	6	7	6	6	5	7	12	12	9	81
United Christian Miss'y Soc'y	1		6	5	2	7	6	7	13	18	65
Total											404

Percent of Total

Presby. South				3	2	6		5	8	9	53
Episcopal		3	2	4	6	4			4	6	29
Reformed Church in the U. S.		1	4		1	3		9	3	7	28
Young Men's Christian Ass'n	5	10	1	1			1			3	21
Young Women's Christian Ass'n	1					6	2	2	6	3	20
United Evng. Ch.		2	3	2	4		3	1	3	2	20
Baptist, South					4			2	7	2	15
Lutheran Synod	1	6		1		2					10
Total											176

Percent of Total

Advent Christian Mission		2	2			1			2	2	9
Business								2	1		3
Canadian Church Mission				1							1
Christian Endeavor					2						2
Church Miss'y Soc'y			2		3		1	1	1	1	9
Church of God							1	1			2
Congregational					2				1	2	5
Epworth League								1			1
Evangelical Assn.					3	3				2	8
Finish Missy Socy						1			1		2
Free Methodist Friends		1					1				1
Ginling College							2	4	1	1	7
Government Teachers' College						1			2	2	6
Independent				1	1		4			1	7
Methodist, South				1	2						3
Nurses Training School, Nanking					1						1
Seventh Day Adventists	4			8			5	1	14	9	41
Theological Seminary, Nanking							1			1	2
University of Nanking		2	4	1	1	2	1	3	1	3	18
Wesleyan Mission		1									1
Woman's Union Miss'y Soc'y										2	2
Total				1	6			1			8

Percent of total

140
19.4

720
100%

MEMORANDUM ON FINANCIAL CAMPAIGN - Feb. 25, 1913

Since last reporting, Mr. Solon Severance of Cleveland has made a gift of \$1,000 toward Endowment. Professor Burton informs me his \$100 toward the balance of the Baptist Fund will be available in June. Mr. Dodge has sent his check for \$500 pledged.

Mr. Sherwin was asked to be present at this meeting but was unable to attend. I have not had the opportunity of conferring with him as to the extent of his gift.

I had a pleasant conference with Dr. Fritchett of the Carnegie Foundation. He said there was no provision under that Foundation whereby anything could be done to help us directly but he would exert himself personally to try to secure an invitation from Mr. Carnegie for a conference.

A very pleasant conference was had with Hon. Gifford Pinchot in regard to the Forestry Department and he will exert his influence with the Forestry School at Yale to secure us a specialist in Forestry. He may possibly be able to go over to China later if arrangements can be consummated. Professor Bailey, Head of the Agricultural School at Cornell, had become deeply interested through Mr. Baillie's letters. He is following, he says, with keen interest, the development of our work in Hanking.

No further word has been received from Mr. Rockefeller's Committee or from Mr. Harkness.

Respectfully submitted

J. E. Williams

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Notes on Financial Campaign

19 April 1923

Since the last meeting of the Trustees of December 9, the action by the Methodist and Presbyterian Boards liquidating the \$10,000 endowment in each case for the deficit has greatly rejoiced President Bowen. The action by the Baptist Board of providing its share of the \$34,000 Mexican assigned to agriculture is deeply appreciated.

The appropriation of \$6,000 for a residence reported to the Field by cable has elicited most enthusiastic letters of appreciation from President Bowen, and especially from the Reisers who had waited the longest for some place of abode. During all of their first term they were never certain of the place where they were living for more than six months at a time.

The \$5,000 to be realized from the sale of stock by Mr. E. R. Brown has not yet been available. I have written him again reminding him of our desperate need.

I have been speaking on China and the work of the University wherever I have had real opportunity, which has not been as frequently as I should have desired - some thirty-four times since December. I visited President and Mrs. Butterfield at the State Agricultural College at Amherst and addressed the students and met in conference with the Deans of the Faculty, as well as with groups of student leaders. Also visited President Woolley at Mount Holyoke; and have spoken at Columbia Chapel. We were greatly encouraged by the decision of Cornell University to develop the Cornell-in-China work in association with the University of Nanking. Mrs. Williams visited the University with me. We met the leaders of the Christian Association, with the Y. W. C. A. leaders, and also with the Deans of the Faculty and members of the Cornell-in-China Club in the evening. Former Minister of Education of China, the Hon. Fan Yuen-ling, who has been an effective leader in working for a constructive and consistent policy of education on the part of the Government, and who has been especially favorable to our institution and gave the Commencement address last June, made an address. His words of appreciation and very hearty endorsement had great weight with the leaders of Cornell University, especially with the thirty or forty Chinese students who were in the meeting. Cornell is planning for a special Bazaar of two or three days in which they are going to put the work of Nanking on the map, as they say. I have been invited to return and address the whole student assembly at that time.

Efforts to land a larger sum for endowment that were very promisingly set up have not succeeded, as yet. Other efforts for Teachers' Training School still pending, which I hope will result more successfully.

Dr. Hutcheson is doing his very best to help in finding some funds needed for the Hospital to meet in part the conditional undertaking of the China Medical Board.

There is deep interest and activity on the part of the men of Peking University, Yale and Canton in having at the earliest date a united campaign and drive for the institutions in China. A request will come to the Trustees to appoint representatives to confer over the plans. Some action should be taken at this meeting.

Respectfully,

(Signed) J. E. Williams.

Schedule C

THE CAMPAIGN REPORT

Following the last Trustees' meeting, after constant effort to find money for the deficit, I made a special effort under the direction of the Executive Committee to enlist Mr. E. J. Harkness' interest in the College of School Administration, making a proposition that he would contribute the building, \$70,000, and a support for five years, at \$30,000 a year. While I was preparing the statement I had conferences with Mr. Fisher who is deeply interested. The outcome, however, was that Mr. Harkness would give \$5,000 toward the enterprise, conditional upon the whole within 1923.

I was also having conferences with Mr. Greene and later with Mr. Gist Gee, at Mr. Greene's request, in regard to the pre-medical work. These conferences were later transferred to China and Dr. Bowen's recent letters report that negotiations are going on between himself and Mr. Gee, and later Mr. Greene was to visit Nanking.

Mr. Greene was interested in our plan for the College of School Administration, and we discussed a plan. I saw Mr. Richardson in connection with that and had correspondence with President Burton. The question emerged of cooperation with Southeastern University in the development of the College of School Administration. I later had a conference with Dr. Burton who gave serious thought and attention to the whole proposition, spending several hours in conference over it. I was greatly relieved and reassured to find that Dr. Burton favors the development of the College of School Administration as a department of the University, as the Christian system in China, as the best method of aiding and advancing government education, as well as providing directly and immediately and effectively for the leadership required in the Christian system.

Through the arrangement of Dr. Stephen Corey and the invitation of the pastor, Mr. Cassaboom, I visited North Canton, Ohio, on October 21, and spoke in the Christian Church morning and evening. I had a delightful conference with Mr. W. H. Hoover in the afternoon and he asked what he might do to help the University. As their own representative, Mr. Bates, had no place to live, and the Church and their Board were desirous of making up their quota of residences, I was led to suggest to Mr. Hoover the giving of a residence, which he did in the generous way as reported. I know that it will be a great encouragement for the Trustees to know that at a time when the United Christian Missionary Society was facing the absolute necessity of laying cuts upon their missions in China, and it seemed only fair and right that the University should bear its share, that upon request of Dr. Corey Mr. Hoover had made up the \$2,000 needed for the current funds of the University. Mr. Hoover is a man of the finest Christian spirit and his interest in the University is greatly encouraging.

I have made special efforts in several lines for the Hospital, following up some of the best leads, but without success as yet. However I am not without hope that we shall cover the amount

Trustees - Dec. 10, 1923

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within the time, as Mr. Peden and his friends in Houston, Texas, is undertaking a large part. The providing of \$27,000 to meet the C. M. B's offer at a time when the Boards and cooperative Societies are carrying heavy deficits seems most inopportune and trying.* There is this comfort, however, if we can claim that fund, we shall be providing for the Hospital for a period of five years, at which time I hope we shall find ourselves under more favorable conditions with the membership of our churches less tense and disturbed than at present. Not only that, but I should hope that the developed support within China will also bring in resources for the growing needs of the Hospital.

The question has been raised by Dr. Bowen - and it is a real question - how much longer effort should be continued in the United States. The discussion of the United Campaign, or other plans, may throw some light. I plan to work in Chicago, and St. Paul and Detroit, January and February.

Respectfully submitted,

(Signed) J. E. Williams.

May 29, 1912.

TO THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING:

Your Treasurer would submit the following reports as of May 29th, 1912:-

RECEIPTS:	Feb. 16th - Edward S. Harkness -	\$ 5,000.00
	Apr. 11th - Mrs. Ellen S. James -	<u>20,000.00</u>
		<u>\$25,000.00</u>
DISBURSEMENTS	J. E. Williams and family - travelling expenses to U. S.	823.81
	J. E. Williams - travelling expenses in the U. S.	256.25
	J. E. Williams - March-June rent at \$40 per month	160.00
	J. E. Williams - personal account - March through June at \$100 per month	400.00
	Blank books	<u>1.80</u>
		\$ 1,641.86
	Balance in Knickerbocker Trust Co.	<u>23,358.14</u>
		<u>\$25,000.00</u>

Note:- Against which balance we have authorized Mr. Bowen to draw up to \$20,000 for the purchase of the Yu Kung-kuan property.

Respectfully submitted,

(Signed) Russell Carter, Treasurer.

November 8, 1912.

TO THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING:

Your Treasurer would submit the following report as of November 8th, 1912:-

Balance on hand as reported June 19th, 1912 (the last meeting of the Board)	\$9,358.14
RECEIPTS: Interest on bank balance to October 25th	249.58
July 9th, Mrs. Julia M. Turner	4,000.00
	\$13,607.82
Office help	84.94
Regents for Diplomas	20.00
Printing	9.00
DISBURSE- MENTS: J. E. Williams for travel expenses	590.74
J. E. Williams, personal and house rent (4 months, July to October)	560.00
	1,264.68
BALANCE on hand in Columbia-Knickerbocker Trust Company	12,343.14

Respectfully submitted,

(Signed) Russell Carter,
Treasurer.

TO THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING:

Your Treasurer would submit the following report as
of December 12th, 1912:

	Balance on hand as reported		
	November 8th, 1912 (the		
RECEIPTS:	last meeting of the Board)	\$12,343.14	
	From sale of office furniture	<u>35.00</u>	\$12,378.14
	Office expenses	159.03	
	J. E. Williams for travel		
DISBURSE-	expenses	232.39	
MENTS:	J. E. Williams, personal and		
	house rent (November)	<u>140.00</u>	531.42
BALANCE	on hand in Columbia-Knickerbocker		
	Trust Company		11,846.72

Respectfully submitted,

(Signed) Russell Carter

Treasurer.

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BALANCE SHEET

University of Mankato

Feb. 22, 1913

Property & Building Fund		10,613.25
Wixon Salary a/c		600.00
Interest a/c		389.95
General Campaign Expense a/c		4,060.00
Travel a/c	1,631.74	
Printing	610.72	
Office Help	680.79	
Miscellaneous Expenses	365.38	
Office Furniture	25.00	
Cash in Columbia-Knicker- bocker Trust Co.	12,299.87	
	15,613.20	15,613.20

Respectfully submitted

Russell Carter
Treas.

February 22, 1913

GENERAL CAMPAIGN EXPENSE FUND

Feb. 16, 1912	Ed. S. Harkness' Gift		\$5,000.
Jan. 5, 1913	E. R. Brown' Gift		800.
	(Travel, J.E. Williams & family (		
	to U.S.)	\$1831.74	
	(Travel, J.E. Williams in U.S. (		
	to date)		
	Salary & Rent, J.E. Williams	1740.00	
	Printing	610.72	
	Office Help	680.79	
	(Rent, Postage, (		
	Miscellaneous) Cables, Telegrams (		
	Expenses (Diplomas, etc. (	365.38	
	Balance in fund	771.37	
		5,800.00	5,800.

Respectfully submitted

Russell Carter,
Treas.

February 22, 1913.

PROPERTY AND BUILDING FUND

Date	Description	Amount	Total
Apr. 11, 1912	Mrs. Ellen S. James	\$20,000.00	
June 3, 1912	Yu	\$20,000.00	
7, 1912	Mrs. Acors Rathbun,	1,000.00	
12, 1912	Miss H. R. Babcock,	5,000.00	
20, 1912	Mr. C. S. Sewell,	100.00	
20, 1912	Mr. E. P. Brate,	104.00	
20, 1912	Albany State St. Church	40.25	
20, 1912	Special through D. H. Day	369.00	
July 8, 1912	Mrs. Julia M. Turner	4,000.00	
		<u>\$20,612.25</u>	
Feb. 22, 1913	Balance in fund against which an expenditure for land of \$6,000 has been authorized,	10,612.25	
		<u>\$30,612.25</u>	
Respectfully submitted,			
	Russell Carter,		
	Treasurer.		

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REPORT OF THE TREASURER

October 24, 1913

TO THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING:-

Your treasurer would submit the following report as of
October 24th, 1913:

Receipts

Balance on hand as reported at last meeting of the Board, July 18th, 1913	\$14,519.67
Cherry Hill Union S. S., Glymer, Pa., reported July 18th, as \$10.00, which should have been \$12.00	2.00
July 25th, Mr. and Mrs. Chas. E. Dorr, of Syracuse, N. Y., for Presbyterian scholarship account	25.00
August 25th, Estate of L. H. Severance - original pledge for land	5,000.00
August 25th, A. B. Pritchard, - to apply on \$100.00 salary advanced, Z. T. Ing	25.00
October 3rd, A. B. Pritchard, - to apply on \$100.00 salary advanced, Z. T. Ing	25.00
October 3rd, Friend, Kewanee, Ill., through Rev. A. J. Bowen, to apply on Dr. Hiltner's salary	30.00
October 15th, two friends, Lexington, Ky., through Dr. Shields - Dr. Hiltner's salary account	85.00
October 3rd, interest for July, August, and September on Bank balance	108.15
October 16th, Foreign Christian Missionary Society - monthly payment of \$250.00 and \$100.00 salary fourth man till supplied	350.00
Total	\$20,189.82

Disbursements

July 19, J. E. Williams, travel in U. S.	\$ 155.27
J. E. Williams, salary, July	100.00
Office expenses, rent \$20.83; Postage \$2.53; Stenographer, \$133.45	156.81
Expenses, Dr. Garritt, Dr. Shields and Mr. Keen in attending Board meeting, July 18th	55.30
July 24th, travel A. J. Bowen and family to U. S.	1,210.70
August 20th, travel, J. E. Williams and family to China	1,369.30
September 19th, draft to Nanking for land purchases	2,000.00
	\$5,047.38

Total forward

\$ 5,047.38

On hand in Columbia-Knickerbocker Trust
Company, October 24th, 1913

15,142.44

\$20,189.82

Balance Sheet, October 24, 1913

Foreign Christian Missionary Society	\$	350.00
Dr. Hiltner's Salary		135.00
Library Account		100.00
Z. T. Ing		50.00
Scholarship Account General		12.00
" " for Presbyterian Students		75.00
Wixon Salary Account		300.00
Travel Account	\$4,642.81	
Interest		602.86
Miscellaneous Expenses	259.15	
Office Expenses	1,384.99	
Office Furniture	15.00	
Printing	653.72	
Prop. Bldg		16,113.25
Endowment Fund		1,000.00
General Expenses Campaign Fund		3,360.00
Cash on hand	<u>15,142.44</u>	

\$22,098.11

\$22,098.11

Respectfully submitted,

Russell Carter, Treasurer.

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UNIVERSITY

O F

N A N K I N G

January 13th 1915 to March 27th, 1915.

RECEIPTS.

January 26th	- Elizabeth C. Walker Salary account thru Dr. Shields	\$ 5.00
" 26th	- Presbyterian Board of Foreign Missions - 1/4 quota	825.00
February 10th	- Elizabeth C. Walker Salary account thru Dr. Shields	10.00
" 27th	- D. H. Day, Treas., check to meet expenses of J. E. Williams Indianapolis 1st Church	200.00
" 1st	- Interest on bank balance	14.86
March 15th	- Ambrose Swasey, 1st payment on Science Hall	2000.00
" 15th	- Methodist Board, North 1/4 quota, Jan-Apr.	825.00
" 25th	- Foreign Christian Missionary Society 1/4 quota, March - May	800.00
" 1st	- Interest on bank balance	12.35
Cash		4712.21

EXPENDITURES

January 20th	- A. B. Dick Co. - Inv. Nov. 13, 1914	13.94
" 26th	- Perkins, Fellowes & Hamilton, inv. Dec. 24/14	1000.00
February 18th	- University of States of New York for diplomas	60.00
March 9th	- A. J. Bowen - salary Jan & Feb.	170.00
February 19th	- Dwight H. Day, treas., invoice rendered	386.07
March 3rd	- A. C. McClurg & Co. Inv. Dec. 5, 1914	6.24
" 15th	- Methodist Book Concern - inv. 5 - 5 - 14	15.68
" 26th	- A. J. Bowen - salary for March	85.00
" 27th	- J. A. Stitt - for auditing books	25.00
" 27th	- G. Morton Rosse, check to balance acct.	3780.39

5542.32

(E. C. Walker salary -15.)
 (Meth. Episcopal Bd. 825.)
 (Presby. Board 825.)
 (Foreign C. M. Sec. 800.)
 (Ambross Swasey 2000.)
 4465.

less
 (Inv. authorized paid 350.86
 and E. C. Walker travel 333.75)
 684.61

STATEMENT REGARDING PAYMENTS TO THE FOREIGN DEPARTMENT MISSIONARY
SOCIETY ON ACCOUNT OF THE XULING PROPERTY

BALANCE SHEET

February 16, 1914, Methodist Episcopal Church, North \$5,000.
February 16, Presbyterian, North 5,000.
May 10, Baptist, North 5,000.
July 10, Baptist, South 2,500.

UNIVERSITY OF NANKING

March 27, 1915.

Dr.

A total of Cr. \$17,500.

Travel accounts to the Foreign \$38.52 and Library Accounts on acc \$94.50
Income Account for the Society 38.88 and Special Endowment Fund 15000.00
Securities Account, with 15882.50 and Interest on bonds, and the 27.21
Office Expenses, South, have 668.80 and Property & Bldg. Fund 2400.00
quota of 5,000, and this additional General Endowment to be 1000.00
added to the Foreign Christian Missions General Expenses - 20 Foreign
Cash Christian Missions 4158.95 and Campaign Fund raised in 1635.94
10157.65 10157.65
for the year of 1910, 1911, which is an excess of 2500. more than the balance

due the Society on account of this property.

RICHARD J. LARSEN

ASSISTANT TREASURER

STATEMENT REGARDING PAYMENTS TO THE FOREIGN CHRISTIAN MISSIONARY
SOCIETY ON ACCOUNT OF THE KULEO PROPERTY

JANUARY 1917

REPORT OF TREASURER

February 16, 1914, Methodist Episcopal Board, North \$5,000.
February 25, Presbyterian, North 5,000.
May 13, Baptist, North 5,000.
July 16, Baptist, South 2,500.

A total of \$17,500.

Edward G. Barkness, for Medical Department
paid over to the Foreign Christian Missionary Society on account of
the \$35,000 due the Society for this property. In addition for this
past calendar year, the Methodist Board, South, and the Presby-
terian Board, South, have each paid to us \$300. as interest on their
quota of \$5,000. and this additional sum of \$600. has been trans-
mitted to the Foreign Christian Missionary Society. The Foreign
Christian Missionary Society, therefore, has now received interest
for the year on \$10,000. which is on \$500. more than the balance
due the Society on account of this property.

RUSSELL CARTER
ASSISTANT TREASURER

Balance of 1917 property \$300
for Medical Department \$300
for Presbyterian Board, South \$300
for Methodist Board, South \$300
for Foreign Christian Missionary Society -
\$1200 due and \$720 for Medical Dept.
for Methodist Board, North - quota Jan. to July 1917
for Foreign Christian Missionary Society -
quota Jan. to March 1917
salaries and exp. Jan. to March 1917
\$11.10
\$1,744.40

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UNIVERSITY OF NANKING

REPORT OF TREASURER

From December 12, 1916 to April 13, 1917.

RECEIPTS

Balance on hand		\$4,716.83
Edward S. Harkness, for Medical Department		5,000.00
E. R. Brown - 1st half of pledge of \$5,000 for Medical Department		2,500.00
Chas. E. Dorr - for Presbyterian Scholarship		25.00
John L. Severance - salary for man October 1915-1916 in Theological Department	\$600	
Salary Z. T. Ing for 1916	600	1,200.00
W. T. Tao - toward salary of assistant to Mr. Bailie in Agricultural Department		46.00
Anna M. Conaway and M. Estelle Birch - pledge to Language School		400.00
China Medical Board - for running expenses of Nanking Hospital for 1917		9,250.00
D. H. Day, Treasurer - refund of overpayment		5.93
Vaughan's Seed Store - refund on plants not sent to field		.50
Central Scientific Company - refund on goods not sent		79.45
Methodist Episcopal Board, South -		
Balance on Zuleo property	\$500	
5% interest on above payment	25	
Acct. Nanking Medical School in lieu of man	1000	1,525.00
American Baptist Foreign Missionary Society -		
\$1500 due and \$300 for Medical Dept.		1,800.00
Methodist Episcopal Board, North, -quota Jan. to July 1917		1,650.00
Foreign Christian Missionary Society -		
quota Jan.-March 1917	\$825	
salaries two men, Jan.-March	600	1,425.00
		<u>141.10</u>
		29,764.81

Balance brought forward

\$29,764.81

DISBURSEMENTS

W. G. Hiltner - salary for Jan., Feb., Mar.- 312.51
error in salary sent in Dec. 10.00 \$322.51

Foreign Christian Missionary Society -
From M.E. Board, South - due on
Kuleo property 500.00
Interest at 5% on above 25.00 525.00

Southern Baptist Board - reimbursement for
funds put into University for
equipment 2,500.00

A. E. Marling, Treasurer - contribution toward
expenses of Foreign Missions
Conference 5.00

Collections on checks 1.65

Draft to Dr. Garritt - salary for man in Theological
Dept. (Gift of J. L. Severance) 600.00

Feb. 13, 1917 - Draft to field to E. J. Owen, Treas.
balance due him that date 4,413.11

Invoices paid, -

Postal-Telegraph Cable Co.	1.80	
G.A. Keil - auditing books	25.00	
Butler Brothers	135.48	
C. C. Morse & Co.	9.40	
Vaughan's Seed Store	2.84	
Central Scientific Co.	459.00	
Montgomery Ward & Co.	497.11	
Macmillan Co.	9.27	
W. Atlee Burpee & Co.	3.10	
D. H. Day, Treasurer	159.51	1,302.51 9,669.78

Cash on hand \$20,095.03

TRIAL BALANCE

UNIVERSITY OF NANKING

April 10, 1917.

<u>DR.</u>		<u>CR.</u>	
Office Expense acct.	\$ 43.59	General Expense Acct.	\$1,505.90
Travel Acct.	1,054.20	Interest Acct.	141.10
Securities Acct.	5,882.50	Income Acct.	416.12
Miscellaneous Expense	8.45	Library Acct.	94.50
Cash	<u>20,095.03</u>	Special Endowment Fund	5,000.00
	27,083.77	Property & Building Fund	1,092.86
		General Endowment Fund	1,000.00
		L. J. Owen, Treas.	<u>17,833.29</u>
			27,083.77

UNIVERSITY OF NANKING

Report of Treasurer. Dec. 11, 1916 - Dec. 31, 1917.

RECEIPTS

Balance on hand		\$4,716.83
Methodist Episcopal Board, South		
Balance on Kuleo Property	\$500.00	
5% interest on above	25.00	
In lieu of Dr. Munget's services	<u>1,200.00</u>	1,725.00
American Baptist Foreign Missionary Society		
\$1,500 due and \$300 for Medical Dept.		1,800.00
Methodist Episcopal Board, North		
Quota for 1917	3,300.00	
Appropriation for land - toward		
\$10,000 spent for land	6,000.00	
Toward maintenance of Hospital	<u>300.00</u>	9,600.00
Foreign Christian Missionary Society		
Quota for 1917	3,300.00	
Salaries of 2 men and \$300 for Hospital	<u>2,400.00</u>	5,700.00
Executive Committee of Foreign Missions		
For Hospital, Apr. - Nov. 1917		200.00
Presbyterian Board of Foreign Missions		
Quota Jan. - Oct. 1917	2,700.00	
Cr. to J.E. Williams from West End Church	<u>60.00</u>	2,760.00
Medical Department of University		
E. S. Harkness	5,000.00	
E. R. Brown	5,000.00	
China Medical Board	<u>22,250.00</u>	32,250.00
Property and Building - Language School		
Anna M. Conaway & M. Estelle Birch	400.00	
Mrs. H. F. McCormick	10,000.00	
Mrs. N. P. Wheeler	5,000.00	
Administration Building		
Mrs. Dudley P. Allen	5,000.00	
J. L. Severance	5,000.00	
Dormitory		
D. B. Gamble	<u>9,600.00</u>	35,000.00
Balance forwarded		\$93,751.83

Treasurer's Report. Dec. 11, 1916 - Dec. 31, 1917 (2)

385

Balance Brought forward		\$93,751.83
Chas. E. Dorr - Presbyterian Scholarship		25.00
John L. Severance		
Salary for men Oct. 1915 - 1916, in		
Theological Department	\$600.00	
Salary for Z. P. Ing - 1916	600.00	
" " " " " " - 1917	1,200.00	2,400.00
Thru W. T. Tao toward salary of asst. to Mr. Bailie		46.00
E. L. Torbett, for University as arranged with W. E. Williams		50.00
D. H. Day, Treas., refund of overpayment		5.93
Vaughan's Seed Store - refund for goods not sent		.50
Central Scientific Co. " " " " "		79.45
Canadian Pacific Railway Co. - refund		36.00
Joshua Levering - for University		500.00
Geo. T. Bowen - for money advanced Alice Bowen		371.90
Harper E. Osborn - sent thru request of A. J. Bowen		312.23
Howard Richards, pledge toward salary of teacher in Agr. Dept.		500.00
J. E. Williams Personal Acct. - monies for daughter, Faith		150.00
W. G. Hiltner, salary check returned		104.17
Thru D. H. Day - for travel of L. J. Owen		376.10
Dividends on Securities		275.00
Interest on Bank Balances		774.31

\$99,758.42

DISBURSEMENTS

Foreign Christian Missionary Society		
From M. E. Board, South, for Kuleo Property	500.00	
Interest on above	251.00	525.00
W. G. Hiltner, salary Jan. - July 1917	729.19	
error in remitting Dec. Salary	10.00	739.19
A. E. Marling, Treas. - contribution to expenses		
of Foreign Missions Conference		5.00
D. H. Day, Treas. - draft to Dr. Garritt covering		
salary of man in Theological Dept.	600.00	
To repay in pary \$10,000 advanced for		
purchase of land	6,000.00	
Payment of draft 2478 sold by C. M. Myers		
at Shanghai 7/6/17	4,660.00	11,260.00
Southern Baptist Board - reimbursement for funds put into		
union work		2,500.00
J. E. Williams Personal Acct. - expenses of daughter		634.15
T. W. Owen - acct. L. J. Owen		10.00
Geo. R. Reisner & Co. - for acct. J. H. Reisner		50.00
Alice Bowen - for incidental expenses		175.00
F. F. Randolph - for acct. J. H. Reisner		5.00
Columbia Trust Co. - certificate of deposit for 4 mos. at 3 3/4%		25,000.00
Collections on checks		7.22
Drafts sent to field to L. J. Owen, Treas.		36,833.04

\$77,743.60

Treasurer's Report. Dec. 11, 1916 - Dec. 31, 1917. (3)

Total receipts brought forward \$99,755.12

DISBURSEMENTS, continued

Brought forward \$77,743.60

Interest on Ginling College Funds, at 2½%,
transferred to Ginling College books 66.58

Travel

W. H. Weigel	\$108.50	
John L. Sample	85.00	
C. W. Woodworth	100.00	
Canadian Pacific Ry. Co.	<u>728.15</u>	1,021.65

Invoices paid

Postal Telegraph Cable Co.	1.80	
D. H. Day, Treas.	232.25	
G. A. Keil	25.00	
Butler Bros.	283.63	
C. C. Morse & Co.	9.40	
Vaughan's Seed Store	2.84	
Central Scientific Co.	535.45	
Montgomery, Ward & Co.	595.76	
Macmillan Co.	9.27	
W. Atlee Burpee & Co.	3.10	
Perkins, Fellows & Hamilton	2,500.00	
Samuel H. Moss	6.50	
J. H. Reisner - for insurance	32.67	
M. E. Board	17.48	
Philip S. Evans, Jr. - for electrical supplies taken over by University	159.18	
Munn & Co.	10.50	
Sharp & Smith	590.00	
John Wiley & Sons	93.24	
Lewis Mfg. Co.	356.50	
Edward Evans & Sons	768.40	
Goldberg, Bowen & Co.	63.32	
E. T. Clark	2.90	
Equitable Life Insurance Co. - insurance of Z. T. Ing	<u>47.60</u>	<u>6,346.79</u>
		<u>85,178.62</u>

Balance on hand \$14,579.80

Trial Balance - December 31, 1917

Dr.		Cr.	
Securities acct.	\$5,882.50	L. J. Owen, Treasurer	\$13,415.94
J. E. Williams personal acct.	441.16	Medical Dept. acct.	23,000.00
Cash - checking acct.	14,579.80	Lewis Mfg. Co.	.10
Certificate of deposit in Columbia Trust Co.	25,000.00	General expense acct.	2,105.63
		Income acct.	166.12
		Library acct.	94.50
		Special endowment fund	5,000.00
		Property and bldg. fund	1,121.17
		General endowment fund	1,000.00
	<u>\$45,903.46</u>		<u>\$45,903.46</u>

UNIVERSITY OF NANKING

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Report of Treasurer

Jan. 1, 1918 - May 1, 1918.

RECEIPTS

Balance on hand, January 1	\$14,579.80
Executive Committee of Foreign Missions - for Medical Dept. Dec. 1917 to Mar. 1918, 4 mos.	100.00
Foreign Christian Missionary Society - 2 quarters 1918 (quota \$1050 and \$150 for Hospital)	2,400.00
Methodist Episcopal Board - 1st and 2nd quarters 1918 on account of land purchased	1,800.00 8,000.00
Presbyterian Board of Foreign Missions - last quarter of 1917 and 1st quarter of 1918	1,800.00
Dividends on Securities	87.50
Harper E. Osborn - on account A. J. Bowen	30.00
Butler Bros. - to bal. acct. with University and Nanking Co-operative Association	125.24
Columbia Trust Co. - certificate of deposit-\$25,000 interest on same	312.24
Interest on Bank Balance	25,312.24 108.33
	\$54,343.11

DISBURSEMENTS

Southern Pacific Co. - travel of C. W. Woodworth	208.90
Collection on Check	.01
D. H. Day, Treas. - payment of draft, \$2570 sold by C. H. Myers - Shanghai	10,000.00
Invoices paid	
Universal Drafting Machine Co.	\$8.13
C. C. Morse & Co.	6.90
D. H. Day, Treas.	98.26
J. H. Reisner's Insurance	16.37
J. A. Stitt	25.00
Valdesian Nurseries	1.47
Royal Supply Co.	21.30
Methodist Episcopal Board	1.30
	178.73
Interest on Ginling College Funds, Jan.-Apr. 1918	21.25
Foreign Christian Missionary Soc. - acct. Kuleo property	1,500.00
D. H. Day, Treas. - balance due on land purchased	4,000.00
John E. Williams, personal - acct. of Faith Williams	85.21
Drafts sent to field	19,332.57
	\$35,319.67
Balance on hand	\$19,023.44

Trial Balance - May 1, 1918

Dr.		Cr.	
Miscellaneous expense acct.	\$ 15.73	Lewis Mfg. Co.	\$.10
Office expense acct.	26.30	General expense acct.	2,105.63
Securities acct.	5,882.50	Interest acct.	399.32
John E. Williams acct.	526.37	Medical Dept.	13,000.00
Cash in bank	19,023.44	Income acct.	253.62
		Library acct.	94.50
		Special endowment fund	5,000.00
		General endowment fund	1,000.00
		Property and bldg fund	3,621.17
	<u>\$25,474.34</u>		<u>\$25,474.34</u>

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REPORT OF TREASURER

September 18th to December 6th, 1918.

RECEIPTS

Balance on hand September 18th, 1918		325,654.98
American Baptist Foreign Missionary Society		
Mission Work.....	\$1500.	
Medical Work	300.	2,100.00
China Medical Board		
For Hospital, Property & Equipment ...	\$6500.	
Hospital Annual Upkeep for 1918	9250.	15,750.00
John L. Severance - Salary of E. T. Ing		1,200.00
Foreign Christian Missionary Society		
Bal. of \$4000. for Hosp. Equipment....	2000.	
Quarterly payment Oct.-Dec. 1918,		
University	\$1050.	
Union Hospital.....	150.	
In lieu representative..	300.	1500.
To increase annual amount for run-		
ning expenses of Hospital from		
\$600. to \$750. per year	150.	3,650.00
Methodist Episcopal Board - quarter Oct.-Dec.		
1918.....	\$900.	
" " " Property & Equip-		
ment Hosnital. \$5500.		6,400.00
Presbyterian Board of Foreign Missions		
Quarter Oct.-Dec. 1918		900.00
Dwight H. Day - Salary of L. J. Owen (r. Jly-Sep. 1918		247.50
Interest on Bank Balance		105.82
		\$56,008.30

DISBURSEMENTS

State Board of Regents of New York		
Advance payment for diplomas	\$60.00	
Certification of diplomas	24.00	84.00
Olive Bowen - Travel from Nanking		116.48
J. E. Williams - Extra salary allowance of \$100. per		
month for five mos., May, June, Sept. Oct. Nov. 1918		500.00
J. E. Williams - Apartment rent for two months, Oct		
and Nov. 1918 at \$55.00 per month		110.00
J. H. Reisner's Insurance Premium		16.37
Southern Bapt. Board-Paym't for Dr. Evans' Residence		5,923.96
E. Grace Taylor - Home allowance for August less		
\$2.05 unused travel moneys advanced on field		97.95
Collections on Checks		.30
Invoices: Montgomery Ward & Co.....	\$141.93	
Butler Bros. Paym't on acct	150.00	
D. H. Day, Treas.	24.91	316.84
Drafts sent to the field.....		41,966.12
Balance - Cash in Columbia Trust Co.		\$ 6,876.28
		49,132.02

UNIVERSITY OF NANKING

Treasurer's Report

December 31, 1918 to June 17, 1919

Receipts

Balance on hand Dec. 31, 1918		\$6,787.34
D. H. Day - Salary of L. J. Owen,		
Qr. Oct., Nov., Dec. 1918	\$247.50	
Qr. Jan., Feb., Mar. 1919	247.50	
Qr. Apr., May, June 1919	<u>247.50</u>	742.50
Foreign Christian Missionary Society		
Qr. Jan., Feb., Mar. 1919 - University	1050.00	
Hospital	<u>487.50</u>	\$1537.50
Qr. Apr., May, June 1919 - University	1050.00	
Hospital	<u>487.50</u>	1537.50
Loss in exchange covering qt. Oct.-Dec. 1918,		
and qrs. Jan.-Mar., Apr.-June 1919	<u>3567.00</u>	6,642.00
Methodist Episcopal Board:		
Loss in exchange - University 1917	\$1919.70	
Hospital 1917	135.00	
Salary of Mr. Thomson (13 and		
13/30ths mos. at 90c. for Mex)	<u>2417.40</u>	
To make up share of Hospital expenses		
to \$750 (1918)	<u>150.00</u>	4622.10
For a residence for medical mission-		
ary		9000.00
Qr. Apr., May, June 1919		900.00
Loss in exchange for 1918 on quota of \$3750	<u>2625.00</u>	17,147.10
M. E. Board, South - Dr. Manget's salary for 1918		1,200.00
Presbyterian Board of Foreign Missions:		
Qr. Jan., Feb., Mar. 1919	\$900.00	
From John L. Severance for salary		
of Z. T. Ing	1584.00	
Qr. Apr., May, June 1919	<u>900.00</u>	
Loss in exchange for 1918 on		
quota of \$3750	<u>2625.00</u>	6,009.00
Walnut St. Presbyterian Church - Gift for general work		100.00
John L. Severance - Pledge for Administration Bldg.		20,000.00
American Baptist For. Miss. Society - Covering loss in		
exchange - University & Hospital for 1917	\$1199.81	
for 1918	<u>1530.00</u>	2,729.81
Olive Bowen - Refund for check sent her		116.48
Sept. 26, 1918 for travel		5,000.00
A. C. Hutcheson - for Dr. Evans' Residence		1,385.87
Braun, Knoch-Heimann Co. Fund Refund		87.50
Dividends on securities		55.64
Interest on bank balance		288.58
Harper E. Osborn - for a/c A. J. Bowen		
E. C. Lobastine - Payment of half salary of Miss May A.		
Rice Feb. 15 to Mar. 15, 2½ wks. at \$10 per week	<u>25.00</u>	
Carried forward		\$68,316.82

Treasurer's Report (Cont.)

Dec. 31, 1918 to June 17, 1919.

Brought Forward
Payment of Invoices sent out by University from
the field:

\$68,316.82

Regents of University of California	\$5.20
W. J. Merrill	1.29
State Agricultural College, Ft. Collins, Colo.	3.43
Kansas State Agricultural College	4.32
The Ohio State University	6.00
The U. S. Dept. of Agriculture	25.75
Thomas J. Lane Co.	1.85
Conyers B. Fleu, Jr.	6.58
J. E. Williams - From Student Volunteer Movement	
Montgomery Ward & Co. - Credit for Mr. Small	

54.42
125.00
142.00
\$68,638.24

DISBURSEMENTS

Stenographic Services (Miss May A. Rice)	219.00
J. E. Williams - Apartment rent Jan. Feb. Mar.	
Apr. May (5 mos. @ \$55 per mo.)	275.00
J. E. Williams - Home Allowance, Dec. - Mar.	400.00
Collections on Checks	1.72
Grace Taylor - 2 mos. additional home allow'ce	100.00
Irving T. Hu - Advance as loan to enable him to secure passage back to Nanking - to be deducted from his salary from University	50.00
Invoices: The Macmillan Co.	\$ 20.68
H. W. Wilson Co.	9.00
The Wilson Darling Press	18.50
" " " "	8.20
Central Scientific Co.	
(Pay't on acct.)	1500.00
Central Scientific Co.	841.81
" " "	421.03
Foreign Missions Library	4.90
D. H. Day - a/c of drafts	5000.00
" " "	5208.28
Th. H. P. Salier	6.05
James A. Stitt	25.00
Braun-Knecht-Heimann Co.	41.30
Butler Bros.	175.03
No. W. Mutual Life Ins. Co.	16.37
The World	1.25
H. W. Wilson	6.00
Grace Bauer: Outfit	200.00
Advance (to be cared for by (Rev. Peter Ainslie's Church, Baltimore)	200.00
Travel to New York	12.50
Drafts to the Field	<u>42484.61</u>
Balance - Cash in Columbia Trust Co.	<u>\$11,392.01</u>

\$57,246.23

\$11,392.01

1396

UNIVERSITY OF KANSAS
REPORT OF TREASURER

June 17th, 1919, to November 8th, 1919.

RECEIPTS

Balance on hand June 17th, 1919,		\$11,892.01
Presbyterian Board of Foreign Missions:		
Payment of J. E. Williams' apartment rent from		
April 1st to June 7th, 1919,	\$ 121.00	
Quarter July, August & September 1919	900.00	
" Oct. Nov. & Dec. 1919	900.00	
Bal. due a/c Hospital 1919	150.00	
Exchange for 1919	<u>2375.00</u>	5,446.00
American Baptist Foreign Mission Society:		
Quota for University & Hospital for 1919	3250.00	
Exchange for 1919 - Pay't on account	<u>1500.00</u>	3,850.00
Methodist Episcopal Church:		
Quarter July, August & September 1919	900.00	
" Oct. Nov. & Dec. 1919	900.00	
Interest on \$100,000 Endowment Fund		
a/c Centenary Income advance for 1919	5000.00	
a/c Loss in Exchange 1919	5375.00	
Bal. due on a/c Hospital 1919	<u>150.00</u>	10,325.00
Foreign Christian Missionary Society:		
Quarter July, Aug. & Sept. 1919	2795.50	
Exchange Apr. 1, 1917, to Jan. 1st, 1918	3291.18	
" for 3 quarters, Jan. 1st to Oct. 1918 ...	3530.00	
For cost of residence	4625.00	
Quarter Oct. Nov. & Dec. 1919,	2795.45	
Interest on \$40,000. endowment fund for		
calendar year 1919	2000.00	
Difference on exchange for quarter ending		
December 31st, 1919	<u>248.00</u>	19,085.90
John L. Severance - Payment in full of pledge for 1919		
for Administration Building		20,000.00
C. C. Morse & Co. - Credit for account of J. H. Reiser		
		91.38
J. H. Reiser - Covering insurance premium		
		16.37
J. E. Williams - From Student Volunteer Movement		
		805.00
Dividends on Securities		
		137.50
Interest on bank balance		
		<u>210.14</u>
		\$71,359.30

DISBURSEMENTS

1960-1961, 1962-1963, 1964-1965, 1966-1967, 1968-1969, 1970-1971, 1972-1973, 1974-1975, 1976-1977, 1978-1979, 1980-1981, 1982-1983, 1984-1985, 1986-1987, 1988-1989, 1990-1991, 1992-1993, 1994-1995, 1996-1997, 1998-1999, 2000-2001, 2002-2003, 2004-2005, 2006-2007, 2008-2009, 2010-2011, 2012-2013, 2014-2015, 2016-2017, 2018-2019, 2020-2021, 2022-2023, 2024-2025, 2026-2027, 2028-2029, 2030-2031, 2032-2033, 2034-2035, 2036-2037, 2038-2039, 2040-2041, 2042-2043, 2044-2045, 2046-2047, 2048-2049, 2050-2051, 2052-2053, 2054-2055, 2056-2057, 2058-2059, 2060-2061, 2062-2063, 2064-2065, 2066-2067, 2068-2069, 2070-2071, 2072-2073, 2074-2075, 2076-2077, 2078-2079, 2080-2081, 2082-2083, 2084-2085, 2086-2087, 2088-2089, 2090-2091, 2092-2093, 2094-2095, 2096-2097, 2098-2099, 2100-2101, 2102-2103, 2104-2105, 2106-2107, 2108-2109, 2110-2111, 2112-2113, 2114-2115, 2116-2117, 2118-2119, 2120-2121, 2122-2123, 2124-2125, 2126-2127, 2128-2129, 2130-2131, 2132-2133, 2134-2135, 2136-2137, 2138-2139, 2140-2141, 2142-2143, 2144-2145, 2146-2147, 2148-2149, 2150-2151, 2152-2153, 2154-2155, 2156-2157, 2158-2159, 2160-2161, 2162-2163, 2164-2165, 2166-2167, 2168-2169, 2170-2171, 2172-2173, 2174-2175, 2176-2177, 2178-2179, 2180-2181, 2182-2183, 2184-2185, 2186-2187, 2188-2189, 2190-2191, 2192-2193, 2194-2195, 2196-2197, 2198-2199, 2200-2201, 2202-2203, 2204-2205, 2206-2207, 2208-2209, 2210-2211, 2212-2213, 2214-2215, 2216-2217, 2218-2219, 2220-2221, 2222-2223, 2224-2225, 2226-2227, 2228-2229, 2230-2231, 2232-2233, 2234-2235, 2236-2237, 2238-2239, 2240-2241, 2242-2243, 2244-2245, 2246-2247, 2248-2249, 2250-2251, 2252-2253, 2254-2255, 2256-2257, 2258-2259, 2260-2261, 2262-2263, 2264-2265, 2266-2267, 2268-2269, 2270-2271, 2272-2273, 2274-2275, 2276-2277, 2278-2279, 2280-2281, 2282-2283, 2284-2285, 2286-2287, 2288-2289, 2290-2291, 2292-2293, 2294-2295, 2296-2297, 2298-2299, 2300-2301, 2302-2303, 2304-2305, 2306-2307, 2308-2309, 2310-2311, 2312-2313, 2314-2315, 2316-2317, 2318-2319, 2320-2321, 2322-2323, 2324-2325, 2326-2327, 2328-2329, 2330-2331, 2332-2333, 2334-2335, 2336-2337, 2338-2339, 2340-2341, 2342-2343, 2344-2345, 2346-2347, 2348-2349, 2350-2351, 2352-2353, 2354-2355, 2356-2357, 2358-2359, 2360-2361, 2362-2363, 2364-2365, 2366-2367, 2368-2369, 2370-2371, 2372-2373, 2374-2375, 2376-2377, 2378-2379, 2380-2381, 2382-2383, 2384-2385, 2386-2387, 2388-2389, 2390-2391, 2392-2393, 2394-2395, 2396-2397, 2398-2399, 2400-2401, 2402-2403, 2404-2405, 2406-2407, 2408-2409, 2410-2411, 2412-2413, 2414-2415, 2416-2417, 2418-2419, 2420-2421, 2422-2423, 2424-2425, 2426-2427, 2428-2429, 2430-2431, 2432-2433, 2434-2435, 2436-2437, 2438-2439, 2440-2441, 2442-2443, 2444-2445, 2446-2447, 2448-2449, 2450-2451, 2452-2453, 2454-2455, 2456-2457, 2458-2459, 2460-2461, 2462-2463, 2464-2465, 2466-2467, 2468-2469, 2470-2471, 2472-2473, 2474-2475, 2476-2477, 2478-2479, 2480-2481, 2482-2483, 2484-2485, 2486-2487, 2488-2489, 2490-2491, 2492-2493, 2494-2495, 2496-2497, 2498-2499, 2500-2501, 2502-2503, 2504-2505, 2506-2507, 2508-2509, 2510-2511, 2512-2513, 2514-2515, 2516-2517, 2518-2519, 2520-2521, 2522-2523, 2524-2525, 2526-2527, 2528-2529, 2530-2531, 2532-2533, 2534-2535, 2536-2537, 2538-2539, 2540-2541, 2542-2543, 2544-2545, 2546-2547, 2548-2549, 2550-2551, 2552-2553, 2554-2555, 2556-2557, 2558-2559, 2560-2561, 2562-2563, 2564-2565, 2566-2567, 2568-2569, 2570-2571, 2572-2573, 2574-2575, 2576-2577, 2578-2579, 2580-2581, 2582-2583, 2584-2585, 2586-2587, 2588-2589, 2590-2591, 2592-2593, 2594-2595, 2596-2597, 2598-2599, 2600-2601, 2602-2603, 2604-2605, 2606-2607, 2608-2609, 2610-2611, 2612-2613, 2614-2615, 2616-2617, 2618-2619, 2620-2621, 2622-2623, 2624-2625, 2626-2627, 2628-2629, 2630-2631, 2632-2633, 2634-2635, 2636-2637, 2638-2639, 2640-2641, 2642-2643, 2644-2645, 2646-2647, 2648-2649, 2650-2651, 2652-2653, 2654-2655, 2656-2657, 2658-2659, 2660-2661, 2662-2663, 2664-2665, 2666-2667, 2668-2669, 2670-2671, 2672-2673, 2674-2675, 2676-2677, 2678-2679, 2680-2681, 2682-2683, 2684-2685, 2686-2687, 2688-2689, 2690-2691, 2692-2693, 2694-2695, 2696-2697, 2698-2699, 2700-2701, 2702-2703, 27

Thos. Cook & Son, - Transportation for

Shanghai

Dwight H. Day

Sargent & Co.

T. D. Sloan - Travel exp. in physical

Frank S. Betz & Co., 107 Madison Street, Chicago

Montgomery Ward & Co.

Braun-Knecht, Helmann Co.

Reisner - Insurance Premium

10 Jan 1948

SECRET

outfit and furnishing of room

Outfit allowance given Mr. James M. Speers, J

Aug. 5th, '19, No. 3864

D. H. Day - Salaries for year 1916-19

Cora Chase " 1098.94 " 86 94

01 785 1000 785 1000

Continued on page 10

1. The first group of people who are interested in the results of the study are the researchers themselves. They want to know if the study was successful in achieving its objectives and if the results are consistent with their expectations. They also want to know if the study has contributed to the field of research and if it has provided any new insights or findings.

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1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

CHARTERED ACCOUNTANTS

927.26

April 23, 1920

NANKING UNIVERSITY

REPORT OF TREASURER.

January 1st, 1919, to December 31st, 1919.

RECEIPTS

Balance on hand January 1st, 1919		\$ 6,787.34
<u>Foreign Christian Missionary Society:</u>		
(Quota for current expenses	\$ 3,000.00	
University (Salary in lieu of representa-		
(tive	1,200.00	
Hospital (Quota for current expenses	750.00	
(Salary in lieu of representa-		
(tive	1,200.00	
Exchange covering last quarter 1918, and		
calendar year 1919	6,391.75	
Exchange covering period April 1st, 1917,		
to Jan. 1st, 1918,	3,291.15	
1st three-quarters Jan. to Oct. 1918	3,330.00	
For residence	4,625.00	
Interest on \$40,000. Endowment Fund 1919,	<u>2,000.00</u>	25,787.90
<u>Methodist Episcopal Board North</u>		
Quota for running expenses of Univ. 1919	2,250.00	(1st. qtr. Jan-Mar 1919
" " " " "Hospital "	600.00	(Rev'd. Dec. 26/1918
Loss in exchange University 1917	1,919.70	(\$750. University
" " " Hospital 1917	135.00	(\$150. Hospital
Salary of Mr. Thomson from Nov. 17, 1917		
to Dec. 31, 1918	2,417.40	
To make up share of Hospital Expenses to		
\$750.00, 1918	150.00	
Loss in exchange calendar year 1918	2,625.00	
For residence for medical missionary	9,000.00	
Interest on \$100,000 Endowment Fund a/c		
Centenary Income advance for 1919	5,000.00	
Loss in exchange for 1919	<u>3,375.00</u>	27,472.10
<u>Methodist Episcopal Board South:</u>		
Dr. Manget's salary for 1918		1,200.00
<u>American Baptist Board:</u>		
Quota for University 1919	1,500.00	
" " Hospital	750.00	
Loss in Exchange for 1917	1,199.81	
" " " " 1918	1,530.00	
" " " " 1919 (Pay't on a/c)	<u>1,600.00</u>	<u>6,579.81</u>
Carried forward - - - -		\$67,827.15

-2-

RECEIPTS (Cont'd)

RECEIPTS (Cont'd)		
Brought forward		\$ 67,827.15
Presbyterian Board of Foreign Missions:		
Quota for University 1919	\$ 3,000.	
" " Hospital "	750.	
Loss in exchange for 1918 on quota \$3750. " " " " " "	2,625.	
" " " " " " " " " " " "	3,375.	
Payment of J. E. Williams' apartment rent from Apr. 1st to June 7, 1919	121.	
Salary of Z. T. Ing. from John L. Severance for year 1919	1,584.	11,455.00
John L. Severance:		
Payment on pledge for Administration Building \$20,000. " in full pledge for " " 1919	20,000.	40,000.00
Dr. Allen C. Hutcheson - For Dr. Evans residence		5,000.00
China Medical Board - Advance on account of Bd's appro. C.M. 2137 for current expenses Union Hospital 1919		9,250.00
Dwight H. Day:		
Salary of L.J.Owen for quarter Oct-Dec. 1918, \$247.50 " " " " " " " " " " " " Jan-Mar. 1919, 247.50 " " " " " " " " " " " " Apr-June 1919, 247.50		742.50
Dividends on securities		225.00
Interest on bank balance		395.77
Refunds:		
Braun, Knecht, Heimann Co. - on advance pay't on chemicals - Dr. Bowen's authorization May 24th, 1918, Olive Bowen - Check sent in error Sept. 26th, 1918, J. H. Reisner - Covering insurance premium Harper E. Osborn - Credit for a/c A. J. Bowen Montgomery Ward & Co. - Credit for Mr. A. Small C. C. Morse - Credit for a/c J. H. Reisner		1,385.87 116.48 16.37 288.58 142.00 91.38
E. C. Lobenstine:		
Payment of one-half of Miss Rice's salary from Feb. 15th to Mar. 5th, 1919, (2-1/2 weeks @ \$10. per week) Walnut Street Presbyterian Church - Gift for general work Mr. James B. Murray - Gift for University Mr. Jefforson - Gift for Presbyterian Student Acct. J. E. Williams - From Student Volunteer Movement		25.00 100.00 50.00 50.00 930.00
Payment of Invoices sent out by University:		
Regents of University of Cal. Inv. Jan 17/19 W. J. Merrill State Agricultural College, Fort Collins, Colo. Kansas State " " Manhattan, Kansas The Ohio State University, Inv. Mar. 10/19 United States Dept. of Agriculture, Inv. 2/10/19 Thos. J. Lane Co. Inv. Mar. 22/19, Conyers B. Fleu, Jr. Inv. Jan. 17, '19	\$ 5.20 1.29 3.43 4.32 6.00 25.75 1.85 6.58	54.42

- 3 -
DISBURSEMENTS

Drafts to L. J. Owen, Treasurer	\$81,253.90	
Travel:		
Grace Bauer, To New York	\$ 12.50	
Vancouver, Incidentals,	150.00	
Tickets to HongKong	230.00	
Outfit	200.00	
Paul D. Twinem Bill of exchange	50.00	
Travel	125.00	
Tickets to Hongkong	213.75	
MacO. Fellows	150.00	
Travel	150.00	
Tickets to Hongkong	230.00	
Outfit	200.00	
J. B. Griffing		
Transportation from		
San Francisco to Shang-		
hai	275.00	
Travel	125.00	
James M. Speer, Jr. and wife:		
Tickets to Shanghai	460.00	
Incidentals	350.00	
Outfit	400.00	
J. E. Williams		
Travel while in U.S.	180.18	3,351.43
Grace Bauer - Advance (To be cared for by Rev.		
Peter Ainslie's Church		
Baltimore, Md)		200.00
J. E. Williams:		
Apartment rent for 5 months (Jan-May '19) @ \$55. per mo.	275.00	
In lieu of rent for October 1919	100.00	
Home allowance for Dec. 1918 and Jan. Feb. and Mar.		
1919 @ \$100. per month,	400.00	
E. Grace Taylor - 2 months additional home allowance		
@ \$50. per month	100.00	
Irving T. Hu - Advance as loan - to be deducted from		
his salary from University	50.00	
Foreign Christian Missionary Society - Refund (over-		
payment on exch. for last Qr. 1918 & 1st two qrs. 1919)	60.00	
Collections on Checks	1.82	
May A. Rice - Stenographic services - Jan. 2d to May 12, '19	219.00	
T. D. Sloan - Travel expense in physical examination		
of Miss Grace Bauer	17.95	
Expenses in coming to Trustees'		
Meeting Nov. 5/19	12.24	30.19
Cable message of Guy W. Sarvis to Pres. Bowen,		8.45
D.H. Day:		
Salaries for year 1918-19 - A.G. Small	\$1892.00	
Cora Chace	943.37	2,835.37
Paymt on acct. drafts drawn thru Shanghai		
office, one #2490 for \$1370, Aug. 18/17		
one #2586 " \$5500. Apr. 10/18	5,000.00	
Paymt acct draft drawn thru Shanghai Aug. 5/19, #3864	10,000.00	
Draft to L. J. Owen covering funds in Property and		
Building Fund,	3,443.21	
	<u>\$107,328.37</u>	

Total Receipts Brought Forward\$138,145.52

DISBURSEMENTS (CONT'D)

Brought Forward\$107,328.37

Invoices:

Macmillan Co. (Books)	\$ 20.68
H. W. Wilson Co. "	9.00
Wm. Darling Press - Letter Heads & Env	18.50
Central Scientific Co. Pay't on acct	1500.00
Foreign Missions Library - Slides for	
J. E. Williams	4.90
Dr. T.H.P. Sailer - books for Dr. Bowen	6.05
James A. Stitt - Auditing Books	25.00
Braun-Knecht-Neimann Co. To cover	
inv. 2/12/19 in excess of amt. of	
\$2000. sent on account	41.30
Butler Brothers - Bal. on inv.	
12/27/18,	175.03
Central Scientific Co. Inv. Sept. 10/18	841.81
The World - 2 Almanacs for Dr. Bowen	1.25
Wm. Darling Press - 1000 Envelopes	8.20
Central Scientific Co. Bal. of Inv.	
4/16/19	421.03

D. H. Day, Treas:

Telegrams, telephone	3.42
Stationery supplies, postage & c	11.18
Periodicals, etc.	97.35
Cablegrams	23.28
Emergency Draft #2502	3000.00
Bal. on drafts Nos. 2490	
2586	1870.00
Int. on draft #2490, 8/16/17	61.88
" " " #2586, 4/10/18	141.17
	5208.28

H. W. Wilson Co. Guide to 12/19	6.00
Julien P. Friez & Sons-Sets of Forms	30.87

D.H. Day, Treasurer:

Telegrams, postage, carfares	21.73
Periodicals, cables, etc.	62.81
C.L. Frame Dental Supply Co.	415.00
Sargent & Co. Hardware Supplies	905.92
Frank S. Betz Co. (Ordered by M.C. Fellows)	333.00
Butler Brothers	12.86
Montgomery Ward & Co. (a/c J.H. Daniels)	120.95
Germain Seed & Plant Co. (S.F. Sulphur Co)	35.00
Braun-Knecht-Heimann Co.	5.35
American Smelters Securities Co.	20.00
The F. & N. Lawn Mower Co.	10.56
Montgomery Ward & Co. (a/c M.C. Fellows)	110.26
San Francisco Sulphur Co.	42.53
Public School Publishing Co. Yr. Bks,	1.89
	10,415.76
	\$117,744.13

N A N K I N G U N I V E R S I T Y

REPORT OF TREASURER

Jan. 1, 1919 to Dec. 31st, 1919

Page Five

TOTAL RECEIPTS BROUGHT FORWARD \$138,145.52

D I S B U R S E M E N T S (Cont'd)

Brought forward \$117,744.13

Invoices (Cont'd)

Eimer & Amend (Chemical Supplies) 3627.08

Montgomery Ward & Co 4.14

D H Day, Treas,

Periodicals, cables, 25.72

Telegrams, postage

carfares, etc.

Sargent & Co (Hardware)

13.17

38.89

457.22

4,127.33

J. H. Reisner-Insurance Premium 1919

32.74

121,904.20

Balance in Columbia Trust Co \$ 16,241.32

UNIVERSITY OF NANKING
REPORT OF TREASURER

January 1st, 1920, to April 23rd, 1920.

RECEIPTS

Balance on hand January 1st, 1920 \$ 16,241.32

Presbyterian Board of Foreign Missions:

Refund on amt. paid Oct. 30, 1919, Draft #3864, dated Aug. 5, 1919, Church Bldg. Fund-covered by appropriation of Women's Board of N.Y.	10,000.00	
Gift of Mr. & Mrs D.H. Day for Bldg. Fund	5,000.00	
Quota for University & Hos. 1st qr. Jan-Mar 1920	937.50	
Exchange " " " " " " "	1,125.00	
Quota " " 2nd " Apr-June"	937.50	
Exchange for " " " " " " "	937.50	18,937.50

Methodist Episcopal Board North:

Quota for University & Hos. 1st qr. Jan-Mar. 1920	937.50	
Exchange for " " " " " " "	1,125.00	
Quota " " 2nd qr. Apr-June "	900.00	2,962.50

Foreign Christian Missionary Society:

Quota for University & Hos. 1st qr. Jan-Mar. 1920	1537.50	
Exchange @ \$1.10 " " " " " " "	2121.75	
Quota for " " " 2nd qr. Apr-June "	1537.50	
Exchange @ \$1. " " " 2nd " " " "	1537.50	
In lieu of physician's residence in connec- tion with Union Hospital	5000.00	11,734.25

American Baptist Board:

Quota for Univ. & Hos. 1st qr. Jan-Mar. 1920	562.50	
Exchange for " " " " " " "	562.50	
Quota for " " " 2nd " Apr-June "	562.50	
Exchange for " " " " " " "	562.50	2,250.00

D.H. Day- Salary of L.J. Owen, Treas. last 6 mos of 1919	550.00
Edward C.M. Richards-Gift toward Agricultural work	50.00
Mrs. Sarah J. Bowen, Gift toward salary of J.H. Reischer	250.00
Julien P. Friez & Sons, refund on bill of June 30, 1919	11.47

Payment of Invoices sent out by University:

Valdesian Nurseries	6.14	
D. Hill Nursery Co.	27.87	
Franklin Forestry Co.	7.19	
State Agricultural College, Fort Collins Colorado,	2.55	
The Barteldes Seed Company	5.60	49.35
Dividends on Securities		137.50
Interest on Bank balance		105.81

Total receipts \$ 53,279.70

University of Nanking, Report of Treasury,
April 23, 1920.

Total Receipts brought forward \$ 53,279.70

D I S B U R S E M E N T S

Invoices:

C.C. Morse & Co.	114.72	
" " " "	32.90	
J. B. Griffing (Cotton seed)	375.00	
D.H. DAY (Periodicals)	60.60	
" " " " 252.36		
Postage 1.08	253.44	
" " " Periodicals 14.40		
Postage .08		
Telegram 1.90	16.38	
Government Printing Office	.40	
Jas. A. Stitt, Auditing books, 1919	30.00	
Oliver Quayle & Son	150.00	
Ginn & Co.	9.80	
Mrs. F.H. King	7.32	
Orange Judd & Co.	8.80	
Central Scientific Co.	418.01	
" " "	19.04	
Johnson & Johnson	293.56	
McMillan Book Co.		
(Book for Secretary)	8.79	
Chas. Wilms Surgical, Ins. Co.	10.66	
Montgomery Ward & Co	803.04	2,612.26
Insurance Premium-A.G. Small		17.30
" " J.H. Reisner		16.37
<u>Travel</u>		
J.B. Griffing	150.00	
Mrs. J.B. Griffing & children	470.40	620.40
Mrs. A.J. Bowen-Home Allowance for March	170.83	
Dr. A.J. Bowen, Balance due on Travel to U.S.	11.30	
Dr. A.J. Bowen, On a/c April Home allowance	30.00	212.13
Drafts to L.J. Owen, Treas.		41,987.36
Balance in Columbia Trust Co		45,465.82
		7,813.88

REPORT OF THE TREASURER OF THE BOARD OF TRUSTEES
April 14, 1922, to July 7, 1922.

RECEIPTS

Balance on hand April 14, 1922		\$23,247.94
Methodist Board (North)		
Quota for 2nd qr. April, May, June 1922		957.50
United Christian Missionary Society		
Quota for 2nd qn. April, May, June 1922 (at 52-3/8 for Mex.)		982.03
Presbyterian Board of Foreign Missions		
Quota for 2nd qr. April, May, June 1922		937.50
Cleveland Trust Co. Proportionate share of net income,		
A. Swasey Fund		964.69
Gift of Geo. A. Plimpton, N. Y.		
for transferring of 5 examination halls from their		
original location to University campus	Mex. \$93.68)	
for fitting up in Chinese fashion of the guest		
room in Severance Hall	821.40)	525.00
for tablet in room saying that it is the gift		
of Mrs. Geo. A. Plimpton	25.00)	
Amount from Geo. B. Coleman, Vice-President Elbrook Co.		
for farm implements		93.55
Amount from Mrs. Sarah J. Bowen for Dr. A. J. Bowen		250.00
Salary for Mr. L. J. Owen from Mr. D.H. Day 1st qn.		
Jan. to Mar. 1922		148.50
China Medical Board:		
Advance on a/c of Board's approp. No. On M. 2575 for		
current expenses for Union Hosp. for 1922		9,250.00
Boston University Nanking Association, toward support of		
Mr. Akerstrom		900.00
Amount from L. J. Owen representing balance due University on		
a/c travel of Mr. Owen and family, Nanking to U. S.		139.53
Interest on Bank Balance		220.89
Coupons from Securities		107.50
Payments for Seeds:		
J. F. Jones	13.70	
Mt. Arbor Nurseries	44.93	
Naperville "	11.57	
Franklin Forestry Co.	8.18	
Biloxi Nursery	9.28	
Fred W. Kelsey	179.72	
A. D. LaMonte	11.63	
J. W. Riggs	8.10	
D. Hill Nursery Co.	68.89	
A.G. Jones, Sec'y, Office of the		
High Commission for the Union		
of S. Africa	15.86	
Otto Katzenstein	346.00	
John R. Ligenfelter, Supt. Federal		
Horticultural Board	17.02	
Armstrong Nurseries	1.92	
The Barteldes Seed Co.	8.70	
Upper Peninsula Development Bureau	2.00	
State Bd. of Forestry, Sacramento	13.03	
University of Illinois	12.00	772.53

Amount carried forward

\$39,477.16

Receipts (cont.)

Brought forward		\$39,477.16
Payments for seeds:		
Kansas Evergreen Nurseries	4.85	
Conyers B. Fleu, Jr.	68.45	
U. S. Dept. of Agriculture	63.45	
The Garden Nurseries	4.95	
F. M. Crayton and Sons	17.95	159.65
Amount from Mr. Nien T. Chang for Diploma		7.00
U. S. Dept. of Agriculture, for Index Cards listing		
Chinese Agr. Books and Publications		20.00
Total Receipts		\$39,663.81

DISBURSEMENTS

Allowances:

Mr. Harry Clemons - Home and children's allowances		
for 3 mos., April-June	508.33	
Mr. L. J. Owen - Home and children's allow-		
ance for 2 mos. May, June	333.33	
Mr. J. H. Reisner - Extra personal allowance		
for 3 mos., April-June	300.00	
Miss M. E. Wright - Home allowance for 3 mos.,		
April-June	225.00	
Miss Olive Bowen - Allowance for 2nd qr.,		
April-June	62.50	1,429.16

Campaign Account:

Salary of Mrs. L. S. Beach for stenographic services	225.00	
for 9 wks., May 6 to July 1, 1922, at \$25 per wk.		
Postage stamps	3.00	
Amount advanced to Dr. J. E. Williams on account of		
travel to General Assembly	100.00	
Travel in U. S. of J. H. Reisner	17.93	

Amount advanced Mr. Chas. S. Keen for linen for L. S.	\$100.00	
Payment to " " " " covering purchase of		
portable typewriter for Drpt. of Missionary		
Training	65.00	165.00

Amount advanced to Mr. R. H. Porter for travel to		
Missionary Conference		12.00

Refund to Presbyterian Board on ac/ of Miss Mary D.		
Fine's marriage to Paul D. Twinem covering one-		
third of total expended for travel and outfit	236.23	
Payment to Miss Mildred E. Wright on a/c travel to Nanking	85.00	

Shipping charges on agricultural implements	22.52	
" " " box of books sent to Prof. Ip	5.25	27.77
		.83

Collections on checks		4,387.33
Draft to Field Treasurer		

Disbursements carried forward \$6,689.25

RECEIPTS BROUGHT FORWARD

\$39,663.81

Disbursements (cont.)

Disbursements brought forward

\$6,689.25

Purchase of Securities from McBee, Jones & Co.

\$7,000. N.Y. Central Refunding			
	at 94-1/8	\$6,588.75	
\$7,000. C.	Interest	69.03	
\$7,000. C. B. & Q. 5s	at 99-3/8	6,956.25	
	Interest	127.36	
	Commission	21.00	
\$6,000 Northern Pacific 6s	at 106	6,360.00	
	Interest	162.00	
	Commission	9.00	20,293.39

Invoices:

Ribbon for diplomas (payment to Mrs. Clemens)	29.14		
University of Chicago Press (2 inv.)	5.40		
Continental Gin Co., hardware and irons and hand gin	119.50		
Shaw Supply Co. Equip. for Eye Dept. of Hospital	594.94		
C. C. Morse & Co. for seeds	294.39		
Board of Foreign Missions of M. E. Church (2 invoices)	39.40		
The World Agriculture Society	15.30		
B. F. Avery & Sons (Kentucky Flow Co.)	2.10		
Montgomery Ward & Co. Chgs. a/c A. G. Small	238.88		
The International Journal	3.20		
Sears Roebuck Co. Parts for Thermoil Kerosene Engine	2.65		
D. H. Day, Treasurer	54.61		
Ronald Press Co. Requisition from field for books	11.20	1,460.71	28,443.35

Balance in Bank

11,220.46

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TRIAL BALANCE

July 7, 1922

DEBITS

Office Expenses Account	\$ 83.67
Miscellaneous Expense Account	90.20
Grace Bauer	200.00
Securities Account	26,192.14
Balance in Bank	<u>11,220.46</u>
	\$37,786.47

CREDITS

Income Account	\$207.50
General Expense Account (Campaign Fund)	996.60
Interest Account	383.44
Library Account	94.50
Property & Bldg Acct.	750.59
Special Endowment Fund	5,956.44
General Endowment Fund	1,000.00
China Famine Endowment Fund	20,000.00
J. H. Reisner U.S. Acct.	22.48
L. J. Owen Field Account	<u>8,374.92</u>
	\$ 37,786.47

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REPORT OF THE TREASURER OF THE BOARD OF TRUSTEES OF THE
UNIVERSITY OF NANKING. STATEMENT FOR FIELD
TREASURER. June 1, 1922, to July 28, 1922.

RECEIPTS

<u>American Baptist Board</u>		
Quota for 3rd qr. July, Aug., Sept. 1922	\$562.50	
Exchange for 1st qr. Jan, Feb. Mar. (@54.375)	49.22	
" " 2nd " Apr., May, June (@52.83)	31.84	
" " 3rd " July, Aug., Sept. (@56.912)	<u>77.76</u>	721.32
<u>Methodist Episcopal Board</u>		
Acct. share in current expense increase for calendar year 1922 (on basis of \$1,000 a year beginning July 1, 1922)	500.00	
Quota for 3rd qr. July, Aug., Sept. 1922	<u>937.50</u>	1,437.50
<u>Presbyterian Board of Foreign Missions</u>		
Quota for 3rd qr. July, Aug. Sept. 1922	937.50	
Share in current expense increase for qr. July, Aug., Sept. 1922 on basis of \$1,000 a year beginning July 1, 1922	<u>250.00</u>	1,187.50
<u>Interest on Property Funds</u> (At the meeting of the Executive and Finance Committees July 18, 1922, N. Y. Treasurer was authorized to transmit the above interest to the field, same to be used to offset property indebtedness.)		750.59
<u>Cleveland Trust Co. Proportionate share of net income from A. Swasey Fund</u>		277.82
<u>Balance due University account of travel of Mr. L. J. Owen and family from Nanking to U. S.</u>		139.53
<u>Ocean freight on agricultural implements paid by Geo. R. Coleman, Vice-President Elbrook, Inc.</u>		22.48
<u>Payment of invoices for seeds:</u>		
Kansas Evergreen Nurseries	4.85	
Conyers B. Fleu, Jr.	68.45	
U. S. Dept. of Agriculture	63.45	
The Garden Nurseries	4.95	
F. M. Crayton & Sons	17.95	
Texas Agricultural Experiment Station	<u>19.87</u>	179.52
<u>From Nien Y. Chang for Diploma</u>		7.00
" Fang Hsin " "	<u>7.00</u>	14.00
<u>Total Receipts</u>		<u>\$4,730.26</u>

RECEIPTS BROUGHT FORWARD

\$4,730.26

DISBURSEMENTS

Amount advanced Mr. Chas. S. Keen for linen for Language School	\$100.00
Payment as an advance to Mr. R. H. Porter a/c travel to Conference	12.00
<u>L. J. Owen</u> Home and children's allowances for June & July at \$166.67 per month	333.34
<u>Harry Clemons</u> Home and children's allowances for June and July at \$166.67 per month	333.34
<u>J. H. Reischer</u> Extra personal allowance for June and July at \$100 per month	200.00
<u>Miss Mildred E. Wright</u> Home allowance for June and July at \$75 per mo.	150.00
Allowance to Miss Olive Bowen for 3rd qr. July, Aug., Sept. 1922.	62.50
Refund to Presbyterian Board of Foreign Missions acct. of marriage of Miss Mary D. Fine to Paul D. Twinem covering one-third of total expended for travel and outfit	236.23
Outfit allowance to Mr. W. C. Lowdermilk	250.00

Invoices:

Ronald Press Co.	11.94		
C. C. Morse & Co.	691.83		
University of Chicago Press	3.56		
The World Agriculture Society	15.30		
B. F. Avery & Sons	2.10		
Montgomery Ward & Co. (A. G. Small)	238.88		
The International Journal of Ethics	3.20		
Sears, Roebuck & Co.	2.65		
D. H. Day, Treasurer			
Freight on box of books for Prof. Ip	6.45		
" " " " agricultural implements	22.48		
" " agricultural implements and hardware	16.87		
Yale University Press for 1 Gordon			
Smith Rural Reconstruction	2.00		
The Abbott Press	16.20		
Tower Bros.	1.75		
Arthur H. Thomas Co.	282.61	695.82	2,373.23

Draft due the field

\$2,357.03

Report of the Treasurer

University of Nanking

July 7, 1922, to December 9, 1922.

RECEIPTS

Balance on hand July 7, 1922		\$11,220.46
<u>Methodist Episcopal Board</u>		
Share in current expense increase for calendar year 1922	\$500.00	
Quota for 3d qr., July, Aug., Sept. 1922	937.50	
An advance to care for expenses of W. Lowdermilk	1000.00	
Loss in exchange for 1st, 2d, and 3d qrs. 1922 and loss in exchange on increased amount of \$500 for period July 1 to Dec. 31, 1922	514.41	
Quota and exchange for 4th qr. 1922 (Oct.-Dec.)	1020.83	3,972.74
<u>United Christian Missionary Society</u>		
Quota for 3d qr. July, Aug., Sept. 1922 (\$937.50) and payment of \$125 on increased amount of \$500 toward appropriation for 1922, plus exchange @ .5314	1131.56	
Travel expenses of Mr. and Mrs. A. Brede to Nanking	1161.58	
Quota for 4th qr. Oct., Nov., Dec. 1922 (\$937.50) and balance due on increased amt. toward appro. for 1922 (\$375) plus exchange @ .51-3/8 (36.09)	1348.59	
Bal. due on exch. for calendar year 1922	395.94	4,037.67
<u>American Baptist Board</u>		
Quota for 3d qr. July, Aug., Sept. 1922	562.50	
Exchange for 1st, 2d, and 3d qrs.	158.82	721.32
<u>Presbyterian Board of Foreign Missions</u>		
Quota for 3d qr., July, Aug., Sept. 1922	937.50	
Payment on increased amt. of \$500 toward appropriation for year 1922	250.00	
Exch. for 1st, 2d, and 3d qrs. 1922	299.11	
Quota for 4th qr., Oct., Nov., Dec. 1922	937.50	
Payment on increased amount, making up \$500 toward appropriation for year 1922	250.00	
Exchange for 4th qr., Oct., Nov., Dec. 1922	118.75	2,792.86
Silk Assoc'n of America - Gift for Sericulture Bldg.		21,000.00
Cleveland Trust Co., proportionate share of net income,		1,242.50
A. Swasey Fund		1,000.00
J. H. Williams - Gift for Scholarship		100.00
Estate of Samuel P. Harbison - Gift for current expenses		92.50
Dividends on securities		140.15
Interest on Bank Balance		45.21
Payment of invoices for seeds		7.00
Mr. Tang Hsui - Payment for diploma		5.00
Mr. T. Z. King - For diploma of Mr. Chen I Tsu		\$46,377.41

Trustees - Dec. 9, 1922 (9)

Report of Treasurer
July 7, 1922, to Dec. 9, 1922 (2)

RECEIPTS BROUGHT FORWARD

\$46,377.41

DISBURSEMENTS

Invoices paid in New York covering merchandise, etc.	\$1,957.40	
Campaign Acct. - Salary of Mrs. Beach, postage, etc.	692.10	
Payments covering home allowance to		
Miss Mildred Wright		
Mr. Harry Clemens		
Mr. L. J. Owen	1,408.33	
Personal allowance to Mr. J. H. Reisner	100.00	
Insurance premium, J. H. Reisner	16.37	
Payments to Miss Olive Bowen (3d and 4th qrs.)	125.00	
Payment to Oliver Quayle & Son for diplomas	\$28.50	
Certification of Diplomas	12.00	40.50
Payment to W. C. Alvarez, M. D. for medical examination of Miss Powell and Mr. Brede	5.00	
Exchange on checks	.95	
Drafts to the field	6,022.39	
Freight charges paid in New York on goods sent to the field	108.90	
Travel - Payments made on account of		
Mr. Clemens	\$ 854.62	
Mr. Brede	1254.35	
Mr. Lowdermilk	1315.35	
Rev. J. E. Williams	148.73	5,573.05
Cost of Cables	5.10	
Entertainment and travel to and from June Conference of R. W. Porter	107.90	
Salary to Rev. J. E. Williams for six months, March thru August on basis of \$5,000 per annum (\$225 from Presbyterian Board and \$191.67 from University per mo.)	1,150.02	
Postage, telegrams, etc.	13.47	15,326.48
Balance in Bank		\$31,050.93

Trustees - Dec. 9, 1922 (10)

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Trial Balance
University of Nanking
December 9, 1922

<u>DEBITS</u>		<u>CREDITS</u>	
Office Expense Account	85.81	L.J.Owen Field Acct.	\$28,502.89*
Miscellaneous Exp. Acct.	149.84	Income Acct.	300.00
Grace Bauer	200.00	Campaign Acct.	301.30
Securities	26,192.14	Interest Acct.	523.59
		Library Acct.	94.50
		Scholarship Acct.	1,000.00
		Special Endowment Fund	5,956.44
		General Endowment Fund	1,000.00
Balance in Bank	<u>31,050.93</u>	China Famine Fund	<u>20,000.00</u>
	\$57,678.72		\$57,678.72

*There should be held in New York the following amounts:

\$9,250 to meet draft covering cable authorization of
May 5, 1922
21,000 to meet draft covering cable a uthorization of
Oct. 21, 1922
\$30,250 If we deduct the above \$28,502.89 from this
amount, there would be a debit balance
in the field account of \$1,747.11.

Schedule A.

FIELD TREASURER'S REPORT

University of Nanking

Actual Income

January 1 to June 30, 1923

Fees: special grants, etc.		
Senior College	34,476.38	
Junior "	22,195.55	
College of Agriculture & Forestry	9,246.00	
Middle School	17,917.81	
Model School	14,192.62	
Mission Remittances:		
Christian (inc. endowment int.)	5,800.00	
Methodist	4,000.00	
Presbyterian	4,000.00	
Boston University	1,650.00	
Famine Funds (Lowdermilk)	1,300.00	
Mission appropriations in personnel	30,400.74	
D. H. Day gift	851.24	
Gifts, unrestricted	8,121.34	
Construction Dept. income	5,426.88	
Language School income - fees	7,814.47	
Rebates, refunds, etc.	488.42	
		<u>\$137,881.45</u>

Summary

Actual income received	137,881.45	
Actual expense	<u>130,752.82</u>	7,128.63
Charistry reserve	2.88	
Reserved for furlough fund	2,173.52	
Reserved for repairs (buildings)	<u>1,484.16</u>	<u>3,660.56</u>
		3,468.67

September 30, 1923

Net deficit reported Mex. \$23,394.61

Schedule B

ANNUAL BALANCE SHEET

University of Nanking

June 30, 1923

AssetsAcct.
No.Permanent Fund Investments

11	Endowment Fund Investments (a) Sherwin Fund Investment	\$4,932.50
	(b) General Fund Investment	966.25
12	Other Permanent Fund Investments	
	(a) Harriet M. Williams Scholarship Investment	
	(b) Famine Fund Investments	6,050.00
13	Cash Awaiting Investment	<u>1,196.25</u>
TOTAL PERMANENT FUND INVESTMENTS		\$13,145.00

Plant Assets

21	Land		49,036.00
X22	Architectural Fees	\$2,600.00	
	For Buildings - Undesignated	<u>11,000.00</u>	13,600.00
22	Buildings (a) University		277,223.00
	(b) Hospital		64,750.00
23	Residences (a) University		41,092.00
	(b) Hospital		24,000.00
24	Equipment (a) University		16,596.94
	(b) Hospital		<u>53,232.30</u>
TOTAL PLANT ASSETS			\$539,530.24

Current Assets

39	Cash - Current Hospital: as follows:-		
	Balance first half of 1923	\$1,162.36	
	Balance in full C. M. B. for		
	second half of 1923	<u>4,625.00</u>	5,787.36
40	Cash - Current General - on a/c Suspense -		
	Memorial Hospital		<u>578.78</u>
TOTAL CURRENT ASSETS			\$6,366.14

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Annual Balance Sheet (cont.)

June 30, 1923

Liabilities and Funds

Acct.

No.

Permanent Funds

111 Endowment Funds:

(a) Sherwin Endowment Fund

\$5,000.00

(b) General Endowment Fund

1,000.00

112 Other Permanent Funds:

(a) Harriet Williams Scholarship Fund

1,000.00

(b) Famine Funds

6,145.00

TOTAL PERMANENT FUNDS . . . \$13,145.00

Plant Funds

121 General Plant Funds:

(a) Baptist (incl. Swasey and individuals)

\$31,764.00

(b) Disciples

56,675.00

(c) Methodist Board

109,432.00

(d) Presbyterian Board

217,577.00

415,448.00

122 Special Plant Funds:

(a) James Normal School

20,000.00

(b) Sericulture - Silk Ass'n

21,000.00

41,000.00

123 Hospital Plant Funds

64,750.00

124 Plant Funds transferred from Current Funds

18,332.24

TOTAL PLANT FUNDS . . . \$539,530.24

Current Funds and Liabilities

134 Balance of Funds from Presbyterian Board

177.37

135 Balance of Funds from China Medical Board

5,609.99

141 Suspense - Funds for Memorial Hospital

611.10

140 Interest owed - due to diverted drafts - Presbyterian Board

32.32*

TOTAL CURRENT FUNDS AND LIABILITIES . \$6,366.14

NOTE: The mark (*) indicates in the red.

University of Houston
RECEIPTS AND DISBURSEMENTS
July 1, 1923, to December 4, 1923, inclusive

Current Section - Hospital and General

		<u>Expenses</u>	<u>Receipts</u>
<u>Receipts:</u>	from Mission Boards - General		\$10,230.46
	Agriculture		772.50
	Hospital		924.94*
	from Other Sources - General		4,012.67
	Agricultural		94.94
	from sale of Lone Star Stock		4,938.00
<u>Expenses:</u>	Managers - Gen'l. Library & Agric.	\$6,902.19	
	Managers - Hospital	4,663.52*	
	Campaign - General	2,298.50	
	Home Admin. & Incidentals - General	452.90	
	Suspense Items - General	953.34	
	To Field - Lone Star Stock - proceeds	4,938.00	
	Total - General	\$15,544.93	\$20,048.57
	Total - Hospital	4,663.52	924.94

General Famine Funds

<u>Receipts</u>			
		2,463.66	20,994.53
<u>Expenses</u>		2,463.66	20,994.53

Permanent Section

	<u>Disburse.</u>	<u>Receipts</u>
<u>Receipts:</u> From final sale of Famine Funds		5,160.00
<u>Disburse:</u> To Field - Final Famine Fund Proceeds	5,304.75	
To Field - Famine Fund Proceeds - for a/c of J. H. Reisner	944.00	
	6,248.75	5,160.00

Plant Section

<u>Receipts:</u> From W. H. Hoover, for Bates residence		5,000.00
<u>Disburse:</u> To Field - for Bates Residence	5,000.00	5,000.00

SUMMARY OF CASH BALANCES
July 1, 1923, to December 4, 1923, inclusive

	<u>Balance July 1, 1923</u>	<u>Re- ceipts</u>	<u>Disburse- ments</u>	<u>Excess Re- ceipts over Disbursements</u>	<u>Balance Dec. 4, 1923</u>
Cash awaiting investment	1,196.25	5,160.00	6,248.75	1,088.75	107.50
Plant Cash	(None)	5,000.00	5,000.00	(None)	(None)
Current - Gen'l	578.78	20,048.57	15,544.93	4,503.64	5,082.42
Current - Hospital	5,787.36	924.94	4,663.52	3,738.58	2,048.78
Cash in Gen'l Famine Fund	(None)	20,994.53	2,463.66	18,530.87	18,530.87
TOTAL	7,562.39	52,128.04	33,920.86	18,207.18	25,769.57

Trustees - Dec. 10, 1923

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Detail of Receipts from Other Sources - General

Lone Star Gas Dividend	\$100.00
Refund on Insurance - Caldwell	102.75
Disciples for Brede's sal'y - 3rd qr. 1923	306.00
Disciples - Adjustment of Brede's salary to Sept. 30, 1923	68.30
Gift from Mrs. Turner for residence upkeep	250.00
U. S. Veteran's Bureau - insurance dividend for R. H. Porter	8.85
Refund - C. Carr - travel	15.23
Refund - J. H. Reischer - freight	61.74
Disciples - Brede on a/c 4th qr. 1923	303.90
Refund - travel - Miss Black	1.40
Day for Owen - 1st qr. 1923	144.38
Day for Owen - 2nd qr. 1923	143.00
	<u>1,505.55</u>
Swasey Fund Income	1,242.50
Interest on Bank Balances	162.10
Suspense Items	411.51
Sale of Seeds - College of Agr. & For.	548.51
Sherwin Endowment Income - Reserve	92.50
Endowment Income	50.00
	<u>4,012.67</u>

Detail of Receipts from Other Sources - Agriculture

Endowment Income	90.78
From sale of specimens of Chinese woods	4.16
	<u>94.94</u>

SUMMARY OF CASH BALANCE
December 9, 1922, to June 30, 1923, inclusive

	Balance Dec. 9, 1922	Re- ceipts	Dis- burse- ments	Excess Re- ceipts over Disburse- ments	Balance June 30, 1923
Cash Awaiting Investment	1,196.25	18,627.34	18,627.34		1,196.25
Plant Cash	21,000.00	(None)	21,000.00	21,000.00	(None)
Current - Gen'l	395.32	21,380.02	29,655.92	8,275.90	578.78
(1922 Hosp.)	9,250.00				
Current - Hosp.	(None)	10,202.81	4,415.45	5,787.36	5,787.36
	<u>31,050.93</u>	<u>50,210.17</u>	<u>73,698.71</u>	<u>23,488.54</u>	<u>7,562.39</u>

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UNIVERSITY OF NANKING
BALANCE SHEET AS AT MAY 31, 1924

ASSETS

Acct. No.	PERMANENT FUND INVESTMENTS	
11	Endowment Fund Investments:- (a) Sherwin Fund Investment	4,932.50
	(b) General Fund Investment	966.25
12	Other Permanent Fund Investments:-	
	(a) Harriet M. Williams Scholarship Investment	993.75
13	Cash Awaiting Investment	807.50
	TOTAL PERMANENT FUND INVESTMENTS	7,700.00

PLANT ASSETS

21	Land		49,036.00
22	Architectural Fees	2,600.00	
	For Buildings- Undesignated	11,000.00	13,600.00
22	Buildings:- (a) University		277,223.00
	(b) Hospital		89,250.00
23	Residences:- (a) University		46,092.00
	(b) Hospital		24,000.00
24	Equipment:- (a) University		16,596.94
	(b) Hospital		53,773.20
27	Plant Cash on hand		1,214.10
	TOTAL PLANT ASSETS		570,785.24

CURRENT ASSETS

39	Cash Current- Hospital		10,163.13
40	Cash Current- General		8,201.27
141	Managers Current Expense:-		
	(a1) General	3,196.53	
	(a2) Library	935.97	
	(b) Hospital	6,652.70	
	(c) Agriculture	994.38	
	(x) Funds remitted on		
	Field Treasurer's account	14,091.96	
		4,988.61	
142	Campaign Expense	837.80	
143	Home Administration Expense (a) Central Office	132.68	31,830.63
	(b) Incidentals	6,239.56	
144b	General Famine Fund- Expense	36,000.00	42,239.56
144x	General Famine Fund- Drafts to Field		11,995.40
44	General Famine Fund- Cash on hand		
	TOTAL CURRENT ASSETS		104,429.99

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UNIVERSITY OF NANKING
BALANCE SHEET AS AT MAY 31, 1924

LIABILITIES & FUNDS

Acct.
No.

PERMANENT FUNDS

111	Endowment Funds:- (a) Sherwin Fund Endowment	5,000.00
	(b) General Fund Endowment	1,000.00
112	Other Permanent Funds:-	
	(a) Harriet M. Williams Scholarship Fund	1,000.00
	(b) Mr. & Mrs. W.F. Wood Scholarship Fund	700.00
	TOTAL PERMANENT FUNDS	<u>7,700.00</u>

PLANT FUNDS

121	General Plant Funds:- (a) Baptists (inc. Swasey)	31,764.00
	(b) Disciples	61,675.00
	(c) Methodists	109,432.00
	(d) Presbyterians	217,577.00
122	Special Plant Funds:- (a) James Normal School Property	20,000.00
	(b) Sericulture Building	21,000.00
123	Hospital Funds	91,005.00
124	Plant Funds Transferred from Current Funds	18,332.24
	TOTAL PLANT FUNDS	<u>570,785.24</u>

CURRENT FUNDS & LIABILITIES

131	Receipts- Baptists	1,777.00
132	" - Disciples	6,319.77
133	" - Methodists	8,632.21
134	" - Presbyterians	4,998.62
135	" - China Medical Board	14,859.99
136	" - Endowment Income	165.78
137	" - From Other Sources	6,436.17
138	" - Swasey Fund Income	1,520.32
140	Interest on Bank Balances	472.56
41	Suspense Account	4,573.58
144a	General Famine Fund Receipts	54,234.96
146	Receipts from Sherwin Endowment Income	122.50
147	Sale of Seeds- College of Agriculture	316.53
	TOTAL CURRENT FUNDS & LIABILITIES	<u>104,429.99</u>

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BALANCE SHEET - UNIVERSITY OF NANKING
as at February 25, 1925.

<u>ASSETS</u>		<u>LIABILITIES</u>	
<u>Permanent</u>		<u>Permanent</u>	
Endowment Funds		Endowment Funds:	
Investments	\$63,173.75	Sherwin	\$5,000.00
		General	1,000.00
		Hall	50,000.00
		United Christian	
		Miss'y Joe'y	10,000.00
		H. M. Williams	
		Scholarship	1,000.00
		Mr. and Mrs. V. F.	
		Wood Scholarship	1,000.00
Cash Awaiting In-vestment	4,826.25		
Total Permanent As-sets	<u>\$68,000.00</u>	Total Permanent Liabilities	<u>\$68,000.00</u>
<u>Plant</u>		<u>Plant</u>	
Land	\$ 49,036.00	General Plant Funds:	
Buildings: University	277,307.64	Baptists	\$ 31,764.00
Hospital	94,680.70	Disciples	61,675.00
Residences: University	46,092.00	Methodists	109,432.00
Hospital	24,000.00	Presbyterians	219,737.00
Equipment: University	16,596.94	Special Plant Funds:	
Hospital	54,747.17	James Normal School	
Architectural Fees	2,600.00	Property	20,000.00
Buildings- Undesignated	11,000.00	Sericulture Bldg.	21,000.00
		Hospital Funds	103,445.00
		Plant Funds Transferred	
		from Current Funds	18,332.24
		Special Plant Funds:	
		Science Building	26,333.33
		Science Equipment	5,000.00
Plant Cash on hand	<u>40,658.12</u>		
Total Plant Assets	<u>\$616,718.57</u>	Total Plant Liabilities	<u>\$616,718.57</u>

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BALANCE SHEET - UNIVERSITY OF NANKING
as at February 25, 1925.

Current

Endowment Income	
(Accrued Interest on recent investments)	\$ 908.24
Current Cash - Hospital	797.48
Current Cash - General	3,900.53
Managers' Current Expense:	
General	\$4,377.94
Library	1,025.20
Hospital	1,432.59
Agriculture	1,823.73
Funds remit- ted on Field	
Treas. Acct.	5,800.00
	14,459.46
Campaign Expense	4,144.43
Home Administration:	
Cent. Office	764.11
Incidentals	110.25
	874.36
Expense on General Famine Fund	
Acct.	121.05
Gen'l Famine Fund- Drafts to Field	28,500.00
Gen'l Famine Fund- Cash	13,665.01
	42,286.06
Total Current Assets	\$67,370.56

Current

Receipts:	
Baptist Board:	
Hospital	\$ 150.00
Agriculture	750.00
	\$ 900.00
Disciples:	
Hospital	604.44
General	3,931.70
Endowment	1,000.00
	5,536.14
Methodists:	
General	2,250.00
Endowment	3,750.00
	6,000.00
Presbyterians:	
General	3,000.00
Hospital	562.50
	3,562.50
China Medical Board	913.13
Endowment Income	75.00
Receipts from other sources	516.10
Swasey Fund Income	1,521.22
Interest on Bank Bal- ances	246.19
Suspense	4,563.00
Managers' Current 1923/24 surplus	284.85
General Famine Fund Receipts	42,286.06
Receipts from Sherwin Endowment	275.00
On Sale of Seeds - College of Agri.	691.37
Total Current Liabilities	\$67,370.56

REPORT OF THE TREASURER
TRUSTEES OF THE UNIVERSITY OF NANKING

JUNE 30, 1925.

(All amounts are in U. S. Dollars unless otherwise stated.)

Herewith are submitted the Balance sheets of the Endowment, Property, and Current Accounts of the Trustees for the Year Ending June 30, 1925.

Endowment Funds.

The General Endowment Funds (General, Hall, P. C. W. J., and Swasey) total \$109,750.00; special Endowment funds (Bd. For. Miss. M. E. Church for Agriculture) \$100,000.00; Scholarship Endowment Funds (Sherwin, Williams and Wood) \$7,000.00. The increase over June 30, 1924, of \$209,050.00 is in part apparent rather than real as in this year Swasey Endowment (\$48,750.00) and the Methodist Agricultural Endowment (\$100,000.00) have for the first time been entered on the books, though existing previously. The actual increases are as follows:

Estate of Charles M. Hall	\$50,000.00
Foreign Christian Missionary Society	10,000.00
Wood Scholarship Fund	300.00
	<u>\$60,300.00</u>

Of the total Endowment Funds, the Methodist Episcopal Board holds \$100,000.00 and the Cleveland Trust Company, Trustee for the Swasey Fund \$48,750.00. Investments in securities, a list of which is subjoined, account for \$67,753.75, and \$246.25 remains in cash uninvested. The current earning (annual income) on the consolidated investment in securities is at the rate of 5.38 per cent.; estimated earning on accrual basis to maturity is at the rate of 5.22. The market value of these securities on June 30, 1925, was \$68,611.25 or an increase of \$857.50 above cost. Attention is called to the large number of securities purchased above par and the probability that a readjustment of the investment list would bring both a higher interest rate and a better accrual value.

The distribution of securities is as follows:

Public Utilities	54%
Railroads	33%
Industrial	10%
Municipal	3%

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Report of the Treasurer
Trustees of the University of Nanking
June 30, 1925.

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Property Funds and Assets

The condition of the plant funds and assets is shown by the following table derived from the balance sheet:

Land	49,036.00	General Plant Funds	
University Buildings	302,307.64	from Mission	
University Residences	49,592.00	Boards	\$433,548.00
University Equipment	21,526.94	University Plant	
University Miscellaneous	13,600.00	funds from Spe-	
		cial Sources	102,239.16
		Plant Funds from	
		Current Funds	18,332.24
	<u>436,132.58</u>		<u>554,169.40</u>
Hospital Buildings	103,680.70		
Hospital Residences	24,000.00		
Hospital Equipment	<u>54,747.17</u>	Hospital Plant	
	182,427.87	Fund	106,165.00
Cash on hand	41,773.95		
	<u>\$660,334.40</u>		<u>\$660,334.40</u>

The chief additions to plant funds during the past year have been the following:

University Funds

United Christian Missionary Society (Holroyd Res.)	\$5,000.00	
Bd. Foreign Mission Presbyterian Church U. S. A.:		
For Chinese Residence	3,000.00	
For J. M. Speers Residence	5,100.00	
Gifts for Baillie Hall (Science Building):		
E. S. Harkness	\$5,000.00	
Mrs. F. P. Prentiss	2,500.00	
John L. Severance	2,500.00	
J. W. Stitt	1,000.00	
China Medical Board	12,366.66	
Famine Fund	25,000.00	
Miscellaneous	<u>1,100.00</u>	49,466.66

China Medical Board (Science Equipment and Gas Plant) 7,762.50

Total Additions to University Funds, 1924-5 \$70,329.16

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Report of the Treasurer
Trustees of the University of Nanking
June 30, 1925.

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Hospital Funds

China Medical Board	\$10,000.00	
Mrs. D. P. Neville (thru E. A. Peden)	1,000.00	
Benj. Clayton (" " " ")	1,000.00	
Miscellaneous (" " " ")	360.00	
Received in Nanking in 1923-4, reported here for first time	2,500.00	
Total Additions to Hospital Funds 1924-5		\$14,860.00
Total Additions to Plant Funds 1924-5		\$85,199.16

(Note: An additional amount of \$4,060.00 appears in the Balance Sheet. This was, however, received in 1923-4 and held in Suspense Account.)

The disbursements to the Treasurer of the Board of Managers have been as follows:

University Buildings	\$25,084.64	
" Residences	3,500.00	
" Equipment	5,000.00	33,584.64
Hospital Buildings	14,430.70	
" Equipment	918.30	15,349.00
		\$48,933.64

The property assets statement is not fully complete as there are additions of equipment made during the year by purchases from current funds which are reported in total by the treasurer of the Board of Managers after our books close.

Current Accounts.

The Current Accounts statement may be analysed as follows:

Adjusted Receipts

General

Board For. Miss. M. F. Church	\$3,000.00	
" " " Presby. Church U.S.A.	4,000.00	
U.C.M.S. (includes \$1,000 on 1923-4)	4,293.30	\$11,293.30
Income General Endowment \$1,425.00		
Less back interest on purchases	960.00	464.90
Income U.C.M.S. Endowment	1,000.00	
" Swasey "	2,486.21	3,951.11
Interest on Bank Balances		519.50

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Report of the Treasurer
Trustees of the University of Nanking
June 30, 1925.

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Adjusted Receipts (continued)

General (continued)

Suspense (including 1923-4

balance of \$4,881.40)

\$5,471.90

Less Transfers and Disbursements

5,026.13

445.77

Scholarship Income: Sherwin Fund

(including balance 1923-4, \$122.50)

367.50

Balance 1923-4 unused

284.85

\$16,862.03

Agriculture

Baptist Board

1,500.00

Methodist Endowment

5,000.00

Seed Sales

1,172.25

7,672.25

Hospital

Baptist Board

\$700.00

Presbyterian U.S.A. Board

750.00

U. C. M. S.

804.99

2,254.99

China Medical Board (including

balance from last year \$913.13)

10,163.13

12,418.12

Famine Fund

From Nat'l Savgs. & Trust Co. (includ-

ing balance from 1923-4, \$1,286.06)

67,804.21

Total

\$104,756.61

The Disbursements (other than those covered in the statement above) are as follows:

Paid on behalf of Field Treasurer -

General

\$7,412.91

Library

1,609.19

Hospital

2,107.75

Agriculture

1,866.82

Famine Fund

229.59

\$13,226.26

Paid on Field Treasurer's Drafts -

Famine Fund

\$43,500.00

All other

8,800.00

52,300.00

\$65,526.26

Campaign Expense

4,149.20

Home Administration Expense

1,581.52

\$71,256.98

The Famine Fund receipts and disbursements do not include the amounts received from the same source for Bailie Hall, but only the receipts for current work.

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Report of the Treasurer
Trustees of the University of Nanking
June 30, 1925.

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The Balance Sheet of Current Accounts after closing shows the cash balances to be as follows:

General	\$1,147.33
Hospital	10,310.37
Famine Funds	<u>24,074.62</u>

Reserves to meet June and closing drafts of the Field Treasurer on the 1924-5 accounts were set up of \$1,231.31 on General items and \$10,310.37 on Hospital items.

A reorganization of the form of Current Account statement is in process and it is hoped will serve both the Field Treasurer and ourselves better.

The payments from the Mission Boards were complete to June 30, 1925, with the following exceptions:

A. B. F. M. S. for Hospital for 1923-4 from Women's Board	M. \$400.00
U. C. M. S. Interest on Endow- ment (since paid)	G. \$750.00

The Methodist Board was unable to make its supplementary appropriation of \$1,000.00 for 1924-5 so that its appropriation has stood at the figure of \$3,000.00. Certification was made to the China Medical Board of the fulfilments by the Boards of the annual conditions of the C. M. B. grant to the Hospital and their advance for 1924 they have recorded as a paid appropriation and the advance for 1925 (\$9,250.00) has been sent in.

Grateful acknowledgment should be made of the careful work of Miss Caroline L. Lane upon the accounts.

Respectfully submitted,

Russell Carter, Treasurer

Eric M. North, Assistant Treasurer.

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Report of the Treasurer
Trustees of the University of Nanking
June 30, 1925.

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BALANCE SHEET
June 30, 1925

<u>Assets</u>		<u>Liabilities</u>	
<u>Endowment Funds</u>			
Consolidated Investments	\$ 67,753.75	General:	
Cleveland Trust Co. (Swasey)	48,750.00	General	\$ 1,000.00
B.F.M. M.E. Church	100,000.00	Hall Estate	50,000.00
		U.C.M.S.	10,000.00
		Swasey	48,750.00
			\$109,750.00
Cash awaiting investment	246.25	Special:	
	\$216,750.00	Meth. Bd. for Agr.	100,000.00
		Scholarship:	
		Sherwin	5,000.00
		Williams	1,000.00
		Wood	1,000.00
			7,000.00
			\$216,750.00
<u>Plant Funds</u>			
Land	\$ 49,036.00	General:	
Buildings:		Am. Bapt. F.M.S.	31,764.00
University	277,307.64	Meth. Bd.	109,432.00
Hospital	103,680.70	Pres. U.S.A.	225,677.00
Science	25,000.00	U.C.M.S.	66,675.00
Undesig-nated	11,000.00		433,548.00
	416,988.34	Special:	
Residences:		James Normal School	20,000.00
University	49,592.00	Silk Ass'n	21,000.00
Hospital	24,000.00	Science Bldg	49,466.66
	73,592.00	C.M.B. Sci-ence Equip.	5,000.00
Equipment:		Y.M.C.A. for Lang. School	4,060.00
University	16,596.94	C.M.B. Gas Plant	2,762.50
Hospital	54,747.17		102,289.16
Science	5,000.00		106,165.00
	76,344.11	Hospital Funds	
Architectural Fees	2,600.00	Plant Funds from Current Funds	18,332.24
Cash on hand	41,773.95		\$660,334.40
	\$660,334.40		

<u>Current Accounts</u>			
Mgrs. Current Exp:		Am. Bapt. F.M.S.:	
General	\$ 7,412.91	Hospital	\$ 700.00
Library	1,609.19	Agr. & For.	1,500.00
Hospital	2,107.75		2,200.00
Agriculture	1,866.82	B.F.M. Meth. Ep. Ch.:	
Drafts	8,800.00	General	3,000.00
	\$21,796.67	E. & F. Endowmt	5,000.00
			8,000.00

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Report of the Treasurer
Trustees of the University of Nanking
June 30, 1925.

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Current Accounts (continued)

Campaign Expense	\$ 4,149.20	B.F.M. Pres.Ch.U.S.A.:	
Home Administration:		General	\$4,000.00
Central		Hospital	750.00 \$ 4,750.00
Office	\$1,364.11	U.C.M.S. Society:	
Incidentals	217.41	General	4,293.30
	1,581.52	Endow.Gen'l	1,000.00
		Hospital	804.99
Current Cash General	1,147.33	China Med.Bd.Hosp.	6,098.29
" " Hospital	10,310.37	Endowment Income	10,163.13
		Swasey Endowment Income	464.90
		Sherwin " "	2,486.21
		Tree Seed Sales	367.50
		From Miscellaneous Sources	1,172.25
		Balance on Reserve	2,032.69
		Surplus 1923-4	284.85
		Suspense	445.77
		Interest on Bank Balance	519.50
Famine Fund:		Famine Fund:	
Expense	229.59	Current Receipts	67,804.21
Drafts	43,500.00		
Cash	24,074.62		
	\$106,789.30		\$106,789.30

Current Accounts

After Closing June 30, 1925.

U.C.M.S. Interest due	\$ 750.00	Sherwin Endowment Income	367.50
Cash - General	1,147.33	Managers' Reserve	
" - Hospital	10,310.37	1924-5 General	1,081.31
		Managers' Reserve	
		1924-5 Hospital	10,310.37
		Suspense	445.77
		From Miscellaneous Sources	2.75
Famine Fund Cash	24,074.62	Famine Fund Receipts	24,074.62
	\$36,282.32		\$36,282.32

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Report of the Treasurer
Trustees of the University of Nanking
June 30, 1925.

-7-

List of Securities as of June 30, 1925.

	<u>Interest</u> <u>Rate</u>	<u>Matu-</u> <u>rity</u>	<u>Par</u> <u>Value</u>	<u>Costs</u>	<u>Market</u> <u>Value</u>
American Telephone & Telegraph Company	5½%	1943	\$ 5,000	\$ 5,087.50	\$ 5,162.50
Chicago, Burlington & Quincy 1st & Ref.	5	1971	1,000	993.75	1,000.00
C.C.C. & St. Louis Rwy Co. Ref. & Imp.	6	1929	5,000	5,162.50	5,168.75
Cleveland Electric Ill. General Mortgage	5	1954	5,000	4,962.50	5,025.00
Detroit Edison Company, 1st and Ref.	6	1940	10,000	10,675.00	10,775.00
Detroit Edison Company, General & Ref.	5	1949	5,000	4,881.25	4,993.75
Central of Georgia Rwy Co. Ref. & General	5½	1959	5,000	4,991.25	5,112.50
Interboro Rapid Transit, 1st & Ref.	5	1966	1,000	966.25	678.75
Missouri, Kansas & Texas R.R. Co. prior lien mortgage	5	1962	5,000	4,580.00	4,731.25
Corp'n Stock, City of New York for construction of Rapid Transit Railroad	4½	1962	2,000	1,962.50	2,065.00
New York Central Railroad Co., Ref. & Imp.	5	2013	5,000	4,993.75	5,062.50
New York Telephone Co. Ref. 20 yr. mortgage	6	1941	5,000	5,337.50	5,400.00
Northern Pacific Rlwy Co. Ref. & Imp.	6	2047	1,000	965.00	1,070.00
Rochester Telephone Corporation 1st & Ref.	6	1946	5,000	5,250.00	5,225.00
U.S. Steel Corporation 10-60 yr. S.F.G. Corporation Bd.	5	1963	2,000	2,005.00	2,115.00
Western Electric Co., Inc., 20 yr. Corp'n	5	1944	5,000	4,940.00	5,006.25

\$67,000 \$67,753.75 \$68,611.25

B U D G E T S

1921

1922

1923

1924 - 1925

**PAGE
OR
PAGES
MISSING**

Letters were presented with regard to the happy working of the Theological School and the advancement of its grade of work, and the satisfactory adjustments between its courses and courses in the University.

There being no further business the meeting adjourned.

Dec. 10, 1920

Exhibit "B"

UNIVERSITY OF NANKING BUDGET FOR CALENDAR YEAR 1921

All figures in Mexican Dollards.

Receipts

1. Salaries of teachers supported by Cooperating Missions:

Methodists	(Dieterich (2) Middle School	\$3,200)	
	(Hummel (3) Junior College	3,700)	
	(Roys (4) Junior College	4,000)	\$17,500
	(Wilson (3) Middle School	4,200)	
	(Agricultural Man	2,400)	
Disciples	(Bates Arts	1,500)	
	(Hamilton (2) Arts	3,200)	
	(Marx Arts	2,800)	\$13,900
	(Ritchey Agricultural	2,800)	
	(Sarvis (3) Arts	3,600)	
Presbyterians	(Reisner, 8 mos. at \$1320.	)	
	(" 4 mos at \$1800.	2,510)	
	(Speers (1)	2,820)	
	(Thomson (1) Arts.	2,820)	\$15,270
	(Williams (4) Arts.	4,720)	
Baptists	(Agricultural man	2,400)	
	(Moss, 3 mos. at \$1350 Junior	)	
	(" 9 mos. at \$1800	2,362.50)	4,762.50
			\$51,432.50

2. Salaries of teachers supported by individuals

Miss Clemans,	By Methodist Centenary	1,400.	
Mr. T.H.Ch'ien	By International Committee		
	for the improvement of sericulture		
	in China.	2,160.	
Mr. K. T. Wang,	" " "	780.	
Mr. Grigging,	Agriculture - By Cotton Mill-owners		
	Ass'n	3,000	
	Assistants and Expenses.	1,500	
Mr. Lin	By Forestry Fund Committee	2,400.	
	Assistants and Expenses	2,600.	13,840

2. Salaries - continued.			51,432.50
Brought Forward			
Brought forward	13,840.		
Mr. Owen By Mr. Dwight H. Day	1,100		
Miss Wixon Mr. Frank A. Horne 750 @ 2.00	<u>1,500.</u>	\$16,440	
3. <u>Mission Board appropriations</u>			
Methodist	6,000		
Disciples	6,000		
Presbyterian	6,000		
Baptist	<u>3,000</u>	21,000.	
4. <u>Interest on endowment funds.</u>			
Disciples, on \$40,000 @ 5%, 1.25 Exch.	2,500		
Methodists on 100,000 @ 5%, 1.25 "	6,250		
Swasey Fund \$50,000 @ 5% 1.25 "	<u>3,125</u>	11,875.	
5. <u>Students' Fees, exclusive of Board</u>	57,000		
Board and uniforms	<u>23,000</u>	80,000.	
6. <u>Agricultural Development</u>			
(1) Gardens, nurseries, seeds	6,000		
(2) Cotton improvement work	4,400		
(3) Silk Improvement work	<u>1,860</u>	12,260	
7. <u>Suwan School Board</u>			
Special mission contributions		900	
8. Special gifts, e.g. Governor of Siam		<u>1,575</u>	
Total receipts.....		\$195,582.50	
(Of which \$107,275 raised on field)			

In Struc- tion	Incl- den- tals & ser- vants	Light and Heat	Re Pairs	Ath lete ics	Equip ment	Board and Uni forms	Staff	Mis cel- lan eous	Total Budget 1930.
Adminis- tration	200		130			14576	7000	21906*	17300
Agricul- ture and Forestry									
5 American	27,350	540	650	300	180	1300	1100	3000	9700**
11 Chinese									44180
28700									
Arts College									
7 American	23,520	540	650	650	190	1800	1600		28950
3 Chinese									21960
Junior College									
6 American	22654.50	1100	1200	600	400	2500	7000		35454.50
10 Chinese									31,370
Library									
1 American									
1 Chinese	100		200		2000		4430		6730
& Assistants									
Super	1992								1992
School									
Middle School									
5 American									
1 Chinese	24220	1500	850	600	600	1000	7300		36070
Armenian									23280
& Chinese teachers									
Suwan School	1000							700	1700
Board									
Model School									
2 American	8600	1500	850	400	300	600	6000	500	18750
13 Chinese									13950
Total	106344.50	8472	4200	2880	1670	9200	23000	22006	17960
									135560
									195732.50

* See page 4 for details of Administration expenses.

** See page 4 - Miscellaneous - Agriculture and Forestry.

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*Details of Administration Expenses:

Salary: President (4)	\$1,500	\$4,100	Mex.
Treasurer (1)	1,200	2,600	
Secretary	750	1,500	
Construction Engineer (1)	\$1300	2,800	
Chinese Secretary,	\$80.	960	
Chinese Writers (4)		936	
Chinese on Publications,	\$50.	600	
Assistant Registrar, \$60.		720.	
Assistant Treasurer \$30.		360	\$14,576

Sinking Fund on furloughs 3, 000

Office, printing, stationery 2,500
 Incidentals and servants 200
 Insurance 1,500
 Residence repairs (2) 130 \$21,906

** Experimental gardens, nurseries, seeds, cotton and silk \$92601
 Short course in sericulture 500. 9760.

In Struct ions	Undi dent als & Ser vants	Light and Heat	Re Pairs	Ath let ics	Equip ment	Board and Uni- Forms	Staff	Mis cel lan eous	Total Budget 1920
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Language
 School 15360 2026 2510 700 600 8145 2000 3070 34411 23180

Hospital 2000 500 6800 54700 9500* 73500 68000

* Drugs and supplies 6000
 Charity 3000
 Miscellaneous 500 9500

UNIVERSITY OF NANKING

TRUSTEES BUDGET

January 1 - June 30, 1922

Expense

1. Home Administration	Central office	\$350.00	
	Incidentals	<u>150.00</u>	500.00
2. Campaign:			
Salary Allowance (Dr. Williams)		1,150.00	
Stenographer		650.00	
Rent		312.50	
Printing and Stationery		100.00	
Incidentals		150.00	
Travel		<u>300.00</u>	2,662.50
3. For Appropriation to the Field (Bal. of Income)			<u>8,357.50</u>
Total Expense			\$12,000.00

Income for Appropriation

1. Endowment Income:

U. C. M. S.	\$1,000.00	
Methodist	2,500.00	
Swasey Fund	1,250.00	
*Agriculture & Forestry	<u>500.00</u>	\$5,250.00

2. Board Appropriations:

Baptist	750.00	
Methodist	2,000.00	
Presbyterian	2,000.00	
U. C. M. S.	<u>2,000.00</u>	6,750.00

Total Income \$12,000.00

*One-half of the endowment has already been sent to the field, and the rest is soon to be sent, which will wipe out this item altogether, reducing the field appropriation by this amount.

Exec. Com. of Trustees, Jan. 10, 1923 (4)

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University of Nanking Budget

January 1 - June 30, 1923

Division I - Current Account

Expenditure

1. University General	\$14,808.00
2. Operation and Maintenance (net)	3,435.00
3. College of Arts and Sciences	11,673.50
4. Junior College	14,231.78
5. College of Agriculture and Forestry	21,739.00
6. Middle School	16,738.50
7. Model School	8,991.50
8. Library	5,611.00
9. Summer School	1,007.00
10. Contingent (\$2,270)	
11. Special Objects	<u>4,012.00</u>

Total, Division I . . . \$102,247.28

Division II - Self-supporting

1. Dining Halls	16,961.50
2. Dormitory Operation	1,176.00
3. Uniforms	862.50
4. Language School, \$16,618.00	
Credit Balance <u>622.00</u>	17,240.00
5. Construction Department	1,475.00
6. Regents Diplomas	381.00
7. Agricultural Experiment Station	23,990.00
8. Furlough Fund (\$8,900)	
9. Sinking Fund for Debt	<u>10,000.00</u>

Total of Division II . . . \$72,086.00

Total of Expenditure \$174,333.28

Capital Account

1. Language School	
Administration Building Fund Reserve	\$3,900.00
Dormitory Reserve	7,800.00
	<u>110.00</u>
2. Sericulture Building Reserve	<u>11,810.00</u>

Grand Total Expense . . . \$186,143.28

Income

A. For Strictly Educational Purposes

1. From Students' Fees:		
(a) General	56,900.00	
(b) Language School	7,920.00	
2. *From Endowment Investments	10,375.00	
(See Trustees Budget)		
3. From Gifts and Grants:		
(a) From Boards Cooperating (Unrestricted):		
Methodist	4,000	
Presbyterian	4,000	
U. C. M. S.	4,000	12,000.00
(b) General Purposes (restricted)		
(1) Personnel Cooperating Boards:		
(a) General	27,210.00	
(b) Language School	3,435.00	
(2) Other Grants:		
*W. C. Lowdermilk	1,300	
*Governor of Shansi	2,000	
*D. H. Day	1,000	
F. A. Horne	1,050	
Baptist Board	1,500	
Boston University	1,650	
Forestry Fund	2,500	
Stewart Evangelis-		
tic Fund	810	11,810.00
(*See page 7 - excess anticipations)		
4. From Miscellaneous Sources	7,950.78	

B. For Non-strictly Educational Purposes

1. From Students' Fees:		
(a) General	27,685.50	
(b) Language School	5,885.00	
2. From Gifts and Grants and Sales	22,430.00	
Total Income for Current	173,601.28	

For Capital

1. Reserve for Language School Buildings:		
(a) Administration Bldg	3,900.00	
(b) Dormitory Bldg.	7,800.00	11,700.00
Secured from Special Fees not listed above		
2. Reserve for Sericulture Building		110.00
Grand Total	\$185,411.28	

Total Corrected as per Items on Page 6 . . . \$179,554.28

Exec. Com. of Trustees, Jan. 10, 1923 (6)

Total forward \$179,554.28

Total corrected to correspond with actual receipts from
Trustees' Endowment Funds of page 3, using rate
of exchange a B \$1.80 for G. \$1,587.50 = M. \$2,857.50
Deducting from Mex. \$9,000 income from Endowment
on page 7

\$6,142.50

Net Total Income actually in sight \$173,411.78

Grand Total Expense 186,143.28

Excess of Budget Expense over visible receipts 12,831.50

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Exec. Com. of Trustees, Jan. 10, 1923 (7)

University of Nanking Budget

January 1, - June 30, 1923

1. A - II: Endowment M.\$10,375.00

The items are:

Disciples	G.\$1,000	) He has
Methodist	2,500	) figured
Swasey Fund	1,250	) at 2 for 1

Famine Fund 500 - Mex.\$875

But these items are only payable at current exchanges, and a conservative exchange would be \$1.80

The Famine Fund is now reduced by one-half, so that the total of this item should be about

9,000.00

Excess Anticipations M.\$1,375.00

2. A - III (b) (2) Includes:

W. C. Lowdermilk		\$1,300
Governor of Shansi		2,000
Sericulture Bldg Reserve	<u>110</u>	 3,410.00

3. A - III (b) (2) Includes also:

Gift by D. H. Day \$1,000

Mr. Day's gift is \$550 a year at 2 for 1, so the excess income indicated is

450.00

4. In his Language School Income he includes \$622.00

which is a credit balance for Language School

Account only, and he uses it for General Current

622.00

Total Excess Anticipations Mex.\$5,857.00

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